



Hawkesbury City Council

attachment 2
to
item 225

Revised Text of
Draft Hawkesbury
Community Strategic
Plan 2010-2030

date of meeting: 11 December 2012
location: council chambers
time: 6:30 p.m.

Looking After People and Place

In 2030 we want the Hawkesbury to be a place where we have:

A community in which the area's character is preserved and lifestyle choices are provided with sustainable planned, well serviced development, within strongly connected, safe and friendly neighbourhoods.

Directions

- Be a place where we value, protect and enhance the historical, social, cultural and environmental character of Hawkesbury's towns, villages and rural landscapes
- Offer residents a choice of housing options that meets their needs whilst being sympathetic to the qualities of the Hawkesbury
- Population growth is matched with the provision of infrastructure and is sympathetic to the rural, environmental, heritage values and character of the Hawkesbury
- Have development on both sides of the river supported by appropriate physical and community infrastructure
- Have an effective system of flood mitigation, fire and natural disaster management and community safety which protects life, property and infrastructure
- Have friendly neighbourhoods, connected communities, and supported households and families
- Have future residential and commercial development designed and planned to minimise impacts on local transport systems allowing easy access to main metropolitan gateways

Strategies

- Revitalise and enhance town Centres and Villages
- Encourage affordable, diverse and quality housing solutions in serviced areas
- Manage rural and natural lands to support a balance of agriculture, environment and housing that delivers viable rural production and rural character
- Recognise and promote the values of natural and built heritage through conservation and active use
- Upgrade the necessary physical infrastructure and human services to meet contemporary needs and expectations
- Provide for a safer community through planning, mitigation and response

Looking After People and Place (Continued)

Goals

- Towns and villages to be vibrant places that people choose to live in and visit
- Appropriate range of services
- Viable tourism economy
- Funded viable successful events
- Housing is available and affordable for the population
- Managed population growth that contributes to and sustains the local economy and services
- Maintain and foster the rural character within the Hawkesbury
- Viable agriculture industries retained and developed
- Natural and built heritage valued socially and economically
- Appropriate and affordable range of infrastructure and services available to meet contemporary needs
- Ongoing review of community disaster and safety plans
- Continue to support agencies and volunteers who assist in maintaining a safe community

Measures

- Population of town centres
- Visitation to town centres
- Housing options versus demand
- Migration of population
- Proportional dwelling mix
- Community satisfaction with rural and heritage character
- Agricultural production and employment
- Availability and accessibility of services versus benchmarks
- Community perception of safety
- Funding assistance to community safety providers

Caring for Our Environment

In 2030 we want the Hawkesbury to be a place where we have:

A community dedicated to minimising its ecological footprint, enjoying a clean river and an environment that is nurtured, healthy, protected and provides opportunities for its sustainable use.

Directions

- Be a place where we value, protect, and enhance the cultural and environmental character of Hawkesbury's towns, villages and rural landscapes
- To look after our cultural and environmental assets for future generations so that they too can enjoy and benefit from a clean river and natural eco-systems, rural and cultural landscape
- Take active steps to encourage lifestyle choices that minimise our ecological footprint
- Work with our communities and businesses to use our resources in a sustainable way and employ best practices and technologies that are in harmony with our natural environment

Strategies

- Effective management of our river and natural eco-systems through local action and regional partnerships
- Reduce our environmental footprint through resource and waste management
- Manage growth with ecologically sustainable principles
- Engage with the community and work together to care for our environment

Caring for Our Environment (Continued)

Goals

- Clean healthy usable river and waterways
- Balance the needs of our ecology, recreational and commercial activities
- Sustainable use of potable and recycled water
- Reduced greenhouse gas emissions
- People are living more sustainably
- Waste management facility operating on a commercial basis
- Reduced waste to landfill
- Environmental impact of growth is minimised
- Balance the needs of our ecology, recreation and commercial activities
- People are living sustainably (see above)

Measures

- Swimmability of river
- Implementation and progress of agreed erosion and river health programs
- Number of recycled water connections and volume used
- Waste to landfill volumes per capita
- Recycling volumes per capita
- Total energy use per capita
- Renewable energy use per capita
- Develop and adopt sustainability indicators
- Develop climate change adaptation measures

Linking the Hawkesbury

In 2030 we want the Hawkesbury to be a place where we have:

A community which is provided with facilities and services efficiently linked by well maintained roads and accessible and integrated transport and communication systems which also connect surrounding regions.

Directions

- Have a comprehensive system of transport connections which link people and products across the Hawkesbury and with surrounding regions
- Be linked by accessible, viable public transport, cycleways and pathways to the major growth and commercial centres within and beyond the Hawkesbury
- Have a comprehensive system of well maintained local and regional roads to serve the needs of the community
- Plan for, maintain and renew our physical infrastructure and community services, facilities and communication connections for the benefit of residents, visitors and businesses

Strategies

- Facilitate an integrated transport network
- Establish and manage regional partnerships with transport providers and other levels of government to improve public transport services
- Provide and maintain roads that are financially and environmentally sustainable and respond to community priorities and expectations
- Lobby for and work with providers to ensure Hawkesbury residents and businesses continue to enjoy competitive and contemporary telecommunications services

Linking the Hawkesbury (Continued)

Goals

- Improve transport routes to link people and businesses within and beyond the Hawkesbury
- Integrated Regional network on Federal and State agenda
- Network quick, easy, safe and cost effective
- Public transport available and utilised (25%)
- Reduced cost of maintaining roads at agreed level
- Widespread telecommunications coverage and usage across the Hawkesbury

Measures

- Community satisfaction with transport modes and routes within and beyond the Hawkesbury
- Community satisfaction with Council's maintenance of roads to "agreed level"
- Availability and rate of use of public transport
- Expenditure (in dollars per kilometre) on road maintenance to "agreed level"
- Accessibility and take up of telecommunications

Supporting Business and Local Jobs

In 2030 we want the Hawkesbury to be a place where we have:

New and existing industries which provide opportunities for a range of local employment and training options, complemented by thriving town centres.

Directions

- Plan for a range of industries that build on the strengths of the Hawkesbury to stimulate investment and employment in the region
- Offer an increased choice and number of local jobs and training opportunities to meet the needs of Hawkesbury residents and to reduce their travel times
- Help create thriving town centres, each with its own character that attracts residents, visitors and businesses

Strategies

- Differentiate, brand and promote the Hawkesbury as a tourism destination
- Increase the focus on high end jobs and innovation to build on our strengths and achieve a diverse industry base
- Actively support the retention of the RAAF base and enhanced aviation related industry building on existing facilities

Supporting Business and Local Jobs (Continued)

Goals

- Increased level of GDP from tourism
- Improve tourism facilities in the Hawkesbury
- New “Hawkesbury” brand recognised and widely used
- Have an expanded and growing industry base
- Stronger, broader range of businesses
- Skill development and training opportunities are available locally
- RAAF Base is retained
- Complementary aviation industries are supported

Measures

- Numbers of visitors and value of visitations
- Key tourism indicators (trends, outputs, \$'s spent)
- Recognition and use of "Hawkesbury" brand
- Number and type of local jobs by industry
- Number and type of businesses
- Availability of local job training opportunities
- RAAF based retained and operational
- Number of aviation related businesses operating and value of output

Shaping Our Future Together

In 2030 we want the Hawkesbury to be a place where we have:

An independent, strong and engaged community, with a respected leadership which provides for the future needs of its people in a sustainable and financially responsible manner.

Directions

- Be financially sustainable to meet the current and future needs of the community based on a diversified income base, affordable and viable services
- Have transparent, accountable and respected leadership and an engaged community
- Maintain its independent identity and voice through strong local government and community institutions
- A balanced set of decisions that integrate jobs, housing, infrastructure, heritage, and environment that incorporates sustainability principles
- Have constructive and productive partnerships with residents, community groups and institutions

Strategies

- Improve financial sustainability
- Broaden the resources and funding available to our community by working with local and regional partners as well as other levels of government
- Achieve community respect through good corporate governance and community leadership
- Work with the community to determine affordable levels of service and facilities
- Make decisions in ways that are transparent, fair, balanced and equitable supported by appropriate resource allocations

Shaping Our Future Together (Continued)

Goals

- Expanded income base
- Alignment of services with funding and community needs
- Maintain and grow levels of volunteerism
- Equitable share of taxes from other levels of government
- Improved Council image and levels of community satisfaction

Measures

- Funding gap between income and required expenditure
- Community satisfaction with consultation and engagement
- Number of Council volunteers and hours
- Financial support to community based groups
- Sources of income (grants etc, from other levels of Government)
- Community satisfaction with non-council services and facilities