HAWKESBURY CITY COUNCIL OPERATIONAL F 2014/2015 Part 1

Projects, Programs & Activities Estimated Income & Expenditure

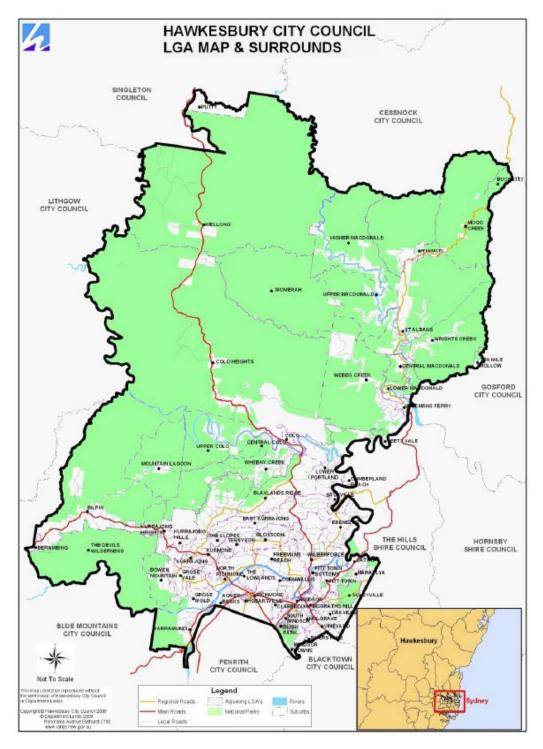








SHAPING OUR FUTURE



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About this Operational Plan

The Operational Plan supports Council's Delivery Program 2013 - 2017. It identifies the individual projects, programs and activities that will be undertaken for 2014/2015 to achieve the commitments made in the Delivery Program.

The main elements of this Operational Plan are:

- 1. Projects, Programs and Activities to be undertaken by Council throughout 2014/2015.
- 2. Estimated Income and Expenditure
- 3. A Statement of Revenue Policy. The Statement includes:
 - Ordinary rates and special rates
 - Council's pricing methodology
 - Financial assistance given by Council
 - Borrowings
 - Fees and Charges

The Operational Plan is divided in two parts:

Part 1

- **2014/2015 Highlights**: a snapshot of works and contributions included in the 2014/2015 Operational Plan.
- **Projects, Programs and Activities**: a list of actions for 2014/2015.
- **2014/2015 Operational Plan Project Funding**: a list of funding allocated to projects that will be undertaken as part of the actions included in the 2014/2015 Operational Plan.
- Budgeted Income Statement: a high level summary of the projected net result of Council.
- **CSP Theme Budget Estimates**: provides both summary and detailed breakdowns of the budget estimates for each of the Themes identified in the 2013-2032 Community Strategic Plan.
- **Capital Works Program**: itemises the capital works to be undertaken by Council in 2014/2015.
- Infrastructure Renewal Program: itemises the works to be undertaken by Council in 2014/2015 that are funded by an approved Special Rate Variation aimed at funding the renewal of roads, buildings and parks.

Part 2

Contains the ordinary rates and special rates, pricing methodology, financial assistance given by Council, borrowings and fees and charges component of the Statement of Revenue Policy.

How will progress on this Plan be reported?

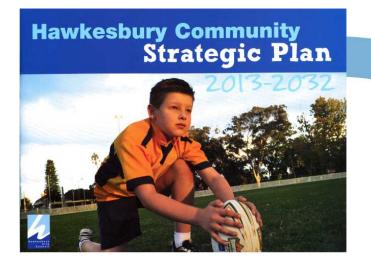
Reports will be prepared as follows:

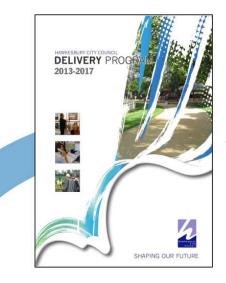
Every quarter: Budget Review Statements with respect to the Operational Plan will be reported to Council.

Every six months: Progress Reports with respect to the principle activities in the Delivery Program will be reported to Council. The projects, programs and activities of the relevant Operational Plan will be used as the basis of this report.

Annually: Annual Report on the achievements in implementing the Delivery Program and the Operational Plan regarding effectiveness of the principle activities undertaken in achieving the strategies in the Community Strategic Plan. Also includes copy of Council's audited financial reports. The Annual Report is provided to the Office of Local Government.

How our Plans work together





2014/2015 Highlights



Buildings - \$1,050,800

- Richmond Neighbourhood Centre Roof Replacement
- Richmond Park Amenities Upgrade
- Governor Phillip Boat Club Roof Replacement
- Maraylya Community Centre Security Lighting
- Security Camera Upgrades
- Oasis Aquatic and Leisure Centre Works including Upgrade of Change Rooms
- Stage Lighting Windsor Function Centre
- Hawkesbury Indoor Stadium Backboards

Road Improvements - \$2,058,868

- Ham Street, South Windsor
- Bullridge Road, East Kurrajong
- East Kurrajong Road, East Kurrajong
- Comleroy Road, Kurrajong
- Racecourse Road, Clarendon
- Unsealed roads



Stage One Bowen Mountain Evacuation Route - \$80,000

Energy Efficiency Program - \$200,000

Emergency Services - \$1,183,359



Bridges - \$2,405,000

- Stannix Park Road Bridge
- Upper Colo Bridge No. 8
- Upper Macdonald Bridge
- West Portland Road Bridge
- Wrights Creek Bridge

Footpaths - \$228,364

- Porpoise Crescent, Bligh Park
- Elizabeth Street, North Richmond
- Kurrajong Village
- Grose Vale Road, Kurrajong



Drainage - \$421,772

- Florence Avenue, Kurrajong
- •Comleroy Road, Kurrajong
- •Hermitage Road, Kurrajong
- Wallace Road and Level Crossing Road, Vineyard



Parks - \$591,000

- McQuade Park Upgrade
- Hobartville Footbridges
- Governor Phillip Reserve BBQ Replacement
- Hanna Park Pergola
- Richmond Park Lighting
- Bilpin Park Upgrade

Hawkesbury Sports Council - \$1,000,373

Wilberforce Cemetery Columbarium - \$25,000

Library Services - \$2,462,509

Town & Village Cleaning - \$864,994

- Street sweeping
- Footpath cleaning
- Litter pickup

- Sewer Works \$700,000
- Upgrade Pump Station C
- Sewer Pipe Relining Program
- Upgrade of South Windsor Treatment Plant

Road Reseals - \$1,600,000

- •Beraming
- Bilpin
- •Blaxland Ridge
- •Bowen Mountain
- Cattai
- Central Macdonald
- •Cornwallis
- •East Kurrajong
- •Ebenezer
- •Freemans Reach
- •Glossodia
- •Grose Vale
- •Grose Wold
- •Hobartville

- Kurmond
- Kurrajong Heights
- Maraylya
- McGraths Hill
- Mularave
- •North Richmond
- Oakville
- Pitt Town
- Richmond
- •South Windsor
- Wilberforce
- Windsor
- Wisemans Ferry





Projects, Programs and Activities for 2014/2015



Looking after People and Place

Delivery Program Activity

-	Action	Responsible Manager	Output Measure
develop eve	ommunity event organisers to ents that showcase and build on towns and villages	Corporate Communication	Number of successful events

2.	Prepare and commence implementation of W	indsor and Richmond Mas	ster Plans
Оре	Operational Plan Action Responsible Manager Output Measure		
2.1	Continue to prepare Hawkesbury Regional Revitalisation Strategy	Strategic Planning	Draft Strategy prepared
2.2	Develop an integrated works program aligned with the priorities identified within Master Plans and the Windsor Foreshore Parks Plan of Management	All Reported by Strategic Planning	Integrated Works Program reported to Council for consideration following public exhibition

Delivery Program Activity

3.	Develop a program of events and model for o	conducting them successfu	ılly
Оре	rational Plan Action	Responsible Manager	Output Measure
3.1	Resource the planning of activities which celebrate community diversity in conjunction with inter-agency organising committees	Community Partnerships	Number of events supported
3.2	Prepare events OMS and procedure	Corporate Communication	Events OMS and Procedure developed
3.3	Develop a program including Flagship events	Corporate Communication	Community satisfaction with events

Delivery Program Activity

Implement the Hawkesbury Residential Land Strategy 4. **Output Measure Operational Plan Action Responsible Manager** Complete Social Impact Assessments for 4.1 **Community Partnerships** Social Impact Assessments relevant planning proposals to identify social completed for relevant infrastructure requirements based on planning proposals benchmarks within the Hawkesbury Residential Land Strategy Investigate, prepare and assess planning 4.2 Strategic Planning Investigations and planning proposals consistent with the proposals in accordance with recommendations of the Hawkesbury Residential Land Strategy Hawkesbury Residential Land Strategy

Deliv	very Program Activity		
5. One	Establish partnerships with developers and co rational Plan Action	ommunity housing provid Responsible Manager	ers Output Measure
5.1	Explore Council and private land with potential for development for community housing in partnership with Wentworth Community Housing and developers	Community Partnerships	Investigations undertaken and reported to Council
Deliv	very Program Activity		
6.	Develop and implement a Rural and Resource	Lands Strategy	
Оре	ational Plan Action	Responsible Manager	Output Measure
6.1	Seek funding to develop a Rural and Resource Land Strategy	Strategic Planning	Funding for Rural and Resource Land Strategy developed obtained and work commenced
Deliv	very Program Activity		
7.	Review and implement the Heritage Strategy		
Оре	rational Plan Action	Responsible Manager	Output Measure
7.1	Implement agreed priority actions within the Heritage Strategy in partnership with the Heritage Advisory Committee	Development Services	Priority actions of the Heritage Strategy implemented
7.2	Prepare heritage inventory sheets and a planning proposal to facilitate the listing of additional heritage items in the Hawkesbury Local Environmental Plan	Strategic Planning	Planning proposal reported to Council
Deliv	very Program Activity		
8.	Develop and implement strategies to deliver s	ustainable services and f	acilities
	rational Plan Action	Responsible Manager	Output Measure
8.1	Continuing assessment and monitor existing building services and facilities against industry standard	Building Services	Assessments undertaken. Monitor and record actions for improvements
8.2	Identify and seek resources to fund identified service levels and to meet total life cycle costs for infrastructure maintenance and renewal for Waste Management	Waste Management	Services provided as funding allows
8.3	Demonstrate leadership by implementing sustainability principles	Waste Management	Reduction in ecological footprint of Waste Management Branch
8.4	Develop library services strategically and in response to social, economic and environmental changes, and in accordance with State Library NSW benchmarks	Cultural Services	Implement 2014/2015 strategies in Library Action Plan
8.5	Identify benchmarks for the provision of community services and facilities for population catchments in partnership with the Human Services Advisory Committee (HSAC)	Strategic Planning	Benchmarks identified

Deliv	very Program Activity			
8.	8. Develop and implement strategies to deliver sustainable services and facilities			
Oper	ational Plan Action	Responsible Manager	Output Measure	
8.6	Prepare asset management strategies and plans to deliver sustainable services and facilities	Strategic Planning	Strategies and plans prepared	
8.7	Promote Council's Sustainable Events Policy	Corporate Communication	Review Sustainable Events Policy and Guidelines	
Deliv	very Program Activity			
9.	Implement the Hawkesbury Floodplain Risk M	anagement Plan		
Oper	rational Plan Action	Responsible Manager	Output Measure	
9.1	Implement agreed priority actions of the Hawkesbury Floodplain Risk Management Plan in partnership with the Floodplain Risk Management Advisory Committee	Strategic Planning	Commencement of priority actions of the Hawkesbury Floodplain Risk Management Plan	
Deliv	very Program Activity			
10.	Implement the Road Safety Action Plan			
Oper	rational Plan Action	Responsible Manager	Output Measure	
10.1	Implement priority activities and campaigns in the Road Safety Action Plan as negotiated with Roads and Maritime Services	Community Partnerships	Annual action plan developed and implemented	
Deliv	very Program Activity			
11.	Implement the Crime Prevention Strategy for	Windsor and Richmond C	BDs	
Oper	ational Plan Action	Responsible Manager	Output Measure	
11.1	Integrate Crime Prevention through Environmental Design (CPTED) Principles in urban renewal works linked to Windsor and Richmond Master Plans	Community Partnerships	CPTED Principles incorporated into works program	
Deliv	very Program Activity			
12.	Implement the Natural Hazards Resilience Stu	dy		
Oper	ational Plan Action	Responsible Manager	Output Measure	
12.1	Develop responses to risks identified in the Natural Hazards Resilience Study	Strategic Planning	Analysis undertaken and reported	
Deliv	very Program Activity			
13.	Participate with other authorities in the planni	ng and implementation of	f their safety plans	
Oper	rational Plan Action	Responsible Manager	Output Measure	
13.1	Work with Rural Fire Service to develop and implement yearly hazard reduction programs on community managed land	Parks and Recreation	Program developed and implemented	
13.2	Convene Local Emergency Management Committee meetings in accordance with statutory requirements	Director Infrastructure Services	LEMC meetings held and secretariat support provided	

Caring for Our Environment

Delivery Program Activity

14.	Lobby for improved environmental flows		
Oper	ational Plan Action	Responsible Manager	Output Measure
14.1	Undertake lobbying action as a result of Council resolutions dealing with these issues	General Manager	Lobbying undertaken

Delivery Program Activity

15. Lobby and take action to improve water quality

	Lobby and take detion to improve water quant	<i>.</i>	
Oper	ational Plan Action	Responsible Manager	Output Measure
15.1	Provide pump out services to limit nutrients and pollutants from onsite sewerage management systems entering waterways	Waste Management	Pump out service provided within agreed timeframes
15.2	Provide a trade waste service to commercial and industrial premises	Waste Management	Trade waste service provided in accordance with service standards and levels
15.3	Continued operation and maintenance of sewage treatment plants and major pump stations to service the community	Waste Management	Sewage treatment plants and major pump stations alarms responded to within one hour
15.4	Continued operation and maintenance of minor pump stations to service the community	Waste Management	Minor pump stations alarms responded to within four hours
15.5	Sewage treatment plants, pump stations, and reticulation systems to transport and treat sewage	Waste Management	EPA license conditions met
15.6	Implement the Upper Hawkesbury River Estuary Study and Management Plan	All Coordinated by Strategic Planning	Priority actions determined and costed and funding sought
15.7	Reduce gross pollutants entering waterways through the provision of Gross Pollutant Traps	Construction and Maintenance	Gross pollutants captured, measured and reported

Delivery Program Activity

16. Lobby and take action to improve river management actions, including elimination of wakeboard boats to minimise bank erosion

Oper	ational Plan Action	Responsible Manager	Output Measure
16.1	Participate in the Hawkesbury Nepean Local Government Advisory Group	Strategic Planning	Meetings attended as required
16.2	Undertake lobbying action as a result of Council resolutions dealing with these issues	General Manager	Lobbying undertaken
16.3	Undertake studies and investigations as a result of Council resolution on river dredging licence application	Strategic Planning	Investigation and relevant studies completed and reported to Council
16.4	Prepare relevant application(s)/permits to authorities for river dredging (subject to Council resolution)	Strategic Planning	Relevant application(s) for River dredging activity submitted to relevant authorities

Deliv	very Program Activity		
17.	Review and implement the Waste Education F	Program	
Oper	rational Plan Action	Responsible Manager	Output Measure
17.1	Implement the Waste Education Program	Strategic Planning	Waste Education Program implemented
Deliv	very Program Activity		
18.	Showcase a range of initiatives to reduce env resource materials	rironmental footprint by us	se of recycled/renewable
Oper	ational Plan Action	Responsible Manager	Output Measure
18.1	Commence implementation of Master Plan for Hawkesbury City Waste Management Facility	Waste Management	Implementation commenced
18.2	Coordinate projects identified in the Waste Sustainability Improvement Program (WaSIP)	Strategic Planning	Convene internal working group meetings and complete required reports to Office of Environment and Heritage
18.3	Recycling incorporated in building works projects undertaken by Council	Building Services	Levels of recycling reported on project basis
18.4	Where appropriate, utilise recycled road-base material in order to reduce our dependency on non-renewable resources	Construction and Maintenance	Amount of recycled road- base used
Deliv	very Program Activity		
19.	Explore business opportunities in waste man		
-	rational Plan Action	Responsible Manager	Output Measure
19.1	Expand the operation of recycled water system at South Windsor Sewage Treatment Plant	Waste Management	Number of customers connected to recycled water system Volume of recycled water used
19.2	Provide domestic and commercial waste and recycling collection services to the community	Environment and Regulatory Services	Services provided to the community in accordance with customer service standards
Deliv	very Program Activity		
20.	Review and implement the Water and Energy	Saving Action Plans	
Oper	ational Plan Action	Responsible Manager	Output Measure
20.1	Compare and monitor top 10 water and energy use sites to benchmarks and set new goals	Building Services	Reduce energy and water use to projected goals
	Implement the Water Savings Action Plan	Building Services	Budgeted works undertaken
20.2			

Delivery Program Activity			
Encourage a sustainable built environment			
ational Plan Action	Responsible Manager	Output Measure	
Develop and adopt sustainability indicators	Strategic Planning	Sustainability indicators adopted	
very Program Activity			
Develop and implement environmental educat	tion programs		
ational Plan Action	Responsible Manager	Output Measure	
Provide information for tenants of Council leased buildings on caring for their environment and implementing sustainable practices	Corporate Services and Governance	Information provided as required	
Develop and implement education programs covering Environmental Health, Public Health, Waste Management and Development Compliance	Environment and Regulatory Services	Programs developed and actions implemented	
Implement a program to work with local business to promote sustainable business practices through improvements in environmental health, pollution prevention and advice of other statutory requirements	Environment and Regulatory Services	Program delivered	
Develop community awareness on environment and bush care values, threatened and endangered species	Parks and Recreation	Workshops and educational opportunities provided	
	Encourage a sustainable built environment ational Plan Action Develop and adopt sustainability indicators rery Program Activity Develop and implement environmental educat ational Plan Action Provide information for tenants of Council leased buildings on caring for their environment and implementing sustainable practices Develop and implement education programs covering Environmental Health, Public Health, Waste Management and Development Compliance Implement a program to work with local business to promote sustainable business practices through improvements in environmental health, pollution prevention and advice of other statutory requirements Develop community awareness on environment and bush care values, threatened and	Encourage a sustainable built environmentational Plan ActionResponsible ManagerDevelop and adopt sustainability indicatorsStrategic PlanningDevelop and adopt sustainability indicatorsStrategic PlanningDevelop and implement environmental education programsational Plan ActionResponsible ManagerProvide information for tenants of Council leased buildings on caring for their environment and implementing sustainable practicesCorporate Services and GovernanceDevelop and implement education programs covering Environmental Health, Public Health, Waste Management and Development ComplianceEnvironment and Regulatory ServicesImplement a program to work with local business to promote sustainable business practices through improvements in environmental health, pollution prevention and advice of other statutory requirementsEnvironment and Regulatory ServicesDevelop community awareness on environment and bush care values, threatened andParks and Recreation	

23. Demonstrate ecologically sustainable development by example

Oper	ational Plan Action	Responsible Manager	Output Measure
23.1	Continued operation of recycled water systems at South Windsor and McGraths Hill Sewage Treatment Plants	Waste Management	Reduction of potable water used through increase in use of recycled water
23.2	Provide assistance to Cleanup Australia Day volunteers	Environment and Regulatory Services	Assistance provided to Cleanup Australia Day volunteers
23.3	Continued operation of Hawkesbury City Waste Management Facility	Waste Management	Facility open to the public every day except for Public Holidays in order to meet community's expectation of waste management and recycling services
23.4	Improve sustainable building practices	Building Services	Standardised and innovative specifications improved
23.5	Rate Council facilities using NABERS	Building Services	Comparison to base year standard established

Linking the Hawkesbury

Delivery Program Activity

Delly	Delivery Program Activity			
24.	Develop an Integrated Land-use and Transpo	rt Strategy with partners a	nd providers	
Oper	ational Plan Action	Responsible Manager	Output Measure	
24.1	Seek funding and partnerships for the preparation of a Transport Strategy for the Hawkesbury	Strategic Planning	Funding and partnerships sought	
Deliv	ery Program Activity			
25.	Engage with WSROC and other regional bodic regional level	es to improve public trans	port services at a local and	
Oper	ational Plan Action	Responsible Manager	Output Measure	
25.1	Provide secretariat support to the Local Traffic Committee	Design and Mapping	Support provided	
25.2	Coordinate the implementation of the Hawkesbury Mobility Plan	Community Partnerships	Plan implemented	
25.3	Deliver community transport services in accordance with contracted outputs as negotiated with funding bodies	Community Partnerships	Contracted outputs achieved	
Deliv	ery Program Activity			
26.	Complete data collection and set service leve	Is for different categories	of road	
Oper	ational Plan Action	Responsible Manager	Output Measure	
26.1	Use road data to assist in determining service levels based on funding available	Construction and Maintenance	Draft service levels prepared	
Deliv	ery Program Activity			
27.	Explore best practice models for road mainte	nance		
Oper	ational Plan Action	Responsible Manager	Output Measure	
27.1	Implement best practice models for road maintenance	Construction and Maintenance	Implement best practice models	
Deliv	ery Program Activity			
28.	Undertake operational programs associated v	vith roads and ancillary fa	cilities	
	ational Plan Action	Responsible Manager	Output Measure	
28.1	Provide a town and village cleaning service	Construction and Maintenance	Street sweeping carried out in accordance with schedule road list	
28.2	Undertake road and footpath maintenance renewal programs and report their condition	Construction and Maintenance	Maintenance and renewal programs implemented	
28.3	Construct, maintain and rehabilitate road related assets including road pavements and shoulders	Construction and Maintenance	Works completed on time and within budget	

Oper	rational Plan Action	Responsible Manager	Output Measure		
28.5	Construct, maintain and reconstruct kerb and gutter and foot paving	Construction and Maintenance	Works completed on time and within budget		
28.6	Erect and maintain street names and line marking	Construction and Maintenance	Works completed on time and within budget		
28.7	Undertake road and footpath inspections and report on their condition	Construction and Maintenance	Inspections undertaken and reported		
28.8	Maintain car parking areas	Construction and Maintenance	Works completed on time and within budget		
Delivery Program Activity					
29.	With providers and users, identify any teleco	mmunication service shor	tfalls		
Oper	rational Plan Action	Responsible Manager	Output Measure		
•			Information gathered and		

Delivery Program Activity

Oper	Operational Plan Action Responsible Manager Output Measure				
30.1	Lobby NBN Co to fast track roll out of NBN to remaining parts of the Hawkesbury	Strategic Activities	Lobbying undertaken as appropriate		
30.2	Lobby other providers to improve range of services coverage	Strategic Activities	Lobbying undertaken as appropriate		

31. Investigate telecommunications directions, in particular the digital era, and report			
Operational Plan Action Responsible Manager Output Measure			
31.1	Monitor telecommunication trends and indicators	Strategic Activities	Monitored and reported

Supporting Business and Local Jobs

Deliv	ery Program Activity		
32.	Define local and regional markets		
	ational Plan Action	Responsible Manager	Output Measure
32.1	Monitor markets and trends	Strategic Activities	Investigations undertaken and reported
Deliv	very Program Activity		
33.	Implement a Tourism Strategy		
Oper	ational Plan Action	Responsible Manager	Output Measure
33.1	Prioritise actions from the Tourism Strategy	Strategic Activities	Actions prioritised by Counci
33.2	Seek funding sources for priority projects	Strategic Activities	Funding applications submitted
Deliv	ery Program Activity		
34.	Develop a new brand for the "Hawkesbury"		
Oper	ational Plan Action	Responsible Manager	Output Measure
34.1	Complete Hawkesbury Brand Strategy	Strategic Activities/Corporate Communication	Strategy adopted
34.2	Prioritise actions from the Hawkesbury Brand Strategy. Seek funding sources for priority projects	Strategic Activities/Corporate Communication	Actions prioritised and funding sought
Deliv	ery Program Activity		
35.	Operate the Hawkesbury Visitor Information C Centre	entre as an accredited Le	evel 2 Visitor Information
Oper	ational Plan Action	Responsible Manager	Output Measure
35.1	Operating hours, signage, training and other relevant criteria complied with to maintain Level 2 accreditation	Cultural Services	Accreditation maintained
Deliv	very Program Activity		
36.	Monitor local economy and investigate high e		
	ational Plan Action	Responsible Manager	Output Measure
36.1	Investigate the nature of high end jobs and in the local area context	Strategic Activities	Investigations undertaken and reported
Deliv	ery Program Activity		
37.	Investigate innovation in local economy, inclu innovate	ding catalysts that enable	e industry/business to
Oper	ational Plan Action	Responsible Manager	Output Measure
	Investigate the nature of innovation for business	Strategic Activities	

Deliv	Delivery Program Activity				
38.	Support training of workforce to address job	skills needs			
Oper	Operational Plan Action Responsible Manager Output Measure				
38.1	Identify and meet corporate and individual training needs	Human Resources	Learning opportunities including technical, personal and professional development that supports Council's objectives provided		
38.2	Undertake UWS Scholarship to support	Strategic Activities	Scholarship funded by		

employment

39. Support training, networking and development of business community to address business skills and job creation and retention

Oper	ational Plan Action	Responsible Manager	Output Measure
39.1	Continue to support traineeship, apprenticeship and work experience opportunities within Council	Human Resources	Successful liaison and support of opportunities to offer traineeships, apprenticeships and work experience to the community
39.2	Continue a program to employ two school based trainees and/or apprentices on an ongoing basis	Human Resources	Successful employment of two school based trainees and/or apprentices
39.3	Undertake a Small Business Week Event as a learning and networking opportunity for business	Strategic Activities	Event undertaken
39.4	Recognise business leaderships and successful business	Strategic Activities	Business awards programs sponsored
39.5	Promote and support business development and assist activities of State and Federal Governments and make representations on local business and economy issues	Strategic Activities	Details provided on website Attend meetings that address local business and economy issues Make submissions to public consultation items

Delivery Program Activity

Implement the Hawkesbury Employment Lands Strategy 40. **Operational Plan Action Responsible Manager Output Measure** Investigate, prepare and assess planning Strategic Planning Investigations and planning 40.1 proposals in accordance with the proposals consistent with recommendations of the Hawkesbury **Employment Land Strategy Employment Land Strategy** 40.2 Promote key aspects of the Hawkesbury Strategic Activities / Promotional activities Corporate Employment Land undertaken Communication

Council and program managed by staff

Deliv	Delivery Program Activity				
41.	Develop and implement an Economic Develo	pment Strategy			
Oper	ational Plan Action	Responsible Manager	Output Measure		
41.1	Engage consultant	Strategic Activities	Consultant engaged		
Deliv	ery Program Activity				
42.	Continue to lobby for retention of RAAF Base	Richmond			
Oper	ational Plan Action	Responsible Manager	Output Measure		
42.1	Prepare submissions in response to Federal and State Government processes involving RAAF Base	Strategic Activities	Submissions made as required		
42.2	Facilitate the involvement of the community in Federal and State Governments processes involving RAAF Base	Strategic Activities	Advise the community of Federal and State Governments consultation processes		
Deliv	ery Program Activity				
43.	Review future options for retaining RAAF Bas	se Richmond and use of fa	acilities		
Oper	ational Plan Action	Responsible Manager	Output Measure		
43.1	Investigate options for using RAAF Base for Defence and aviation related industries	Strategic Activities	Investigations undertaken and reported		
Deliv	ery Program Activity				
44.	Investigate Defence and Aviation industry se	ctors contribution to the lo	ocal economy		
Oper	ational Plan Action	Responsible Manager	Output Measure		
44.1	Investigate RAAF Base, Defence and aviation industry's role in local economy	Strategic Activities	Trends and aviation indicators reported		

Shaping our Future Together

Delivery Program Activity

45.	Identify and seek feasible alternate income st		
Oper	ational Plan Action	Responsible Manager	Output Measure
45.1	Review Council's revenue generating activities annually as part of the budget process	ALL Reported by Chief Financial Officer	Revenue generating activities and associated fees and charges sustained
45.2	Promote and foster business process review during the annual budget process and, where appropriate, implement outcomes of the review	Chief Financial Officer	Processes reviewed and implemented where appropriate
45.3	Prepare and submit applications to funding authorities	ALL Reported by Corporate Services and Governance	Number of applications submitted
45.4	Provide rental income from Council owned properties under lease	Corporate Services and Governance	Rental income received by Council as budgeted
45.5	Prepare development contributions plans and Voluntary Planning Agreements as required	Strategic Planning	Plans prepared as required
45.6	Ensure optimal utilisation and return on Council's funds	Chief Financial Officer	Council's funds invested in line with legislative requirements and Council's Investment Policy

Delivery Program Activity

46.	6. Balanced budget that sustains our provision of services and assets				
Oper	Operational Plan Action Responsible Manager Output Measure				
46.1	Prepare asset management plans and long term funding need projections for sustainable asset service provision	Coordinated by Strategic Planning	Asset management plans for key infrastructure assets prepared		
46.2	Determine revenue base required to sustain established service levels	Chief Financial Officer	Financial modelling undertaken and reported Funding gap identified		
46.3	Align Council's provision of services and assets with available funding to maintain a balanced budget	Chief Financial Officer	Balanced budget presented for 2015/2016		
46.4	Review Long Term Financial Plan to ensure Council's financial sustainability	Chief Financial Officer	Long Term Financial Plan reviewed		
46.5	Review and develop ten year operational and financial plans for Waste Management	Waste Management	Long Term Financial Plan reviewed		

	, , ,		
47.	Support the contribution to the community by	volunteers	
Oper	ational Plan Action	Responsible Manager	Output Measure
47.1	Promote the Cultural Services volunteer program	Cultural Services	Cultural Services volunteers supported and valued through training and recognition programs Number of volunteers
47.2	Support the community and volunteers with Adopt-a-Road program	Design and Mapping	Number of active groups supported
47.3	Support community management of community facilities (halls and community centres)	Community Partnerships	Community halls and community centres maintained to required standard
47.4	Maintain the Community Volunteer Program at the Companion Animal Shelter	Environment and Regulatory Services	Program maintained Value of works-in-kind reported
47.5	Manage, support, encourage and develop volunteer Bush Care groups for bushland sites	Parks and Recreation	Number of active Bush Care groups supported
47.6	Support the Rural Fire Service and State Emergency Service activities through works and funding contributions	Director Infrastructure Services	Funding provided

Delivery Program Activity

48. Provide sustainable support for community groups

Oper	rational Plan Action	Responsible Manager	Output Measure	
48.1	Manage Deerubbin Centre community rooms for use by community groups	Cultural Services	Community rooms made available to community groups	
48.2	Provide financial support to assist community groups to build social capital through sponsorship of community programs and events	Community Partnerships	Financial support in accordance with Community Sponsorship Program and club Grants provided	
48.3	Undertake Sister Cities and City Country- Alliance Program in conjunction with the Hawkesbury Sister City Association	Strategic Activities	Working relationship maintained and reported to Council	

Delivery Program Activity

49. Lobby other levels of government to deliver the services and infrastructure for which they are responsible

Operational Plan Action		Responsible Manager	Output Measure
49.1	Participate on local, regional and State planning forums to advocate for human services needs of the Hawkesbury	Community Partnerships	Meetings attended as required
49.2	Respond to planning documentation/proposals developed by State and Federal governments in relation to services and infrastructure strategies	General Manager	Comments provided as required

49. Lobby other levels of government to deliver the services and infrastructure for which they are responsible

Operational Plan Action		Responsible Manager	Output Measure
49.3	As appropriate, lobby for the provision and/or improvement of government services and infrastructure for the area	General Manager	Lobbying undertaken as appropriate

Delivery Program Activity

50.	Develop and maintain partnerships that facilit	ate management of resou	irces and funding
Oper	ational Plan Action	Responsible Manager	Output Measure
50.1	Maintain and develop Council's participation in Westpool and UIP to enhance Council's various insurances	Risk Management	Participation maintained and satisfactory results for various insurances received
50.2	Manage the Agreement for the operation and management of the Hawkesbury Leisure Centres	Director Support Services	Formal meetings of representatives of the Contractor and relevant Council staff held every three months Reports and other documentation provided by the Contractor as required under the Agreement
50.3	Provide corporate governance and financial services to delegated managing agents for Council's externally funded community services (Peppercorn Services Inc.)	Community Partnerships	Funding and statutory requirements, as negotiated with funding bodies, achieved
50.4	Provide financial support to the Hawkesbury River County Council	Parks and Recreation	Support provided
50.5	Provide Animal Shelter services to the community including housing and management of straying and surrendered companion animals, administration of legislative requirements and working with other animal welfare organisation to maintain a high rehoming rate of companion animals in Council's care	Environment and Regulatory Services	Animal Shelter is managed to accommodate the community's needs, with a rehoming rates of 80% or above for dogs and 23% or above for cats per month
50.6	Support Hawkesbury Sports Council activities through planning and funding contributions	Parks and Recreation	Funding provided
50.7	Adopt the Hawkesbury Homeless Action Plan (HHAP) in conjunction with the Hawkesbury Housing Forum (HHF) and Council's Human Services Advisory Committee (HSAC)	Strategic Planning	HHAP reported to Council for adoption
50.8	Review all Council event partnerships to ensure that efficient use of funding and resources is achieved	Corporate Communication	Review undertaken

51.	Develop best practice processes and reportin	g measures			
Oper	Operational Plan Action Responsible Manager Output Measure				
51.1	Provide support to the Audit Committee	Internal Auditor	Support provided		
51.2	Conduct audits in accordance with Council's plan	Internal Auditor	Audits completed and recommendations implemented		
51.3	51.3 Provide reliable and responsive customer ALL services Reported by Cust Services		Service delivered meets advertised Customer Contact and Customer Service Standards		
51.4	Maintain and test the Information Technology Disaster Recovery Plan	Information Services	Information Technology Disaster Recovery Plan up to date with alternative site maintained and testing schedule in place		
51.5	Maintain and update Council's information technology infrastructure and corporate applications	Information Services	Council's information technology infrastructure and corporate applications maintained and upgraded as required		
51.6	Maintain currency of the Business Continuity Plan	Information Services	Business Continuity Plan is current		
51.7	Develop and implement best practice procurement processes throughout Council	Chief Financial Officer	Processes compliant and implemented		
51.8	Deliver telephone enquiry and front counter services to Council's customers in accordance with performance indicators	Customer Services	Performance benchmarks achieved		
51.9	Investigate customer service complaints in accordance with process and timeframes within Complaints Policy	Customer Services	Number of complaints finalised within required timeframes		
51.10	Complete external reaccreditation process against the International Customer Service Standard	Community Partnerships	Council achieves ICSS re- accreditation		

Delivery Program Activity

52. Comply with all statutory planning and reporting requirements

Operational Plan Action		Responsible Manager	Output Measure
52.1	Implement and review Human Resources/Industrial Relations policies, procedures and delegations to meet legislative requirements	Human Resources	All Human Resources / Industrial Relations policies procedures meet legislative requirements
52.2	Prepare annual licence, National Pollution Inventory, NSW Office of Water Performance reports for McGraths Hill and South Windsor Sewage Treatment Facilities. Prepare monthly, quarterly, annual licence reports for the Hawkesbury City Waste Management facility	Waste Management	All reports submitted to relevant authorities within required timeframes

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52.	52. Comply with all statutory planning and reporting requirements				
	ational Plan Action	Responsible Manager	Output Measure		
-	Review and monitor Council's Work Health and Safety Strategy and Plan	Risk Management	Registers current and maintained Successful completion of Workcover audit Emergency management plans developed		
52.4	Provide animal shelter reporting in line with legislative requirements issued by the Division of Local Government	Environment and Regulatory Services	Animal shelter reports submitted to the relevant authority within the required deadline		
52.5	Report Public Interest Disclosure (PIDs) in accordance with legislative requirements	Corporate Services and Governance	Reports provided to the NSW Ombudsman		
52.6	Forward privacy complains immediately to the Office of the Privacy Commissioner	Corporate Services and Governance	Complaints forwarded as required		
52.7	Complete and report Pecuniary Interest Returns in accordance with legislative requirements	Corporate Services and Governance	Pecuniary Interest Returns completed and reported to Council		
52.8	Review the Policy of the Payment Expenses and Provision of Facilities to Councillors	Corporate Services and Governance	Policy reviewed, adopted and submitted to the Office of Local Government		
52.9	Review Council's Publication Guide in accordance with legislative requirements	Corporate Services and Governance	Publication Guide reviewed and submitted to the Office of Information Commission		
52.10	Provide financial reporting in line with legislative requirements and Guidelines issued by the Office of Local Government	ALL Reported by Chief Financial Officer	Financial reports submitted to the relevant authority within the required deadline		
52.11	Ensure sound administration of rates and charges across the Local Government Area in line with legislative requirements	ALL Reported by Chief Financial Officer	Rating categorisation, Rates Levy and charges determined in line with legislative requirements		
52.12	Maintain financial information in line with legislative requirements	ALL Reported by Chief Financial Officer	Accounting records maintained in line with applicable legislation and Accounting Standards		
52.13	Prepare Quarterly Budget Review Statements	ALL Reported by Chief Financial Officer	Quarterly Budget Review Statements submitted to Council		
52.14	Prepare Council's Resourcing Strategy	Coordinated by Strategic Planning	Resourcing Strategy prepared and submitted to Office of Local Government		
52.15	Prepare Council's Annual Report	Strategic Planning and Chief Financial Officer	Report prepared and published		
52.16	Manage onsite sewage management systems effectively through the "septic safe " program	Environment and Regulatory Services	Onsite sewage management systems are managed based on risk through the "septic safe" program		

52.	Comply with all statutory planning and reporti	ng requirements	
Oper	ational Plan Action	Responsible Manager	Output Measure
52.17	Investigate complaints of unauthorised development and development not complying with conditions of consent	Environment and Regulatory Services	Action taken to correct breaches in accordance with legislative requirements Number and type of development complaints recorded and completed
52.18	Prepare Council's 2015/2016 Operational Plan	ALL Reported by Strategic Planning	Operational Plan prepared and adopted by Council
52.19	Prepare 2013-2017 Delivery Program progress reports	Strategic Planning	Progress reports reported to Council
52.20) Statutory statistical reports are provided to relevant State agencies on development activity	Development Services	Statistical reports are provided to relevant State agencies
52.21	Prepare and forward all relevant statutory reports for Crown lands	Parks and Recreation	Statutory reports submitted on time
52.22	Prepare and forward all relevant statutory reports for roads and associated infrastructure	Construction and Maintenance	Statutory reports submitted on time
52.23	Coordinate the implementation of asset management in accordance with the Office of Local Government's Integrated Planning Reporting Framework	ALL Reported by Strategic Planning	Office of Local Government requirement for Asset Planning met

Delivery Program Activity

53. Develop and implement a communication strategy to increase community understanding of council responsibilities and operations

Operational Plan Action		Responsible Manager	Output Measure
53.1	Implement communication tools to increase community understanding of Council's responsibilities and operations	Corporate Communication	Increased satisfaction in Community Survey

Delivery Program Activity

54. Undertake community engagement and have dialogue with the community in setting affordable and sustainable service levels and standards

Oper	ational Plan Action	Responsible Manager	Output Measure
54.1	Commence planning for the 2015 Community Survey	Strategic Planning	Planning and preparation completed
54.2	Establish service levels to be delivered based on community's expectations	ALL Reported by Strategic Planning	Appropriate and affordable service levels established
54.3	Develop the Hawkesbury Cultural Plan Resourcing Strategy	Cultural Services	Hawkesbury Cultural Plan Resourcing Strategy prepared
54.4	Develop a Community Engagement Strategy to assist in setting affordable and sustainable levels of service	Corporate Communication/ Strategic Planning	Service levels established

55. Demonstrate decisions made are transparent, fair, balanced and equitable and supported by appropriate resource allocations

	appropriate resource anocations			
Oper	ational Plan Action	Responsible Manager	Output Measure	
55.1	Implement communication tools to demonstrate transparency and accountability	Corporate Communication	Increased satisfaction in Community Survey	
55.2	Council meeting cycle meets legislative requirements	General Manager	At least 10 Council meetings held each year, in different months	
55.3	Review committees and membership annually	General Manager	Review undertaken and reported to Council	
55.4	Provide community access to Council information	Corporate Services and Governance	Government Information Public Access (GIPA) Act complied with	
55.5	Compile Business Papers for Council meetings	Corporate Services and Governance	All business papers are accurately compiled in accordance with relevant legislation and Council procedures	
55.6	In conjunction with service providers and young people plan and stage Hawkesbury Youth Summit 2014	Community Partnerships	2014 Youth Summit held	
55.7	Maintain and monitor online access to development application information consistent with statutory requirements	Development Services	DA Tracker Information maintained and monitored consistent with statutory requirements	
55.8	Maintain Fines and Orders Appeal Assessment Panel of Council	Environment and Regulatory Services	Panel meets policy requirements	
55.9	Coordinate implementation of Hawkesbury Cultural Plan actions	Cultural Services	Annual action plan developed and implemented in accordance with resourcing strategy	
	Provide legal services to Council	Director Support Services	Urgent legal advice provided to Council within 24 hours and other legal advice provided within agreed timeframes Monthly reports received from Council's Solicitors outlining outstanding legal matters	
55.11	Provide survey, design and Spatial Information System services and support	Design and Mapping	Service and support provided	

2014/2015 Operational Plan Project Funding

The following funds have been allocated to projects that will be undertaken as part of the operational plan actions identified in the 'Projects, Programs and Activities for 2014/2015' section.

Looking after People and Place

Operational Plan Action/s	Service	Projects	Budget (\$)
1.1, 3.3	168	Civic and Community Events	71,270
2.1	143	Hawkesbury Regional Revitalisation Strategy	60,000
3.1	112	Youth Programs, NAIDOC Week, Harmony Day, Refugee Week, Seniors Week, International Disability Day	23,493
6.1	143	Rural and Resource Land Strategy	60,000
8.1	159	Buildings Asset Condition Audits and Asbestos Register	125,000
10.1	144	Road Safety Initiatives	75,067



Caring for Our Environment

Operational Plan Action/s	Services	Projects	Budget (\$)
15.1	134	Sullage collection services	1,323,016
15.3,15.4, 15.5, 23.1	780	Provision of sewerage services	7,848,935
15.7	148	Maintenance of Gross Pollutants Traps	101,000
17.1	189, 881	Waste Education Program	86,639
19.2	189, 881	Domestic waste and commercial waste services	11,350,407
20.3	159	Energy Efficiency Program	200,000
22.4	150	Bush-care Officer Program	102,363
23.3	189	Operation of Hawkesbury Waste Management Facility	6,276,884

Linking the Hawkesbury

Operational Plan Action/s	Services	Projects	Budget (\$)
28.1	163, 881	Town and Village Cleaning Program	864,994
28.4	163	Bridge Maintenance	128,500
28.1-28.3 28.5-28.7	152, 153 154, 163	Roads, Footpaths, Kerbs, Guttering and Drainage	7,505,554
28.8	155	Maintenance of car parking	121,143



Supporting Businesses and Local Jobs

Operational Plan Action/s	Services	Projects	Budget (\$)
33.1, 33.2	140	Tourism Activities	20,500
34.1, 34.2	140	Branding Strategy Actions	10,000
35.1	190	Hawkesbury Visitor Information Centre	257,905
38.2	140	UWS Scholarship	15,000
39.1	110, 111, 115, 119, 191, 780	Trainee and graduate positions	182,787
41.1	140	Economic Development Strategy	50,500



Shaping our Future Together

Operational Plan Action/s	Services	Projects	Budget (\$)
47.6	167, 666	Emergency Services	1,183,359
48.2	112	Community Sponsorship Program	70,039
50.3	112	Peppercorn Services	99,903
50.4	150	Hawkesbury River County Council	162,103
50.5	138	Hawkesbury Companion Animal Shelter	893,008
50.6	150, 195	Hawkesbury Sports Council	1,003,373
51.4, 51.6	110	Business Continuity Testing and Disaster Recovery Software	15,000
51.5	110	Technology improvement and development	284,770
52.16	133	Onsite sewerage management systems	307,421
55.1	168	Online Community Consultation Platform	27,300





2014/2015 Estimates of Income and Expenditure



2014/2015 Budgeted Income Statement

(\$'000)	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
Income from Continuing Operations			
Revenue:			
Rates and Annual Charges	(42,525)	(43,148)	(45,132)
User Charges and Fees	(4,586)	(4,652)	(4,869)
Interest and Investment Revenue	(1,382)	(1,585)	(1,266)
Other Revenues	(3,374)	(3,638)	(3,717)
Grants and Contributions provided for Operating Purposes	(6,687)	(6,043)	(6,988)
Grants and Contributions provided for Capital Purposes	(490)	(3,715)	(375)
Total Income from Continuing Operations	(59,044)	(62,781)	(62,347)
Expenses from Continuing Operations			
Employee Benefits and On-Costs	18,639	21,375	24,332
Borrowing Costs	759	795	570
Materials and Contracts	19,176	21,138	18,073
Depreciation and Amortisation	19,051	14,522	14,516
Other Expenses	11,872	11,977	11,231
Total Expenses from Continuing Operations	69,496	69,808	68,723
Net Operating Deficit for the Year	10,453	7,027	6,376
Net Operating Deficit for the year before Grants and Contributions provided for Capital Purposes	10,943	10,743	6,751
Source of capital funding (excluding reserves)			
Proceeds from the sale of capital assets	(872)	(1,073)	(1,004)
Depreciation	(19,051)	(14,522)	(14,516)
Grants and Contributions - Capital	(490)	(3,715)	(375)
	(20,413)	(19,311)	(15,895)
Application of Capital Funding			(-,,
Non-current capital assets:			
Land and Land Improvements	1,644	418	1,400
Buildings	1,082	3,900	744
Infrastructure	5,613	8,691	6,149
Plant and Equipment	2,810	5,670	2,864
Other	1,602	3,031	8,745
	12,751	21,709	19,901
Net Capital Expenditure	(7,661)	2,399	4,007
Retained (surplus)/deficit from prior years			
Transfer from Reserves	(31,982)	(45,039)	(39,419)
Transfer (to) Reserves	28,700	31,898	28,661
	(3,281)	(13,141)	(10,758)
Retained (surplus)/deficit available for general funding	-	-	-
purposes			

2014/2015 Summary of Income and Expenditure by CSP Theme

(\$'000)	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
Income from Continuing Operations			
Looking After People and Place	(3,786)	(5,709)	(4,459)
Caring for Our Environment	(18,182)	(18,903)	(20,110)
Linking the Hawkesbury	(3,154)	(5,470)	(3,122)
Supporting Businesses and Local Jobs	(8)	(9)	(16)
Shaping Our Future Together	(34,341)	(33,257)	(35,164)
Total Income from Continuing Operations	(59,471)	(63,347)	(62,871)
Expenses from Continuing Operations			
Looking After People and Place	24,712	26,504	25,187
Caring for Our Environment	19,409	19,227	20,306
Linking the Hawkesbury	18,609	17,146	16,034
Supporting Businesses and Local Jobs	574	660	646
Shaping Our Future Together	6,619	6,837	7,073
Total Expenses from Continuing Operations	69,923	70,375	69,247
Net Operating Deficit	10,453	7,027	6,376

Looking After People and Place

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	Fire Control	.57

Theme Summary

(\$'000)	Original Budget	Amended Budget	Budget Estimates
	2013/2014	2013/2014	2014/2015
Income from Continuing Operations			
Community Administration	(207)	(201)	(202)
Library Services	(208)	(209)	(214)
Insurance Risk Management	-	(78)	-
Workers Compensation	-	-	-
Heritage	(10)	(10)	(10)
Building Control	(399)	(361)	(446)
Development Control	(856)	(863)	(948)
Regulation and Enforcement	(72)	(72)	(103)
Animal Control	(549)	(550)	(692)
Regional Gallery	(68)	(59)	(58)
City Planning	(51)	(155)	(48)
Community Safety Programs	(43)	(54)	(46)
Parking Patrol	(400)	(485)	(630)
Parks - Operational	(92)	(390)	(104)
Recreation	(162)	(162)	(177)
Council and Community Buildings	25	(4)	34
Works Depot	(10)	(13)	(13)
State Emergency Services	-	(21)	-
Section 94 Funding	_	(1,044)	-
Regional Museum	(70)	(51)	(52)
Section 94A Funding	-	(233)	-
Parks - Capital	_	-	-
Cemeteries	(181)	(182)	(188)
Hawkesbury Leisure Centre	3	3	4
Fire Control	(436)	(514)	(568)
Total Income from Continuing Operations	(3,786)	(5,709)	(4,459)
Expenses from Continuing Operations			
Community Administration	824	825	840
Library Services	2,891	2,694	2,592
Insurance Risk Management	15	46	(31)
Workers Compensation	15	144	(28)
Heritage	112	112	63
Building Control	984	923	970
Development Control	1,733	1,716	1,781
Regulation and Enforcement	396	409	426
Animal Control	835	847	893
Regional Gallery	639	651	606
City Planning	126	879	205
Community Safety Programs	108	138	121
Parking Patrol	247	339	363
Parks - Operational	4,451	7,045	6,644
Recreation	2,463	505	518
Council and Community Buildings	4,769	5,163	5,184
Works Depot	(54)		
State Emergency Services	(54)	(32)	(24)
	300	291 120	269
Section 94 Funding	-	120	-
Regional Museum	412	499	381

(\$'000)	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
Section 94A Funding	4	9	-
Parks - Capital	843	237	244
Cemeteries	154	183	178
Hawkesbury Leisure Centre	658	987	1,051
Fire Control	1,782	1,774	1,939
Total Expenses from Continuing Operations	24,712	26,504	25,187

Service Summaries

Service: Responsible Manager / Director: Operational Plan Activities: 112Community AdministrationExecutive Manager Community Partnerships3.1, 4.1, 5.1, 20.3, 25.2, 25.3, 45.1, 45.3, 47.3, 48.2, 49.1, 50.3,51.3, 52.10, 52.12, 52.13, 52.18, 54.2 and 55.6

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Aged and Disability Officer-DoHA	-	-	(34,530)	(27,165)
Aged and Disabled Officer-ADHC	(50,381)	(51,130)	(16,600)	(12,957)
Community Worker-Salaries Subsidy Grants	(16,970)	(17,300)	-	-
Rental, Lease and fees Income	(121,138)	(124,256)	(118,510)	(129,806)
Sundry Income	(1,970)	-	-	-
Youth Week Grant-Cabinet Office	(1,845)	(1,845)	(1,845)	(1,845)
Yth Worker-Salary Subsidy-FaCS CBNepean950	(18,053)	(17,300)	(34,600)	(35,465)
Total Operating Income	(210,357)	(211,831)	(206,085)	(207,238)
OPERATING EXPENSES				
Employee Costs	430,373	394,460	396,874	409,354
Cleaning	45,840	49,845	43,460	51,685
Comty Services Program Expenses	90,300	93,010	93,010	96,000
Consultancy Fees	5,623	-	-	-
Contractors	39,529	40,715	40,715	41,870
Deerubbin Centre Electricity Internal	18,128	20,750	20,750	18,500
Electricity	1,811	-	-	-
Grant Funded Consultancy Fees	5,540	_	6,684	-
Grant Funded Operational Exp	502	-	413	-
HCC Garbage Rates	1,928	2,063	2,314	2,463
HCC Land Rates - Business	2,725	2,817	2,446	2,503
HCC Sewer Rates	664	697	681	698
Maintenance - Buildings	803	-	-	-
Mowing	3,123	3,775	3,586	4,911
Overheads	106,025	109,206	109,206	112,537
Plant On Costs	-	-	47	-
Postage and Freight	_	_	67	-
Section 356 Expenditure	65,379	68,131	68,131	70,039
Sundry Expenses	15,437	20,638	18,837	15,569
Sustenance	245		161	-
Telephone Expenses	2,046	3,500	3,500	-
Youth Worker Programs	15,949	15,279	15,218	14,655
Depreciation Expense	3,581	3,840	3,725	4,500
Total Operating Expenses	855,550	828,726	829,825	845,284
NET OPERATING RESULT	645,194	616,895	623,740	638,046
CAPITAL EXPENDITURE	,			,
PPE Equipment	_	_	8,000	_
	_	_	8,000	-
CAPITAL FUNDING			0,000	
Depreciation	(3,581)	(3,840)	(3,725)	(4,500)
TOTAL CAPITAL FUNDING	(3,581)	(3,840)	(3,725)	(4,500)
NET CAPITAL EXPENDITURE	(3,581)	(3,840)	4,275	(4,500)
NET RESERVE TRANSFERS	1,958	(0,0+0)	(15,097)	(4,000)
PROGRAM (SURPLUS) / DEFICIT	643,570	613,055	612,918	633,546
FROORAW (SURFLUS) / DEFICIT	043,370	013,035	012,918	033,340

Service: Responsible Manager / Director: Operational Plan Activities:

115 Library Services
Manager Cultural Services
2.3, 8.4, 20.3, 45.1, 45.3, 47.1, 48.1, 51.3, 52.10, 52.12, 52.13, 52.18, 54.2 and 55.9

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Donations	(500)	(500)	(500)	-
Lib L/ Priority Proj Grant-State Lib	(25,000)	(15,208)	(15,559)	(15,700)
Library Charges and Fees	(43,771)	(37,800)	(37,902)	(42,255)
Library Per Capita Sub-State Lib of NSW	(145,736)	(155,208)	(155,517)	(156,300)
Total Operating Income	(215,007)	(208,716)	(209,478)	(214,255)
OPERATING EXPENSES				
Employee Costs	1,226,767	1,197,852	1,210,257	1,275,601
Activity Expenses	25	100	-	-
Consultancy Fees	6,400	1,500	1,500	1,500
Courier Costs	9,269	9,300	9,300	-
Database Subscriptions and Memberships	13,563	14,800	14,800	19,510
Deerubbin Centre Electricity Internal	142,144	187,000	187,000	112,500
Deerubbin Centre Hot and Cold Water Internal	62,158	123,856	123,856	79,000
HCC Garbage Rates	482	516	578	616
Insurance	2,875	2,107	2,278	-
Lib Local Priority Projects Oper Grants Projects	689	15,208	45,653	15,700
Library Oth Recurrent Exp	36,722	31,800	28,039	26,554
Loss on Sale of Assets	7,748	-	-	-
Mtce Gardens and Grounds	2,882	7,500	7,500	-
Overheads	763,465	786,369	786,369	810,353
Print Machine Rental	4,790	6,523	6,523	6,700
Printing and Stationery Costs	13,183	11,500	11,219	13,700
Promotion Expenditure	3,759	5,200	46,950	12,530
Sundry Expenses	109	-	-	-
Sustenance	-	-	11	-
Telephone Expenses	305	-	-	-
Depreciation Expense	464,037	489,930	213,103	218,000
Total Operating Expenses	2,761,372	2,891,061	2,694,935	2,592,264
NET OPERATING RESULT	2,546,365	2,682,345	2,485,457	2,378,009
CAPITAL EXPENDITURE				
PPE Library Books	255,005	276,500	321,996	291,500
PPE Furniture and Fittings	-	-	31,577	11,000
PPE Office Equipment	6,673	57,252	57,252	-
TOTAL CAPITAL EXPENDITURE	261,678	333,752	410,825	302,500
CAPITAL FUNDING				
Depreciation	(464,037)	(489,930)	(213,103)	(218,000)
TOTAL CAPITAL FUNDING	(464,037)	(489,930)	(213,103)	(218,000)
NET CAPITAL EXPENDITURE	(202,359)	(156,178)	197,722	84,500
NET RESERVE TRANSFERS	42,263	-	(153,877)	-
PROGRAM (SURPLUS) / DEFICIT	2,386,270	2,526,167	2,529,302	2,462,509

Service:
Responsible Manager / Director:
Operational Plan Activities:

116 Insurance Risk ManagementManager Risk Management20.3, 50.1, 51.3, 52.10, 52.12, 52.13, 52.18, and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Reimburse Legal Expenses	(485)	-	-	-
Sundry Income	(42,000)	-	(78,000)	-
Total Operating Income	(42,485)	-	(78,000)	-
OPERATING EXPENSES				
Employee Costs	254,753	182,142	182,143	188,479
Claims for Damages	-	-	3,265	-
Excess on Insurance Claims	5,000	-	-	-
Insurance	989,223	908,600	942,600	1,017,000
Insurance - Public Liability Claims	86,929	50,000	78,000	50,000
Insurance Contra	(389,000)	(305,000)	(339,000)	(440,000)
Overheads	(798,359)	(822,310)	(822,310)	(847,390)
Sundry Expenses	1,014	1,200	1,200	800
Total Operating Expenses	149,559	14,632	45,898	(31,111)
NET OPERATING RESULT	107,074	14,632	(32,102)	(31,111)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
Insurance Settlement - Buildings	(16,730)	-	-	-
TOTAL CAPITAL FUNDING	(16,730)	-	-	-
NET CAPITAL EXPENDITURE	(16,730)	-	-	-
NET RESERVE TRANSFERS	60,626	-	-	-
PROGRAM (SURPLUS) / DEFICIT	150,970	14,632	(32,102)	(31,111)

Service:
Responsible Manager / Director:
Operational Plan Activities:

117 Workers CompensationManager Risk Management20.3, 51.3, 52.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Employee Costs	(146,983)	698,598	731,464	597,822
Annual Support and Maintenance	-	9,300	11,233	9,700
Consultancy Fees	92,147	29,000	98,553	85,100
Contractors Charges	22,500	-	25,000	26,000
General Computer Expenses	8,838	-	-	-
General Office Expenditure	-	150	309	600
Licences, Subscriptions and Memberships	12,349	10,000	10,000	13,400
Overheads	(710,985)	(732,315)	(732,315)	(760,651)
Plant On Costs	-	-	170	-
Total Operating Expenses	(722,134)	14,733	144,414	(28,029)
NET OPERATING RESULT	(722,134)	14,733	144,414	(28,029)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	266,731	-	(52,589)	-
PROGRAM (SURPLUS) / DEFICIT	(455,403)	14,733	91,825	(28,029)

Service:	130 Heritage
Responsible Manager / Director:	Manager Development Services
Operational Plan Activities:	7.1, 20.3, 45.1, 45.3, 51.3, 52.10, 52.12, 52.13, 52.18, 54.2 and
	55.7

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Heritage Assistance Fund-Heritage Grant	(6,886)	(9,500)	(9,500)	(9,500)
Total Operating Income	(6,886)	(9,500)	(9,500)	(9,500)
OPERATING EXPENSES				
Consultancy Fees	27,109	90,000	90,000	40,000
Overheads	21,844	22,499	22,499	23,185
Total Operating Expenses	48,953	112,499	112,499	63,185
NET OPERATING RESULT	42,067	102,999	102,999	53,685
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	-	(50,000)	(50,000)	-
PROGRAM (SURPLUS) / DEFICIT	42,067	52,999	52,999	53,685

Service:
Responsible Manager / Director:
Operational Plan Activities:

Building ControlManager Development Services20.3, 45.1, 51.3, 52.10, 52.12, 52.13, 52.18, 54.2 and 55.7

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Advertising Signs Licence	(446)	(200)	(200)	-
Construction Certificates	(246,714)	(250,700)	(251,672)	(290,500)
Inspection Fees	-	(79,808)	(39,808)	(79,808)
Licences and Fees	(83)	(100)	(100)	-
Long Service Leave Commission	(3,654)	(4,600)	(4,600)	(4,000)
S149D Certificates	(45,448)	(46,500)	(46,500)	(52,500)
Sale of Drainage Diagram	(7,076)	(9,500)	(9,500)	(9,500)
Sundry Building Control Income DIV81	(1,128)	(1,000)	(1,000)	(1,200)
Sundry Income	(5,418)	(6,200)	(8,073)	(8,000)
Total Operating Income	(309,967)	(398,608)	(361,453)	(445,508)
OPERATING EXPENSES				
Employee Costs	386,414	511,153	450,956	483,246
Consultancy Fees	2,700	-	-	-
Employment Agencies	21,227	-	-	-
Overheads	458,718	472,480	472,480	486,891
Sundry Expenses	418	-	-	-
Total Operating Expenses	869,476	983,633	923,436	970,137
NET OPERATING RESULT	559,509	585,025	561,983	524,629
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	559,509	585,025	561,983	524,629

Service:
Responsible Manager / Director:
Operational Plan Activities:

132 Development ControlManager Development Services20.3, 45.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.20, 54.2 and 55.7

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Agricultural Fees	(12,726)	(12,500)	(12,500)	(12,500)
Development Application	(403,162)	(449,000)	(449,000)	(451,500)
Development Control Income	-	-	(510)	(520)
Inspection Fees	-	(84,757)	(44,757)	(85,000)
Sect 149 Certificates	(140,771)	(136,300)	(136,353)	(164,000)
Subdivision Fees	(138,035)	(171,000)	(214,958)	(230,000)
Sundry Develop Income	(983)	(1,000)	(1,000)	(1,000)
Sundry Income	(1,109)	(1,300)	(3,740)	(3,500)
Total Operating Income	(696,785)	(855,857)	(862,818)	(948,020)
OPERATING EXPENSES				
Employee Costs	757,656	782,011	743,370	833,047
Consultancy Fees	2,500	16,000	16,000	-
Contribution to outside bodies	72,992	75,180	73,117	74,000
Employment Agencies	-	-	30,398	-
General Office Expenditure	398	-	-	-
Overheads	819,139	843,713	843,713	869,446
Plant On Costs	-	-	2,159	4,100
Sundry Expenses	14	-	1,329	-
Sustenance	58	-	-	-
Tree Planting Maintenance	580	-	-	-
Tree Preservation Order Works	16,835	16,000	5,478	-
Total Operating Expenses	1,670,172	1,732,904	1,715,564	1,780,593
NET OPERATING RESULT	973,387	877,047	852,746	832,573
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	973,387	877,047	852,746	832,573

Service:
Responsible Manager / Director:
Operational Plan Activities:

137 Regulation and Enforcement
Manager Environment and Regulatory Services
20.3, 22.2, 22.3, 45.1, 51.3, 52.10, 52.12, 52.13, 52.17, 52.18, 54.2 and 55.8

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Administration Fee Income	(2,763)	(1,030)	(1,030)	(1,398)
Disposal of Derelict Vehicles Income	(97)	(206)	(206)	(206)
Fines and Penalties	(52,168)	(70,000)	(70,000)	(100,000)
Profit on Sale of Assets	(18,290)	-	-	-
Sign Registration	(2,302)	(760)	(760)	(1,100)
Total Operating Income	(75,620)	(71,996)	(71,996)	(102,704)
OPERATING EXPENSES				
Employee Costs	324,982	320,088	339,378	358,847
Consumables	-	900	886	-
Disposal of Derelict Vehicles	984	560	800	1,000
On Line Title Searches	-	100	100	100
Overheads	32,765	33,748	33,748	34,777
Plant - Running Costs	14,834	18,000	18,000	16,200
Police Fines and Processing	4,043	2,230	2,230	2,200
Printing and Stationery Costs	-	700	700	700
Stores Items	-	2,000	1,760	1,500
Sundry Expenses	3,122	-	-	-
Sustenance	-	-	14	-
Depreciation Expense	11,791	17,749	10,954	11,000
Total Operating Expenses	392,521	396,075	408,570	426,324
NET OPERATING RESULT	316,901	324,079	336,574	323,620
CAPITAL EXPENDITURE				
PPE Plant	-	31,000	31,000	-
TOTAL CAPITAL EXPENDITURE	-	31,000	31,000	-
CAPITAL FUNDING				
Sale of Plant	(28,545)	(16,000)	(16,000)	-
Adjust Sale Proceeds	28,545	-	-	-
Depreciation	(11,791)	(17,749)	(10,954)	(11,000)
TOTAL CAPITAL FUNDING	(11,791)	(33,749)	(26,954)	(11,000)
NET CAPITAL EXPENDITURE	(11,791)	(2,749)	4,046	(11,000)
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	305,110	321,330	340,620	312,620

Service: Responsible Manager / Director: Operational Plan Activities:

1

138 Animal Control

Manager Environment and Regulatory Services 2.3, 20.3, 22.2, 22.3, 45.1, 45.3, 47.4, 50.5, 51.3, 52.4, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Animal Impounding Income	-	(255,350)	(237,102)	(240,900)
Animal Sales Income	-	(79,000)	(96,601)	(181,300)
Donations	(1,964)	-	-	-
Pound Income	(568,595)	(214,832)	(217,741)	(270,200)
Profit on Sale of Assets	(8,272)	-	-	-
Total Operating Income	(578,831)	(549,182)	(551,444)	(692,400)
OPERATING EXPENSES				
Employee Costs	475,150	480,578	481,540	496,748
Advertising	-	750	750	-
Bank Charges	-	5,500	3,896	4,100
Cleaning	963	-	-	-
Consumables	-	7,052	19,052	22,900
Councillor's Travelling Allowances	95	-	-	-
Impound and Control Expense	141,553	-	-	-
Infringement Processing Expenses	-	15,000	15,000	12,900
Insurance	720	527	602	-
Maintenance - Plant and Equipment	236	-	-	-
Network Administration	-	-	905	-
Other Waste Disposal Expenses - Internal	-	-	1,613	3,020
Overheads	163,828	168,743	168,743	173,890
Plant - Running Costs	14,059	10,000	10,000	7,100
Plant On Costs	15	-	-	-
Printing and Stationery Costs	-	750	1,253	850
Stock Pound Expenses	23,811	27,000	26,671	31,000
Stores Items	-	4,500	4,500	3,400
Telephone Expenses	149	-	-	-
Vehicle Expenses-Lease Back	16	-	-	-
Veterinary Expenses	-	95,000	94,200	114,600
Depreciation Expense	21,145	19,160	19,699	22,500
Total Operating Expenses	841,741	834,560	848,424	893,008
NET OPERATING RESULT	262,910	285,378	296,980	200,608
CAPITAL EXPENDITURE				
PPE Equipment	635	-	-	-
PPE Plant	36,214	-	1,500	-
TOTAL CAPITAL EXPENDITURE	36,849	-	1,500	-
CAPITAL FUNDING				
Sale of Plant	(8,272)	-	(5,571)	-
Adjust Sale Proceeds	8,272	-	-	-
Depreciation	(21,145)	(19,160)	(19,699)	(22,500)
TOTAL CAPITAL FUNDING	(21,145)	(19,160)	(25,270)	(22,500)
NET CAPITAL EXPENDITURE	15,703	(19,160)	(23,770)	(22,500)
NET RESERVE TRANSFERS	(6,356)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	272,258	266,218	273,210	178,108

Service:
Responsible Manager / Director:
Operational Plan Activities:

139 Regional GalleryManager Cultural Services2.3, 20.3, 45.1, 45.3, 47.1, 51.3, 52.10, 52.12, 52.13, 52.18, 54.2and 55.9

Description	Actual 2012/2013	Original Budget	Amended Budget	Budget Estimates
OPERATING INCOME		2013/2014	2013/2014	2014/2015
Arts Funding Program	(53,907)	(53,796)	(53,796)	(53,916)
Dot Dot Dot Travel-GordonDarlingFound-Gr 186E	(53,907)	(55,790)	(55,790)	(55,910)
1314	-	-	(2,259)	-
Gallery Income	(23,085)	(16,240)	(4,740)	(6,000)
Museum Income	(282)	-	-	-
Room Hire	-	-	(390)	-
Total Operating Income	(77,274)	(70,036)	(61,185)	(59,916)
OPERATING EXPENSES				
Employee Costs	297,082	258,780	268,754	273,540
Art Gallery Expenses	128,213	119,600	106,414	105,700
Consultancy Fees	16,000	-	-	-
Deerubbin Centre Electricity Internal	9,955	11,130	11,130	10,000
Deerubbin Centre Hot and Cold Water Internal	81,478	84,205	84,205	64,500
Grant Funded Operational Exp	-	11,076	46,682	12,734
HCC Land Rates - Business	2,295	2,373	1,795	1,837
HCC Sewer Rates	332	348	340	349
Insurance	28,451	21,100	-	-
Overheads	108,154	111,399	111,399	114,797
Print Machine Rental	1,526	2,020	2,020	2,080
Sustenance	1,250	-	511	1,000
Depreciation Expense	19,564	19,841	19,841	21,000
Total Operating Expenses	694,300	641,872	653,090	607,537
NET OPERATING RESULT	617,026	571,836	591,905	547,621
CAPITAL EXPENDITURE				
PPE Office Equipment	1,820	-	-	-
TOTAL CAPITAL EXPENDITURE	1,820	-	-	-
CAPITAL FUNDING				
Depreciation	(19,564)	(19,841)	(19,841)	(21,000)
TOTAL CAPITAL FUNDING	(19,564)	(19,841)	(19,841)	(21,000)
NET CAPITAL EXPENDITURE	(17,744)	(19,841)	(19,841)	(21,000)
NET RESERVE TRANSFERS	(62)	-	(42,145)	-
PROGRAM (SURPLUS) / DEFICIT	599,220	551,995	529,920	526,621

Service:
Responsible Manager / Director:
Operational Plan Activities:

143City PlanningDirector City Planning2.1, 2.2, 4.2, 6.1, 7.2, 8.5, 8.6, 9.1, 12.1, 15.6, 16.1, 16.3, 16.4,17.1, 18.2, 20.3, 21.1, 24.1, 40.1, 45.1, 45.3, 45.5, 46.1, 50.7,51.3, 52.10, 52.12, 52.13, 52.14, 52.15, 52.18, 52.19, 52.23, 54.1,54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
CommStrategicPlannerSubsidy-FaCS- CBMetroWest004	(11,390)	(11,370)	(8,684)	-
Flood Mgmt Prg-Hby River Risk Study-DCCE	(46,478)	-	-	-
Hbury River Dredging Inv-OffEnvandHeritage Gr 188F 12/13	(32,500)	-	-	-
Hbury River Estuary Mgt Study- OfficeEnvandHeritage	(33,586)	(10,000)	(91,414)	-
Plant Surplus -PW Hire Earned	-	-	(7,615)	-
Sundry Income	(127,530)	(30,000)	(55,030)	(47,880)
Waste Performance Improvement (WaSIP) Funding	(394,375)	-	-	-
Total Operating Income	(645,860)	(51,370)	(162,743)	(47,880)
OPERATING EXPENSES				
Employee Costs	579,040	508,115	704,598	622,431
Advertising	-	-	933	-
Consultancy Fees	117,921	156,000	229,837	171,000
Contribution to outside bodies	6,000	6,000	6,000	6,000
Councillor's Travelling Allowances	10,229	-	-	-
General Office Expenditure	1,896	-	-	-
Grant Funded Consultancy Fees	112,564	-	91,414	-
Licences, Subscriptions and Memberships	36,200	35,210	35,210	41,360
Overheads	(603,897)	(622,014)	(622,014)	(640,985)
Plant - Running Costs	-	-	3,392	-
Plant On Costs	-	-	3,032	-
Printing and Stationery Costs	7,357	-	2,172	-
Social Planning	10,362	35,000	35,000	3,000
State of the Environment Report	-	5,000	19,983	-
Stores Items	-	-	2	-
Sundry Expenses	398	3,000	1,970	1,500
Sustenance	-	-	1,083	1,000
Waste Sustainability Improvement Prog	94,617	-	371,791	-
Total Operating Expenses	372,686	126,311	884,403	205,306
NET OPERATING RESULT	(273,173)	74,941	721,660	157,426
CAPITAL EXPENDITURE				
PPE Buildings	144,651	-	11,088	-
TOTAL CAPITAL EXPENDITURE	144,651	-	11,088	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	144,651	-	11,088	-
NET RESERVE TRANSFERS	131,175	-	(693,551)	-
PROGRAM (SURPLUS) / DEFICIT	2,653	74,941	39,197	157,426

Service:
Responsible Manager / Director:
Operational Plan Activities:

144 Community Safety ProgramsExecutive Manager Community Partnerships2.3, 10.1, 11.1, 20.3, 45.1, 45.3, 48.2, 51.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Bike Safety-Keep Your Lid On-NRMA-GR 187W 1213	(4,545)	-	-	-
H'bury Child Restrains Proj-RTA Gr	(3,000)	-	(2,600)	-
NSW Bike Week-RMS Grant	-	-	(2,700)	-
Road Safety LG Funding Programs-RMS Grants	(8,000)	-	(5,953)	-
Road Safety Officer Salary Cost-RMS Grant	(39,869)	(42,947)	(42,947)	(46,375)
Total Operating Income	(55,414)	(42,947)	(54,200)	(46,375)
OPERATING EXPENSES				
Employee Costs	89,927	84,008	87,564	92,750
Gas	181	-	-	-
Overheads	13,107	13,500	13,500	13,912
Road Safety Grant Programs Expenditure	8,525	-	13,592	-
Road Safety Officer Programs	5,063	10,000	23,142	14,780
Stores Items	48	-	-	-
Total Operating Expenses	116,851	107,508	137,798	121,442
NET OPERATING RESULT	61,437	64,561	83,599	75,067
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	11,527	-	(19,038)	-
PROGRAM (SURPLUS) / DEFICIT	72,964	64,561	64,561	75,067

Service:
Responsible Manager / Director:
Operational Plan Activities:

149 Parking Patrol

Manager Environment and Regulatory Services 2.3, 20.3, 22.2, 22.3, 45.1, 51.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Income-Infringements	(316,218)	(400,000)	(482,500)	(620,000)
Sundry Income	-	-	(2,502)	(9,600)
Total Operating Income	(316,218)	(400,000)	(485,002)	(629,600)
OPERATING EXPENSES				
Employee Costs	157,079	156,024	157,728	175,105
Consumables	-	500	426	-
Employment Agencies	10,268	-	44,924	54,000
Infringement Processing Expenses	49,609	45,000	90,000	86,800
Overheads	43,687	44,998	44,998	46,370
Plant On Costs	-	-	79	-
Printing and Stationery Costs	-	-	772	-
Stores Items	-	-	-	700
Sundry Expenses	33	-	22	-
Depreciation Expense	199	214	214	500
Total Operating Expenses	260,875	246,736	339,163	363,475
NET OPERATING RESULT	(55,343)	(153,264)	(145,839)	(266,125)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
Depreciation	(199)	(214)	(214)	(500)
TOTAL CAPITAL FUNDING	(199)	(214)	(214)	(500)
NET CAPITAL EXPENDITURE	(199)	(214)	(214)	(500)
NET RESERVE TRANSFERS	7,424	-	(7,424)	-
PROGRAM (SURPLUS) / DEFICIT	(48,118)	(153,478)	(153,477)	(266,625)

Service:
Responsible Manager / Director:
Operational Plan Activities:

150Parks - OperationalManager Parks and Recreation2.3, 13.1, 20.3, 22.4, 45.1, 45.3, 46.1, 47.5, 50.4, 50.6, 51.3,52.10, 52.12, 52.13, 52.18, 52.21, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Contributions Trees	(330)	-	(375)	-
Governor Phillip Park Income	(5,335)	(8,446)	(8,446)	(8,390)
Nursery Income	(26,852)	(12,000)	(12,014)	(18,500)
Other Revenue	(1,000)	(600)	(600)	-
Parks' Bookings	(39,859)	(22,000)	(22,051)	(22,000)
Rental, Lease and fees Income	(63,173)	(53,173)	(53,173)	(60,000)
Sundry Income	(3,425)	(3,164)	(4,573)	(3,043)
Total Operating Income	(139,975)	(99,383)	(101,232)	(111,933)
OPERATING EXPENSES				
Employee Costs	863,815	706,143	1,312,305	1,829,345
Bushcare Officer Program	25,761	26,650	26,650	27,400
Cleaning	496,609	500,000	500,000	30,000
Consultancy Fees	33,944	60,000	96,838	30,000
Contract Mowing	55,770	65,265	65,265	67,000
Contribution to HSC and HLC	685,965	706,542	839,834	726,325
Contribution to outside bodies	29,271	187,653	187,653	192,160
Excess on Insurance Claims	5,000	-	-	-
HCC Garbage Rates	5,410	5,789	6,373	6,786
HCC Land Rates - Residential	973	1,392	1,383	1,414
HCC Sewer Rates	3,318	3,485	3,405	3,490
Insurance	37,948	27,679	29,088	-
Internal Recycled Water Expense	158	-	91	-
Land Management Bushcare	212,738	206,000	206,000	211,800
Licences, Subscriptions and Memberships	392	556	556	573
Mowing	20,189	20,600	20,600	20,000
Other Waste Disposal Expenses - Internal	-	-	42,632	76,007
Overheads	655,311	674,970	674,970	672,395
Parks - MandR	885,505	967,825	207,957	130,000
Plant On Costs	-	-	199,725	356,214
Security	30,561	30,900	30,900	30,827
Stores Items	-	-	95	45,000
Sustenance	41	-	1,607	-
Tree Planting Maintenance	290,054	266,649	176,471	65,000
Depreciation Expense	590,199	648,622	2,123,807	2,143,500
Total Operating Expenses	4,928,933	5,106,720	6,754,205	6,665,236
NET OPERATING RESULT	4,788,958	5,007,337	6,652,973	6,553,303
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
Depreciation	(590,199)	(648,622)	(2,123,807)	(2,143,500)
TOTAL CAPITAL FUNDING	(590,199)	(648,622)	(2,123,807)	(2,143,500)
NET CAPITAL EXPENDITURE	(590,199)	(648,622)	(2,123,807)	(2,143,500)
NET RESERVE TRANSFERS	(87,200)	(20,000)	(56,920)	-
PROGRAM (SURPLUS) / DEFICIT	4,111,559	4,338,715	4,472,246	4,409,803

Service:
Responsible Manager / Director:
Operational Plan Activities:

151 RecreationManager Parks and Recreation2.3, 20.3, 45.1, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23and 54.2

Description	Actual 2012/2013	Original Budget	Amended Budget	Budget Estimates
OPERATING INCOME		2013/2014	2013/2014	2014/2015
Learn to Swim	(11,180)		(16 000)	(19,000)
Richmond Pool Income	,	-	(16,823)	(18,000)
Sundry Income	(175,551) (6,465)	(162,162)	(145,339) (75)	(159,290)
Total Operating Income	(193,196)	(162,162)	(162,237)	- (177,290)
OPERATING EXPENSES	(195,190)	(102,102)	(102,237)	(177,290)
Employee Costs	227,963	203,331	212 046	236,024
Bank Charges	227,903	203,331	213,946 780	230,024
Buildings Works Program	-	- 7,000	780	-
Cost of Goods Sold	- 35,859	31,000	31,000	- 32,000
HCC Sewer Rates	55,659 664	697	681	52,000 698
	3,686			090
Insurance	3,000	2,702	2,991	-
Insurance Claimable Expenses (Operating) Loss on Sale of Assets		-	-	-
Other Waste Disposal Expenses - Internal	19,922	-	- 297	-
Overheads	-	-	297 89,995	306
Plant On Costs	87,374	89,995	89,995 1,643	92,740
	-	- 18,000		-
Pool Chemicals Pool M and R	17,652	33,550	18,000 27,335	18,540 25,000
	19,898 150	33,550	27,335	25,000
Pool Services	150	-	-	-
Street Sweeping Program Vandalism Repairs	491	-	-	-
		-	-	-
Depreciation Expense	2,142,464	2,050,279	111,518	113,000
Total Operating Expenses NET OPERATING RESULT	2,556,278	2,436,554	505,186	518,308
	2,363,082	2,274,392	342,949	341,018
	15.040			
PPE Other Structures	15,210	-	-	-
TOTAL CAPITAL EXPENDITURE	15,210	-	-	-
CAPITAL FUNDING				
Depreciation	(2,142,464)	(2,050,279)	(111,518)	(113,000)
TOTAL CAPITAL FUNDING	(2,142,464)	(2,050,279)	(111,518)	(113,000)
NET CAPITAL EXPENDITURE	(2,127,254)	(2,050,279)	(111,518)	(113,000)
NET RESERVE TRANSFERS	(17,141)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	218,687	224,113	231,431	228,018

Service:
Responsible Manager / Director:
Operational Plan Activities:

159 Council and Community Buildings
Manager Building Services
2.3, 8.1, 18.3, 20.1, 20.2, 20.3, 23.4, 23.5, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Contribution to Private Mobile Calls	(9,530)	(6,000)	(6,000)	-
Nat Disaster Relief Assist-Storms Grant	(19,168)	-	-	-
Plant Surplus -PW Hire Earned	-	-	(40,000)	(41,000)
Total Operating Income	(28,698)	(6,000)	(46,000)	(41,000)
OPERATING EXPENSES				
Employee Costs	74,694	206,328	427,059	778,860
Air Conditioning	62,009	95,023	95,023	85,000
Buildings Works Program	45,685	411,450	429,349	410,720
Cleaning	113,006	94,800	94,800	97,000
Contractors	7,295	50,000	50,000	125,000
Electricity	274,317	314,256	314,256	250,000
Gas	6,450	6,800	6,800	7,100
HCC Garbage Rates	-	25,355	28,218	30,043
HCC Land Rates - Business	4,979	5,149	3,830	3,918
HCC Sewer Rates	3,327	6,978	6,815	6,985
Insurance	23,581	52,426	81,275	173,994
Loss on Sale of Assets	10,000	-	-	-
Maintenance - Buildings	600,213	832,840	502,612	277,845
Maintenance - Furniture and Fittings	3,293	20,600	31,484	-
Maintenance - Plant and Equipment	57,393	-	35,007	73,000
Overheads	(335,939)	385,201	385,201	396,950
Plant - Running Costs	-	-	25,000	21,000
Plant On Costs	-	-	25,371	45,000
Security	35,444	47,926	47,926	41,000
Stores Items	3,166	-	7,705	16,000
Telephone Expenses	155,728	195,500	195,500	-
Vandalism Repairs	105,780	102,258	102,258	57,000
Water	112,787	142,854	142,854	165,000
Depreciation Expense	401,922	1,803,511	2,196,700	2,198,000
Total Operating Expenses	1,765,133	4,799,255	5,235,043	5,259,415
	1,736,434	4,793,255	5,189,043	5,218,415
	405 740	405 700	4 007 740	245 200
PPE Buildings	195,713	465,700	1,397,749	345,300
PPE Equipment	105,636	-	14,536	200,000
PPE Footpaths	-	-	7,820	-
PPE Furniture and Fittings	10,452	-	6,994	12,000
PPE Other Structures	3,000	-	12,735	30,000
Investment Properties at fair value	29,256	-	40,392	35,000
	344,057	465,700	1,480,226	622,300
CAPITAL FUNDING			(40.007)	
Sale of Plant	-	-	(12,327)	-
Heat Pump Hot Water-LGEnergyEffProg-Dept R,EandTourism	-	-	(30,000)	-

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
Comm Building P'ship Prog-Dp PremandCab Gr 3895	(33,000)	-	-	-
Install CCTV and Light-W/Mall- AttorneyGeneralsDept-Gr 38RJ	(10,000)	-	-	-
Depreciation	(401,922)	(1,803,511)	(2,196,700)	(2,198,000)
TOTAL CAPITAL FUNDING	(444,922)	(1,803,511)	(2,239,027)	(2,198,000)
NET CAPITAL EXPENDITURE	(100,866)	(1,337,811)	(758,801)	(1,575,700)
NET RESERVE TRANSFERS	277,193	(191,475)	(1,093,338)	(275,000)
PROGRAM (SURPLUS) / DEFICIT	1,912,761	3,263,969	3,336,903	3,367,715

Service:
Responsible Manager / Director:
Operational Plan Activities:

161 Works Depot

Manager Construction and Maintenance

20.3, 45.1, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Sundry Income	-	-	(3,000)	-
Vehicle Inspections	(14,008)	(12,135)	(12,135)	(15,096)
Vehicle Inspections Internal vehilces only	(1,197)	-	-	-
Total Operating Income	(15,204)	(12,135)	(15,135)	(15,096)
OPERATING EXPENSES				
Employee Costs	1,089	-	8,974	15,925
Consumables	-	9,000	6,451	6,000
Depot Expenses	87,885	-	-	-
External Plant Hire	-	1,000	1,000	-
Food and Beverages subject to FBT (entertainment)	-	-	2,445	-
General Office Expenditure	-	1,000	3,794	5,295
HCC Garbage Rates	295	316	354	377
HCC Land Rates - Business	1,752	1,811	1,849	1,892
Inspections	-	10,900	6,350	550
Insurance	4,583	3,358	3,677	-
Maintenance - Buildings	1,341	-	-	-
Maintenance - Plant and Equipment	498	-	-	120
Other Waste Disposal Expenses - Internal	-	-	210	350
Overheads	(174,750)	(179,993)	(179,993)	(185,483)
Plant and Equipment	2,435	500	500	900
Plant On Costs	-	-	234	440
Roadworks Maint Heavy Patching	-	-	-	15,000
Telephone Expenses	245	-	-	1,000
Valuation Expenses	4,482	-	-	-
Depreciation Expense	94,446	99,966	114,496	115,500
Total Operating Expenses	24,300	(52,142)	(29,659)	(22,134)
NET OPERATING RESULT	9,096	(64,277)	(44,794)	(37,230)
CAPITAL EXPENDITURE				
PPE Equipment	3,495	10,000	14,505	7,500
TOTAL CAPITAL EXPENDITURE	3,495	10,000	14,505	7,500
CAPITAL FUNDING				
Depreciation	(94,446)	(99,966)	(114,496)	(115,500)
TOTAL CAPITAL FUNDING	(94,446)	(99,966)	(114,496)	(115,500)
NET CAPITAL EXPENDITURE	(90,951)	(89,966)	(99,991)	(108,000)
NET RESERVE TRANSFERS	4,505	-	(4,505)	-
PROGRAM (SURPLUS) / DEFICIT	(77,350)	(154,243)	(149,290)	(145,230)

Service:
Responsible Manager / Director:
Operational Plan Activities:

167 State Emergency ServicesDirector Infrastructure Services13.2, 20.3, 45.3, 47.6, 51.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
GST Fuel Rebate	(494)	-	-	-
Profit on Sale of Assets	(57,541)	-	-	-
Reimbursements	-	-	(20,994)	-
Total Operating Income	(58,035)	-	(20,994)	-
OPERATING EXPENSES				
Contribution Emergency Mgt SES	84,107	86,520	87,897	90,336
Electricity	119	-	-	-
Insurance	1,811	1,327	1,465	-
Overheads	16,383	16,874	16,874	17,389
Plant - Running Costs	34,702	33,000	14,831	-
SES Operating Expenses	16,401	16,400	5,849	-
Telephone Expenses	374	-	314	-
Water	-	-	(145)	-
Depreciation Expense	152,906	151,476	163,541	161,500
Total Operating Expenses	306,803	305,597	290,626	269,225
NET OPERATING RESULT	248,768	305,597	269,632	269,225
CAPITAL EXPENDITURE				
PPE Plant	180,398	139,000	139,000	-
TOTAL CAPITAL EXPENDITURE	180,398	139,000	139,000	-
CAPITAL FUNDING				
Sale of Plant	(26,470)	(49,000)	(49,000)	-
Sale of Leaseback Vehicles	(42,162)	-	-	-
Adjust Sale Proceeds	68,633	-	-	-
Depreciation	(152,906)	(151,476)	(163,541)	(161,500)
TOTAL CAPITAL FUNDING	(152,906)	(200,476)	(212,541)	(161,500)
NET CAPITAL EXPENDITURE	27,492	(61,476)	(73,541)	(161,500)
NET RESERVE TRANSFERS	(134,036)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	142,223	244,121	196,091	107,725

Service:
Responsible Manager / Director:
Operational Plan Activities:

174 Section 94 FundingExecutive Manager Community Partnerships2.3, 20.3, 45.1, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Bush Fire Mitigation Works	8,044	-	24,696	-
Consultancy Fees	5,320	-	95,680	-
OP S94 Roadworks Contr Developer Payments	87,490	-	-	-
Total Operating Expenses	100,854	-	120,376	-
NET OPERATING RESULT	100,854	-	120,376	-
CAPITAL EXPENDITURE				
Land Improvement Non Depreciable	15,191	-	31,248	-
PPE Buildings	9,650	150,000	1,168,940	-
PPE Other Assets/Park Asset	7,320	361,000	798,489	-
TOTAL CAPITAL EXPENDITURE	32,161	511,000	1,998,677	-
CAPITAL FUNDING				
S94 Contrib Catch 1 Community Facilities	-	-	(10,494)	-
S94 Contrib Catch 2 Community Facilities	3,517	-	-	-
S94 Contributions Catch3 Com Facilities	(967)	-	-	-
S94 Contribution District Com Facilities	1,983	-	(8,950)	-
S94 Contributions Catch 1 Park Imp Prog	-	-	(4,356)	-
S94 Contributions Catch 2 Park Imp Prog	1,377	-	-	-
S94 Contributions Catch 3 PIP	(425)	-	-	-
S94 Contributions Dist Fac PIP	949	-	(3,003)	-
S94 Contributions Catch 1 Rec Building	-	-	(4,585)	-
S94 Contributions C2 Rec Buildings	1,565	-	-	-
S94 Contributions Catch 3 Rec Buildings	(612)	-	-	-
S94 Contributions Dist Fac Rec Building	263	-	(1,801)	-
S94 Contribution-P/Twn C5-Com Facilities	(171,392)	-	(168,021)	-
S94 Contribution-P/Twn C5-Land Acquisition	(87,198)	-	(84,051)	-
S94 Contribution-P/Twn C5-Park Imp	(163,229)	-	(160,139)	-
S94 Contribution-P/Twn C5-Planning Studies	(1,665)	-	(2,468)	-
S94 Contribution-P/Twn C5-Rec Facilities	(70,005)	-	(68,747)	-
S94 Contribution-P/Twn C5-Roadworks	(537,523)	-	(526,954)	-
TOTAL CAPITAL FUNDING	(1,023,363)	-	(1,043,569)	-
NET CAPITAL EXPENDITURE	(991,202)	511,000	955,108	-
NET RESERVE TRANSFERS	890,347	(511,000)	(1,075,484)	-
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

179 Regional MuseumManager Cultural Services2.3, 20.3, 45.1, 45.3, 47.1, 51.3, 52.10, 52.12, 52.13, 52.18, 54.2and 55.9

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Arts Funding Program	(50,438)	(50,438)	(50,438)	(50,438)
Museum Income	(13,967)	(20,420)	(1,804)	(2,310)
Total Operating Income	(64,405)	(70,858)	(52,242)	(52,748)
OPERATING EXPENSES				
Employee Costs	243,225	248,636	254,543	263,561
Activity Expenses	11,144	13,490	12,097	11,250
Consultancy Fees	4,300	-	74,400	-
Electricity	2,069	-	-	-
Grant Funded Operational Exp	-	3,788	32,599	5,756
HCC Garbage Rates	964	1,031	1,157	1,232
HCC Sewer Rates	664	697	681	698
Insurance	4,638	3,399	3,742	-
Mtce Gardens and Grounds	3,615	3,400	1,409	-
Museum Program Expenses	90,631	92,912	73,767	51,915
Overheads	32,765	33,748	33,748	34,777
Plant On Costs	-	-	169	550
Print Machine Rental	1,787	1,788	1,788	1,840
Sustenance	1,000	-	387	630
Telephone Expenses	305	-	-	-
Depreciation Expense	9,382	10,115	9,174	10,500
Total Operating Expenses	406,489	413,004	499,661	382,709
NET OPERATING RESULT	342,084	342,146	447,419	329,961
CAPITAL EXPENDITURE				
PPE Furniture and Fittings	8,647	-	-	-
PPE Other Assets/Park Asset	-	-	2,465	-
WIP - Heritage	1,527	-	-	-
TOTAL CAPITAL EXPENDITURE	10,174	-	2,465	-
CAPITAL FUNDING				
Depreciation	(9,382)	(10,115)	(9,174)	(10,500)
TOTAL CAPITAL FUNDING	(9,382)	(10,115)	(9,174)	(10,500)
NET CAPITAL EXPENDITURE	792	(10,115)	(6,709)	(10,500)
NET RESERVE TRANSFERS	3,753	_	(108,225)	-
PROGRAM (SURPLUS) / DEFICIT	346,629	332,031	332,485	319,461

Service:
Responsible Manager / Director:
Operational Plan Activities:

194 Section 94A FundingExecutive Manager Community Partnerships2.3, 20.3, 45.1, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Consultancy Fees	8,920	-	8,517	-
Depreciation Expense	9,049	4,340	-	-
Total Operating Expenses	17,969	4,340	8,517	-
NET OPERATING RESULT	17,969	4,340	8,517	-
CAPITAL EXPENDITURE				
PPE Buildings	1,196	200,000	697,254	-
PPE Footpaths	4,414	-	-	-
PPE Other Assets/Park Asset	18,400	324,000	328,657	-
TOTAL CAPITAL EXPENDITURE	24,010	524,000	1,025,911	-
CAPITAL FUNDING				
S94A Contributions	(528,119)	-	(233,282)	-
Depreciation	(9,049)	(4,340)	-	-
TOTAL CAPITAL FUNDING	(537,168)	(4,340)	(233,282)	-
NET CAPITAL EXPENDITURE	(513,158)	519,660	792,629	-
NET RESERVE TRANSFERS	495,190	(524,000)	(801,146)	-
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

195 Parks Capital (Excluding Plant and Grants)
Manager Parks and Recreation
2.3, 20.3, 45.3, 46.1, 50.6, 52.10, 52.12, 52.13, 52.18, 52.23 and
54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Overheads	217,961	224,500	224,500	231,347
Total Operating Expenses	217,961	224,500	224,500	231,347
NET OPERATING RESULT	217,961	224,500	224,500	231,347
CAPITAL EXPENDITURE				
Land Improvement Non Depreciable	102,882	134,000	184,000	-
PPE Buildings	-	-	-	100,000
PPE Bridges	-	30,000	30,000	-
PPE Footpaths	4,778	-	47,575	-
PPE Land Improvements - Depreciable	23,119	-	-	-
PPE Other Structures	42,042	50,000	111,692	-
PPE Other Assets/Park Asset	566,053	578,584	827,641	715,048
PPE Infrastructure Roads	-	-	33,000	50,000
TOTAL CAPITAL EXPENDITURE	738,874	792,584	1,233,908	865,048
CAPITAL FUNDING				
Insurance Settlement - Park asset (0ther Asset)	(13,063)	-	-	-
TOTAL CAPITAL FUNDING	(13,063)	-	-	-
NET CAPITAL EXPENDITURE	725,812	792,584	1,233,908	865,048
NET RESERVE TRANSFERS	81,952	(200,000)	(741,616)	-
PROGRAM (SURPLUS) / DEFICIT	1,025,725	817,084	716,792	1,096,395

Service:
Responsible Manager / Director:
Operational Plan Activities:

197 CemeteriesManager Parks and Recreation2.3, 20.3, 45.1, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
CoGen Electrical Network Income External	14	-	-	-
Public Cemeteries Sundry Income	(159,554)	(180,764)	(182,077)	(188,000)
Public Cemetries Sundry Income DIV81	(880)	-	(486)	-
Total Operating Income	(160,420)	(180,764)	(182,563)	(188,000)
OPERATING EXPENSES				
Employee Costs	6,586	-	40,717	87,750
Air Conditioning	45	-	-	-
Consultancy Fees	-	-	28,403	-
Electricity	231	-	-	-
Grant Funded Operational Exp	2,273	-	-	-
HCC Land Rates - Residential	114	-	-	-
Insurance	123	90	99	-
Maintenance - Plant and Equipment	117	-	-	-
Other Waste Disposal Expenses - Internal	-	-	194	-
Overheads	-	-	-	23,162
Parks - MandR	118,752	153,652	101,283	43,010
Plant On Costs	-	-	12,512	23,902
Printing and Stationery Costs	38	-	-	-
Security	300	-	-	-
Vandalism Repairs	-	-	45	-
Water	2,260	-	2	-
Total Operating Expenses	130,839	153,742	183,255	177,824
NET OPERATING RESULT	(29,581)	(27,022)	692	(10,176)
CAPITAL EXPENDITURE				
Land Improvement Non Depreciable	8,500	10,000	52,603	-
PPE Buildings	1,855	-	-	-
PPE Office Equipment	3,415	-	1,856	-
PPE Other Structures	-	-	-	25,000
TOTAL CAPITAL EXPENDITURE	13,769	10,000	54,459	25,000
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	13,769	10,000	54,459	25,000
NET RESERVE TRANSFERS	(23,376)	-	(71,006)	-
PROGRAM (SURPLUS) / DEFICIT	(39,188)	(17,022)	(15,855)	14,824

Service:
Responsible Manager / Director:
Operational Plan Activities:

551 Hawkesbury Leisure Centre
Manager Parks and Recreation
2.3, 20.3, 45.1, 45.3, 46.1, 50.2, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Insurance Settlement	(11,468)	-	-	-
Total Operating Income	(11,468)	-	-	-
OPERATING EXPENSES				
Employee Costs	2,991	-	13,287	27,685
Air Conditioning	1,826	-	1,732	-
Buildings Works Program	11,127	66,800	25,400	82,580
Consultancy Fees	5,000	-	-	-
Contractors	10,900	-	120	-
Contribution to HSC and HLC	72,032	50,000	58,543	50,000
Excess on Insurance Claims	5,000	-	-	-
HCC Garbage Rates	2,892	3,095	3,470	3,695
HCC Sewer Rates	6,654	6,986	6,820	6,990
Insurance	28,897	21,139	22,809	31,704
Insurance Claimable Expenses (Operating)	11,338	-	-	-
Maintenance - Buildings	74,967	80,000	82,563	79,000
Maintenance - Furniture and Fittings	-	-	1,357	-
Maintenance - Plant and Equipment	1,098	-	7,853	16,000
Other Waste Disposal Expenses - Internal	-	-	37	-
Plant On Costs	-	-	793	1,500
Pool M and R	126	-	-	-
Security	1,085	-	-	-
Stores Items	-	-	7	-
Vandalism Repairs	2,708	-	980	2,000
Water	-	-	1,200	-
Depreciation Expense	204,143	433,235	763,113	754,000
Total Operating Expenses	442,784	661,255	990,084	1,055,154
NET OPERATING RESULT	431,316	661,255	990,084	1,055,154
CAPITAL EXPENDITURE				
Land Improvement Non Depreciable	-	-	29,800	-
PPE Buildings	254,855	221,000	384,080	264,000
PPE Furniture and Fittings	-	-		60,000
PPE Other Structures	-	50,000	124,891	-
PPE Infrastructure Roads	-	-	17,000	-
TOTAL CAPITAL EXPENDITURE	254,855	271,000	555,771	324,000
CAPITAL FUNDING				
Comm Building P'ship Prog-Dp PremandCab Gr 3895	(22,500)	-	-	-
Depreciation	(204,143)	(433,235)	(763,113)	(754,000)
TOTAL CAPITAL FUNDING	(226,643)	(433,235)	(763,113)	(754,000)
NET CAPITAL EXPENDITURE	28,213	(162,235)	(207,342)	(430,000)
NET RESERVE TRANSFERS	(19,003)	-	(272,405)	(111,560)
PROGRAM (SURPLUS) / DEFICIT	440,525	499,020	510,337	513,594

Service:
Responsible Manager / Director:
Operational Plan Activities:

666 Fire Control
Manager Fire Control
13.2, 20.3, 45.1, 45.3, 47.6, 51.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Bush Fire Prevention Fund-RFS Grant	(223,000)	(233,000)	(228,352)	(341,000)
Donations	(5,001)	-	-	-
GST Fuel Rebate	(3,643)	(2,860)	(2,860)	-
NSW Rural Fire Serv Reimbursement	(184,648)	(211,153)	(181,545)	(234,000)
Profit on Sale of Assets	(102,784)	-	-	-
Total Operating Income	(519,076)	(447,013)	(412,757)	(575,000)
OPERATING EXPENSES				
Employee Costs	20,750	13,236	22,819	13,697
Cleaning	5,411	2,000	2,000	2,000
Contribution Board Fire Commission	136,358	141,131	139,333	146,070
Contribution Bush Fire Fight Fund	497,338	535,271	524,836	636,248
Electricity	64,967	65,799	65,799	60,000
Employment Agencies	38,452	46,764	46,764	51,303
Fire Control Operating Ex	172,400	213,000	192,927	229,000
HCC Garbage Rates	3,277	11,006	3,888	7,500
HCC Sewer Rates	3,327	3,560	3,410	5,000
Insurance	7,835	6,172	6,919	10,000
Maintenance - Buildings	3,116	-	5,060	-
Overheads	273,047	281,238	281,238	289,816
Plant - Running Costs	122,441	93,000	93,000	125,000
Plant On Costs	-	-	406	-
Sect 44 Emergency Expenditure	7,742	-	-	-
Sustenance	5,395	-	11,075	-
Telephone Expenses	13,344	34,000	34,253	25,000
Water	3,945	5,000	5,000	5,000
Depreciation Expense	309,924	342,311	338,894	340,500
Total Operating Expenses	1,689,070	1,793,488	1,777,621	1,946,134
NET OPERATING RESULT	1,169,994	1,346,475	1,364,864	1,371,134
CAPITAL EXPENDITURE				
PPE Buildings	23,672	-	105,500	-
PPE Equipment	5,843	-	-	-
PPE Plant	196,876	42,500	42,500	65,000
TOTAL CAPITAL EXPENDITURE	226,391	42,500	148,000	65,000
CAPITAL FUNDING				
Sale of Plant	(52,364)	(20,000)	(20,000)	(20,000)
Adjust Sale Proceeds	111,455	-	-	-
Insurance Settlement - Plant	(440)	-	-	-
Capital Contribution	-	-	(105,500)	-
Depreciation	(309,924)	(342,311)	(338,894)	(340,500)
TOTAL CAPITAL FUNDING	(251,273)	(362,311)	(464,394)	(360,500)
NET CAPITAL EXPENDITURE	(24,882)	(319,811)	(316,394)	(295,500)
NET RESERVE TRANSFERS	(146,237)	-		-
PROGRAM (SURPLUS) / DEFICIT	998,876	1,026,664	1,048,470	1,075,634

Caring for Our Environment

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Theme Summary

(\$'000)	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
Income from Continuing Operations			
Sewerage Management Facilities	(265)	(265)	(319)
Sullage Disposal	(1,245)	(1,151)	(1,251)
Health Services	(121)	(123)	(132)
Environmental Management Project	-	-	-
Deerubbin Centre Plant	(498)	(498)	(329)
Waste Management Facility	(6,528)	(6,624)	(6,931)
Sewerage Schemes	(5,255)	(5,344)	(5,472)
Sewerage Schemes - Capital	(229)	(174)	(152)
South Windsor Effluent Reuse Scheme	(6)	(35)	(30)
Section 64 Sewer Works	(100)	(100)	(100)
Domestic Waste Management	(3,936)	(4,589)	(5,393)
Total Income from Continuing Operations	(18,182)	(18,903)	(20,110)
Expenses from Continuing Operations			
Sewerage Management Facilities	302	302	307
Sullage Disposal	1,265	1,265	1,238
Health Services	381	391	390
Environmental Management Project	65	65	124
Deerubbin Centre Plant	515	630	478
Waste Management Facility	5,894	5,881	6,559
Sewerage Schemes	6,716	5,633	5,744
Sewerage Schemes - Capital	-	-	-
South Windsor Effluent Reuse Scheme	149	150	127
Section 64 Sewer Works	54	35	35
Domestic Waste Management	4,068	4,876	5,304
Total Expenses from Continuing Operations	19,409	19,227	20,306

Service Summaries

Service: Responsible Manager / Director: Operational Plan Activities: 133 Sewerage Management FacilitiesManager Environment and Regulatory Services20.3, 22.2, 22.3, 45.1, 51.3, 52.10, 52.12, 52.13, 52.16, 52.18 and54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Inspection Fees	(157,502)	(177,550)	(177,550)	(197,200)
Re-inspection Fees	-	(150)	(150)	-
Septic Tank Permits	(89,902)	(75,740)	(75,740)	(110,000)
Sewer Magement Facility Income	(11,184)	(11,500)	(11,650)	(11,650)
Total Operating Income	(258,589)	(264,940)	(265,090)	(318,850)
OPERATING EXPENSES				
Employee Costs	228,956	243,414	243,548	248,658
Consumables	-	400	400	200
Overheads	54,609	56,247	56,247	57,963
Printing and Stationery Costs	139	700	566	200
Stores Items	-	1,400	1,400	400
Sundry Expenses	1,384	-	-	-
Total Operating Expenses	285,088	302,161	302,161	307,421
NET OPERATING RESULT	26,499	37,221	37,071	(11,429)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	26,499	37,221	37,071	(11,429)

Service:
Responsible Manager / Director:
Operational Plan Activities:

134 Sullage Disposal
Manager Waste Management
8.2, 8.3, 15.1, 15.2, 20.3, 45.1, 46.1, 46.5, 51.3, 52.10, 52.11, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Extra Charges	(18,807)	(18,411)	(18,411)	(15,517)
Inside Sullage Coll Annual Residenti	(74,006)	(96,654)	(64,807)	-
Inside Sullage Coll Comm Fees and Service	(62,373)	(1,828)	(22,352)	-
Inside Sullage Coll Extra Service-Residenti	(315)	(641)	(641)	-
Inside Sullage Coll Inc Pensioner Rebate	5,946	4,315	4,315	-
Inside Sullage Emergency Services	-	(403)	(403)	-
Outside Sullage Coll Annual Residenti	(1,003,286)	(1,156,888)	(1,126,736)	(1,265,675)
Outside Sullage Coll Comm Fees and Service	(299,788)	(130,302)	(80,302)	(108,781)
Outside Sullage Coll Extra Service-Residenti	(6,456)	(8,486)	(8,486)	(9,145)
Outside Sullage Coll Inc Pensioner Rebate	53,426	59,082	61,920	69,140
Outside Sullage Emergency Services	-	(5,393)	(5,393)	(5,676)
Tender Documents	(91)	-	-	-
Total Operating Income	(1,405,751)	(1,355,609)	(1,261,296)	(1,335,654)
OPERATING EXPENSES				
Contractors	1,355,110	1,163,667	1,163,667	1,134,043
Disposal of Sullage	107,388	110,225	110,225	84,639
Overheads	98,318	101,246	101,246	104,334
Total Operating Expenses	1,560,816	1,375,138	1,375,138	1,323,016
NET OPERATING RESULT	155,065	19,529	113,842	(12,638)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	(155,065)	(19,529)	(113,842)	12,638
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

135 Health Services
Manager Environment and Regulatory Services
20.3, 22.2, 22.3, 45.1, 51.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME		2010/2014	2010/2014	2014/2010
Income-Infringements	(13,939)	(3,500)	(3,500)	(2,200)
Licences and Fees	(128,946)	(105,222)	(107,087)	(120,590)
Licences and Fees DIV81	(12,192)	(12,000)	(12,000)	(8,500)
Sundry Income	(837)	(380)	(671)	(1,200)
Total Operating Income	(155,913)	(121,102)	(123,258)	(132,490)
OPERATING EXPENSES				
Employee Costs	304,272	294,619	294,982	301,673
Consultancy Fees	-	-	7,600	2,000
Consumables	-	1,450	1,020	1,200
Equipment Hire	-	-	2,000	2,000
Infringement Processing Expenses	377	200	200	200
Overheads	54,609	78,746	78,746	81,148
Printing and Stationery Costs	-	400	237	-
Roadworks Maint - Maintenance Grading	492	-	-	-
Stores Items	-	650	650	650
Sundry Expenses	4,338	3,400	3,782	-
Sustenance	468	-	-	-
Depreciation Expense	193	1,208	863	1,000
Total Operating Expenses	364,749	380,673	390,080	389,871
NET OPERATING RESULT	208,836	259,571	266,822	257,381
CAPITAL EXPENDITURE				
PPE Equipment	-	2,000	-	-
TOTAL CAPITAL EXPENDITURE	-	2,000	-	-
CAPITAL FUNDING				
Depreciation	(193)	(1,208)	(863)	(1,000)
TOTAL CAPITAL FUNDING	(193)	(1,208)	(863)	(1,000)
NET CAPITAL EXPENDITURE	(193)	792	(863)	(1,000)
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	208,643	260,363	265,959	256,381

Service:
Responsible Manager / Director:
Operational Plan Activities:

148 Environmental Management Project
Manager Waste Management
8.3, 15.7, 20.3, 46.1, 46.5, 52.10, 52.12, 52.13, 52.18, 52.23 and
54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Employee Costs	-	-	764	-
Op Exp-EMP-Gross Pollutant Traps Mainten	95,807	42,500	41,736	101,000
Op Exp-EMP-Stormwater	3,145	-	-	-
Overheads	21,844	22,499	22,499	23,185
Street Sweeping Program	78,000	-	-	-
Total Operating Expenses	198,796	64,999	64,999	124,185
NET OPERATING RESULT	198,796	64,999	64,999	124,185
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	(198,796)	(64,999)	(64,999)	(124,185)
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

188 Deerubbin Centre Plant
Manager Building Services
2.3, 18.3, 20.1, 20.3, 23.4, 23.5, 45.1, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Deerubbin Centre Air Conditioning Income External	(7,613)	(21,917)	(21,917)	(11,500)
Deerubbin Centre Electricity Income Internal	(170,905)	(218,880)	(218,880)	(141,000)
Deerubbin Centre Gas Income External	(1,014)	(980)	(980)	(1,100)
Deerubbin Centre Hot and Chilled Water Inc Internal	(143,718)	(208,061)	(208,061)	(143,500)
Derrubbin Centre Electricity Income External	(27,315)	(47,927)	(47,927)	(32,000)
Total Operating Income	(350,565)	(497,765)	(497,765)	(329,100)
OPERATING EXPENSES				
Employee Costs	144	-	514	-
Buildings Works Program	1,840	-	81,247	-
Consultancy Fees	2,850	-	-	-
Electricity	230,581	251,102	251,102	190,000
Gas	30,759	40,704	40,704	43,000
Insurance	4,711	3,452	3,820	5,310
Maintenance - Buildings	1,092	5,000	4,486	-
Maintenance - Plant and Equipment	49,121	51,098	51,098	42,000
Overheads	10,645	10,964	10,964	11,298
Telephone Expenses	511	-	-	-
Depreciation Expense	143,142	153,135	186,322	186,500
Total Operating Expenses	475,395	515,455	630,257	478,108
NET OPERATING RESULT	124,831	17,690	132,492	149,008
CAPITAL EXPENDITURE				
PPE Buildings	4,485	45,000	45,000	-
TOTAL CAPITAL EXPENDITURE	4,485	45,000	45,000	-
CAPITAL FUNDING				
Depreciation	(143,142)	(153,135)	(186,322)	(186,500)
TOTAL CAPITAL FUNDING	(143,142)	(153,135)	(186,322)	(186,500)
NET CAPITAL EXPENDITURE	(138,657)	(108,135)	(141,322)	(186,500)
NET RESERVE TRANSFERS	52,930	-	(81,247)	-
PROGRAM (SURPLUS) / DEFICIT	39,103	(90,445)	(90,077)	(37,492)

Service:
Responsible Manager / Director:
Operational Plan Activities:

189 Waste Management Facility
Manager Waste Management
2.3, 8.2, 8.3, 18.1, 20.3, 23.2, 23.3, 45.1, 45.3, 46.1, 46.5, 51.3, 52.2, 52.10, 52.11, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Disposal Fees (Gate Takings)	(819,461)	(781,308)	(700,000)	(677,387)
Domestic Waste Disposal Income	(4,568,943)	(5,331,835)	(5,300,000)	(5,509,641)
Garbage Serv Chrg Business	(859,770)	(1,036,660)	(1,038,359)	(1,091,176)
Interest Non Domestic Waste	(2,201)	(2,859)	(2,859)	(2,500)
Other Waste Disposal Income - Internal	-	-	(190,176)	(289,370)
Plant Income - Leaseback	(161)	-	(3,750)	(3,545)
Recycling Income	(100,181)	(77,717)	(91,646)	(88,900)
Sundry Income	(228)	-	-	-
Total Operating Income	(6,350,945)	(7,230,379)	(7,326,790)	(7,662,519)
OPERATING EXPENSES				
Employee Costs	826,388	870,781	952,657	1,062,643
Bank Charges	-	-	5,065	12,500
Borrowing Costs	(117,888)	200,000	200,000	100,000
Commercial Waste Pick-Up Expenses	137,148	702,747	702,747	731,654
Consultancy Fees	114,688	106,819	106,819	186,734
Contractors Charges	437,486	252,188	268,209	192,008
Contribution to outside bodies	2,081,021	2,637,224	2,637,224	2,927,520
Electricity	7,941	9,838	9,838	9,808
External Plant Hire	-	289,928	289,928	398,048
Insurance	1,216	891	965	1,282
Licences, Subscriptions and Memberships	-	-	6,920	7,200
Maintenance - Buildings	232	-	2,626	-
Overheads	131,062	517,477	517,477	599,260
Plant - Running Costs	5,770	6,600	6,600	6,000
Plant On Costs	-	-	10,449	18,700
Property Leases	85,586	185,824	185,824	185,000
Remediation Costs	-	200,000	200,000	134,000
Telephone Expenses	3,839	3,480	3,480	3,635
Vehicle Expenses-Lease Back	613	-	7,200	5,500
Waste Depot Work Expenditure	193,570	70,333	120,687	160,220
Water	2,355	1,413	4,000	1,965
Depreciation Expense	512,988	540,990	344,999	346,500
Total Operating Expenses	4,424,015	6,596,533	6,583,714	7,090,177
NET OPERATING RESULT	(1,926,931)	(633,846)	(743,076)	(572,342)
CAPITAL EXPENDITURE				
PPE Buildings	16,312	-	-	-
PPE Land Improvements - Depreciable	-	1,500,000	100,000	1,400,000
PPE Office Equipment	22,953	-	4,100	-
PPE Other Assets/Park Asset	26,698	12,000	522,000	7,625,000
PPE Plant	29,181	_	64,193	-
TOTAL CAPITAL EXPENDITURE	95,145	1,512,000	690,293	9,025,000
CAPITAL FUNDING				
Sale of Plant	-	-	(5,000)	-
Depreciation	(512,988)	(540,990)	(344,999)	(346,500)

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
TOTAL CAPITAL FUNDING	(512,988)	(540,990)	(349,999)	(346,500)
NET CAPITAL EXPENDITURE	(417,844)	971,010	340,294	8,678,500
NET RESERVE TRANSFERS	2,344,774	(337,164)	402,782	(8,106,158)
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

780 Sewerage Schemes
Manager Waste Management
2.3, 8.2, 8.3, 15.3, 15.4, 15.5, 20.3, 23.1, 45.1, 45.3, 46.1, 46.5, 51.3, 52.2, 52.10, 52.11, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME		2010/2014	2010/2014	2014/2010
GST Fuel Rebate	(2,342)	_	(229)	(655)
Interest Income	(17,449)	204,648	166,429	134,939
Investment Premiums on Financial Instruments	75,303	300,000	300,000	200,000
Other Rents and Leases	(250)	(250)	(250)	(250)
Pasture Improvement Income	(3,859)	(2,583)	(2,583)	(2,500)
Pensioner Rebate Subsidy Cnl Rebate	155,724	161,449	165,984	172,298
Pensioner Rebate Subsidy Rebate	69,078	67,638	71,055	71,138
Pensioner Rebate Subsidy Subsidy	(37,850)	(37,201)	(39,622)	(39,126)
Plant Income - Leaseback	(8,517)	(8,600)	(8,600)	(8,838)
Plant Surplus -PW Hire Earned	(268,287)	(275,228)	(350,000)	(345,500)
Profit on Sale of Assets	(1,155)	-		-
Recoverable Maintenance	-	_	(42,528)	-
Rental, Lease and fees Income	(16,538)	(26,907)	(26,907)	(17,545)
Sewer Connections	(2,353)	-	(2,820)	-
Sewer Rates Business Connected	(892,295)	(913,432)	(913,432)	(927,220)
Sewer Rates Business Unconnected	(22,950)	(23,524)	(23,524)	(23,156)
Sewer Rates Extra Charges	(16,086)	(16,826)	(16,826)	(17,008)
Sewer Rates Extra Chgs Business	(3,015)	(3,550)	(3,550)	(2,783)
Sewer Rates Residential Connected	(3,897,932)	(3,995,686)	(4,007,269)	(4,094,874)
Sewer Rates Residential Unconnected	(22,405)	(22,956)	(22,956)	(20,760)
Sullage Disposal Fee	(107,388)	(110,225)	(110,225)	(84,639)
Tender Documents	-	(350)	(350)	(350)
Trade Waste Income	(485,932)	(526,288)	(526,288)	(611,112)
Total Operating Income	(5,506,500)	(5,229,871)	(5,394,491)	(5,617,941)
OPERATING EXPENSES				
Employee Costs	657,019	646,272	1,058,793	1,669,583
Corporate Systems	16,183	10,000	10,000	10,000
Desludge Lagoon	192,853	275,000	220,766	503,813
Effluent Testing	53,544	55,521	55,521	61,341
Electricity	431,384	451,555	452,710	442,695
Insurance	60,762	57,288	53,262	65,138
Loss on Sale of Assets	53,810	-	-	-
Mapping Expense	291	500	500	500
Mobile Phone Expenses	312	1,627	1,794	70
OHandS Labour time	25,561	19,620	19,620	-
Overheads	873,748	517,477	517,477	533,260
Plant - Running Costs	71,032	82,135	82,135	99,971
Plant On Costs	-	-	191,112	347,920
Pumping Stations MandR	331,153	296,254	230,065	73,123
Sewer M and R	160,215	149,688	121,993	57,788
Spray Irrigation Costs	15,771	5,000	295	5,000
Telephone Expenses	3,319	2,641	3,616	2,900
Trade Waste Inspection	1,977	515	515	515
Treatment Works Operating Expenditure	1,618,739	1,297,676	1,210,210	261,255

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
Valuation Expenses	-	-	-	8,500
Vehicle Expenses-Lease Back	16,554	14,473	14,473	13,500
Wastewater Chemicals	-	-	-	499,924
Water	16,079	13,975	14,891	9,200
Depreciation Expense	1,438,075	2,793,772	1,422,771	1,424,000
Total Operating Expenses	6,038,381	6,690,989	5,682,519	6,089,996
NET OPERATING RESULT	531,881	1,461,118	288,028	472,055
CAPITAL EXPENDITURE				
PPE Plant	91,190	-	-	-
PPE Sewer Network	3,457,368	-	-	-
TOTAL CAPITAL EXPENDITURE	3,548,559	-	-	-
CAPITAL FUNDING				
Sale of Plant	(303)	-	-	-
Sale of Leaseback Vehicles	(31,114)	-	-	-
Adjust Sale Proceeds	31,387	-	-	-
Depreciation	(1,438,075)	-	-	-
TOTAL CAPITAL FUNDING	(1,438,105)	-	-	-
NET CAPITAL EXPENDITURE	2,110,453	-	-	-
NET RESERVE TRANSFERS	(2,642,334)	(1,461,119)	(288,028)	(472,055)
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

781 Sewerage Scheme-Capital
Manager Waste Management
2.3, 8.2, 8.3, 15.3, 15.4, 15.5, 20.3, 23.1, 45.1, 45.3, 46.1, 46.5, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Interest Income	-	(228,770)	(173,605)	(152,117)
Total Operating Income	-	(228,770)	(173,605)	(152,117)
OPERATING EXPENSES				
Total Operating Expenses	-	-	-	-
NET OPERATING RESULT	-	(228,770)	(173,605)	(152,117)
CAPITAL EXPENDITURE				
PPE Equipment	-	4,000	4,000	-
PPE Office Equipment	-	-	545	4,000
PPE Other Structures	-	-	8,475	-
PPE Plant	-	378,991	990,223	42,057
PPE Sewer Network	-	200,000	852,312	700,000
TOTAL CAPITAL EXPENDITURE	-	582,991	1,855,555	746,057
CAPITAL FUNDING				
Sale of Plant	-	(57,122)	(119,548)	(740)
Sale of Leaseback Vehicles	-	-	(17,500)	(17,500)
Insurance Settlement - Sewer	-	-	(16,001)	-
Depreciation	-	(2,793,772)	(1,422,771)	(1,424,000)
TOTAL CAPITAL FUNDING	-	(2,850,894)	(1,575,820)	(1,442,240)
NET CAPITAL EXPENDITURE	-	(2,267,903)	279,735	(696,183)
NET RESERVE TRANSFERS	-	2,496,673	(106,130)	848,300
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:

Responsible Manager / Director: Operational Plan Activities: 796 South Windsor Effluent Reuse Scheme
Manager Waste Management
2.3, 8.2, 8.3, 19.1, 20.3, 23.1, 45.1, 45.3, 46.1, 46.5, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
External Recycled Water Income	(11,269)	-	(28,800)	(21,000)
Interest Income	-	(6,115)	(6,115)	(8,639)
Internal Recycled Water Income	(194)	(28,800)	-	(7,500)
Total Operating Income	(11,463)	(34,915)	(34,915)	(37,139)
OPERATING EXPENSES				
Employee Costs	-	-	-	-
Maintenance - Plant and Equipment	364	15,870	15,870	-
Overheads	5,000	5,150	5,150	5,307
Depreciation Expense	74,562	127,149	129,009	129,500
Total Operating Expenses	79,926	148,169	150,029	134,807
NET OPERATING RESULT	68,464	113,254	115,114	97,668
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
Capital Contribution	(50,000)	-	-	-
Depreciation	(74,562)	(127,149)	(129,009)	(129,500)
TOTAL CAPITAL FUNDING	(124,562)	(127,149)	(129,009)	(129,500)
NET CAPITAL EXPENDITURE	(124,562)	(127,149)	(129,009)	(129,500)
NET RESERVE TRANSFERS	56,099	13,895	13,895	31,832
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service: Responsible Manager / Director: Operational Plan Activities: 797 S64 Sewer WorksManager Waste Management2.3, 8.3, 20.3, 46.5, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Depreciation Expense	34,293	54,238	34,500	34,500
Total Operating Expenses	34,293	54,238	34,500	34,500
NET OPERATING RESULT	34,293	54,238	34,500	34,500
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
Contributions-Sewer S64 - Other	(327,638)	(100,000)	(100,000)	(100,000)
Depreciation	(34,293)	(54,238)	(34,500)	(34,500)
TOTAL CAPITAL FUNDING	(361,931)	(154,238)	(134,500)	(134,500)
NET CAPITAL EXPENDITURE	(361,931)	(154,238)	(134,500)	(134,500)
NET RESERVE TRANSFERS	327,638	100,000	100,000	100,000
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

881 Domestic Waste Management
Manager Environment and Regulatory Services
2.3, 19.2, 20.3, 22.2, 22.3, 23.2, 45.1, 45.3, 46.1, 51.3, 52.10, 52.11, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Collection of Waste	(23,121)	(14,900)	(14,900)	(5,500)
Commercial Waste Pick-Up Income	(137,148)	(702,747)	(702,747)	(731,654)
Domestic Waste Charges	(7,722,309)	(8,411,879)	(9,031,369)	(10,075,217)
Govt Pensioner Rebate	207,692	203,125	222,405	224,000
GST Fuel Rebate	(45,245)	(35,472)	(35,472)	(50,000)
Interest Domestic Waste	(34,782)	(20,000)	(21,045)	(35,000)
Interest Income	(17,863)	(16,930)	(16,930)	(15,000)
Pensioner Subsidy	(115,195)	(101,563)	(124,170)	(123,200)
Plant Income - Leaseback	(7,000)	(8,639)	(8,639)	(8,800)
Profit on Sale of Assets	(18,855)	-	-	-
Residential Availability Charge	(104,649)	(118,689)	(122,917)	(132,338)
Sundry Income	(2,618)	(40,000)	(40,000)	-
Total Operating Income	(8,021,093)	(9,267,694)	(9,895,784)	(10,952,709)
OPERATING EXPENSES				
Employee Costs	759,741	832,460	907,851	1,037,860
Cleaning	-	1,110	1,110	1,200
Consultancy Fees	-	35,000	35,000	-
Contractors Charges	-	-	770,000	928,000
Domestic Waste Disposal Expenses	4,573,531	5,331,835	5,300,000	5,509,641
Kerbside bulk waste collection Expense	410,194	413,500	447,273	425,000
Legal Expenses-City Planning	2,543	-	12,439	-
Licences, Subscriptions and Memberships	959	6,100	6,100	-
Other Waste Disposal Expenses - Internal	-	-	6,817	50,000
Overheads	502,405	517,477	517,477	533,260
Plant - Running Costs	534,687	520,000	520,000	640,070
Plant On Costs	-	-	12,532	47,000
Recycling Program	1,185,760	1,176,420	1,176,420	1,253,450
Stores Items	-	-	-	70,300
Sundry Collection Expense	192,187	149,500	86,412	35,000
Vehicle Expenses-Lease Back	9,395	9,970	9,970	10,000
Waste Education Expenses	1,631	7,000	6,824	5,000
Depreciation Expense	390,992	399,215	366,805	317,500
Total Operating Expenses	8,564,026	9,399,587	10,183,030	10,863,281
NET OPERATING RESULT	542,932	131,893	287,246	(89,428)
CAPITAL EXPENDITURE				
PPE Office Equipment	454	-	726	-
PPE Other Assets/Park Asset	57,101	50,000	50,000	-
PPE Plant	410,305	436,000	806,755	140,520
TOTAL CAPITAL EXPENDITURE	467,860	486,000	857,481	140,520
CAPITAL FUNDING				
Sale of Plant	(36,364)	(55,000)	(123,182)	-
Sale of Leaseback Vehicles	(33,590)	-	-	(35,000)
Adjust Sale Proceeds	53,272	-	-	-
Sale of Equipment	-	(500)	(500)	-

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
Depreciation	(390,992)	(399,215)	(366,805)	(317,500)
TOTAL CAPITAL FUNDING	(407,673)	(454,715)	(490,487)	(352,500)
NET CAPITAL EXPENDITURE	60,187	31,285	366,994	(211,980)
NET RESERVE TRANSFERS	(603,120)	(163,179)	(654,240)	301,408
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Linking the Hawkesbury

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Ancillary Facilities	
Ferry Operations	

Theme Summary

(\$'000)	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
Income from Continuing Operations			
Roads to Recovery Program	-	(118)	-
RMS Grant Funded Projects	(936)	(902)	(902)
Roadworks Maintenance	(583)	(1,203)	(586)
Roadworks Construction	(1,137)	(741)	(1,128)
Kerb, Guttering and Drainage	(27)	(19)	(28)
Car Parking	2	4	4
Bligh Park	-	-	-
Design, Survey and Mapping Services	(3)	(23)	(3)
Ancilliary Facilities	(249)	(1,918)	(200)
Ferry Operations	(222)	(550)	(279)
Total Income from Continuing Operations	(3,154)	(5,470)	(3,122)
Expenses from Continuing Operations			
Roads to Recovery Program	-	-	-
RMS Grant Funded Projects	686	710	702
Roadworks Maintenance	5,631	6,629	5,742
Roadworks Construction	4,869	3,242	3,249
Kerb, Guttering and Drainage	2,712	1,993	1,937
Car Parking	119	119	122
Bligh Park	50	50	-
Design, Survey and Mapping Services	684	678	707
Ancilliary Facilities	3,229	3,020	2,820
Ferry Operations	630	705	754
Total Expenses from Continuing Operations	18,609	17,146	16,034

Service Summaries

Service: Responsible Manager / Director: Operational Plan Activities: 146 Roads to Recovery GrantsManager Construction and Maintenance2.3, 18.4, 20.3, 28.3, 45.3, 46.1, 52.10, 52.12, 52.13, 52.18, 52.22, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Total Operating Expenses	-	-	-	-
NET OPERATING RESULT	-	-	-	-
CAPITAL EXPENDITURE				
PPE Infrastructure Roads	16,075	-	201,594	-
TOTAL CAPITAL EXPENDITURE	16,075	-	201,594	-
CAPITAL FUNDING				
Roads to Recovery Prog-Cap Grant - DOTARS	(100,001)	-	(117,668)	-
TOTAL CAPITAL FUNDING	(100,001)	-	(117,668)	-
NET CAPITAL EXPENDITURE	(83,926)	-	83,926	-
NET RESERVE TRANSFERS	83,926	-	(83,926)	-
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

147 RMS Grant Funded Projects
Manager Construction and Maintenance
2.3, 18.4, 20.3, 27.1, 28.2, 28.3, 28.6, 28.7, 45.1, 45.3, 46.1, 52.10, 52.12, 52.13, 52.18, 52.22, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Contributions	(671)	-	-	-
Reg Roads-Ex 3x3 Block RTA Grant	(13,000)	(28,000)	(28,000)	-
Reg Roads-Traffic Facilities Block RTA G	(290,000)	(310,000)	(297,000)	(300,300)
Regional Roads-Roads Block RTA Grants	(368,000)	(348,000)	(377,000)	(401,700)
Total Operating Income	(671,671)	(686,000)	(702,000)	(702,000)
OPERATING EXPENSES				
Employee Costs	993	-	54,219	78,275
Consultancy Fees	е	-	13,750	-
Plant On Costs	-	-	5,534	7,040
Road Line and Signs Maintenance	331,377	290,000	226,646	211,685
Roadworks Maint - Maintenance Grading	39,208	30,000	16,250	38,000
Roadworks Maint Ancillary Road Items	22,589	15,000	33,805	6,500
Roadworks Maint Clear Draige Structure	-	-	-	3,000
Roadworks Maint Gravel Sheet Pavement	1,255	25,000	21,538	25,000
Roadworks Maint Guidepost Maintenance	252	-	-	-
Roadworks Maint Hand Patch Flex Pavement	25,428	66,000	62,042	72,500
Roadworks Maint Heavy Patching	48,248	137,000	153,559	146,000
Roadworks Maintenance Shoulder Grading	164,100	118,000	118,000	110,000
Roadworks Maintenance Edge Patch	30,946	5,000	5,000	4,000
Roadworks Maintenance Emergency Patching	48,975	-	-	-
Total Operating Expenses	713,369	686,000	710,343	702,000
NET OPERATING RESULT	41,698	-	8,343	-
CAPITAL EXPENDITURE				
PPE Footpaths	77,889	100,000	9,316	50,000
PPE Kerb and Guttering	8,000	-	-	-
PPE Infrastructure Roads	330,314	200,000	200,000	200,000
PPE Infrastructure Storm Water Drainage	25,707	-	-	-
TOTAL CAPITAL EXPENDITURE	441,910	300,000	209,316	250,000
CAPITAL FUNDING				
Cycleways-RTA Grant	(50,000)	(50,000)	-	-
Reg Roads-3x3 Block RTA Supp Rd Component	(115,000)	(200,000)	(100,000)	(100,000)
Reg Roads-Repair Rehab Prog-RTA Gr	(204,980)	-	(100,000)	(100,000)
PAMP-RMS Grant	(8,000)	-	-	-
TOTAL CAPITAL FUNDING	(377,980)	(250,000)	(200,000)	(200,000)
NET CAPITAL EXPENDITURE	63,930	50,000	9,316	50,000
NET RESERVE TRANSFERS	(91,377)	(50,000)	(17,659)	(50,000)
PROGRAM (SURPLUS) / DEFICIT	14,251	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

152 Roadworks Maintenance
Manager Construction and Maintenance
2.3, 18.4, 20.3, 26.1, 27.1, 28.2, 28.3, 28.6, 28.7, 45.1, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.22, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Bus Route-Weight Tax Subsidy-RTA Grant	(7,760)	(8,121)	(9,643)	(9,932)
Contributions	(6,000)	(30,000)	(30,000)	-
Financial Assistance Gr-L/Gvt Grants Com	(547,212)	(545,053)	(286,359)	(576,052)
Natural Disaster Claim	(1,340,191)	-	(877,285)	-
Tender Documents	(73)	-	-	-
Total Operating Income	(1,901,235)	(583,174)	(1,203,287)	(585,984)
OPERATING EXPENSES				
Employee Costs	134,899	54,478	682,535	1,199,193
Contribution to outside bodies	67,880	-	-	80,000
HCC Garbage Rates	111	119	121	-
Other Waste Disposal Expenses - Internal	-	-	450	600
Overheads	928,357	956,208	956,208	985,372
Plant On Costs	-	-	215,873	375,000
Road Reseals Program	1,637,605	1,600,000	1,594,278	1,600,000
Roadworks Maint - Maintenance Grading	723,110	-	242,201	378,615
Roadworks Maint Ancillary Road Items	309,050	-	74,982	156,796
Roadworks Maint Clear Draige Structure	408,114	-	163,959	194,435
Roadworks Maint Gravel Sheet Pavement	368,906	-	108,265	286,888
Roadworks Maint Guidepost Maintenance	18,458	-	6,817	22,000
Roadworks Maint Hand Patch Flex Pavement	5,223	-	554	6,000
Roadworks Maint Heavy Patching	302,477	-	116,262	180,000
Roadworks Maintenance - BUO	-	2,910,630	1,315,685	-
Roadworks Maintenance Shoulder Grading	585,067	-	252,076	215,000
Roadworks Maintenance-Unsealed Roads	2,305	-	-	-
Roadworks Maintenance Bridge Maintenance	420	-	-	-
Roadworks Maintenance Edge Patch	26,776	-	1,587	6,000
Roadworks Maintenance Emergency Patching	177,953	-	4,088	6,000
Roadworks Maintenance-General	-	110,000	140,081	50,000
Stores Items	-	-	2	-
Storm Damage Repairs	1,340,191	-	753,454	-
Total Operating Expenses	7,036,903	5,631,435	6,629,478	5,741,899
NET OPERATING RESULT	5,135,668	5,048,261	5,426,191	5,155,915
CAPITAL EXPENDITURE				
Land Under Road	8,825,762	-	-	-
PPE Footpaths	14,932	-	-	-
PPE Infrastructure Roads	1,022,409	-	-	-
TOTAL CAPITAL EXPENDITURE	9,863,103	-	-	-
CAPITAL FUNDING				
Dedicated Asset Contributions (Non Cash)	(9,913,103)	-	-	-
TOTAL CAPITAL FUNDING	(9,913,103)	-	-	-
NET CAPITAL EXPENDITURE	(50,000)	-	-	-
NET RESERVE TRANSFERS	(79,542)	(181,955)	(471,647)	-
PROGRAM (SURPLUS) / DEFICIT	5,006,126	4,866,306	4,954,544	5,155,915

Service:
Responsible Manager / Director:
Operational Plan Activities:

153 Roadworks Construction
Manager Construction and Maintenance
2.3, 18.4, 20.3, 28.3, 28.5, 45.1, 45.3, 46.1, 52.10, 52.12, 52.13, 52.18, 52.22, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Financial Assistance Gr-L/Gvt Grants Com	(1,000,621)	(996,673)	(523,633)	(1,053,359)
Tender Documents	(77)	-	-	-
Total Operating Income	(1,000,698)	(996,673)	(523,633)	(1,053,359)
OPERATING EXPENSES				
Employee Costs	425,145	372,517	373,614	377,990
Annual Support and Maintenance	7,805	8,040	7,532	8,000
Consultancy Fees	84,174	-	14,800	-
HCC Garbage Rates	111	119	121	129
Overheads	546,092	562,475	562,475	579,630
Depreciation Expense	2,260,020	3,926,380	2,283,162	2,283,500
Total Operating Expenses	3,323,348	4,869,531	3,241,704	3,249,249
NET OPERATING RESULT	2,322,650	3,872,858	2,718,071	2,195,890
CAPITAL EXPENDITURE				
Land Improvement Non Depreciable	10,017	-	-	-
Land Under Road	10,553	-	5,233	-
PPE Footpaths	9,897	-	-	-
PPE Kerb and Guttering	79,972	-	12,500	-
PPE Infrastructure Roads	2,056,134	1,763,089	2,135,445	1,938,868
PPE Infrastructure Storm Water Drainage	46,332	-	-	-
TOTAL CAPITAL EXPENDITURE	2,212,905	1,763,089	2,153,178	1,938,868
CAPITAL FUNDING				
Capital Contribution	(4,268)	-	-	-
Natural Disaster Claims-Capital	(355,975)	-	(142,324)	-
S94 Extractive Industries Contribution	224,871	(140,000)	(75,000)	(75,000)
Depreciation	(2,260,020)	(3,926,380)	(2,283,162)	(2,283,500)
TOTAL CAPITAL FUNDING	(2,395,393)	(4,066,380)	(2,500,486)	(2,358,500)
NET CAPITAL EXPENDITURE	(182,488)	(2,303,291)	(347,308)	(419,632)
NET RESERVE TRANSFERS	(564,822)	140,000	(717,091)	(262,348)
PROGRAM (SURPLUS) / DEFICIT	1,575,340	1,709,567	1,653,672	1,513,910

Service:
Responsible Manager / Director:
Operational Plan Activities:

154 Kerb, Guttering and Drainage
Manager Construction and Maintenance
2.3, 18.4, 20.3, 27.1, 28.2, 28.3, 28.5, 45.1, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.22, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Financial Assistance Gr-L/Gvt Grants Com	(15,632)	(15,571)	(8,181)	(16,457)
Floodplain Manag-Flood Mitigation-DIPNR	(11,200)	(11,200)	(11,200)	(11,200)
Tender Documents	(68)	-	-	-
Total Operating Income	(26,901)	(26,771)	(19,381)	(27,657)
OPERATING EXPENSES				
Employee Costs	98	-	5,921	14,700
Flood Mitigation Programs	22,770	22,400	22,400	22,400
General Maintenance Drainage Structures	42,613	125,000	124,184	47,955
Kerb and Gutter Maintenance	13,819	25,000	19,844	25,700
Other Waste Disposal Expenses - Internal	-	-	16	30
Overheads	163,828	168,743	168,743	173,890
Parks - MandR	325	-	-	-
Stores Items	-	-	35	100
Depreciation Expense	1,635,981	2,370,506	1,652,158	1,652,500
Total Operating Expenses	1,879,434	2,711,649	1,993,301	1,937,275
NET OPERATING RESULT	1,852,534	2,684,878	1,973,920	1,909,618
CAPITAL EXPENDITURE				
PPE Kerb and Guttering	611,534	235,094	230,809	202,782
PPE Infrastructure Roads	48,075	-	-	-
PPE Infrastructure Storm Water Drainage	2,152,648	200,170	336,298	238,990
TOTAL CAPITAL EXPENDITURE	2,812,257	435,264	567,107	441,772
CAPITAL FUNDING				
Capital Contribution	(7,000)	-	-	-
Dedicated Asset Contributions (Non Cash)	(1,473,620)	-	-	-
Natural Disaster Claims-Capital	(10,954)	-	-	-
Depreciation	(1,635,981)	(2,370,506)	(1,652,158)	(1,652,500)
TOTAL CAPITAL FUNDING	(3,127,556)	(2,370,506)	(1,652,158)	(1,652,500)
NET CAPITAL EXPENDITURE	(315,299)	(1,935,242)	(1,085,051)	(1,210,728)
NET RESERVE TRANSFERS	(540,843)	(50,000)	(225,856)	-
PROGRAM (SURPLUS) / DEFICIT	996,392	699,636	663,013	698,890

Service:
Responsible Manager / Director:
Operational Plan Activities:

155 Car Parking

Manager Construction and Maintenance 2.3, 18.4, 20.3, 27.1, 28.2, 28.3, 28.8, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Employee Costs	91	-	4,606	7,950
Car Parking MandR	41,074	50,000	44,482	42,400
Consultancy Fees	1,403	-	-	-
HCC Garbage Rates	964	1,031	1,157	1,232
HCC Land Rates - Business	1,398	1,446	2,910	2,978
HCC Sewer Rates	1,046	1,099	1,073	1,100
Legal Expenses-City Planning	7,711	-	-	-
Other Waste Disposal Expenses - Internal	-	-	134	137
Overheads	65,531	67,497	67,497	69,556
Parks - MandR	13	-	-	-
Plant On Costs	-	-	778	1,100
Total Operating Expenses	119,232	121,073	122,637	126,453
NET OPERATING RESULT	119,232	121,073	122,637	126,453
CAPITAL EXPENDITURE				
PPE Infrastructure Roads	-	-	2,102	60,500
TOTAL CAPITAL EXPENDITURE	-	-	2,102	60,500
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	2,102	60,500
NET RESERVE TRANSFERS	(9,207)	-	(2,102)	-
PROGRAM (SURPLUS) / DEFICIT	110,025	121,073	122,637	186,953

Service:
Responsible Manager / Director:
Operational Plan Activities:

156 Bligh Park

Manager Construction and Maintenance

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Tree Planting Maintenance	-	50,000	50,000	-
Total Operating Expenses	-	50,000	50,000	-
NET OPERATING RESULT	-	50,000	50,000	-
CAPITAL EXPENDITURE				
PPE Footpaths	-	-	-	50,000
TOTAL CAPITAL EXPENDITURE	-	-	-	50,000
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	50,000
NET RESERVE TRANSFERS	-	(50,000)	(50,000)	(50,000)
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

2.3, 18.4, 20.3, 28.2, 28.3, 28.5, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Service:
Responsible Manager / Director:
Operational Plan Activities:

157 Design, Survey and Mapping Services
Manager Design and Mapping
2.3, 20.3, 25.1, 45.1, 45.3, 46.1, 47.2, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23, 54.2 and 55.11

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
GIS Map Sales	(2,331)	(2,400)	(2,400)	(2,400)
Sundry Income	(1,623)	(418)	(418)	(500)
Total Operating Income	(3,954)	(2,818)	(2,818)	(2,900)
OPERATING EXPENSES				
Employee Costs	610,879	597,630	603,306	639,194
Buildings Works Program	39	-	-	-
Equipment Maintenance	886	2,100	1,912	2,100
GIS Map Production Expenses	116	250	250	250
Overheads	54,609	56,247	56,247	57,963
Plant - Running Costs	6,975	7,350	-	-
Plant On Costs	-	-	7,350	7,570
Sundry Expenses	21,718	20,000	9,116	400
Sundry Survey Works	5,832	-	-	-
Total Operating Expenses	701,055	683,577	678,181	707,477
NET OPERATING RESULT	697,101	680,759	675,363	704,577
CAPITAL EXPENDITURE				
PPE Other Assets/Park Asset	-	-	60,000	30,000
PPE Infrastructure Roads	106,338	-	30,253	-
TOTAL CAPITAL EXPENDITURE	106,338	-	90,253	30,000
CAPITAL FUNDING				
Flood Mg Prog-Hbury Overland Study DCCE	(70,885)	-	(20,176)	-
TOTAL CAPITAL FUNDING	(70,885)	-	(20,176)	-
NET CAPITAL EXPENDITURE	35,453	-	70,077	30,000
NET RESERVE TRANSFERS	23,096	-	(79,192)	-
PROGRAM (SURPLUS) / DEFICIT	755,650	680,759	666,248	734,577

Service:

Responsible Manager / Director: Operational Plan Activities:

1

163 Ancillary Facilities

Manager Construction and Maintenance 2.3, 15.7, 18.4, 20.3, 27.1, 28.1, 28.2, 28.3, 28.4, 28.5, 28.6, 28.7, 45.1, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.22, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME			ĺ	
Other Works Contributions	(14,813)	(14,900)	(14,900)	(15,500)
Profit on Sale of Assets	(10,528)	-	-	-
Road Opening Permits	(5,181)	(5,000)	(5,000)	(6,500)
Road Reinstatement Fees	(260,731)	(136,000)	(324,298)	(81,000)
Street Lighting Subsidy-RTA	(93,000)	(92,700)	(92,700)	(95,481)
Sundry Income	(4,841)	(600)	(1,368)	(1,390)
Total Operating Income	(389,093)	(249,200)	(438,266)	(199,871)
OPERATING EXPENSES				
Employee Costs	164,778	131,663	255,305	321,630
Bridge Maintenance	121,058	125,000	114,686	111,005
Bus Shelter Maintenance	3,494	10,300	9,873	9,470
HCC Garbage Rates	167	178	182	193
Inspections	12,340	-	-	-
Insurance	1,285	942	1,394	-
Loss on Sale of Assets	167,220	-	-	-
Other Waste Disposal Expenses - Internal	-	-	95,030	158,900
Overheads	382,265	393,733	393,733	405,742
Plant On Costs	-	-	90,922	155,320
Road Line and Signs Maintenance	88,118	111,525	52,529	54,033
Road Restorations	242,994	136,000	360,768	40,338
Standpipes Mtce and Repair	2,359	28,672	28,672	17,000
Stores Items	-	-	110	200
Street Lighting Expenditure	723,373	734,000	734,000	730,000
Street Sweeping Program	229,468	244,600	76,204	15,000
Sundry Survey Works	10,182	20,000	-	2,000
Unpaved Footpaths Maintenance	8,771	15,928	15,843	8,500
Vehicular Crossings	9,883	11,341	2,190	-
Water	2,072	-	-	-
Depreciation Expense	807,445	1,265,093	789,024	790,500
Total Operating Expenses	2,977,272	3,228,975	3,020,465	2,819,831
NET OPERATING RESULT	2,588,178	2,979,775	2,582,199	2,619,960
CAPITAL EXPENDITURE				
PPE Bridges	318,994	2,650,000	3,682,562	2,405,000
PPE Footpaths	83,493	135,000	185,596	158,409
PPE Kerb and Guttering	-	-	19,411	19,955
PPE Other Structures	57,865	-	5,324	-
PPE Infrastructure Roads	13,505	-	147,506	19,000
TOTAL CAPITAL EXPENDITURE	473,857	2,785,000	4,040,399	2,602,364
CAPITAL FUNDING				
Adjust Sale Proceeds	36,275	-	-	-
Insurance Settlement - Other Structures	(15,000)	-	-	-
Natural Disaster Claims-Capital	(119,932)	-	(1,480,068)	-
Depreciation	(807,445)	(1,265,093)	(789,024)	(790,500)

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
TOTAL CAPITAL FUNDING	(906,101)	(1,265,093)	(2,269,092)	(790,500)
NET CAPITAL EXPENDITURE	(432,244)	1,519,907	1,771,307	1,811,864
NET RESERVE TRANSFERS	(384,511)	(2,178,295)	(2,020,485)	(2,530,500)
PROGRAM (SURPLUS) / DEFICIT	1,771,423	2,321,387	2,333,021	1,901,324

Service:
Responsible Manager / Director:
Operational Plan Activities:

164 Ferry Operations

Manager Construction and Maintenance 20.3, 45.1, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.22, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Ferry Cont Baulkham Hills/Lw Portlan	(309,524)	(223,517)	(551,227)	(280,943)
Total Operating Income	(309,524)	(223,517)	(551,227)	(280,943)
OPERATING EXPENSES				
Employee Costs	1,105	-	35,767	26,435
HCC Garbage Rates	385	411	419	446
HCC Land Rates - Residential	973	1,006	1,084	1,109
Insurance	436	320	-	-
Lower Portland Ferry	562,771	448,891	473,282	528,465
Other Waste Disposal Expenses - Internal	-	-	14	20
Overheads	163,828	168,743	168,743	173,890
Plant On Costs	-	-	7,247	5,000
Sundry Expenses	77	-	-	-
Depreciation Expense	11,029	11,825	19,762	20,500
Total Operating Expenses	740,604	631,196	706,318	755,865
NET OPERATING RESULT	431,080	407,679	155,092	474,922
CAPITAL EXPENDITURE				
PPE Plant	-	-	588,909	-
TOTAL CAPITAL EXPENDITURE	-	-	588,909	-
CAPITAL FUNDING				
Sale of Plant	(4,545)	-	-	-
Depreciation	(11,029)	(11,825)	(19,762)	(20,500)
TOTAL CAPITAL FUNDING	(15,574)	(11,825)	(19,762)	(20,500)
NET CAPITAL EXPENDITURE	(15,574)	(11,825)	569,147	(20,500)
NET RESERVE TRANSFERS	-	-	(320,192)	-
PROGRAM (SURPLUS) / DEFICIT	415,505	395,854	404,047	454,422



Supporting Businesses and Local Job

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Theme Summary

(\$'000)	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
Income from Continuing Operations			
Strategic Activities	(2)	(2)	(1)
Visitor Information Centre	(6)	(7)	(15)
Total Income from Continuing Operations	(8)	(9)	(16)
Expenses from Continuing Operations			
Strategic Activities	346	430	371
Visitor Information Centre	228	230	275
Total Expenses from Continuing Operations	574	660	646

Service Summaries

Service: Responsible Manager / Director: Operational Plan Activities:

140 Strategic Activities

Strategic Activities Executive

 $\begin{array}{l} 2.3,\,20.3,\,29.1,\,30.1,\,30.2,\,31.1,\,32.1,\,33.1,\,33.2,\,36.1,\,37.1,\,38.2,\\ 40.2,\,41.1,\,42.1,\,42.2,\,43.1,\,44.1,\,45.1,\,45.3,\,48.3,\,51.3,\,52.10,\\ 52.12,\,52.13,\,52.18 \text{ and } 54.2 \end{array}$

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Digital L/Govt-DepBroad,CommsandDigEc-Gr 189M 1213	(310,158)	-	-	-
Online Learning Services Income	-	(1,500)	(1,500)	-
Sundry Income	(1,557)	(600)	(611)	(700)
Total Operating Income	(311,715)	(2,100)	(2,111)	(700)
OPERATING EXPENSES				
Employee Costs	119,362	116,317	119,099	120,336
Contribution to outside bodies	20,288	24,000	22,445	20,700
Grant Funded Operational Exp	8,509	-	61,467	-
Licences, Subscriptions and Memberships	11,145	19,000	19,485	19,000
Local Economic Development Program	56,506	88,500	112,395	113,500
Overheads	54,609	56,247	56,247	57,963
Printing and Stationery Costs	275	-	-	-
Promotion Expenditure	187	-	-	-
Section 356 Expenditure	21,000	21,000	21,000	21,000
Sponsorship	15,111	17,500	17,400	17,500
Sundry Expenses	68	150	100	150
Depreciation Expense	2,055	3,137	206	500
Total Operating Expenses	309,115	345,851	429,845	370,649
NET OPERATING RESULT	(2,600)	343,751	427,734	369,949
CAPITAL EXPENDITURE				
PPE Buildings	10,954	-	-	-
PPE Office Equipment	3,527	-	228,947	-
TOTAL CAPITAL EXPENDITURE	14,481	-	228,947	-
CAPITAL FUNDING				
Depreciation	(2,055)	(3,137)	(206)	(500)
TOTAL CAPITAL FUNDING	(2,055)	(3,137)	(206)	(500)
NET CAPITAL EXPENDITURE	12,426	(3,137)	228,741	(500)
NET RESERVE TRANSFERS	270,436	-	(315,418)	-
PROGRAM (SURPLUS) / DEFICIT	280,263	340,614	341,057	369,449

Service:
Responsible Manager / Director:
Operational Plan Activities:

190 Visitor Information Centre
Manager Cultural Services
2.3, 20.3, 35.1, 45.1, 45.3, 47.1, 51.3, 52.10, 52.12, 52.13, 52.18, 54.2 and 55.9

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Sundry Income	(4,495)	(5,500)	(6,500)	(15,350)
Total Operating Income	(4,495)	(5,500)	(6,500)	(15,350)
OPERATING EXPENSES				
Employee Costs	188,828	188,331	188,834	209,256
Activity Expenses	7,000	-	-	-
Advertising	5,348	8,200	8,200	18,430
Insurance	548	402	66	-
Licences, Subscriptions and Memberships	832	2,000	2,000	2,600
Overheads	15,968	16,447	16,447	16,949
Print Machine Maintenance	-	-	-	800
Print Machine Rental	-	-	-	2,080
Printing and Stationery Costs	5,739	6,000	7,258	17,890
Promotion Expenditure	3,031	2,500	3,780	5,000
Sundry Expenses	560	500	220	250
Uniforms	-	750	750	-
Depreciation Expense	3,123	3,348	2,535	2,000
Total Operating Expenses	230,976	228,478	230,090	275,255
NET OPERATING RESULT	226,481	222,978	223,590	259,905
CAPITAL EXPENDITURE				
PPE Furniture and Fittings	-	-	9,300	-
TOTAL CAPITAL EXPENDITURE	-	-	9,300	-
CAPITAL FUNDING				
Depreciation	(3,123)	(3,348)	(2,535)	(2,000)
TOTAL CAPITAL FUNDING	(3,123)	(3,348)	(2,535)	(2,000)
NET CAPITAL EXPENDITURE	(3,123)	(3,348)	6,765	(2,000)
NET RESERVE TRANSFERS	3,832	-	(11,061)	-
PROGRAM (SURPLUS) / DEFICIT	227,190	219,630	219,294	257,905

Shaping Our Future Together

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Theme Summary

(\$'000)	Original Budget	Amended Budget	Budget Estimates
Income from Continuing Operations	2013/2014	2013/2014	2014/2015
Income from Continuing Operations		(4)	(2)
Information Services	-	(1)	(3)
Records	(23)	(23)	(31)
Financial Planning	-	-	-
Accounting Services	(2,741)	(1,404)	(2,878)
Rating Services	(28,235)	(28,293)	(29,058)
Investments	(1,350)	(1,574)	(1,194)
Administrative Services	(43)	(43)	(47)
Word Processing	-	-	-
Purchasing and Stores	(2)	(2)	(2)
Property Development	(1,635)	(1,554)	(1,652)
Land Acquisition	-	-	-
Fleet Management	(216)	(216)	(217)
Internal Audit	-	-	-
Legal Services	-	(40)	-
Printing and Signwriting	(15)	(15)	(21)
Operations Management	(73)	(73)	(55)
Personnel	(9)	(20)	(8)
Corporate Communication	-	-	-
Elected Members	-	-	-
Executive Management	-	-	-
Customer Service	-	-	-
Parks Plant	-	-	-
Total Income from Continuing Operations	(2.1.2.1.)	/ -	
rotal income from continuing Operations	(34,341)	(33,257)	(35,164)
	(34,341)	(33,257)	(35,164)
Expenses from Continuing Operations Information Services			(35,164) 145
Expenses from Continuing Operations	(82)	(33,257) (60) 34	
Expenses from Continuing Operations Information Services Records	(82) 39	(60) 34	145 21
Expenses from Continuing Operations Information Services Records Financial Planning	(82) 39 (97)	(60) 34 (92)	145 21 (44)
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services	(82) 39 (97) 748	(60) 34 (92) 749	145 21 (44) 814
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services	(82) 39 (97) 748 1,295	(60) 34 (92) 749 1,306	145 21 (44) 814 1,334
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments	(82) 39 (97) 748 1,295 276	(60) 34 (92) 749 1,306 312	145 21 (44) 814 1,334 287
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services	(82) 39 (97) 748 1,295 276 (142)	(60) 34 (92) 749 1,306 312 (137)	145 21 (44) 814 1,334 287 (138)
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing	(82) 39 (97) 748 1,295 276 (142) 20	(60) 34 (92) 749 1,306 312 (137) 20	145 21 (44) 814 1,334 287 (138) 22
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores	(82) 39 (97) 748 1,295 276 (142) 20 79	(60) 34 (92) 749 1,306 312 (137) 20 99	145 21 (44) 814 1,334 287 (138) 22 124
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development	(82) 39 (97) 748 1,295 276 (142) 20	(60) 34 (92) 749 1,306 312 (137) 20	145 21 (44) 814 1,334 287 (138) 22
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition	(82) 39 (97) 748 1,295 276 (142) 20 79 764	(60) 34 (92) 749 1,306 312 (137) 20 99 788	145 21 (44) 814 1,334 287 (138) 22 124 812
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5)
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit Legal Services	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131 (165)	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153 (125)	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5) (164)
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit Legal Services Printing and Signwriting	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131 (165) 394	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153 (125) 404	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5) (164) 421
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit Legal Services Printing and Signwriting Operations Management	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131 (165) 394 82	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153 (125) 404 109	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5) (164) 421 62
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit Legal Services Printing and Signwriting Operations Management Personnel	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131 (165) 394 82 160	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153 (125) 404 109 189	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5) (164) 421 62 150
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit Legal Services Printing and Signwriting Operations Management Personnel Corporate Communication	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131 (165) 394 82 160 529	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153 (125) 404 109 189 534	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5) (164) 421 62 150 642
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit Legal Services Printing and Signwriting Operations Management Personnel Corporate Communication Elected Members	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131 (165) 394 82 160 529 757	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153 (125) 404 109 189 534 760	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5) (164) 421 62 150 642 794
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit Legal Services Printing and Signwriting Operations Management Personnel Corporate Communication Elected Members Executive Management	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131 (165) 394 82 160 529 757 76	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153 (125) 404 109 189 534 760 61	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5) (164) 421 62 150 642 794 66
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit Legal Services Printing and Signwriting Operations Management Personnel Corporate Communication Elected Members Executive Management Customer Service	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131 (165) 394 82 160 529 757 76 788	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153 (125) 404 109 189 534 760 61 841	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5) (164) 421 62 150 642 794 66 948
Expenses from Continuing Operations Information Services Records Financial Planning Accounting Services Rating Services Investments Administrative Services Word Processing Purchasing and Stores Property Development Land Acquisition Fleet Management Internal Audit Legal Services Printing and Signwriting Operations Management Personnel Corporate Communication Elected Members Executive Management	(82) 39 (97) 748 1,295 276 (142) 20 79 764 - 824 131 (165) 394 82 160 529 757 76	(60) 34 (92) 749 1,306 312 (137) 20 99 788 - 751 153 (125) 404 109 189 534 760 61	145 21 (44) 814 1,334 287 (138) 22 124 812 - 732 (5) (164) 421 62 150 642 794 66

Service Summaries

Service: Responsible Manager / Director: Operational Plan Activities: 110 Information Services
Manager Information Services
20.3, 45.1, 45.3, 51.3, 51.4, 51.5, 51.6, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Contribution to Private Mobile Calls	-	-	-	(2,500)
Sundry Income	(6,951)	-	(545)	-
Total Operating Income	(6,951)	-	(545)	(2,500)
OPERATING EXPENSES				
Employee Costs	874,722	860,148	870,674	953,282
Annual Support and Maintenance	-	2,000	2,000	2,000
Consultancy Fees	-	-	-	30,000
Corporate Systems	671,990	765,000	761,191	785,000
Councillor's Travelling Allowances	14	-	-	-
General Computer Expenses	17,424	17,000	16,610	16,000
Impound and Control Expense	2,618	-	-	-
Insurance	1,004	736	581	807
Network Administration	426,982	578,300	629,250	663,100
Overheads	(2,524,555)	(2,600,292)	(2,600,292)	(2,695,601)
Sustenance	-	-	209	-
Telephone Expenses	-	-	-	130,000
Depreciation Expense	269,764	294,704	259,772	260,000
Total Operating Expenses	(260,037)	(82,404)	(60,005)	144,588
NET OPERATING RESULT	(266,988)	(82,404)	(60,550)	142,088
CAPITAL EXPENDITURE				
PPE Equipment	-	8,000	8,000	8,000
PPE Office Equipment	259,090	171,700	1,162,601	208,670
TOTAL CAPITAL EXPENDITURE	259,090	179,700	1,170,601	216,670
CAPITAL FUNDING				
Depreciation	(269,764)	(294,704)	(259,772)	(260,000)
TOTAL CAPITAL FUNDING	(269,764)	(294,704)	(259,772)	(260,000)
NET CAPITAL EXPENDITURE	(10,674)	(115,004)	910,829	(43,330)
NET RESERVE TRANSFERS	297,222	-	(1,047,488)	(60,000)
PROGRAM (SURPLUS) / DEFICIT	19,560	(197,408)	(197,209)	38,758

Service:
Responsible Manager / Director:
Operational Plan Activities:

111 Records Manager Corporate Services and Governance

20.3, 45.1, 45.3, 51.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Sundry Income	(26,825)	(23,000)	(23,000)	(31,000)
Sundry Income DIV81	(215)	(100)	(242)	(250)
Total Operating Income	(27,040)	(23,100)	(23,242)	(31,250)
OPERATING EXPENSES				
Employee Costs	463,935	474,931	474,953	489,653
Consultancy Fees	4,440	18,200	20,500	-
General Office Expenditure	537	-	500	-
Licences, Subscriptions and Memberships	900	880	900	900
Overheads	(600,701)	(618,722)	(618,722)	(641,593)
Postage and Freight	82,623	87,000	87,000	91,000
Records Expenditure	77,335	60,000	59,957	71,000
Depreciation Expense	8,921	16,313	8,978	10,000
Total Operating Expenses	37,991	38,602	34,066	20,960
NET OPERATING RESULT	10,952	15,502	10,824	(10,290)
CAPITAL EXPENDITURE				
PPE Office Equipment	-	-	2,620	-
TOTAL CAPITAL EXPENDITURE	-	-	2,620	-
CAPITAL FUNDING				
Depreciation	(8,921)	(16,313)	(8,978)	(10,000)
TOTAL CAPITAL FUNDING	(8,921)	(16,313)	(8,978)	(10,000)
NET CAPITAL EXPENDITURE	(8,921)	(16,313)	(6,358)	(10,000)
NET RESERVE TRANSFERS	1,813	-	(7,622)	-
PROGRAM (SURPLUS) / DEFICIT	3,844	(811)	(3,156)	(20,290)

Service:
Responsible Manager / Director:
Operational Plan Activities:

118Financial PlanningChief Financial Officer20.3, 45.1, 45.2, 45.3, 46.1, 46.2, 46.3, 46.4, 46.5, 51.3, 52.10,52.12, 52.13, 52.14, 52.15, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Employee Costs	450,159	422,534	427,673	442,408
Overheads	(504,258)	(519,384)	(519,384)	(486,558)
Total Operating Expenses	(54,099)	(96,850)	(91,711)	(44,150)
NET OPERATING RESULT	(54,099)	(96,850)	(91,711)	(44,150)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	(54,099)	(96,850)	(91,711)	(44,150)

Service:
Responsible Manager / Director:
Operational Plan Activities:

119 Accounting ServicesChief Financial Officer20.3, 45.1, 45.3, 51.3, 52.10, 52.12, 52.13, 52.15, 52.18, 52.23and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Bad Debts Recocered	(42)	-	-	-
Financial Assistance Gr-L/Gvt Grants Com	(2,686,312)	(2,729,641)	(1,385,823)	(2,827,719)
Land Clearing Admin Charge	(320)	(320)	(320)	(320)
Sundry Income	(27,593)	(10,620)	(18,235)	(50,000)
Total Operating Income	(2,714,267)	(2,740,581)	(1,404,378)	(2,878,039)
OPERATING EXPENSES				
Employee Costs	1,119,845	1,097,877	1,088,831	1,121,461
Audit Fees	52,650	55,620	55,620	57,300
Bad and Doubtful Debts	6,404	5,000	5,000	5,000
Contribution to outside bodies	63,580	65,500	75,170	67,000
General Office Expenditure	984	-	-	-
Licences, Subscriptions and Memberships	5,695	4,900	4,900	5,490
Overheads	(472,377)	(486,548)	(486,548)	(442,722)
Sundry Expenses	509	200	1,240	-
Valuation Expenses	18,000	5,000	5,000	-
Total Operating Expenses	795,291	747,549	749,213	813,529
NET OPERATING RESULT	(1,918,976)	(1,993,032)	(655,165)	(2,064,510)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	290,983	-	(1,441,896)	(60,000)
PROGRAM (SURPLUS) / DEFICIT	(1,627,993)	(1,993,032)	(2,097,061)	(2,124,510)

Service:	
Responsible Manager / Director:	
Operational Plan Activities:	

120 Rating Services
Chief Financial Officer
20.3, 45.1, 51.3, 52.10, 52.11, 52.12, 52.13, 52.15, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Abandonments	10,747	10,000	10,000	10,000
Business Rates Income	(2,641,319)	(2,800,524)	(2,794,507)	(2,878,069)
Charges and Fees Recovery Legal Costs	(159,457)	(320,000)	(321,726)	(303,000)
Extra Charges	(131,136)	(120,000)	(120,000)	(135,000)
Farmland Rates Income	(1,400,504)	(1,400,262)	(1,376,809)	(1,439,035)
Pensioner Rebate	568,836	625,000	597,707	592,000
Pensioner Subsidy	(314,805)	(343,750)	(316,457)	(325,600)
Residential Rates Income	(15,432,229)	(18,203,408)	(18,269,161)	(18,707,456)
Rural Residential Rates Income	(7,526,722)	(5,601,049)	(5,619,780)	(5,756,140)
Section 603 Certificate Income	(84,964)	(79,500)	(79,745)	(113,000)
Sundry Income	(2,762)	(2,000)	(2,363)	(2,500)
Total Operating Income	(27,114,315)	(28,235,493)	(28,292,841)	(29,057,800)
OPERATING EXPENSES				
Employee Costs	271,261	259,461	267,044	279,634
Bank Charges	155,438	167,000	167,000	172,707
Debt Recovery Expenses	163,436	320,000	320,000	300,000
On Line Title Seaches	164	400	400	200
Overheads	327,656	337,486	337,486	347,779
Postage and Freight	45,739	43,850	43,850	63,430
Printing and Stationery Costs	24,654	28,200	28,200	25,000
Rates Property Revaluation	134,481	138,515	141,657	145,650
Rounding Expenses	9	-	-	-
Sundry Expenses	76	-	-	-
Total Operating Expenses	1,122,913	1,294,912	1,305,637	1,334,400
NET OPERATING RESULT	(25,991,402)	(26,940,581)	(26,987,204)	(27,723,401)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	-	_	-	-
PROGRAM (SURPLUS) / DEFICIT	(25,991,402)	(26,940,581)	(26,987,204)	(27,723,401)

Service:
Responsible Manager / Director:
Operational Plan Activities:

121 InvestmentsChief Financial Officer20.3, 45.1, 45.6, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Interest Income	(1,910,022)	(1,152,833)	(1,375,806)	(1,017,166)
Local Infrastructure Renewal Scheme Interest Subsidy	(50,685)	(197,345)	(198,052)	(176,532)
Total Operating Income	(1,960,707)	(1,350,178)	(1,573,858)	(1,193,698)
OPERATING EXPENSES				
Employee Costs	-	-	-	-
Consultancy Fees	16,000	17,000	17,000	16,800
General Office Expenditure	14	-	-	-
Interest on Loans	77,581	258,640	295,081	270,210
Road Safety Grant Programs Expenditure	115	-	-	-
Total Operating Expenses	93,710	275,640	312,081	287,010
NET OPERATING RESULT	(1,866,997)	(1,074,538)	(1,261,777)	(906,688)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	226,838	80,280	303,253	158,863
PROGRAM (SURPLUS) / DEFICIT	(1,640,159)	(994,258)	(958,524)	(747,825)

Service:
Responsible Manager / Director:
Operational Plan Activities:

122 Administrative Services

Manager Corporate Services and Governance 20.3, 45.1, 45.3, 51.3, 52.5, 52.6, 52.7, 52.9, 52.10, 52.12, 52.13, 52.18, 54.2 and 55.4

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Rental, Lease and fees Income	(34,585)	(35,000)	(35,000)	(37,700)
Sundry Income	(124)	-	(5)	-
Sundry Income DIV81	(7,172)	(7,500)	(7,500)	(9,400)
Total Operating Income	(41,881)	(42,500)	(42,505)	(47,100)
OPERATING EXPENSES				
Employee Costs	149,057	141,773	142,101	147,558
Advertising	40,806	34,000	39,000	43,000
Communication and Stakeholder Pgm Expenses	26	-	-	-
Licences, Subscriptions and Memberships	48,106	47,886	48,861	50,235
Overheads	(363,563)	(374,522)	(374,522)	(385,945)
Parks - MandR	(166)	-	-	-
Sundry Expenses	16,844	9,100	8,043	6,765
Depreciation Expense	58	63	-	-
Total Operating Expenses	(108,833)	(141,700)	(136,517)	(138,387)
NET OPERATING RESULT	(150,714)	(184,200)	(179,022)	(185,487)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
Depreciation	(58)	(63)	-	-
TOTAL CAPITAL FUNDING	(58)	(63)	-	-
NET CAPITAL EXPENDITURE	(58)	(63)	-	-
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	(150,771)	(184,263)	(179,022)	(185,487)

Service:
Responsible Manager / Director:
Operational Plan Activities:

123 Word ProcessingManager Corporate Services and Governance20.3, 51.3, 52.10, 52.12, 52.13, 52.18, 54.2 and 55.5

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Employee Costs	148,178	156,012	156,012	162,349
Overheads	(132,127)	(136,091)	(136,091)	(140,242)
Total Operating Expenses	16,051	19,921	19,921	22,107
NET OPERATING RESULT	16,051	19,921	19,921	22,107
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	16,051	19,921	19,921	22,107

Service:
Responsible Manager / Director:
Operational Plan Activities:

124 Purchasing and Stores
Chief Financial Officer
20.3, 45.1, 45.3, 51.3, 51.7, 52.10, 52.12, 52.13, 52.15, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Local Gvt Procurement Rebate	(2,208)	(1,500)	(1,500)	(2,000)
WSROC Rebates	(691)	-	-	-
Total Operating Income	(2,899)	(1,500)	(1,500)	(2,000)
OPERATING EXPENSES				
Employee Costs	290,064	280,271	296,760	319,730
Consumables	-	11,000	11,000	11,000
General Office Expenditure	30,207	35,000	37,989	40,000
Licences, Subscriptions and Memberships	2,785	2,500	2,500	2,950
Overheads	(251,202)	(258,738)	(258,738)	(266,630)
Plant - Running Costs	9,630	9,000	-	-
Plant On Costs	-	-	9,000	9,600
Purchase Software	-	-	-	7,050
Stock Write Off	(786)	-	-	-
Sundry Expenses	12	-	-	-
Unallocated Purchase Card Expense	1,609	-	-	-
Depreciation Expense	181	194	194	500
Total Operating Expenses	82,499	79,227	98,705	124,200
NET OPERATING RESULT	79,600	77,727	97,205	122,200
CAPITAL EXPENDITURE				
PPE Equipment	-	-	4,800	-
TOTAL CAPITAL EXPENDITURE	-	-	4,800	-
CAPITAL FUNDING				
Depreciation	(181)	(194)	(194)	(500)
TOTAL CAPITAL FUNDING	(181)	(194)	(194)	(500)
NET CAPITAL EXPENDITURE	(181)	(194)	4,606	(500)
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	79,419	77,533	101,811	121,700

Service:
Responsible Manager / Director:
Operational Plan Activities:

125 Property Development

Manager Corporate Services and Governance 2.3, 20.3, 22.1, 45.1, 45.4, 51.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Council Rates and Annual Charges Recoveries	(3,327)	(3,361)	(3,410)	-
Extra Charges	(8,333)	_	4,064	-
Footpath - Dining and Trading	(9,111)	(10,000)	(10,000)	(13,000)
Other Rents and Leases	(153,004)	(151,899)	(153,024)	(161,463)
Rental, Lease and fees Income	(146,534)	(144,780)	(144,780)	(146,508)
Revaluation Increase	(1,692,741)	-	-	-
Section 611 Gas Mains	(16,719)	(16,100)	(16,100)	(16,000)
Shops and Offices - Rental Income	(1,286,161)	(1,387,831)	(1,317,363)	(1,401,155)
Total Operating Income	(3,315,929)	(1,713,971)	(1,640,613)	(1,738,126)
OPERATING EXPENSES				
Employee Costs	248,209	226,316	226,412	234,219
Air Conditioning	60	-	-	-
Contribution to outside bodies	24,045	10,000	15,059	10,000
HCC Garbage Rates	26,908	30,754	38,162	40,631
HCC Land Rates - Business	35,133	36,329	35,001	35,870
HCC Land Rates - Residential	7,886	8,155	9,586	9,807
HCC Sewer Rates	30,808	32,351	26,298	26,955
Insurance	40,907	29,866	32,177	44,727
Legal Expenses	6,227	20,000	20,000	20,000
Overheads	240,280	247,488	247,488	255,036
Penrith CC Land Rates Payable	17,825	18,432	19,495	19,943
Property Leases	1,837	7,552	7,552	7,440
Property Management Fees	-	-	7,340	7,860
Security	3,486	3,100	3,100	3,500
Shops and Offices - Ground Maintenance	34,390	31,240	31,144	31,240
Sundry Expenses	3,587	20,000	20,000	20,000
Valuation Expenses	33,615	12,000	12,000	7,500
Depreciation Expense	106,258	108,918	123,328	124,000
Total Operating Expenses	861,460	842,501	874,142	898,729
NET OPERATING RESULT	(2,454,469)	(871,470)	(766,471)	(839,397)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
Depreciation	(106,258)	(108,918)	(123,328)	(124,000)
TOTAL CAPITAL FUNDING	(106,258)	(108,918)	(123,328)	(124,000)
NET CAPITAL EXPENDITURE	(106,258)	(108,918)	(123,328)	(124,000)
NET RESERVE TRANSFERS	1,655,442	(40,000)	(45,059)	(40,000)
PROGRAM (SURPLUS) / DEFICIT	(905,285)	(1,020,388)	(934,858)	(1,003,397)

Service:
Responsible Manager / Director:
Operational Plan Activities:

Land AcquisitionManager Corporate Services and Governance2.3, 20.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Total Operating Expenses	-	-	-	-
NET OPERATING RESULT	-	-	-	-
CAPITAL EXPENDITURE				
PPE Buildings	-	-	50,000	-
TOTAL CAPITAL EXPENDITURE	-	-	50,000	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	50,000	-
NET RESERVE TRANSFERS	-	-	(50,000)	-
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:
Responsible Manager / Director:
Operational Plan Activities:

129 Fleet ManagementChief Financial Officer20.3, 45.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Internal sales income	(17,000)	-	-	-
Plant Income - Leaseback	(213,126)	(216,000)	(216,000)	(216,592)
Profit on Sale of Assets	(40,357)	-	-	-
Total Operating Income	(270,483)	(216,000)	(216,000)	(216,592)
OPERATING EXPENSES				
Employee Costs	72,971	132,500	132,500	122,800
Loss on Sale of Assets	101,464	-	-	-
Overheads	13,107	13,500	13,500	13,912
Vehicle Expenses-Lease Back	360,989	400,000	385,000	375,000
Depreciation Expense	241,454	277,609	220,375	220,500
Total Operating Expenses	789,985	823,609	751,375	732,212
NET OPERATING RESULT	519,502	607,609	535,375	515,620
CAPITAL EXPENDITURE				
PPE Plant	1,180,036	1,082,240	989,105	1,304,360
TOTAL CAPITAL EXPENDITURE	1,180,036	1,082,240	989,105	1,304,360
CAPITAL FUNDING				
Sale of Leaseback Vehicles	(697,596)	(603,500)	(543,700)	(736,500)
Adjust Sale Proceeds	744,902	-	-	-
Insurance Settlement - Plant	(32,064)	-	-	-
Depreciation	(241,454)	(277,609)	(220,375)	(220,500)
TOTAL CAPITAL FUNDING	(226,213)	(881,109)	(764,075)	(957,000)
NET CAPITAL EXPENDITURE	953,823	201,131	225,030	347,360
NET RESERVE TRANSFERS	(158,000)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	1,315,325	808,740	760,405	862,980

Service:
Responsible Manager / Director:
Operational Plan Activities:

141 Internal AuditInternal Auditor20.3, 51.1, 51.2, 51.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Employee Costs	123,326	118,458	118,458	122,595
Audit Fees	24,759	12,500	34,506	-
Overheads	-	-	-	(127,334)
Total Operating Expenses	148,084	130,958	152,964	(4,739)
NET OPERATING RESULT	148,084	130,958	152,964	(4,739)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	(24,759)	-	(22,006)	-
PROGRAM (SURPLUS) / DEFICIT	123,325	130,958	130,958	(4,739)

Service:	142 Legal Services
Responsible Manager / Director:	Director Support Services
Operational Plan Activities:	20.3, 51.3, 52.10, 52.12, 52.13, 52.18, 54.2 and 55.10

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Charges and Fees Recovery Legal Costs	(15,833)	-	(40,000)	-
Total Operating Income	(15,833)	-	(40,000)	-
OPERATING EXPENSES				
Legal Expenses - General Managers Office	28,055	55,000	40,000	50,000
Legal Expenses - Support Services	76,170	60,000	50,000	40,000
Legal Expenses-City Planning	167,760	165,000	227,000	205,000
Legal Expenses-Infrastructure Services	-	5,000	8,000	5,000
Overheads	(436,873)	(449,979)	(449,979)	(463,703)
Total Operating Expenses	(164,887)	(164,979)	(124,979)	(163,703)
NET OPERATING RESULT	(180,720)	(164,979)	(164,979)	(163,703)
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	28,847	-	-	(38,847)
PROGRAM (SURPLUS) / DEFICIT	(151,873)	(164,979)	(164,979)	(202,550)

Service:
Responsible Manager / Director:
Operational Plan Activities:

158 Printing and SignwritingManager Corporate Services and Governance20.3, 45.1, 51.3, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Private Works Print and Signwriting Income	(14,648)	(15,000)	(15,000)	(21,000)
Total Operating Income	(14,648)	(15,000)	(15,000)	(21,000)
OPERATING EXPENSES				
Employee Costs	40,533	23,149	61,232	96,288
General Office Expenditure	10	-	-	-
Overheads	196,593	202,491	202,491	208,667
Print Machine Maintenance	46,983	47,426	57,875	59,241
Print Machine Rental	40,968	39,677	32,677	32,827
Printing and Stationery Costs	59,056	63,900	30,221	6,890
Private Works Print and Signwriting Expend	11,303	10,000	6,333	3,173
Rental	199	-	-	-
Depreciation Expense	6,287	7,008	13,653	14,000
Total Operating Expenses	401,932	393,651	404,482	421,086
NET OPERATING RESULT	387,284	378,651	389,482	400,086
CAPITAL EXPENDITURE				
PPE Office Equipment	48,532	-	-	17,530
TOTAL CAPITAL EXPENDITURE	48,532	-	-	17,530
CAPITAL FUNDING				
Depreciation	(6,287)	(7,008)	(13,653)	(14,000)
TOTAL CAPITAL FUNDING	(6,287)	(7,008)	(13,653)	(14,000)
NET CAPITAL EXPENDITURE	42,245	(7,008)	(13,653)	3,530
NET RESERVE TRANSFERS	(48,532)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	380,997	371,643	375,829	403,616

Service:
Responsible Manager / Director:
Operational Plan Activities:

162 Operations Management

Manager Construction and Maintenance

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
GST Fuel Rebate	(38,260)	(27,766)	(27,766)	(35,000)
On-Costs Council	(1,578)	(5,000)	(5,000)	-
On-Costs RTA	(35,160)	(40,000)	(40,000)	(20,000)
Plant Surplus -PW Hire Earned	(803,340)	(781,300)	(741,300)	(775,000)
Profit on Sale of Assets	(128,328)	-	-	-
Tender Documents	(73)	-	-	-
Total Operating Income	(1,006,739)	(854,066)	(814,066)	(830,000)
OPERATING EXPENSES				
Employee Costs	449,113	342,290	396,016	362,321
Insurance	251	184	179	-
Licences, Subscriptions and Memberships	3,979	5,000	5,000	-
Loss on Sale of Assets	176	-	-	-
Overheads	(546,092)	(562,475)	(562,475)	(579,630)
Plant and Equipment	-	-	3,484	5,000
Plant - Running Costs	627,179	638,500	568,736	600,000
Printing and Stationery Costs	233	-	-	-
Depreciation Expense	427,433	439,753	439,825	449,000
Total Operating Expenses	962,271	863,252	850,765	836,691
NET OPERATING RESULT	(44,468)	9,186	36,699	6,691
CAPITAL EXPENDITURE				
PPE Equipment	-	-	1,631	-
PPE Plant	710,787	107,500	102,518	469,144
TOTAL CAPITAL EXPENDITURE	710,787	107,500	104,149	469,144
CAPITAL FUNDING				
Sale of Plant	(113,355)	(26,500)	(61,843)	(120,000)
Adjust Sale Proceeds	128,328	-	-	-
Depreciation	(427,433)	(439,753)	(439,825)	(449,000)
TOTAL CAPITAL FUNDING	(412,460)	(466,253)	(501,668)	(569,000)
NET CAPITAL EXPENDITURE	298,328	(358,753)	(397,519)	(99,856)
NET RESERVE TRANSFERS	(450,000)	-	_	(80,000)
PROGRAM (SURPLUS) / DEFICIT	(196,140)	(349,567)	(360,820)	(173,166)

20.3, 45.1, 45.3, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2 $\,$

Service:
Responsible Manager / Director:
Operational Plan Activities:

165 Personnel
Manager Human Resources
20.3, 38.1, 39.1, 39.2, 39.3, 39.4, 39.5, 45.1, 45.3, 51.3, 52.1, 52.10, 52.12, 52.13, 52.14, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Sundry Income	(6,507)	(9,000)	(19,500)	(7,500)
Total Operating Income	(6,507)	(9,000)	(19,500)	(7,500)
OPERATING EXPENSES				
Employee Costs	329,700	390,242	410,712	406,478
Advertising	33,240	70,000	68,000	55,000
Food and Beverages subject to FBT (entertainment)	-	-	694	-
Licences, Subscriptions and Memberships	-	6,500	6,500	12,000
Overheads	(328,720)	(338,582)	(338,582)	(353,909)
Sundry Expenses	22,122	14,000	23,139	15,000
Sustenance	82	-	227	-
Treatment Works Operating Expenditure	1,412	-	-	-
Uniforms	13,520	18,000	18,000	15,000
Total Operating Expenses	71,357	160,160	188,690	149,569
NET OPERATING RESULT	64,850	151,160	169,190	142,069
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	(9,343)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	55,507	151,160	169,190	142,069

Service: Responsible Manager / Director: Operational Plan Activities:

11

168 Corporate Communication

Manager Communications 1.1, 3.2, 3.3, 8.7, 20.3, 34.1, 34.2, 40.2, 45.3, 50.8, 51.3, 52.10, 52.12, 52.13, 52.18, 53.1, 54.2, 54.4 and 55.1

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Employee Costs	189,924	262,580	269,180	344,844
Communication and Stakeholder Pgm Expenses	72,970	111,125	102,290	161,883
Donation Payments	-	-	5,000	-
Food and Beverages subject to FBT (entertainment)	-	-	7	-
Licences, Subscriptions and Memberships	-	5,525	5,525	1,500
Overheads	109,219	112,496	112,496	115,927
Plant On Costs	-	-	91	-
Printing and Stationery Costs	23,550	37,600	35,708	18,000
Sustenance	-	-	4,028	-
Total Operating Expenses	395,663	529,326	534,325	642,154
NET OPERATING RESULT	395,663	529,326	534,325	642,154
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	395,663	529,326	534,325	642,154

Service:
Responsible Manager / Director:
Operational Plan Activities:

169 Elected Members
General Manager
14.1, 16.2, 20.3, 49.2, 49.3, 51.3, 52.8, 52.10, 52.12, 52.13, 52.18, 54.2, 55.2 and 55.3

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Sundry Income	(250)	-	-	-
Total Operating Income	(250)	-	-	-
OPERATING EXPENSES				
Councillor's Travelling Allowances	20,166	36,533	18,292	22,900
Delegates Expenses	37,141	57,500	57,500	70,500
Election Expenses	296,011	-	-	-
Food and Beverages (client - entertainment) not subject to FBT	-	-	1,385	-
General Office Expenditure	421	-	-	-
Members Fees Section 29A	237,506	249,813	248,040	254,985
Overheads	382,265	393,733	393,733	405,742
Security	-	-	5,000	5,500
Sundry Expenses	1,095	2,000	2,000	1,500
Sustenance	6,901	-	16,856	14,630
Telephone Expenses	14,967	15,100	15,100	15,265
Depreciation Expense	2,103	2,255	2,255	2,500
Total Operating Expenses	998,576	756,934	760,161	793,522
NET OPERATING RESULT	998,326	756,934	760,161	793,522
CAPITAL EXPENDITURE				
PPE Other Assets/Park Asset	-	-	15,000	-
TOTAL CAPITAL EXPENDITURE	-	-	15,000	-
CAPITAL FUNDING				
Depreciation	(2,103)	(2,255)	(2,255)	(2,500)
TOTAL CAPITAL FUNDING	(2,103)	(2,255)	(2,255)	(2,500)
NET CAPITAL EXPENDITURE	(2,103)	(2,255)	12,745	(2,500)
NET RESERVE TRANSFERS	(181,011)	75,000	60,000	50,000
PROGRAM (SURPLUS) / DEFICIT	815,212	829,679	832,906	841,022

Service:
Responsible Manager / Director:
Operational Plan Activities:

170 Executive Management
General Manager
14.1, 16.2, 20.3, 49.2, 49.3, 51.3, 52.10, 52.12, 52.13, 52.18, 54.2, 55.2 and 55.3

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Employee Costs	1,208,435	1,173,226	1,175,464	1,214,890
Consultancy Fees	35,300	-	1,800	-
Contribution to outside bodies	16,617	8,308	(16,617)	-
Councillor's Travelling Allowances	199	500	500	-
Employment Agencies	8,918	-	-	-
Licences, Subscriptions and Memberships	4,914	2,000	7,186	7,380
Overheads	(1,075,525)	(1,107,791)	(1,107,791)	(1,156,579)
Postage and Freight	173	-	166	-
Total Operating Expenses	199,031	76,243	60,708	65,691
NET OPERATING RESULT	199,031	76,243	60,708	65,691
CAPITAL EXPENDITURE				
TOTAL CAPITAL EXPENDITURE	-	-	-	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	199,031	76,243	60,708	65,691

Service: Responsible Manager / Director: Operational Plan Activities:

191 Customer ServiceExecutive Manager Community Partnerships20.3, 51.3, 51.8, 51.9, 51.10, 52.10, 52.12, 52.13, 52.18 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
Total Operating Income	-	-	-	-
OPERATING EXPENSES				
Employee Costs	982,314	977,395	1,030,231	1,136,174
Licences, Subscriptions and Memberships	10,318	6,155	6,155	14,000
Maintenance - Buildings	41	-	-	-
Overheads	(191,008)	(196,738)	(196,738)	(202,739)
Sundry Expenses	4,234	780	1,419	560
Total Operating Expenses	805,899	787,592	841,066	947,995
NET OPERATING RESULT	805,899	787,592	841,066	947,995
CAPITAL EXPENDITURE				
PPE Other Structures	-	-	9,919	-
TOTAL CAPITAL EXPENDITURE	-	-	9,919	-
CAPITAL FUNDING				
TOTAL CAPITAL FUNDING	-	-	-	-
NET CAPITAL EXPENDITURE	-	-	9,919	-
NET RESERVE TRANSFERS	(5,000)	-	(9,919)	-
PROGRAM (SURPLUS) / DEFICIT	800,899	787,592	841,066	947,995

Service:
Responsible Manager / Director:
Operational Plan Activities:

193Parks PlantManager Parks and Recreation20.3, 45.1, 46.1, 51.3, 52.10, 52.12, 52.13, 52.18, 52.23 and 54.2

Description	Actual 2012/2013	Original Budget 2013/2014	Amended Budget 2013/2014	Budget Estimates 2014/2015
OPERATING INCOME				
GST Fuel Rebate	(3,888)	-	-	-
Plant Surplus -PW Hire Earned	(374,329)	(325,506)	(330,628)	(400,000)
Profit on Sale of Assets	(5,357)	-	-	-
Total Operating Income	(383,573)	(325,506)	(330,628)	(400,000)
OPERATING EXPENSES				
Loss on Sale of Assets	4,070	-	-	-
Overheads	109,219	112,496	112,496	115,927
Plant - Running Costs	225,239	225,000	225,000	202,500
Depreciation Expense	122,769	132,926	132,926	132,500
Total Operating Expenses	461,297	470,422	470,422	450,927
NET OPERATING RESULT	77,724	144,916	139,794	50,927
CAPITAL EXPENDITURE				
PPE Plant	118,702	339,925	399,884	397,250
TOTAL CAPITAL EXPENDITURE	118,702	339,925	399,884	397,250
CAPITAL FUNDING				
Sale of Plant	(35,053)	(43,992)	(82,817)	(74,016)
Adjust Sale Proceeds	34,825	-	-	-
Depreciation	(122,769)	(132,926)	(132,926)	(132,500)
TOTAL CAPITAL FUNDING	(122,996)	(176,918)	(215,743)	(206,516)
NET CAPITAL EXPENDITURE	(4,294)	163,007	184,141	190,734
NET RESERVE TRANSFERS	12,512	(94,228)	(190,307)	-
PROGRAM (SURPLUS) / DEFICIT	85,942	213,695	133,628	241,661



Capital Works Program and Infrastructure Renewal Program 2014/2015



Capital Works Program 2014/2015

Project	Project Description	Budget Estimates 2014/15
159 - Council an	d Community Buildings	532,300
003514	Chair Replacement - WHS Compliance	10,000
003515	Lighting Control Switchboards	20,000
003516	Replace Decking - Thompson Square	30,000
003517	Install RCDs to Tennancies - Stage 2	100,000
003518	Connection to Sewer - Wilberforce Depot	100,000
003519	Security Light - Maraylya Community Hall	1,500
003521	Heat Pump Systems - Windsor Function Centre	15,000
003522	Stage Lighting Connections - Windsor Function Centre	20,000
003527	Treatment Room Shelving - Companion Animal Shelter	1,800
003530	Ventilation Improvements - McGrath Hill Nursery	5,000
003531	Security Camera Upgrade - Gallery and Museum	27,000
003534	Energy Efficency Program	200,000
003543	Gallery Plinths Conversion	2,000
	Funded Projects	250,000
001737	Cycleways	50,000
003092	Scheyville Road Rehabilitation	200,000
153 - Roadworks	•	1,276,348
002045	Road Rehabilitation-Various Locations	640,000
003508	Ham St, South Windsor - road rehabilitation	40,000
003509	Bull Ridge Road, East Kurrajong - road rehabilitation	99,000
003510	East Kurrajong Road, East Kurrajong - road rehabilitation	198,348
003535	Bowen Mountain Evacuation Route - Phase One	80,000
003536	Causeway Approaches - Comleroy Road, Kurrajong	25,000
003537	Racecourse Road, Clarendon - road rehabilitation	194,000
	ering and Drainage	285,904
001958	Various Locations Kerb, Gutter and Drainage	117,904
001985	Road Easement/ Acquisition costs	20,000
003538	Construct Piped Drainage System - 10 Florence Ave, Kurrajong	58,000
003539	Construct new Culverts - Unsealed portion of Comleroy Road,	35,000
003541	Construct Piped Drainage System - 142 Hermitage Road, Kurraj	55,000
155 - Car Parkin		15,500
003461	Ivy Avenue, McGraths Hill	15,500
156 - Bligh Park	•	50,000
003542	Reconstruct Failed Footpaths - Porpoise Crescent, Bligh Park	50,000
161 - Works Dep	· · · •	7,500
001789	Council Depot Wilberforce	7,500
162 - Operations	Management	349,144
001531	P/W Plant 110 - Ranger 8 tonne Tipper (net)	73,769
001533	P/W Plant 112 (net)	74,000
001535	P/W Plant 0114 - Table Top (net)	60,000
001538	P/W Plant 117-Mitsubishi Canter 4T Crew Cab (net)	61,375
003498	P/W Plant 908-Multifunction Suction Sweeper	70,000
003503	P/W Plant 909 - Trailer for Plant 908	10,000
163 - Ancillary F		2,529,840
001995	Footpaths-Various Locations	30,840
002000	Guard rail installations-various locations	19,000
002038	Reconstruct failed footpaving-various locations	20,000

Project	Project Description	Budget Estimates 2014/15
002296	Stannix Park Road Bridge Replacement	500,000
002299	Upper Colo Bridge No.8	350,000
002300	Upper Macdonald Bridge-7m Timber Bridge	480,000
002301	West Portland Road Bridge	800,000
002302	Wrights Creek Bridge	275,000
003463	Elizabeth Street North Richmond	37,000
003465	Kurrajong Village	18,000
158 - Printing a	nd Signwriting	17,530
003512	Purchase of Mail Inserter	17,530
115 - Library Se	rvices	302,500
001745	Digital Media	20,000
001746	Children and Young Adults Books	40,000
001747	Large Books	30,000
001748	Talking Books	30,000
001749	Non-Fiction Books	49,000
001750	Fiction Books	49,000
001751	DVDs	16,000
001752	Suggest to Buy	22,500
001753	Music CD's	6,000
001754	Periodicals	13,000
001755	Local Studies	16,000
002044	Additional Library resources	5,000
002881	Chairs for Community Rooms	6,000
	Irvey and Mapping Services	30,000
001732	Aerial Photography-Hawkesbury LGA	30,000
666 - Fire Contre		45,000
002698	Plant 9804-Toyota Hilux AY82CZ Fire Control (net)	45,000
129 - Fleet Mana		567,860
	Net cost of Fleet Management	567,860
110 - Informatio	n Services	216,670
001724	Pinforce System	7,000
001873	Management Planning	30,000
002003	ESRI and Mapping Installations	6,670
002005	PDA Moblie Work, Telework, Instant Messaging	10,000
002011	Data Works Management System Enhancements	50,000
002012	Tech One Finance, Human Resources and Payroll Enhance	20,000
002017	Network Infrastructure Upgrade	70,000
002018	Business Continuity and Disaster Recovery Plan	15,000
002959	Mobile Devices - Purchases	8,000
193 - Parks Plan		323,234
001508	P/W Plant 59 - Table Top	35,280
001526	P/W Plant 103 - Tipper (net)	62,273
001557	Plant 148 - Bushcare Officer Vehicle (net)	15,733
001566	P/W Plant 167 - 4StrokePump	771
001567	P/W Plant 168 - Blower (net)	301
001575	P/W Plant 401 - New Holland TL90 Tractor (net)	57,475
001576	P/W Plant 402 - New Holland TL90 Tractor (net)	57,525
001578	P/W Plant 404 - Mule (net)	18,057
001597	P/W Plant 513 - Woodchipper (net)	58,000
001638	P/W Plant 716-Mower (net)	1,146

Project	Project Description	Budget Estimates 2014/15
001640	P/W Plant 718-Blower/Vaccum (net)	2,527
001642	P/W Plant 721-Blower/Vaccum (net)	3,640
001651	P/W Plant 731-Rover Super Ute (net)	621
001654	P/W Plant 736-Cutter (net)	552
001655	P/W Plant 737-Blower/Vacuum	375
001669	P/W Plant 776-Edgers (net)	500
001680	P/W Plant 920 - Chainsaw (net)	617
001681	P/W Plant 921 - Chainsaw (net)	2,101
001685	P/W Plant 925 - Chainsaw (net)	609
001690	P/W Plant 931-Chainsaw (net)	1,283
001692	P/W Plant 933-Chainsaw Stihl MS250 - P&G (net)	836
001693	P/W Plant 937-Chainsaw (net)	1,283
002087	P/W Plant 744-Cutter (net)	529
003466	P/W Plant 906-Pole Saw Hedger	900
003467	P/W 18 Volt Hedge Trimmer	300
	al (Excluding Plant and Grants)	385,048
002042	Sports Council Capital Contribution	274,048
003456	Richmond Park Lighting	111,000
197 - Cemeteries		25,000
003469	Columbarium-Wilberforce Cemetery	25,000
551 - Hawkesbury	·	253,000
003524	Upgrade Fire Systems - Hawkesbury Oasis	24,000
003525	Install RCDs - Hawkesbury Oasis	14,000
003526	Statutory Upgrade to Main Pool Plant Room - Hawkesbury Oasis	40,000
003528	Replace Switchboard - Indoor Stadium	40,000
003533	Change room Upgrade - Hawkesbury Oasis	75,000
003522	Replacement of Backboards	60,000
881 - Domestic W	aste Management	105,520
001459	Leaseback - Plant 6 (net)	12,760
001497	Leaseback - Plant 47 (net)	12,760
003552	P/W Plant 908-Multifunction Suction Sweeper	80,000
189 - Waste Mana	gement Facility	9,025,000
002022	Provision for Cell Construction	1,400,000
002290	No Project - S.189 (Capex)	7,625,000
781 - Sewerage S	cheme-Capital	727,817
003010	Leaseback - Plant 120 (net)	12,760
003035	P/W Plant 723-Dolmar Brushcutter (net)	664
003036	P/W Plant 726-Dolmar Brushcutter (net)	687
003037	P/W Plant 727-MTD Yardman Lawn Edger (net)	389
003038	P/W Plant 728-Dolmar Blower MHTW (net)	361
003041	P/W Plant 739-Dolmar Brushcutter (net)	687
003052	P/W Plant 986-Flextool Subm/Pump (net)	1,284
003054	P/W Plant 991-Aussie Pump (net)	5,808
003055	P/W Plant 995-Honda 3.4KVA Generator (net)	1,177
003060	Sewer Pump Station 'C'	100,000
003084	Sewer pipe relining program	200,000
003086	Treatment Works - South Windsor	400,000
003401	Various Equipment Purchases - Small	4,000
	PROGRAM 2014/2015 (Net of Capital Proceeds)	17,260,715

Infrastructure Renewal Program

Project	Project Description	Budget Estimates 2014/15
159 - Council an	d Community Buildings	90,000
003520	Amenities Upgrade - Richmond Park	45,000
003529	Roof Replacement - Governor Phillip Boat Club	20,000
003532	Roof Replacement - Richmond Neighbourhood Centre	25,000
153 - Roadworks Construction		662,520
001963	Essential Grading-Unsealed Roads	100,000
001964	Resheeting-Unsealed Roads	100,000
002045	Road Rehabilitation-Various Locations	370,000
002046	Road shoulder renewal-IRP	92,520
154 - Kerb, Gutt	ering and Drainage	155,868
001958	Various Locations Kerb, Gutter and Drainage	68,975
001994	Clear drainage structures/channels, pipes and pits	64,393
003540	Reconstruct Drainage System - Wallace Road X Level Crossing Road	22,500
155 - Car Parkin	g	45,000
003462	Old Sackville Road Wilberforce	45,000
163 - Ancillary Facilities		72,524
002038	Reconstruct failed foot paving-various locations	52,569
003192	Grose Vale Footpath Improvement (in the vicinity of Kurrajong P.S.)	19,955
195 - Parks Cap	ital (Excluding Plant and Grants)	480,000
001898	McQuade Park	130,000
002020	Bins/Furniture replacement in parks	50,000
003470	Amenities-Bilpin Park	100,000
003471	Shelters-Bilpin Park	20,000
003472	Playground-Bilpin Park	50,000
003473	Car Park-Bilpin Park	50,000
003474	Foot Bridges - Hobartville	30,000
003475	BBQ Replacement - Governor Phillip Reserve	20,000
003476	Pergola - Hanna Park	30,000
551 - Hawkesbu	ry Leisure Centre	71,000
003523	Replace Ceiling Tiles - Hawkesbury Oasis	25,000
003524	Upgrade Fire Systems - Hawkesbury Oasis	21,000
003533	Change room Upgrade - Hawkesbury Oasis	25,000
INFRASTRUCT	RE RENEWAL PROGRAM 2014/2015	1,576,912

