



Hawkesbury City Council

attachment 1  
to  
item 050

The Quarterly Budget Review  
Statement  
December 2017

date of meeting: 27 February 2018  
location: council chambers  
time: 6:30 p.m.



HAWKESBURY CITY COUNCIL  
**QUARTERLY BUDGET  
REVIEW STATEMENT**

**December 2017**

*The Hawkesbury 2036...It's Our Future*



# Quarterly Budget Review Statement December 2017

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# Quarterly Budget Review Statement December 2017

## Executive Summary

### Financial Performance

#### Financial Position

The Quarterly Budget Review Statement – December 2017 (QBR) results in a balanced Full Year Budget (FY Budget) being maintained, after allowing for a number of recommended variations.

Details of all variations processed in this QBR have been included at the end of this document. Commentary on Council's financial performance for the period ending 31 December 2017, and details on the more significant issues in this QBR are provided below.

#### Operating Revenue

As at the end of the second quarter, Council's operating revenue from general rates and annual charges, user charges and fees, other income streams and operating grants, net of any applicable subsidies, is \$59.9M, and after the recommended variations, is tracking to meet the projected FY Budget of \$67.4M. As at the end of December 2017, interest and investment earnings are \$0.7M, tracking to meet the projected FY Budget of \$1.2M.

#### Operating Expenditure

Council incurs operating expenditure in delivering operational programs as outlined in the adopted 2017/2018 Operational Plan. Council's operating budgets are expended in maintaining the infrastructure in the Hawkesbury such as parks, recreational facilities, roads, bridges, community buildings and community facilities. These funds are also required to deliver essential services to the community, including waste, sewerage, storm water services, community services and cultural services. Other services provided include city planning and support services. Apart from direct service delivery, Council also supports other bodies, including emergency services and recreational services by way of contributions. Main expenditure items include employee costs, materials, contractors, consultants, legal expenses, contributions and utilities.

As at the end of December 2017, operating expenditure, excluding depreciation, amounts to \$26.7M, or 45.1% of the projected FY budget of \$59.2M. Based on these figures, overall, operating expenditure is tracking well against budget.

Operating income and expenditure reports are prepared and analysed on a monthly basis to ensure that problem areas are identified and acted upon in a timely manner.

#### Capital Expenditure

For the 2017/2018 financial year, Council has a FY Budget for capital works of \$26.0M, excluding December QBR variations, of \$0.3M. As at the end of the second quarter, actual capital expenditure amounted to \$5.8M. A number of projects are in the planning or procurement phase as at the reporting period, with a further \$0.5M committed.

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Capital expenditure (excluding dedicated assets) in the second quarter of the financial year includes expenditure on new infrastructure assets, with \$289K spent on land, buildings and land improvements, \$602K on roads, bridges, footpaths and drainage, \$28K on sewer infrastructure and \$142K for park improvement and recreation. Infrastructure renewal expenditure amounted to \$313K spent on land, buildings and land improvements, \$2.5M spent on roads, bridges, footpaths and drainage, \$314K on sewer infrastructure and \$619K on park improvement and recreation. Capital expenditure as at the end of the first quarter also included \$742K in respect of plant and equipment, and \$239K on other assets including library resources and IT equipment.

## Cash and Investments

Council's reserve balances as at the end of the second quarter amount to \$44.5M. This balance was made up of \$25.0M in externally restricted reserves and \$19.5M in internally restricted reserves.

Council's investments portfolio as at the end of December 2017 is \$51.6M and returned an annualised average of 2.50% for over the period 1 July 2017 to 31 December 2017.

Analysis of the more significant adjustments included in the QBRS can be found within this document.

## Quarterly Budget Review Statement

The QBRS of the 2017/2018 Operational Plan is reported to Council in accordance with the requirements of Clause 203 of the Local Government (General) Regulation 2005. The QBRS recommends budget adjustments that result in a balanced adjustment for the quarter.

In the second QBRS of the financial year a conservative approach is taken, whereby under expended budgets are generally left unchanged, but monitored closely, and income budgets are only increased where income has already been received or is reasonably certain to be received.

Unfavourable adjustments required to meet existing commitments or to implement Council resolutions are included in the QBRS, as are certain unfavourable income budget adjustments.

## Financial Position

The Quarterly Budget Review Statement recommends budgetary adjustments that result in a balanced overall budget position being maintained. Whilst the adjustments have a negative impact on the Operating Performance Ratio, Council remains in a satisfactory short term financial position.

The more significant items of the QBRS include:

- ***Reinstatement of NSW Rural Fire Service Bush Fire Fighting Fund – Favourable Variance \$162K***

As a consequence of the deferment of the implementation of the Fire and Emergency Services Levy, advice has been received that the NSW Rural Fire Service Bush Fire Fighting Fund has been reinstated. In line with this advice, a favourable adjustment of \$162K has been incorporated in this QBRS.

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- ***Insurance Claim for Storm Damage Hawkesbury Leisure Centre – Favourable Variance \$119K***

A storm event in March 2017 caused electrical damage at the Hawkesbury Leisure Centre. Expenditure associated with the repairs were incurred in, and accounted for within the 2016/2017 financial year. Council's associated insurance claim, in the amount of \$119K has been accepted and will be accounted for in the current financial year. Insurance claims are not budgeted due to uncertainty of the outcome of the claim. Accordingly the receipt of the compensation results in a favourable variation to the adopted budget.

- ***Unbudgeted Sale of Plant – Favourable Variance \$47K***

Included in this QBRs is a favourable adjustment of \$47K for the sale of a public works vehicle, which was replaced in the 2016/2017 financial year. The sale of this plant occurred later than projected..

- ***Administration Fee for Management of Lower Portland Ferry – Favourable Variance \$31K***

Council manages the Lower Portland Ferry on behalf of the Hawkesbury and The Hills Councils. To recover the costs associated with this activity, Council recovers 50% of the costs of operating the ferry and charges a 10% administration fee. The income from the administration fee was omitted from the Original Budget. The budgeted cost recovery needs to be increased to include the administration fee, resulting in a favourable variance of \$31K.

- ***Development Services Income – Net Unfavourable Variance \$187K***

At the time of developing the 2017/2018 Budget, assumptions were made in relation to the number of subdivisions and development applications resulting from the Redbank development. The timing of the development has been delayed, awaiting upgrades in Sydney Water infrastructure. The upgrade works have now commenced and are scheduled to be completed in April 2018. A net unfavourable variance of \$187K has been incorporated in this QBRs, based on the new projected timing of subdivisions and development applications. Should further delays occur, additional variances may be required.

- ***Extension of Glossodia Rural Fire Brigade Shed – Unfavourable Variance \$45K***

As a result of additional requirements to ensure compliance with the associated Development application for the extension of the Glossodia Rural Fire Brigade Shed, a further \$45K than budgeted was expended. An unfavourable variance to cover the additional expenditure is proposed as part of this QBRs. The Hawkesbury Rural Fire Service is currently considering alternative means of funding and if received, will be included in future QBRs.

- ***Western City Deal Contribution – Unfavourable Variance \$30K***

Council is participating in the Western City Deal, which is a collaborative partnership between the three levels of government to realise the potential of Sydney's outer west. Each council participating, being Camden, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith, the Blue Mountains and Wollondilly, have been asked to contribute towards the costs of this collaboration. The total contribution is unknown at this stage. An estimated amount is proposed to be budgeted, resulting in an unfavourable variance of \$30K.

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- **Rural Fire Service Allocation – Net Unfavourable Variance \$25K**

In line with advice from the NSW Rural Fire Service regarding the State Government approved budget for 2017/2018, an unfavourable variance of \$25K has been incorporated in this QBRS.

- **Sustainable Energy Strategy – Unfavourable Variance \$12K**

In accordance with the Council Resolution of 12 December 2017, an unfavourable variance of \$12K has been included in this QBRS to fund the preparation of a Sustainable Energy Strategy.

- **Grants – Additional works and programs totalling \$205K**

A number of adjustments relating to grant funding successfully secured by Council, are included in this QBRS. These adjustments have a nil effect on the Budget position, as amounts included for income have a corresponding amount for expenditure. The securing of grant funding assists Council to undertake works otherwise not funded through Council's available funds.

The major adjustments relating to grant funding are outlined below:

- *2017/2018 Active Transport Program - Walking Communities* – Council has been successful in obtaining a \$128K grant for the development of detailed designs of kerb ramps at the following intersections:
  - *Macquarie and Day Streets, Windsor*
  - *Lennox and East Market Streets, Richmond*
  - *March and East Market Streets, Richmond*
- *New Play Equipment at Bligh Park Neighbourhood Centre Precinct* – Council has received additional funding of \$50K from the Social Housing Community Infrastructure Fund to install new play equipment at the Bligh Park Neighbourhood Centre Precinct.
- *Contributions towards Australia Day Celebrations* – Council received contributions from Windsor RSL Club Limited, Richmond Club Limited and The Hawkesbury Race Club totalling \$27K to sponsor the Australia Day celebrations. An in kind contribution by the Crown Plaza to cover the full cost of the fireworks was received.

- **Reserve Funded Adjustments**

The following adjustments are within internally or externally restricted funds, and consequently have nil impact on Council's overall position:

- *Section 64A Plan Reserve* – In line with contributions received for Section 64 Sewer (\$70K) and Section 64 Drainage (\$158K), adjustments have been incorporated in this QBRS.
- *Section 94 Plan Reserve* – Council has received \$941K more than projected for Section 94 Plan developer contributions, therefore requiring adjustment.
- *Section 94A Plan Reserve* – An additional \$148K of Section 94 Plan contributions have been received as at the end of the reporting period. Subsequently an adjustment of this amount is included.
- *Waste Management Facility* – Included in this QBRS, are unfavourable variances of \$76K for a shade sail and disposal costs related to the Community Recycling Centre;

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plant hire usage greater than projected of \$70K and Commercial Waste income less than projected of \$44K.

- *Sewerage Reserves* – Unfavourable variances are included in this QBRS for use of agency staff (\$64K), and disposal costs related to the upgrade of Pump Station C. A favourable variance of \$64K due to savings arising from a review of operational processes is also included. Adjustments were made to capital works due to reactive breakages (\$20K).

The QBRS includes a number of minor adjustments and reallocation of funds that have not been detailed above. Further details can be found in the attachment to this report.

## Performance against Financial Sustainability Benchmarks

The table below provides an update of Council's performance against the Financial Sustainability Benchmarks, as determined as part of the Fit for the Future Framework.

**Table 1**

Financial Sustainability Ratio	Benchmark	Original Budget 17/18	Amended Budget 17/18	Amended Budget 17/18 After Sep QBRS
Operating Performance	>= 0	-0.069	-0.133	-0.137
Own Source Revenue	> 60%	85.2%	83.6%	81.44%
Asset Renewal	> 100%	72.4%	103.3%	101.92%
Infrastructure Backlog	< 2%	2.50%	2.46%	2.46%
Asset Maintenance	> 100%	97.8%	104.2%	104.7%
Debt Service	0%-20%	1.1%	1.2%	1.2%
Real Operating Expenditure per Capita	Decrease	Decrease	Decrease	Decrease

As shown in table above, the proposed amendments included in the December QBRS will result in changes to the projected Financial Sustainability Ratios. Overall, the number of the seven benchmarks achieved has been maintained at 5, and the Operating Performance Ratio has deteriorated slightly. The main strategy that will improve the Operating Performance Ratio is the proposed Special Rate Variation, which, if pursued and implemented, will commence in 2018/ 2019.

- The Operating Performance Ratio deteriorates by \$0.3M due to reductions in income and increases in expenditure, as outlined earlier in this report.
- The Own Source Revenue reduces as a result of unbudgeted non-cash dedications and grant.
- The Asset Renewal Ratio deteriorates due to reprioritisation of works, but remains above the benchmark.
- The Infrastructure Backlog remains stable, but needs improvement.
- The Asset Maintenance Ratio remains stable and meets the benchmark.
- The Debt Service Ratio remains stable and meets the benchmark.

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- g) The Real Operating Expenditure per Capita deteriorates as a result of increases in expenditure, as outlined earlier in this report; but continues to meet the benchmark.

## **Conclusion**

The Quarterly Budget Review Statement recommends budget adjustments that result in an overall balanced adjustment for the quarter. Variations proposed are necessary to ensure appropriate budget allocations are available to deliver Council's Adopted Operational Plan.

Branch Managers monitor operational income and expenditure on a monthly basis and variations exceeding established thresholds need to be justified. Capital expenditure is reported to the Executive Management Team on a monthly basis to ensure that expenditure remains within budget estimates and that the capital works program for 2017/2018 is delivered within the stipulated timeframe.

# Quarterly Budget Review Statement December 2017

## Statement by the Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Hawkesbury City Council for the quarter ended 31 December 2017 indicates that Council's projected financial position at 30 June 2018 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed: 

date: 5 February 2018

Emma Galea  
Responsible Accounting Officer

# Quarterly Budget Review Statement December 2017

## Income and Expenses Budget Review Statement by Report Code

(\$'000)	Original Budget 2017/2018	Carry Forwards 2016/2017	Adopted Variations for Sep Qtr	Revised Budget 2017/2018	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2017/2018
<b>Income</b>							
Rates & Annual Charges	51,923	-	465	52,388	(17)	52,370	52,400
User Charges & Fees	6,473	-	29	6,502	(194)	6,308	3,086
Interest & Investment Revenue	1,201	-	6	1,207	8	1,215	731
Other Revenues	4,019	-	(174)	3,845	65	3,910	2,188
Grants & Contributions - Operating	6,422	-	(1,808)	4,614	155	4,768	2,209
Grants & Contributions - Capital	3,428	-	3,191	6,619	1,693	8,311	3,521
Net gains from the disposal of assets	-	-	-	-	-	-	-
Share of Interests in Joint Ventures	265	-	-	265	-	265	143
<b>Total Income from Continuing Operations</b>	<b>73,731</b>	<b>-</b>	<b>1,708</b>	<b>75,439</b>	<b>1,708</b>	<b>77,147</b>	<b>64,278</b>
<b>Expenses</b>							
Employee Costs	26,879	200	38	27,117	(99)	27,018	13,006
Borrowing Costs	304	-	3	307	-	307	53
Materials & Contracts	17,288	1,430	332	19,049	381	19,430	7,085
Depreciation	18,452	-	12	18,463	-	18,463	9,772
Other Expenses	12,154	249	39	12,442	9	12,451	6,378
Net Losses from disposal of assets	-	-	-	-	-	-	223
Share of Interests in Joint Ventures	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>75,076</b>	<b>1,879</b>	<b>425</b>	<b>77,379</b>	<b>290</b>	<b>77,670</b>	<b>36,517</b>
<b>Net Operating Result from Continuing Operations</b>	<b>(1,345)</b>	<b>(1,879)</b>	<b>1,284</b>	<b>(1,940)</b>	<b>1,417</b>	<b>(522)</b>	<b>27,761</b>
Net Operating Result before Capital Items	(4,773)	(1,879)	(1,907)	(8,558)	(275)	(8,834)	24,240

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## Income and Expenses Budget Review Statement by CSP Focus Area

(\$'000's)	Original Budget 2017/2018	Carry Forwards 2016/2017	Adopted Variations for Sep Qtr	Revised Budget 2017/2018	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2017/2018
<b>Income</b>							
Governance	8	-	-	8	-	8	5
Our Leadership	41,648	-	(1,238)	40,410	(185)	40,224	36,180
Our Community	809	-	291	1,100	296	1,396	683
Our Environment	683	-	35	718	4	722	384
Our Assets	30,343	-	2,510	32,852	1,572	34,424	26,798
Our Future	241	-	111	352	21	373	229
<b>Total Income from Continuing Operations</b>	<b>73,731</b>	<b>-</b>	<b>1,708</b>	<b>75,439</b>	<b>1,708</b>	<b>77,147</b>	<b>64,278</b>
<b>Expenses</b>							
Governance	482	161	16	659	48	707	233
Our Leadership	8,121	259	153	8,533	12	8,545	3,981
Our Community	7,811	330	68	8,208	36	8,244	3,823
Our Environment	2,291	31	7	2,329	4	2,332	1,062
Our Assets	54,171	175	120	54,466	143	54,609	26,441
Our Future	2,200	923	61	3,184	47	3,231	977
<b>Total Expenses from Continuing Operations</b>	<b>75,076</b>	<b>1,879</b>	<b>425</b>	<b>77,379</b>	<b>290</b>	<b>77,670</b>	<b>36,517</b>
<b>Net Operating Result from Continuing Operations</b>	<b>(1,345)</b>	<b>(1,879)</b>	<b>1,284</b>	<b>(1,940)</b>	<b>1,417</b>	<b>(522)</b>	<b>27,761</b>
<b>Net Operating Result before Capital Items</b>	<b>(4,773)</b>	<b>(1,879)</b>	<b>(1,907)</b>	<b>(8,558)</b>	<b>(275)</b>	<b>(8,834)</b>	<b>24,240</b>

# Quarterly Budget Review Statement December 2017

## Capital Budget Review Statement

(\$'000)	Original Budget 2017/2018	Carry Forwards 2016/2017	Adopted Variations for Sep Qtr	Revised Budget 2017/2018	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2017/2018
<b>Capital Expenditure</b>							
New Assets							
Land, Building & Land Improvements	192	198	145	535	40	575	289
Roads, Bridges, Footpaths & Drainage	2,708	2,387	346	5,441	39	5,480	602
Sewer Infrastructure	-	-	25	25	3	28	28
Parks Assets & Other Structures	340	261	4	605	(3)	602	142
Renewal of Assets							
Land, Building & Land Improvements	680	1,166	159	2,005	25	2,030	313
Roads, Bridges, Footpaths & Drainage	7,837	489	840	9,166	104	9,270	2,502
Sewer Infrastructure	200	266	(2)	464	20	484	314
Parks Assets & Other Structures	1,149	830	466	2,445	84	2,529	619
Other Assets	591	649	4	1,244	(43)	1,200	239
Plant & Equipment	2,611	1,305	172	4,088	(9)	4,079	742
<b>Total Capital Expenditure</b>	<b>16,308</b>	<b>7,551</b>	<b>2,160</b>	<b>26,019</b>	<b>259</b>	<b>26,278</b>	<b>5,790</b>
<b>Capital Funding</b>							
Accumulated Depreciation	18,452	-	12	18,464	-	18,464	9,772
Capital Grants & Contributions	3,428	-	3,191	6,619	1,693	8,311	3,521
Reserves							
External Restrictions	(1,566)	3,488	844	2,766	(1,463)	1,303	(11,323)
Internal Restrictions	(104)	5,942	(38)	5,800	(173)	5,627	(376)
New Loans	-	-	-	-	-	-	-
Receipts from Sale of Assets							
Plant & Equipment	863	-	59	922	37	959	631
Other Assets	7	-	-	7	-	7	3
Sewer Infrastructure	-	-	-	-	-	-	-
Parks Assets & Other Structures	-	-	-	-	-	-	-
Land and Buildings	-	-	-	-	440	440	475
<b>Total Capital Funding</b>	<b>21,081</b>	<b>9,430</b>	<b>4,067</b>	<b>34,577</b>	<b>534</b>	<b>35,111</b>	<b>2,703</b>
<b>Net Capital Funding - Surplus/(Deficit)</b>	<b>(4,773)</b>	<b>(1,879)</b>	<b>(1,907)</b>	<b>(8,558)</b>	<b>(275)</b>	<b>(8,833)</b>	<b>3,087</b>
Net Operating Result (excl. Capital Grants)	(4,773)	(1,879)	(1,907)	(8,558)	(275)	(8,834)	24,240
Retained surplus/(deficit) available for general funding purposes	-	-	-	-	-	-	(21,153)

# Quarterly Budget Review Statement December 2017

## Cash and Investments Budget Review Statement

(\$000's)	Opening Reserve Balance	Original Budget Transfers	Carry Forwards Transfers	Adopted Variations for Dec Qtr	Revised Budget Transfers	Variations for Dec Qtr	Projected Budget Transfers	Projected Closing Balances	Actual YTD 2017/2018
<b>Externally Restricted (1)</b>									
S64 Sewerage Contributions	282	50	-	98	149	75	224	506	500
S64 Drainage Works Reserve	456	0	-	866	867	158	1,024	1,481	1,335
S94 Contributions	6,394	(447)	(578)	460	(565)	941	376	6,770	7,666
S94A Contribution	1,602	494	(395)	(150)	(52)	148	97	1,699	2,428
Better Waste & Recycling Fund Reserve	204	-	(204)	-	(204)	-	(204)	-	268
Domestic Waste Mangement Reserve	567	51	-	204	255	24	279	846	7,944
Local Infrastructure Renewal Scheme Loan Reserve	(1,889)	510	(895)	(3)	(388)	-	(388)	(2,277)	(2,724)
Sewerage Capital	7,887	1,963	(431)	(98)	1,434	(23)	1,411	9,298	8,605
Sewer Operating Reserve	(7,015)	(910)	-	50	(860)	(26)	(886)	(7,901)	(3,993)
Stormwater Mgmt Reserve	1,489	(176)	-	15	(161)	-	(161)	1,328	1,956
South Windsor Effluent Re-use Scheme	307	30	-	-	30	-	30	337	316
Unspent Grants Reserve	2,994	-	(818)	(2,175)	(2,993)	-	(2,993)	1	435
Unspent Contributions Reserve	387	-	(167)	(110)	(277)	165	(112)	275	251
4.5 Redbank VPA	22	-	-	-	-	-	-	22	22
<b>Total Externally Restricted</b>	<b>13,688</b>	<b>1,566</b>	<b>(3,488)</b>	<b>(843)</b>	<b>(2,765)</b>	<b>1,462</b>	<b>(1,303)</b>	<b>12,385</b>	<b>25,011</b>
(1) Funds that must be spent for a specific purpose									
<b>Internally Restricted (2)</b>									
Bligh Park Reserve	194	-	(155)	-	(155)	-	(155)	39	97
Carryover Reserve	5,760	-	(5,564)	(74)	(5,638)	-	(5,638)	122	4,609
Contingency Reserve	600	-	-	-	-	-	-	600	600
Election Reserve	66	75	-	-	75	-	75	141	141
ELE Reserve	1,465	-	-	-	-	-	-	1,465	1,465
Heritage Reserve	94	(45)	(123)	88	(80)	-	(80)	14	93
Information Tech Reserve	627	(44)	(5)	(7)	(56)	-	(56)	571	582
Multi-year Infrastructure Projects Reserve	267	-	(4)	-	(4)	-	(4)	263	267
Legal Services Reserve	250	-	-	-	-	-	-	250	250
Property Development Reserve	126	-	-	(3)	(3)	312	309	435	467
Risk Management Reserve	232	(50)	(29)	-	(79)	-	(79)	153	227
Sullage Reserve	80	35	-	19	54	(2)	52	132	873
Waste Management Facility Reserve	8,562	133	(62)	15	86	(137)	(51)	8,511	9,026
Workers Compensation Reserve	800	-	-	-	-	-	-	800	800
<b>Total Internally Restricted</b>	<b>19,123</b>	<b>104</b>	<b>(5,942)</b>	<b>38</b>	<b>(5,800)</b>	<b>173</b>	<b>(5,627)</b>	<b>13,496</b>	<b>19,499</b>
(2) Funds that must be spent for a specific purpose									
<b>Total Reserve (accrual basis)</b>	<b>32,811</b>	<b>1,670</b>	<b>(9,430)</b>	<b>(805)</b>	<b>(8,565)</b>	<b>1,635</b>	<b>(6,930)</b>	<b>25,881</b>	<b>44,510</b>
<b>Unrestricted (cash basis)</b>									<b>17,551</b>
<b>Total Cash &amp; Investments</b>									<b>51,631</b>

# Quarterly Budget Review Statement December 2017

## Investments

Investments have been invested in accordance with Council's Investment Policy.

## Cash

The Cash at Bank figure included in the Cash & Investment Statement totals \$1,701,905

This Cash at Bank amount has been reconciled to Council's physical Bank Statements. The date of completion of this bank reconciliation is 31 December 2017.

## Reconciliation Status

The YTD Cash & Investment figure reconciles to the actual balances held as follows:

		<b>\$ 000's</b>
Cash at Bank (as per bank statements)		1,995
Investments on Hand		49,929
less: Unpresented Cheques	(Timing Difference)	(34)
less: Payments not processed		(318)
add: Undeposited Funds	(Timing Difference)	31
less: Identified Deposits (not yet accounted in Ledger)	(Require Actioning)	(43)
add: Identified Outflows (not yet accounted in Ledger)	(Require Actioning)	71
less: Unidentified Deposits (not yet actioned)	(Require Investigation)	-
add: Unidentified Outflows (not yet actioned)	(Require Investigation)	-
<b>Reconciled Cash at Bank &amp; Investments</b>		<b>51,631</b>
<b>Balance as per Review Statement:</b>		<b>51,631</b>
Difference:		-

# Quarterly Budget Review Statement December 2017

## Key Performance Indicators Budget Review Statement

(Including Fit for the Future Benchmarks)

(\$000's)	Actuals 16/17	Original Budget 17/18	Amended Budget 17/18	Current Projection	
				Amounts 17/18	Indicator 17/18

### 1. Operating Performance Ratio (General Fund)

Operating Revenue (excl. Capital) - Operating Expenses	-0.06	-0.07	-0.13	-8,361	-0.14
Operating Revenue (excl. Capital Grants & Contributions)				61,091	

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Minimum Benchmark: 0.0

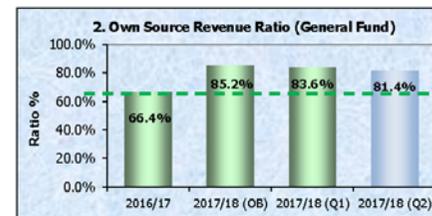


### 2. Own Source Revenue Ratio (General Fund)

Operating Revenue (excl. ALL Grants & Contributions)	66.4%	85.2%	83.6%	56,340	81.4%
Total Operating Revenue (incl. Capital Grants & Cont)				69,184	

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions.

Minimum Benchmark: 60.0%

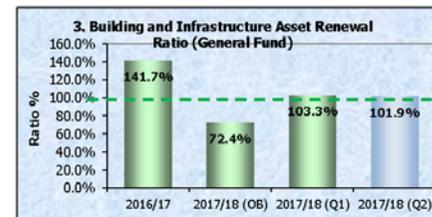


### 3. Building and Infrastructure Asset Renewal Ratio (General Fund)

Asset Renewals (Building and Infrastructure)	141.7%	72.4%	103.3%	13,613	101.9%
Depreciation, Amortisation & Impairment				13,356	

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Minimum Benchmark: 100.0



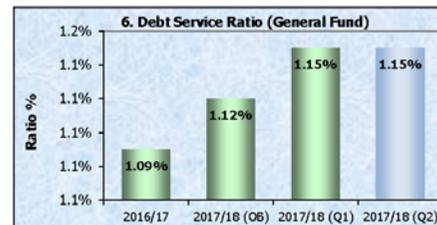
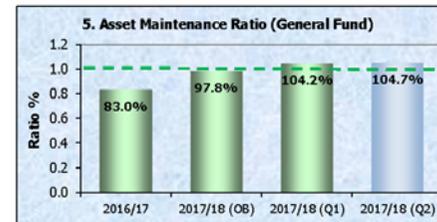
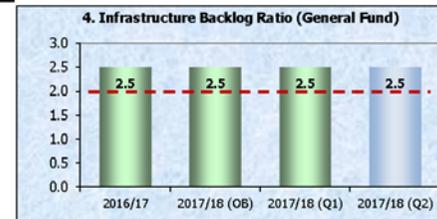
# Quarterly Budget Review Statement December 2017

(Including Fit for the Future Benchmarks)

(\$000's)	Actuals 16/17	Original Budget 17/18	Amended Budget 17/18	Current Projection	
				Amounts 17/18	Indicator 17/18
<b>4. Infrastructure Backlog Ratio (General Fund)</b>					
Est costs to bring assets to a satisfactory condition				13,777	
WDV of Building & Infrastructure Assets	2.5%	2.5%	2.5%	559,294	2.5%
To assess the extent to which asset renewal is required to maintain or improve service delivery in a sustainable manner.					
<i>Minimum Benchmark: less than 2.0%</i>					
<b>5. Asset Maintenance Ratio (General Fund)</b>					
Asset Maintenance				12,487	
Required Asset Maintenance	83.0%	97.8%	104.2%	11,932	104.7%
To assess the rate of asset degradation (or renewal).					
<i>Minimum Benchmark: 100%</i>					
<b>6. Debt Service Ratio (General Fund)</b>					
Cost of Debt Service (interest & principal repayments)				700	
Operating Revenue (excl. Capital Grants & Contributions)	1.09%	1.12%	1.15%	61,091	1.15%

This ratio measures the effectiveness of Council's management of debt servicing to smooth funding costs and promote intergenerational equity.

*Minimum Benchmark: Greater than 0% and less than or equal to 20%*



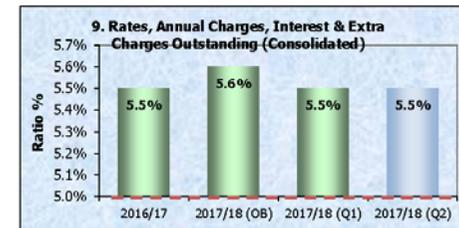
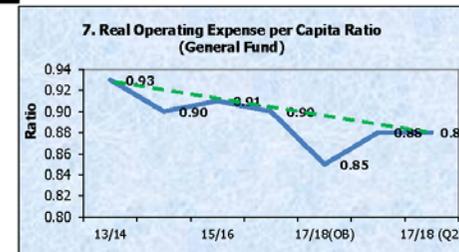
# Quarterly Budget Review Statement December 2017

(Including Fit for the Future Benchmarks)

(\$000's)	Actuals 16/17	Original Budget 17/18	Amended Budget 17/18	Current Projection	
				Amounts 17/18	Indicator 17/18
<b>7. Real Operating Expense per Capita Ratio (General Fund)</b>					
Discounted Operating Expenses				61,006	
Population	0.90	0.85	0.88	69,062	0.88
To assess the efficiency of Council's operations.					
<i>Minimum Benchmark: Decrease in trend over five years.</i>					
<b>8. Unrestricted Current Ratio (Consolidated)</b>					
Current Assets less all External Restrictions				39,152	
Current Liabilities less Specific Purpose Liabilities	3.3	3.3	3.7	10,582	3.7
To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.					
<i>Minimum Benchmark: 1.5</i>					
<b>9. Rates, Annual Charges, Interest &amp; Extra Charges Outstanding (Consolidated)</b>					
Rates, Annual & Extra Charges Outstanding				2,884	
Rates, Annual & Extra Charges Collectible	5.5%	5.6%	5.5%	52,370	5.5%

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

*Maximum Benchmark: 5.0*



# Quarterly Budget Review Statement December 2017

(Including Fit for the Future Benchmarks)

(\$000's)	Actuals 16/17	Original Budget 17/18	Amended Budget 17/18	Current Projection	
				Amounts 17/18	Indicator 17/18
<b>10. Cash Expense Cover Ratio (Consolidated)</b>					
Current Year's Cash & Cash Equivalents (incl. TDs)				44,611	
Operating & financing activities Cash Flow payments	8.9	9.3	8.9	5,010	8.9

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Minimum Benchmark: 3.0



## 11. Capital Expenditure Ratio (Consolidated)

Annual Capital Expenditure				26,278	
Annual Depreciation	1.9	0.9	1.4	18,463	1.4

To assess the extent to which a Council is expanding its asset base thru capital expenditure on both new assets and the replacement and renewal of existing assets.

Minimum Benchmark: 1.10



**Quarterly Budget Review Statement  
December 2017**

**Contracts Budget Review Statement**

# Quarterly Budget Review Statement December 2017

## Consultancy and Legal Expenses Budget Review Statement

<u>Expense</u>	<u>YTD Expenditure (Actual Dollars)</u>	<u>Budgeted (Y/N)</u>
Consultancies	117,294	Y
Legal Fees	125,792	Y

### Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

# Quarterly Budget Review Statement December 2017

## Quarterly Budget Variations - Summary

Natural Account	Proposed Variation
<b>INCOME FROM CONTINUING OPERATIONS</b>	
<b>Rates &amp; Annual Charges</b>	
1101. Residential Rates Income	-18,708
1102. Farmland Rates Income	1,884
1103. Business Rates Income	3,013
1110. Pensioner Rebate	22,921
2595. HCC Land Rates - Business	555
2608. HCC Land Rates - Residential	1,807
1109. Domestic Waste Charges	17,126
1121. Garbage Serv Chrg Business	-44,201
1123. Govt Pensioner Rebate	-2,816
1127. Sewer Rates Residential Connected	2,597
1129. Sewer Rates Business Connected	705
1137. Pensioner Rebate Subsidy Cnl Rebate	-1,095
1142. Sullage Collection Inc Pensioner Rebate	-1,528
2616. HCC Garbage Rates	270
<b>Total Rates &amp; Annual Charges</b>	<b>-17,470</b>
<b>User Charges &amp; Fees</b>	
1002. Plant Income - Leaseback	-4,323
1316. Complying Development Certificates	3,311
1319. Occupation Certificates	15,000
1320. Subdivision Fees	-87,183
1321. Development Application	-123,533
1322. Sect 149 Certificates	617
1323. Development Control Income	2,894
1331. Licences & Fees	-894
1362. Public Cemeteries Sundry Income	2,273
1719. Library Charges and Fees	-1,780
1770. Sewer Connections	-675
<b>Total User Charges &amp; Fees</b>	<b>-194,293</b>
<b>Interest &amp; Investment Revenue</b>	
1601. Interest Income	7,545
<b>Total Interest &amp; Investment Revenue</b>	<b>7,545</b>
<b>Other Income</b>	
1157. Other Rents & Leases	1,247
1162. Deerubbin Centre Gas Income External	-684
1163. Derrubbin Centre Electricity Income External	-4,902
1164. Deerubbin Centre Air Conditioning Income-External	-3,203
1197. Administration Fee Income	59,739
1799. Sundry Income	12,454
<b>Total Other Income</b>	<b>64,651</b>

# Quarterly Budget Review Statement

## December 2017

Natural Account	Proposed Variation
<b>Operating Grants and Contributions</b>	
1111. Pensioner Subsidy	-20,602
1136. Pensioner Rebate Subsidy Subsidy	695
181G. Reg Roads-Traffic Facilities Block RTA G	-6,000
186J. Howe House Building Assessment-MGNSW-Gr 186J	-15,000
186Y. Library Per Capita Sub-State Lib of NSW	1,772
187Y. Tech Savvy Seniors-State Lib NSW-Gr 187Y	1,818
1891. Bush Fire Prevention Fund-RFS Grant	162,965
1901. Contributions	30,045
1905. Natural Disaster Claim	27,000
1934. Ferry Cont Baulkham Hills/Lw Portlan	-28,050
<b>Total Operating Grants and Contributions</b>	<b>154,643</b>
<b>Capital Grants &amp; Contributions</b>	
3812. Active Transport-Walking Communities-RMS	127,500
3897. Community Recycling Ctre-NSW Env Trust Gr 3897	21,600
38CA. Social Housing Community Infrastructure Fund - Dept FaCS	50,000
3901. Capital Contribution	176,131
3903. S64 Sewer Contribution (No specific Catch)	70,372
3948. S94A Contributions	148,335
3968. S94 Contribution-P/Twn C5-Com Facilities	87,078
3969. S94 Contribution-P/Twn C5-Land Acquisition	326,948
3970. S94 Contribution-P/Twn C5-Park Imp	121,597
3971. S94 Contribution-P/Twn C5-Planning Studies	1,409
3972. S94 Contribution-P/Twn C5-Rec Facilities	55,409
3973. S94 Contribution-P/Twn C5-Roadworks	348,448
3984. S64 Stormwater Contributions-P/Town CA2	157,890
<b>Total Capital Grants &amp; Contributions</b>	<b>1,692,717</b>
<b>INCOME FROM CONTINUING OPERATIONS</b>	<b>1,707,793</b>
<b>EXPENDITURE FROM CONTINUING OPERATIONS</b>	
<b>Employee Costs</b>	
2101. Salaries	2,930
2107. Casuals	-79,033
2110. Overtime	2,143
2111. Superannuation	562
2114. Training	-28,278
2122. Wages	-18,832
2123. Wages Oncosts	-4,307
2135. Staff Conferences	25,000
2563. Tertiary Education Assistance	2,982
2568. Licences and Accreditations	500
2569. Trainee Expenses	786
2570. Safety Expenses & Training	-3,924
<b>Total Employee Costs</b>	<b>-99,471</b>
<b>Borrowing Costs</b>	
<b>Total Borrowing Costs</b>	<b>0</b>

# Quarterly Budget Review Statement December 2017

Natural Account	Proposed Variation
<b>Materials &amp; Contracts</b>	
1169. Accident Damage Reimbursement	-8,197
2000. Plant - Running Costs	48,302
2113. Uniforms	615
2116. Contractors	39,576
2251. Legal Expenses - Support Services	21,365
2262. Legal Expenses - General Managers Office	-10,000
2265. Legal Expenses-City Planning	-10,000
2403. Plant On Costs	30,169
2407. Consultancy Fees	59,928
2410. External Plant Hire	72,922
2414. Equipment Hire	3,616
2421. Artists and Curators Fees	45,085
2435. Promotion Expenditure	-4,000
2456. Employment Agencies	158,990
2490. Activity Expenses	-1,600
2491. Consumables	-2,830
2510. Local Economic Development Program	-3,000
2511. Sustenance	3,000
2512. Food & Beverages subject to FBT (entertainment)	-2,020
2513. Food & Beverages (client - entertainment) not subject to FBT	7,540
2604. Security	-1,840
2606. Maintenance - Buildings	-3,600
2607. Maintenance - Plant & Equipment	1,816
2609. Cleaning	5,671
2614. Air Conditioning	600
2618. Parks - M&R	-367
2619. Buildings Works Program	-4,100
2641. Roadworks Maintenance	414,454
2643. Roadworks Maint Clear Drainage Structure	-50,000
2648. Roadworks Maint Heavy Patching	-144,316
2649. Roadworks Maintenance Shoulder Grading	-105,000
2651. Roadworks Maintenance-Unsealed Roads	-30,000
2653. Land Clean up Expenses	555
2654. Roadworks Maint Gravel Sheet Pavement	-84,028
2656. Roadworks Maint - Maintenance Grading	-11,928
2660. Road Safety Officer Programs	-1,292
2702. Plant & Equipment	1,868
2741. Software Licensing & Maintenance	-4,800
2743. Network Administration	-8,715
2762. Art Gallery Expenses	-1,487
2768. Communication & Stakeholder Pgm Expenses	13,207
2770. Valuation Expenses	909
2780. Records Expenditure	-702
2805. Flood Mitigation Programs	-15,718
2820. Grant Funded Operational Exp	-33,237
2900. Stores Items	810
2986. Museum Program Expenses	-7,000
<b>Total Materials &amp; Contracts</b>	<b>381,221</b>
<b>Depreciation &amp; Amortisation</b>	
<b>Total Depreciation &amp; Amortisation</b>	<b>0</b>

# Quarterly Budget Review Statement December 2017

Natural Account	Proposed Variation
<b>Other Expenses</b>	
1168. Council Rates & Annual Charges Recoveries	-936
2267. Excess on Insurance Claims	5,000
2402. Sundry Expenses	276
2405. Contribution to outside bodies	35,000
2408. Printing & Stationery Costs	8,443
2419. General Office Expenditure	-486
2422. Telephone Expenses	13,300
2423. Postage & Freight	1,300
2426. Licences, Subscriptions & Memberships	3,141
2427. Advertising	11,092
2530. Better Waste & Recycling OP Program	-1,345
2550. Fire Control Operating Ex	-15,227
2562. State of the Environment Report	-19,983
2582. Database Subscriptions & Memberships	15,000
2601. Electricity	14,235
2603. Insurance	152
2613. HCC Sewer Rates	37
2740. General Computer Expenses	823
2744. Corporate Systems	3,050
2772. On Line Title Seaches	70
2930. Treatment Works Operating Expenditure	-64,391
<b>Total Other Expenses</b>	<b>8,551</b>
<b>EXPENDITURE FROM CONTINUING OPERATIONS</b>	<b>290,301</b>
<b>NET CAPITAL EXPENDITURE</b>	
<b>Accumulated Depreciation</b>	
<b>Total Accumulated Depreciation</b>	<b>0</b>
<b>Property, Plant &amp; Equipment</b>	
3101. Sale of Plant	37,097
3405. Sale of Investment Property	320,727
3781. Insurance Settlement - Buildings	118,978
4101. Purchase of Plant	21,500
4103. Purchase of Computer Equipment	-189
4106. Purchase Office Equipment	-8,393
4109. Car Park Construction	-6,556
4110. Purchase Library Resources	15,000
4113. Purchase Sewer Assets	-22,889
4114. Purchase Park Assets	-11,762
4132. Purchase of Software	11,023
4594. Insurance Claimable Expenses - Buildings	-9,608
4612. Purchase of Furniture & Fittings	-10,541
4613. Purchase of Equipment	-3,754
4651. Purchase of Community/Crown Land	-4,510
4701. Road Construction	-252,451
4730. Construct Footpaths	-273
4750. Kerb and Gutter Construction	-127,500
4760. Drainage Construction	-1,871

# Quarterly Budget Review Statement December 2017

Natural Account	Proposed Variation
4761. Land Under Roads	-12,000
4762. Land Acquisition LUR - Legal Costs	12,000
4781. Traffic Facilities	-7,130
4784. Bridge Construction	252,451
4801. Park Improvement Program	22,442
4802. Park Improvement Furniture Replacement	-50,000
4804. Park Improvement Program Landscaping	-32,460
4806. Purchase Other Structures	29,649
4810. S94 Park Improvements	-10,449
4824. Park Improvements-IRP	1,944
4836. Other Structure IRP	-1,944
4901. Building Construction	-50,299
<b>Total Property, Plant &amp; Equipment</b>	<b>218,232</b>
<b>NET CAPITAL EXPENDITURE</b>	<b>218,232</b>

## RESERVE FUNDING

### Cash Assets

3201. Tfr from Rsve Capital - Sewer	-394
3203. Tfr from Rsve Domestic Waste Management	-21,899
3229. Tfr from Rsve Sewer Operating Reserve	45,754
3230. Tfr from Waste Mgmt Facility Reserve	173,709
3254. Tfr from Rsve Property Develop't Reserv	12,011
3257. Tfr from Rsve Sullage Reserve	692
3274. Tfr from Unspent Contributions Reserve	22,686
4201. TFR to Rsve Capital - Sewer	23,383
4203. TFR to Rsve Domestic Waste Management	-2,306
4229. TFR to Rsve Sewer Operating Reserve	-19,574
4230. Tfr to Waste Mgmt Facility Reserve	-36,727
4254. TFR to Rsve Property Development Reserve	-324,301
4257. TFR to Rsve Sullage Reserve	1,528
4264. TRF to Rsve S64 Sewerage Contributions	-75,280
4269. Tfr To S94A Contributions Reserve	-148,335
4274. Tfr To Unspent Contributions Reserve	-187,892
4276. Tfr To S94 Planning Studies-Pitt Town Catch 5	-1,409
4277. Tfr To S94 Land Acq-Pitt Town Catch 5	-326,948
4278. Tfr To S94 Comm Facilities-Pitt Town Catch 5	-121,597
4279. Tfr To S94 Rec Facilities-Pitt Town Catch 5	-87,078
4280. Tfr To S94 Park Imp-Pitt Town Catch 5	-55,409
4281. Tfr To S94 Roadworks-Pitt Town Catch 5	-348,448
4289. Tfr To S64 Stormwater Res PittTown CA2	-157,890
<b>Total Cash Assets</b>	<b>-1,635,724</b>

<b>TOTAL RESERVE FUNDING</b>	<b>(1,635,724)</b>
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<b>TOTAL OF PROPOSED VARIATIONS</b>	<b>0</b>
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# Quarterly Budget Review Statement December 2017

## Quarterly Budget Variations – Detailed

Note: amounts shown as \$0 represent variations less than \$500

Service	Proposed Variation '\$000s	Explanation for Variation
<b>GENERAL MANAGER</b>		
<b>117 - Workers Compensation</b>		
<i>002933-First Aid Supply</i>		
2419 - General Office Expenditure	0	Budget to match actuals
<i>002934-Safety Exp &amp; Training</i>		
2122 - Wages	2	Budget to match actuals
2123 - Wages Oncosts	1	Budget to match actuals
2570 - Safety Expenses & Training	(3)	Budget reallocated
<b>140 - Strategic Activities</b>		
<i>000316-OP Business Development Programs</i>		
2510 - Local Economic Development Program	(3)	Budget reallocated
2512 - Food & Beverages subject to FBT (entertainment)	1	Budget to match actuals
2513 - Food & Beverages (client - entertainment) not subject to FBT	3	Budget to match actuals
<b>141 - Internal Audit</b>		
<i>000484-Audit Work</i>		
2116 - Contractors	33	Budget reallocated
3230 - Tfr from Waste Mgmt Facility Reserve	(13)	Budget adjusted as per written advice
3251 - Tfr from Rsve Carryovers Reserve	(20)	Budget reallocated
<b>165 - Personnel</b>		
<i>000052-No Project - S.165</i>		
2114 - Training	(29)	Budget reallocated
2135 - Staff Conferences	25	Budget adjusted in line with trend
2563 - Tertiary Education Assistance	3	Budget to match actuals
2568 - Licences and Accreditations	1	Budget to match actuals
2569 - Trainee Expenses	1	Budget to match actuals
<i>000506-Personnel Exp Presentation</i>		
2511 - Sustenance	3	Budget to match actuals
2512 - Food & Beverages subject to FBT (entertainment)	(3)	Budget reallocated
<b>168 - Corporate Communications</b>		
<i>000054-No Project - S.168</i>		
2101 - Salaries	(2)	Budget reallocated
<i>000576-Australia Day Activities</i>		
1901 - Contributions	(27)	Budget adjusted as per written advice
2107 - Casuals	0	Budget to match actuals
2122 - Wages	1	Budget to match actuals
2123 - Wages Oncosts	0	Budget to match actuals
2403 - Plant On Costs	0	Budget to match actuals
2768 - Communication & Stakeholder Pgm Expenses	25	Budget adjusted as per written advice
<i>000582-Civic &amp; Community Events</i>		
2107 - Casuals	1	Budget to match actuals
2110 - Overtime	1	Budget to match actuals
2403 - Plant On Costs	1	Budget to match actuals
2512 - Food & Beverages subject to FBT (entertainment)	0	Budget to match actuals
2513 - Food & Beverages (client - entertainment) not subject to FBT	5	Budget to match actuals
2768 - Communication & Stakeholder Pgm Expenses	(8)	Budget reallocated
<i>000584-Printing PR Publications</i>		
2408 - Printing & Stationery Costs	6	Budget to match actuals
2768 - Communication & Stakeholder Pgm Expenses	(6)	Budget reallocated
<i>004394-Digital Strategy</i>		
2768 - Communication & Stakeholder Pgm Expenses	2	Budget to match actuals
	<b>(0)</b>	

### SUPPORT SERVICES

<b>110 - Information Services</b>		
<i>000208-Sale of Leased Computers</i>		
1799 - Sundry Income	(0)	Budget to match actuals
<i>000419-Computer Hardware</i>		
2743 - Network Administration	(3)	Budget reallocated
<i>000420-Software Licensing &amp; Maintenance</i>		
2744 - Corporate Systems	3	Budget reallocated
3251 - Tfr from Rsve Carryovers Reserve	(3)	Budget reallocated
<i>000422-Operating Leases</i>		
2603 - Insurance	0	Budget to match actuals

# Quarterly Budget Review Statement December 2017

Note: amounts shown as \$0 represent variations less than \$500

Service	Proposed Variation '\$000s	Explanation for Variation
<i>000423-Computer Exps General Consultant Expense</i>		
2743 - Network Administration	(6)	Budget reallocated
<i>001724-Pinforce System</i>		
4132 - Purchase of Software	2	Budget to match actuals
<i>002004-Additional Software Licencing</i>		
3251 - Tfr from Rsve Carryovers Reserve	(4)	Budget reallocated
4103 - Purchase of Computer Equipment	(5)	Budget reallocated
4132 - Purchase of Software	10	Budget adjusted as per written advice
<i>002007-Internet &amp; Security Third Party Audit</i>		
3251 - Tfr from Rsve Carryovers Reserve	20	Budget reallocated
4132 - Purchase of Software	(20)	Budget reallocated
<i>002012-Tech One Finance, Human Resources &amp; Payroll Enhance</i>		
4103 - Purchase of Computer Equipment	6	Budget reallocated
<i>002013-Property &amp; Rating System Enhancements</i>		
2107 - Casuals	0	Budget reallocated
4132 - Purchase of Software	(0)	Budget reallocated
<i>002043-Asset Management System</i>		
2107 - Casuals	0	Budget reallocated
4103 - Purchase of Computer Equipment	(0)	Budget reallocated
<i>003856-Reactive IT Hardware</i>		
4106 - Purchase Office Equipment	3	Budget to match actuals
<b>111 - Records</b>		
<i>000002-No Project - S.111</i>		
2423 - Postage & Freight	1	Budget reallocated
<i>000094-Sundry Sales Subpoena Inc</i>		
1799 - Sundry Income	(1)	Budget to match actuals
<i>003341-Records Strategy Incl Microfiche Project</i>		
2780 - Records Expenditure	(1)	Budget to match actuals
<b>112 - Community Administration</b>		
<i>001029-Peppercorn Place Windsor</i>		
2595 - HCC Land Rates - Business	(0)	Budget to match actuals
<b>115 - Library Services</b>		
<i>000004-No Project - S.115</i>		
186Y - Library Per Capita Sub-State Lib of NSW	(2)	Budget to match actuals
2582 - Database Subscriptions & Memberships	15	Budget reallocated
<i>000220-Charges &amp; Fees Library Sundry Income</i>		
1719 - Library Charges and Fees	2	Budget adjusted in line with trend
<i>000853-Richmond Library Richmond</i>		
2616 - HCC Garbage Rates	(0)	Budget to match actuals
<i>001358-Charges &amp; Fees Sale Merchandise</i>		
1719 - Library Charges and Fees	(0)	Budget to match actuals
<i>001745-Digital Media</i>		
4110 - Purchase Library Resources	(15)	Budget reallocated
<i>003561-Tech Savvy Seniors Program</i>		
187Y - Tech Savvy Seniors-State Lib NSW-Gr 187Y	(2)	Budget adjusted for Grant
2101 - Salaries	2	Budget adjusted for Grant
2107 - Casuals	(0)	Budget adjusted for Grant
<i>004044-Education and Public Library Programs</i>		
2421 - Artists and Curators Fees	2	Budget adjusted in line with trend
2490 - Activity Expenses	(2)	Budget reallocated
<i>004199-Library Reinvigoration-Collect to People Focus</i>		
4612 - Purchase of Furniture & Fittings	6	Budget to match actuals
4901 - Building Construction	(6)	Budget reallocated
<i>004530-Live &amp; Local Music Initiative</i>		
2421 - Artists and Curators Fees	20	Budget adjusted as per written advice
2820 - Grant Funded Operational Exp	(20)	Budget reallocated
<b>120 - Rates and Revenue Services</b>		
<i>000009-No Project - S.120</i>		
1101 - Residential Rates Income	19	Budget to match actuals
1102 - Farmland Rates Income	(2)	Budget to match actuals
1103 - Business Rates Income	(3)	Budget to match actuals
1110 - Pensioner Rebate	(23)	Budget adjusted in line with trend
1111 - Pensioner Subsidy	23	Budget to match actuals

# Quarterly Budget Review Statement December 2017

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Service	Proposed Variation \$'000s	Explanation for Variation
<i>004288-Fire and Emergency Services Levy (FESL)</i>		
1901 - Contributions	(3)	Budget to match actuals
2122 - Wages	0	Budget to match actuals
2123 - Wages Oncosts	0	Budget to match actuals
2772 - On Line Title Seaches	0	Budget to match actuals
<b>122 - Administrative Services</b>		
<i>000011-No Project - S.122</i>		
2427 - Advertising	10	Budget adjusted in line with trend
<i>000400-Subs-L/Govt Shires Assoc Annual Subs</i>		
2426 - Licences, Subscriptions & Memberships	2	Budget to match actuals
<i>000401-Subscriptions - Other</i>		
2426 - Licences, Subscriptions & Memberships	2	Budget to match actuals
<i>001354-Local Newspapers</i>		
2402 - Sundry Expenses	1	Budget adjusted in line with trend
<b>124 - Procurement Services</b>		
<i>003748-Supplier &amp; Tendering Software</i>		
2741 - Software Licensing & Maintenance	(5)	Budget reallocated
3251 - Tfr from Rsve Carryovers Reserve	7	Budget reallocated
4132 - Purchase of Software	(2)	Budget reallocated
<b>125 - Property Development</b>		
<i>000014-No Project - S.125</i>		
2603 - Insurance	(3)	Budget to match actuals
2608 - HCC Land Rates - Residential	(1)	Budget to match actuals
<i>000284-Other Rent &amp; Lease Rental Works Depot - Optus Tower</i>		
1157 - Other Rents & Leases	0	Budget to match actuals
<i>000287-Other Rent &amp; Lease Rd Rsve-Bells Line</i>		
1157 - Other Rents & Leases	(2)	Budget to match actuals
<i>000288-Other Rent &amp; Lease Paget &amp; March B/Fire</i>		
1157 - Other Rents & Leases	(0)	Budget to match actuals
<i>000289-Other Rent &amp; Lease Works Depot-Telstra</i>		
1157 - Other Rents & Leases	0	Budget to match actuals
<i>000572-Property Sales</i>		
3254 - Tfr from Rsve Property Develop't Reserv	(2)	Budget to match actuals
<i>000933-Australian Pioneer Village Wilberforce</i>		
2405 - Contribution to outside bodies	5	Budget to match actuals
<i>004059-Sale of 155 Colonial Drive, Bligh Park (Vacant Land)</i>		
1168 - Council Rates & Annual Charges Recoveries	(1)	Budget to match actuals
1601 - Interest Income	(3)	Budget to match actuals
2116 - Contractors	8	Budget to match actuals
2251 - Legal Expenses - Support Services	1	Budget to match actuals
2770 - Valuation Expenses	1	Budget to match actuals
3254 - Tfr from Rsve Property Develop't Reserv	(10)	Budget to match actuals
3405 - Sale of Investment Property	(321)	Budget to match actuals
4254 - TFR to Rsve Property Development Reserve	324	Budget to match actuals
<b>129 - Fleet Management</b>		
<i>000017-No Project - S.129</i>		
2000 - Plant - Running Costs	(3)	Budget reallocated
2107 - Casuals	3	Budget to match actuals
<b>139 - Regional Gallery</b>		
<i>000027-No Project - S.139</i>		
2112 - Allowances	(1)	Budget reallocated
<i>000994-Exhibitions</i>		
2421 - Artists and Curators Fees	1	Budget to match actuals
2762 - Art Gallery Expenses	(3)	Budget reallocated
<i>004395-2017 Annual Program Funding - Gallery</i>		
2107 - Casuals	1	Budget adjusted for Grant
2122 - Wages	0	Budget adjusted for Grant
2123 - Wages Oncosts	0	Budget adjusted for Grant
2403 - Plant On Costs	0	Budget adjusted for Grant
2421 - Artists and Curators Fees	15	Budget adjusted for Grant
2762 - Art Gallery Expenses	2	Budget adjusted for Grant
2820 - Grant Funded Operational Exp	10	Budget adjusted as per written advice
3267 - Tfr from Unexpended Grants Reserve	(28)	Budget adjusted for Grant

# Quarterly Budget Review Statement December 2017

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Service	Proposed Variation \$'000s	Explanation for Variation
<i>004538-Data Projector - Gallery</i>		
4106 - Purchase Office Equipment	2	Budget to match actuals
<b>142 - Legal Services</b>		
<i>000030-No Project - S. 142</i>		
2251 - Legal Expenses - Support Services	5	Budget adjusted in line with trend
2262 - Legal Expenses - General Managers Office	(5)	Budget adjusted in line with trend
2265 - Legal Expenses-City Planning	(10)	Budget adjusted in line with trend
<i>000312-Code of Conduct</i>		
2262 - Legal Expenses - General Managers Office	(5)	Budget adjusted in line with trend
<i>000503-Legal Expenses-Property Development</i>		
2251 - Legal Expenses - Support Services	15	Budget adjusted in line with trend
<b>144 - Community Safety Programs</b>		
<i>000032-No Project - S. 144</i>		
2660 - Road Safety Officer Programs	(2)	Budget reallocated
<i>003207-Bike Safety - Keep Your Lid On</i>		
2122 - Wages	1	Budget to match actuals
2123 - Wages Oncosts	0	Budget to match actuals
2660 - Road Safety Officer Programs	1	Budget to match actuals
<i>003657-Crime Prevention</i>		
2122 - Wages	0	Budget to match actuals
2123 - Wages Oncosts	0	Budget to match actuals
2660 - Road Safety Officer Programs	0	Budget to match actuals
<b>158 - Printing &amp; Signwriting</b>		
<i>000045-No Project - S. 158</i>		
2107 - Casuals	2	Budget to match actuals
2111 - Superannuation	1	Budget to match actuals
<b>174 - Section 94 Funding</b>		
<i>000057-No Project - S. 174</i>		
3968 - S94 Contribution-P/Twn C5-Com Facilities	(87)	Budget to match actuals
3969 - S94 Contribution-P/Twn C5-Land Acquisition	(327)	Budget to match actuals
3970 - S94 Contribution-P/Twn C5-Park Imp	(122)	Budget to match actuals
3971 - S94 Contribution-P/Twn C5-Planning Studies	(1)	Budget to match actuals
3972 - S94 Contribution-P/Twn C5-Rec Facilities	(55)	Budget to match actuals
3973 - S94 Contribution-P/Twn C5-Roadworks	(348)	Budget to match actuals
4276 - Tfr To S94 Planning Studies-Pitt Town Catch 5	1	Budget to match actuals
4277 - Tfr To S94 Land Acq-Pitt Town Catch 5	327	Budget to match actuals
4278 - Tfr To S94 Comm Facilities-Pitt Town Catch 5	122	Budget to match actuals
4279 - Tfr To S94 Rec Facilities-Pitt Town Catch 5	87	Budget to match actuals
4280 - Tfr To S94 Park Imp-Pitt Town Catch 5	55	Budget to match actuals
4281 - Tfr To S94 Roadworks-Pitt Town Catch 5	348	Budget to match actuals
<i>003482-Pitt Town Land Acquisition</i>		
4651 - Purchase of Community/Crown Land	5	Budget to match actuals
<i>004038-McGraths Hill LDC - Multifunction Room</i>		
4901 - Building Construction	(4)	Budget to match actuals
<i>004039-Windsor Pre-school - Multifunction Room</i>		
4901 - Building Construction	(9)	Budget to match actuals
<i>004041-Wilberforce LDC Extension</i>		
4901 - Building Construction	(6)	Budget to match actuals
<i>004400-Woodlands Park Wilberforce Shelter and Car Park</i>		
4109 - Car Park Construction	7	Budget reallocated
4801 - Park Improvement Program	(7)	Budget reallocated
<i>004402-Hawkesbury Park Pathway / Walking Trails</i>		
4801 - Park Improvement Program	1	Budget reallocated
<b>179 - Regional Museum</b>		
<i>000058-No Project - S. 179</i>		
2112 - Allowances	1	Budget reallocated
<i>000995-Exhibitions</i>		
2421 - Artists and Curators Fees	7	Budget adjusted in line with trend
2986 - Museum Program Expenses	(7)	Budget reallocated
<i>004396-2017 Annual Program Funding - Museum</i>		
2107 - Casuals	(5)	Budget adjusted for Grant
2820 - Grant Funded Operational Exp	(23)	Budget adjusted for Grant
3267 - Tfr from Unexpended Grants Reserve	28	Budget adjusted for Grant
<i>004518-Howe House Building Assessment</i>		
186J - Howe House Building Assessment-MGNSW-Gr 186J	15	Budget adjusted for Grant
2407 - Consultancy Fees	(15)	Budget adjusted for Grant

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Service	Proposed Variation \$'000s	Explanation for Variation
<b>190 - Visitor Services</b>		
000063-No Project - S.190		
2402 - Sundry Expenses	(0)	Budget reallocated
2427 - Advertising	0	Budget adjusted in line with trend
2435 - Promotion Expenditure	(4)	Budget reallocated
<b>191 - Customer Service</b>		
000064-No Project - S.191		
2426 - Licences, Subscriptions & Memberships	(1)	Budget reallocated
004528-Customer Service Monitoring Lights		
4106 - Purchase Office Equipment	1	Budget to match actuals
<b>194 - Section 94A Funding</b>		
000067-No Project - S.194		
3948 - S94A Contributions	(148)	Budget to match actuals
4269 - Tfr To S94A Contributions Reserve	148	Budget to match actuals
004171-Windsor Foreshore Parks Improvements		
2618 - Parks - M&R	1	Budget to match actuals
4804 - Park Improvement Program Landscaping	30	Budget to match actuals
4806 - Purchase Other Structures	(42)	Budget reallocated
4810 - S94 Park Improvements	11	Budget to match actuals
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## INFRASTRUCTURE SERVICES

<b>134 - Sullage Disposal</b>		
000022-No Project - S.134		
1142 - Sullage Collection Inc Pensioner Rebate	2	Budget to match actuals
2427 - Advertising	1	Budget to match actuals
3257 - Tfr from Rsve Sullage Reserve	(1)	Budget to match actuals
4257 - TFR to Rsve Sullage Reserve	(2)	Budget to match actuals
<b>146 - Roads to Recovery Grants</b>		
000033-No Project - S.146		
4833 - Roads To Recovery Program-Capital Exps	(915)	Budget in line with Council Resolution
004082-RTR - Freemans Reach Road, West from Previous Stage		
4833 - Roads To Recovery Program-Capital Exps	915	Budget in line with Council Resolution
<b>147 - RMS Grant Funded Projects</b>		
001290-Reg.Rds-Traffic Facilities RTA Block BUO		
181G - Reg Roads-Traffic Facilities Block RTA G	6	Budget adjusted for Grant
004405-Regional Roads Block Grant		
2641 - Roadworks Maintenance	(6)	Budget adjusted for Grant
004533-Kerb Ramps-Macquarie & Day St intersection		
3812 - Active Transport-Walking Communities-RMS	(43)	Budget adjusted for Grant
4750 - Kerb and Gutter Construction	43	Budget adjusted for Grant
004534-Kerb Ramps-Lennox & East Market St intersection		
3812 - Active Transport-Walking Communities-RMS	(43)	Budget adjusted for Grant
4750 - Kerb and Gutter Construction	43	Budget adjusted for Grant
004535-Kerb Ramps-March & East Market St intersection		
3812 - Active Transport-Walking Communities-RMS	(43)	Budget adjusted for Grant
4750 - Kerb and Gutter Construction	43	Budget adjusted for Grant
<b>150 - Parks - Operational</b>		
000037-No Project - S.150		
2603 - Insurance	8	Budget to match actuals
2608 - HCC Land Rates - Residential	(0)	Budget to match actuals
2618 - Parks - M&R	(1)	Budget reallocated
000505-Asset Data Collection		
2101 - Salaries	2	Budget to match actuals
2107 - Casuals	1	Budget to match actuals
2407 - Consultancy Fees	(4)	Budget reallocated
001198-Park Mgmt-Consultation fee		
2407 - Consultancy Fees	5	Budget adjusted in line with trend
003688-Irrigation Systems		
2603 - Insurance	1	Budget to match actuals

# Quarterly Budget Review Statement December 2017

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Service	Proposed Variation '\$000s	Explanation for Variation
<i>004362-Yarramundi/Navua Reserve Plan of Management (NRJV)</i>		
2407 - Consultancy Fees	40	Budget adjusted as per written advice
3274 - Tfr from Unspent Contributions Reserve	(40)	Budget adjusted as per written advice
3901 - Capital Contribution	(40)	Budget adjusted as per written advice
4274 - Tfr To Unspent Contributions Reserve	40	Budget adjusted as per written advice
<b>151 - Recreation</b>		
<i>000861-Richmond Pool Richmond</i>		
2603 - Insurance	(0)	Budget to match actuals
<i>004504-Staying Active-Richmond Pool</i>		
2116 - Contractors	0	Budget adjusted for Grant
4613 - Purchase of Equipment	(0)	Budget adjusted for Grant
<b>152 - Roadworks Maintenance</b>		
<i>000039-No Project - S.152</i>		
2122 - Wages	261	Budget to match actuals
2123 - Wages Oncosts	54	Budget to match actuals
2403 - Plant On Costs	140	Budget to match actuals
2410 - External Plant Hire	88	Budget to match actuals
2414 - Equipment Hire	3	Budget to match actuals
2641 - Roadworks Maintenance	344	Budget to match actuals
2643 - Roadworks Maint Clear Drainage Structure	5	Budget to match actuals
2654 - Roadworks Maint Gravel Sheet Pavement	12	Budget to match actuals
2740 - General Computer Expenses	1	Budget to match actuals
2900 - Stores Items	2	Budget to match actuals
2964 - Other Waste Disposal Expenses - Internal	3	Budget to match actuals
<i>001209-Sealed Roads Maintenance</i>		
2107 - Casuals	10	Budget to match actuals
2122 - Wages	(269)	Budget reallocated
2123 - Wages Oncosts	(56)	Budget reallocated
2403 - Plant On Costs	(139)	Budget reallocated
2641 - Roadworks Maintenance	(15)	Budget reallocated
2643 - Roadworks Maint Clear Drainage Structure	(50)	Budget reallocated
2648 - Roadworks Maint Heavy Patching	(144)	Budget reallocated
2649 - Roadworks Maintenance Shoulder Grading	(105)	Budget reallocated
<i>001210-Unsealed Roads Maintenananc</i>		
2107 - Casuals	5	Budget to match actuals
2122 - Wages	(4)	Budget reallocated
2123 - Wages Oncosts	(1)	Budget reallocated
2403 - Plant On Costs	27	Budget to match actuals
2410 - External Plant Hire	(91)	Budget reallocated
2641 - Roadworks Maintenance	11	Budget to match actuals
2643 - Roadworks Maint Clear Drainage Structure	(5)	Budget reallocated
2651 - Roadworks Maintenance-Unsealed Roads	(30)	Budget reallocated
2654 - Roadworks Maint Gravel Sheet Pavement	(51)	Budget reallocated
<i>001211-St Albans &amp; Surrounds</i>		
2403 - Plant On Costs	2	Budget to match actuals
2410 - External Plant Hire	(5)	Budget reallocated
2641 - Roadworks Maintenance	46	Budget to match actuals
2654 - Roadworks Maint Gravel Sheet Pavement	(45)	Budget reallocated
2656 - Roadworks Maint - Maintenance Grading	(12)	Budget reallocated
<i>001218-Argyle Reach Rd</i>		
2616 - HCC Garbage Rates	(0)	Budget to match actuals
<i>001230-The Driftway - Richmond</i>		
2122 - Wages	1	Budget to match actuals
2123 - Wages Oncosts	0	Budget to match actuals
2403 - Plant On Costs	0	Budget to match actuals
2641 - Roadworks Maintenance	(1)	Budget reallocated
<i>004166-Nat Disaster 06 Jan 16-Various Rds</i>		
1905 - Natural Disaster Claim	(27)	Budget adjusted for Grant
2641 - Roadworks Maintenance	36	Budget adjusted for Grant
3274 - Tfr from Unspent Contributions Reserve	(27)	Budget adjusted for Grant
4274 - Tfr To Unspent Contributions Reserve	27	Budget adjusted as per written advice
<b>153 - Roadworks Construction</b>		
<i>001984-Acquisition costs - Road Reserve Realignment</i>		
4761 - Land Under Roads	12	Budget reallocated
4762 - Land Acquisition LUR - Legal Costs	(12)	Budget reallocated

# Quarterly Budget Review Statement December 2017

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Service	Proposed Variation \$'000s	Explanation for Variation
<b>154 - Kerb, Guttering &amp; Drainage</b>		
<i>000595-Flood Mitigat'n Program-Roads</i>		
2110 - Overtime	0	Budget to match actuals
2122 - Wages	2	Budget to match actuals
2123 - Wages Oncosts	1	Budget to match actuals
2403 - Plant On Costs	0	Budget to match actuals
2410 - External Plant Hire	11	Budget to match actuals
2641 - Roadworks Maintenance	1	Budget to match actuals
2805 - Flood Mitigation Programs	(16)	Budget reallocated
2900 - Stores Items	0	Budget to match actuals
<i>001722-Lt Bowen Dr, Bowen Mountain</i>		
4760 - Drainage Construction	1	Budget to match actuals
<i>001958-Various Locations Kerb, Gutter &amp; Drainage</i>		
4760 - Drainage Construction	(1)	Budget reallocated
<i>003808-Wattle Street, Bowen Mountain - construct street drainage</i>		
4760 - Drainage Construction	0	Budget to match actuals
<i>004315-Stormwater Basin - Pitt Town</i>		
2407 - Consultancy Fees	(2)	Budget to match actuals
4760 - Drainage Construction	2	Budget reallocated
<i>004326-S64 Stormwater/Drain Developers Contr-PittTown CA2</i>		
3984 - S64 Stormwater Contributions-P/Town CA2	(158)	Budget to match actuals
4289 - Tfr To S64 Stormwater Res PittTown CA2	158	Budget to match actuals
<b>155 - Car Parking</b>		
<i>001049-Nth Richmnd Car Parks</i>		
2616 - HCC Garbage Rates	(0)	Budget to match actuals
<i>001232-The Terrace - Windsor</i>		
2613 - HCC Sewer Rates	0	Budget to match actuals
<b>156 - Bligh Park</b>		
<i>004193-Landscape Embellishments - Bligh Park</i>		
3266 - Trf from Unspnt Contrib Bligh Pk JV Resrv	23	Budget reallocated
3901 - Capital Contribution	(3)	Budget to match actuals
4804 - Park Improvement Program Landscaping	(20)	Budget reallocated
<b>159 - Council &amp; Community Buildings</b>		
<i>000046-No Project - S. 159</i>		
2601 - Electricity	3	Budget adjusted as per written advice
2603 - Insurance	(23)	Budget to match actuals
2604 - Security	(2)	Budget reallocated
2607 - Maintenance - Plant & Equipment	4	Budget adjusted as per written advice
2614 - Air Conditioning	1	Budget adjusted as per written advice
2619 - Buildings Works Program	(4)	Budget reallocated
<i>001779-Administration Building Windsor</i>		
4106 - Purchase Office Equipment	2	Budget to match actuals
4612 - Purchase of Furniture & Fittings	4	Budget to match actuals
4901 - Building Construction	4	Budget to match actuals
<i>002370-Old Hospital</i>		
1164 - Deerubbin Centre Air Conditioning Income-External	5	Budget adjusted as per written advice
<i>002376-Deerubbin Centre</i>		
4901 - Building Construction	4	Budget reallocated
<i>002385-Deerubbin Centre - Chapters Cafe Site</i>		
1162 - Deerubbin Centre Gas Income External	1	Budget adjusted in line with trend
1163 - Derrubbin Centre Electricity Income External	5	Budget adjusted in line with trend
<i>002917-Suite 2 Deerubbin Centre</i>		
1164 - Deerubbin Centre Air Conditioning Income-External	(2)	Budget to match actuals
<i>003108-Wilberforce Long Day Care Centre</i>		
3901 - Capital Contribution	(12)	Budget to match actuals
<i>003506-Council Asbestos Register</i>		
2116 - Contractors	(2)	Budget reallocated
2122 - Wages	2	Budget to match actuals
2123 - Wages Oncosts	0	Budget to match actuals
2403 - Plant On Costs	0	Budget to match actuals
<i>003669-Richmond Park CCTV and Lighting Upgrade</i>		
4114 - Purchase Park Assets	2	Budget to match actuals
<i>003681-Floodlighting maintenance</i>		
2603 - Insurance	6	Budget to match actuals

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<i>004408-Deerubbin Centre Plant</i>		
2603 - Insurance	(0)	Budget to match actuals
<i>004423-Reactive Capital Repairs</i>		
4114 - Purchase Park Assets	10	Budget to match actuals
4901 - Building Construction	32	Budget adjusted as per written advice
<i>004501-Installation of CCTV on Admin Building</i>		
4901 - Building Construction	0	Budget to match actuals
<i>004560-Sustainable Energy Strategy</i>		
2407 - Consultancy Fees	12	Budget in line with Council Resolution
<b>161 - Works Depot</b>		
<i>000201-Vehicle Inspections Inspections</i>		
1409 - Vehicle Inspections Internal vehicles only	4	Budget reallocated
<i>000556-Depot Expenses Wilberforce</i>		
2419 - General Office Expenditure	(1)	Budget reallocated
2595 - HCC Land Rates - Business	(0)	Budget to match actuals
2616 - HCC Garbage Rates	(0)	Budget to match actuals
2702 - Plant & Equipment	2	Budget to match actuals
2900 - Stores Items	0	Budget to match actuals
2964 - Other Waste Disposal Expenses - Internal	(2)	Budget reallocated
<i>004099-Concrete path-between carpark &amp; amenities</i>		
4730 - Construct Footpaths	0	Budget to match actuals
<b>162 - Operations Management</b>		
<i>000049-OP No Project - S.162</i>		
2603 - Insurance	0	Budget to match actuals
<i>002095-No Project - S.162 (Capex)</i>		
3101 - Sale of Plant	(47)	Budget to match actuals
<b>163 - Ancillary Facilities</b>		
<i>001228-Cordner Lane - Cornwallis</i>		
2616 - HCC Garbage Rates	(0)	Budget to match actuals
<i>001261-St Albans Rd, Lower MacDonal</i>		
2616 - HCC Garbage Rates	(0)	Budget to match actuals
<i>002038-Reconstruct Footpaths and Minor Works - Various Locations</i>		
4730 - Construct Footpaths	(22)	Budget reallocated
<i>002300-Upper Macdonald Bridge-7m Timber Bridge CH14.458</i>		
4701 - Road Construction	101	Budget to match actuals
4784 - Bridge Construction	(101)	Budget reallocated
<i>003166-Upper Macdonald Bridge-10m Timber Bridge CH 20.079</i>		
4701 - Road Construction	152	Budget to match actuals
4784 - Bridge Construction	(152)	Budget reallocated
<i>004092-Hawkesbury Valley Way, Windsor</i>		
4730 - Construct Footpaths	22	Budget reallocated
<b>164 - Ferry Operations</b>		
<i>000440-Lower Portland Ferry Budget Use Only</i>		
1197 - Administration Fee Income	(59)	Budget adjusted in line with trend
1934 - Ferry Cont Baulkham Hills/Lw Portlan	28	Budget adjusted in line with trend
<i>000798-L/Port'd Ferry Master Cottage Lwr Port'd</i>		
2608 - HCC Land Rates - Residential	(0)	Budget to match actuals
2616 - HCC Garbage Rates	(0)	Budget to match actuals
<b>189 - Waste Management Facility</b>		
<i>000062-OP No Project - S.189</i>		
1754 - Other Waste Disposal Income - Internal	(81)	Budget to match actuals
2603 - Insurance	(0)	Budget to match actuals
3230 - Tfr from Waste Mgmt Facility Reserve	0	Budget to match actuals
4230 - Tfr to Waste Mgmt Facility Reserve	81	Budget to match actuals
<i>000321-Garb Serv Chg Business Occupied 240L bin</i>		
1121 - Garbage Serv Chrg Business	39	Budget to match actuals
4230 - Tfr to Waste Mgmt Facility Reserve	(39)	Budget to match actuals
<i>000325-Waste Serv Business 120 Litre</i>		
1121 - Garbage Serv Chrg Business	5	Budget to match actuals
4230 - Tfr to Waste Mgmt Facility Reserve	(5)	Budget to match actuals
<i>000340-Waste Depot Work Exp</i>		
2601 - Electricity	10	Budget adjusted in line with trend
3230 - Tfr from Waste Mgmt Facility Reserve	(10)	Budget adjusted in line with trend

# Quarterly Budget Review Statement December 2017

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Service	Proposed Variation \$'000s	Explanation for Variation
<i>002394-Additional Recycling Service</i>		
1121 - Garbage Serv Chrg Business	(0)	Budget to match actuals
4230 - Tfr to Waste Mgmt Facility Reserve	0	Budget to match actuals
<i>002950-Plant - Drott</i>		
2410 - External Plant Hire	28	Budget adjusted in line with trend
3230 - Tfr from Waste Mgmt Facility Reserve	(28)	Budget adjusted in line with trend
<i>002952-Plant - Compactor</i>		
2410 - External Plant Hire	42	Budget adjusted in line with trend
3230 - Tfr from Waste Mgmt Facility Reserve	(42)	Budget adjusted in line with trend
<i>003869-Community Recycling Centre HCWMF</i>		
2964 - Other Waste Disposal Expenses - Internal	55	Budget to match actuals
3230 - Tfr from Waste Mgmt Facility Reserve	(76)	Budget to match actuals
3897 - Community Recycling Ctre-NSW Env Trust Gr 3897	(22)	Budget adjusted for Grant
4901 - Building Construction	42	Budget adjusted for Grant
<i>004529-Construct Paper &amp; Cardboard Area - HCWMF</i>		
3230 - Tfr from Waste Mgmt Facility Reserve	(6)	Budget to match actuals
4806 - Purchase Other Structures	6	Budget to match actuals
<b>195 - Parks Capital (Excluding Plant &amp; Grants)</b>		
<i>001849-Bowen Mountain Park Bowen Mountain</i>		
4801 - Park Improvement Program	(12)	Budget reallocated
4901 - Building Construction	12	Budget reallocated
<i>001898-McQuade Park</i>		
3251 - Tfr from Rsvs Carryovers Reserve	2	Budget reallocated
4801 - Park Improvement Program	(6)	Budget reallocated
4806 - Purchase Other Structures	6	Budget to match actuals
4824 - Park Improvements-IRP	(2)	Budget reallocated
<i>001901-Macquarie Park</i>		
4801 - Park Improvement Program	1	Budget to match actuals
4810 - S94 Park Improvements	(1)	Budget reallocated
<i>001915-Memorials/Monuments - Parks</i>		
3251 - Tfr from Rsvs Carryovers Reserve	(2)	Budget to match actuals
4836 - Other Structure IRP	2	Budget reallocated
<i>004539-Play Equipment-Bligh Park NHC Precinct</i>		
3266 - Tfr from Unspnt Cntrib Bligh Pk JV Resrv	(23)	Budget reallocated
38CA - Social Housing Community Infrastructure Fund - Dept FaCS	(50)	Budget adjusted for Grant
4802 - Park Improvement Furniture Replacement	50	Budget adjusted for Grant
4804 - Park Improvement Program Landscaping	23	Budget reallocated
<b>197 - Cemeteries</b>		
<i>001170-Public Cem Exp Pitt Town Cemetry</i>		
1362 - Public Cemeteries Sundry Income	(2)	Budget to match actuals
<b>551 - Hawkesbury Leisure Centre</b>		
<i>000902-H'bury Oasis Swimming Ctr Sth Windsor</i>		
2603 - Insurance	(2)	Budget to match actuals
<i>000968-Indoor Sports Stadium South Windsor</i>		
2603 - Insurance	(1)	Budget to match actuals
<i>003894-Hawkesbury Oasis Refurbishment</i>		
4901 - Building Construction	(15)	Budget to match actuals
<i>004416-Insurance Claim - Electrical Switchboard Oasis DOI 16.3.17</i>		
2267 - Excess on Insurance Claims	5	Budget to match actuals
3781 - Insurance Settlement - Buildings	(119)	Budget to match actuals
4594 - Insurance Claimable Expenses - Buildings	10	Budget to match actuals
<b>666 - Fire Control</b>		
<i>000073-No Project - S.666</i>		
1891 - Bush Fire Prevention Fund-RFS Grant	(163)	Budget to match actuals
2122 - Wages	(18)	Budget reallocated
2123 - Wages Oncosts	(4)	Budget reallocated
2403 - Plant On Costs	(3)	Budget reallocated
2408 - Printing & Stationery Costs	1	Budget adjusted as per written advice
2422 - Telephone Expenses	13	Budget adjusted as per written advice
2456 - Employment Agencies	(1)	Budget adjusted as per written advice
2550 - Fire Control Operating Ex	(18)	Budget adjusted as per written advice
2601 - Electricity	2	Budget adjusted as per written advice
2603 - Insurance	(1)	Budget to match actuals
2606 - Maintenance - Buildings	(4)	Budget reallocated
2607 - Maintenance - Plant & Equipment	(2)	Budget adjusted as per written advice

# Quarterly Budget Review Statement December 2017

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Service	Proposed Variation '\$000s	Explanation for Variation
<i>000450-Fire Control Op Exp Station Maintenance</i>		
2550 - Fire Control Operating Ex	15	Budget adjusted as per written advice
<i>000451-Fire Control Op Exp Radio Maintenance</i>		
2550 - Fire Control Operating Ex	(2)	Budget reallocated
<i>000452-Fire Control Op Exp Fire Control Petrol</i>		
2550 - Fire Control Operating Ex	(10)	Budget adjusted as per written advice
<i>002098-No Project - S.666 (Capex)</i>		
4613 - Purchase of Equipment	4	Budget to match actuals
4901 - Building Construction	4	Budget to match actuals
<i>004045-New Tennyson Bush Fire Shed Construction</i>		
3274 - Tfr from Unspent Contributions Reserve	15	Budget adjusted as per written advice
3901 - Capital Contribution	(110)	Budget adjusted as per written advice
4274 - Tfr To Unspent Contributions Reserve	110	Budget adjusted as per written advice
4781 - Traffic Facilities	7	Budget to match actuals
4901 - Building Construction	(22)	Budget adjusted as per written advice
<i>004071-Blaxland Ridge RFB Shed Extension</i>		
3274 - Tfr from Unspent Contributions Reserve	36	Budget to match actuals
4901 - Building Construction	(36)	Budget to match actuals
<i>004072-Glossodia RFB Shed Extension</i>		
3274 - Tfr from Unspent Contributions Reserve	(7)	Budget adjusted as per written advice
3901 - Capital Contribution	(11)	Budget adjusted as per written advice
4274 - Tfr To Unspent Contributions Reserve	11	Budget adjusted as per written advice
4901 - Building Construction	52	Budget to match actuals
<i>004520-Cleaning</i>		
2609 - Cleaning	6	Budget adjusted as per written advice
<i>004521-Mtce &amp; Repairs - Appliances &amp; Other Vehicles</i>		
2000 - Plant - Running Costs	51	Budget adjusted as per written advice
2002 - Plant - Rego Inspections Internal	(4)	Budget reallocated
<b>780 - Sewerage Schemes</b>		
<i>000075-No Project - S.780</i>		
1127 - Sewer Rates Residential Connected	(3)	Budget to match actuals
1129 - Sewer Rates Business Connected	(1)	Budget to match actuals
1136 - Pensioner Rebate Subsidy Subsidy	(1)	Budget to match actuals
1137 - Pensioner Rebate Subsidy Cnl Rebate	1	Budget to match actuals
1169 - Accident Damage Reimbursement	(8)	Budget to match actuals
1770 - Sewer Connections	4	Budget reallocated
1799 - Sundry Income	(9)	Budget to match actuals
2113 - Uniforms	1	Budget to match actuals
2407 - Consultancy Fees	5	Budget to match actuals
2426 - Licences, Subscriptions & Memberships	1	Budget to match actuals
2590 - Print Machine Maintenance	(1)	Budget reallocated
2591 - Print Machine Rental	(4)	Budget reallocated
2603 - Insurance	14	Budget to match actuals
2930 - Treatment Works Operating Expenditure	(64)	Budget reallocated
2964 - Other Waste Disposal Expenses - Internal	25	Budget adjusted in line with trend
3229 - Tfr from Rsve Sewer Operating Reserve	23	Budget to match actuals
4229 - TFR to Rsve Sewer Operating Reserve	16	Budget to match actuals
<i>000675-Sewer Connection General Income</i>		
1770 - Sewer Connections	(3)	Budget to match actuals
4229 - TFR to Rsve Sewer Operating Reserve	3	Budget to match actuals
<i>000680-Treatment Works - McGraths Hill</i>		
2456 - Employment Agencies	14	Budget adjusted in line with trend
3229 - Tfr from Rsve Sewer Operating Reserve	(14)	Budget adjusted in line with trend
<i>000681-Treatment Works-South Windsor</i>		
2414 - Equipment Hire	0	Budget to match actuals
2456 - Employment Agencies	23	Budget adjusted in line with trend
3229 - Tfr from Rsve Sewer Operating Reserve	(23)	Budget adjusted in line with trend
<i>000686-Sewer M &amp; R Sewers M &amp; R</i>		
2456 - Employment Agencies	14	Budget adjusted in line with trend
3229 - Tfr from Rsve Sewer Operating Reserve	(14)	Budget adjusted in line with trend
<i>003488-Staff Training - Sewer</i>		
2114 - Training	1	Budget to match actuals
2570 - Safety Expenses & Training	(1)	Budget reallocated
<i>003491-Pump Station M&amp;R</i>		
2456 - Employment Agencies	14	Budget adjusted in line with trend
3229 - Tfr from Rsve Sewer Operating Reserve	(14)	Budget adjusted in line with trend

# Quarterly Budget Review Statement December 2017

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Service	Proposed Variation '\$000s	Explanation for Variation
<i>004021-Printers - Sewer</i>		
2590 - Print Machine Maintenance	1	Budget reallocated
2591 - Print Machine Rental	4	Budget reallocated
3229 - Tfr from Rsve Sewer Operating Reserve	(5)	Budget reallocated
<b>781 - Sewerage Scheme-Capital</b>		
<i>003009-No Project - S.781</i>		
3201 - Tfr from Rsve Capital - Sewer	(8)	Budget to match actuals
4113 - Purchase Sewer Assets	8	Budget to match actuals
<i>003060-Sewer Pump Station 'C'</i>		
3201 - Tfr from Rsve Capital - Sewer	23	Budget to match actuals
4201 - TFR to Rsve Capital - Sewer	(23)	Budget to match actuals
<i>003083-Treatment Works - McGraths Hill</i>		
3201 - Tfr from Rsve Capital - Sewer	(13)	Budget to match actuals
4113 - Purchase Sewer Assets	13	Budget to match actuals
<i>004513-Lagoon Master - Balance Pond SWTW</i>		
3201 - Tfr from Rsve Capital - Sewer	(3)	Budget to match actuals
4113 - Purchase Sewer Assets	3	Budget to match actuals
<b>797 - S64 Sewer Works</b>		
<i>000676-Sewer Connection Developers Contribution</i>		
3903 - S64 Sewer Contribution (No specific Catch)	(70)	Budget to match actuals
4264 - TRF to Rsve S64 Sewerage Contributions	70	Budget to match actuals
<i>001391-Interest Revenue-S64 Sewer Reserve</i>		
1601 - Interest Income	(5)	Budget to match actuals
4264 - TRF to Rsve S64 Sewerage Contributions	5	Budget to match actuals
	<b>(225)</b>	

## CITY PLANNING

<b>131 - Building Control</b>		
<i>000099-Complying Development Certificate</i>		
1316 - Complying Development Certificates	(3)	Budget to match actuals
<i>003908-Occupation Certificate</i>		
1319 - Occupation Certificates	(15)	Budget reallocated
<b>132 - Development Control</b>		
<i>000020-No Project - S.132</i>		
2107 - Casuals	(96)	Budget reallocated
2456 - Employment Agencies	96	Budget reallocated
<i>000104-S88G Conveyancing Act 1919 Certificates</i>		
1323 - Development Control Income	(3)	Budget to match actuals
<i>000109-Subdivision Fee Security&amp;Inspect Eng</i>		
1320 - Subdivision Fees	87	Budget adjusted in line with trend
<i>000110-Subdivision Fee Subdivision Fees</i>		
1321 - Development Application	27	Budget adjusted in line with trend
<i>000112-Subdivision Fee DA Notices -Advertising</i>		
1321 - Development Application	(3)	Budget to match actuals
<i>000123-Develop Application -Other fees</i>		
1321 - Development Application	85	Budget adjusted in line with trend
<i>000124-Occupation Certificate</i>		
1321 - Development Application	15	Budget reallocated
<i>002126-Sect 149 Certificates Copy Fees</i>		
1322 - Sect 149 Certificates	(1)	Budget to match actuals
<i>003863-Pre-Lodgement Meetings</i>		
1799 - Sundry Income	(2)	Budget to match actuals
<b>135 - Health Services</b>		
<i>000153-Env Protect Notices under-POEO Act 1997</i>		
1197 - Administration Fee Income	(1)	Budget reallocated
1331 - Licences & Fees	1	Budget reallocated
<b>137 - Regulation &amp; Enforcement</b>		
<i>000025-No Project - S.137</i>		
2107 - Casuals	(1)	Budget reallocated
2653 - Land Clean up Expenses	1	Budget to match actuals
2900 - Stores Items	(2)	Budget reallocated

# Quarterly Budget Review Statement December 2017

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Service	Proposed Variation '\$000s	Explanation for Variation
<b>138 - Animal Control</b>		
000402-Impound & Control Expense		
2122 - Wages	1	Budget to match actuals
2123 - Wages Oncosts	0	Budget to match actuals
2408 - Printing & Stationery Costs	2	Budget to match actuals
2491 - Consumables	(3)	Budget reallocated
002937-Vet Expenses-Desexing & Health Checks Fees		
2436 - Veterinary Expenses	(4)	Budget reallocated
002938-Vet Expenses-Impounded Animal Vet Fees		
2436 - Veterinary Expenses	4	Budget adjusted in line with trend
<b>143 - City Planning</b>		
000031-No Project - S.143		
2122 - Wages	1	Budget to match actuals
2123 - Wages Oncosts	0	Budget to match actuals
2407 - Consultancy Fees	98	Budget reallocated
3251 - Tfr from Rsvs Carryovers Reserve	(98)	Budget reallocated
000388-National Dredging Investigations		
2407 - Consultancy Fees	(79)	Budget in line with Council Resolution
3251 - Tfr from Rsvs Carryovers Reserve	79	Budget in line with Council Resolution
001375-State of the Environment Report		
2562 - State of the Environment Report	(20)	Budget reallocated
3251 - Tfr from Rsvs Carryovers Reserve	20	Budget reallocated
004463-Western Sydney City Deal		
2405 - Contribution to outside bodies	30	Budget adjusted in line with trend
004477-BetterWaste-War On Waste		
2110 - Overtime	1	Budget to match actuals
2122 - Wages	1	Budget to match actuals
2123 - Wages Oncosts	0	Budget to match actuals
2530 - Better Waste & Recycling OP Program	(1)	Budget reallocated
<b>881 - Domestic Waste Management</b>		
000079-No Project - S.881		
1002 - Plant Income - Leaseback	4	Budget adjusted in line with trend
1111 - Pensioner Subsidy	(2)	Budget to match actuals
1123 - Govt Pensioner Rebate	3	Budget to match actuals
2964 - Other Waste Disposal Expenses - Internal	1	Budget adjusted in line with trend
3203 - Tfr from Rsvs Domestic Waste Management	(1)	Budget adjusted in line with trend
4203 - TFR to Rsvs Domestic Waste Management	(5)	Budget adjusted in line with trend
000322-Garb Serv Chg Own Resident'l 120L		
1109 - Domestic Waste Charges	(8)	Budget to match actuals
4203 - TFR to Rsvs Domestic Waste Management	8	Budget to match actuals
000324-Garb Serv Chg Own 240L		
1109 - Domestic Waste Charges	(9)	Budget to match actuals
4203 - TFR to Rsvs Domestic Waste Management	9	Budget to match actuals
000342-Cleaning Program		
2964 - Other Waste Disposal Expenses - Internal	(2)	Budget reallocated
3203 - Tfr from Rsvs Domestic Waste Management	2	Budget reallocated
001497-Leaseback - Plant 47		
3101 - Sale of Plant	10	Budget reallocated
3203 - Tfr from Rsvs Domestic Waste Management	22	Budget reallocated
4101 - Purchase of Plant	(22)	Budget reallocated
4203 - TFR to Rsvs Domestic Waste Management	(10)	Budget reallocated
	<b>215</b>	
<b>TOTAL VARIATIONS</b>	<b>(0)</b>	



This document contains important information.  
If you do not understand it, contact the  
Telephone Interpreter Service on 131 450.



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