

Hawkesbury City Council
Address: 366 George Street

WINDSOR NSW 2756

Mailing Address: PO Box 146

WINDSOR NSW 2756

Phone: (02)4560 4444 (02) 4587 7740 Fax:

Email: council@hawkesbury.nsw.gov.au Monday to Friday 8:30am - 5pm Office Hours: Council Website: www.hawkesbury.nsw.gov.au

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#### **About this Operational Plan**

The Operational Plan supports Council's Delivery Program 2013 - 2017. It identifies the individual projects, programs and activities that will be undertaken for 2015/2016 to achieve the commitments made in the Delivery Program.

The main elements of this Operational Plan are:

- 1. Projects, Programs and Activities to be undertaken by Council throughout 2015/2016.
- 2. Estimated Income and Expenditure
- 3. A Statement of Revenue Policy. The Statement includes:
  - Ordinary rates and special rates
  - Council's pricing methodology
  - Financial assistance given by Council
  - Borrowings
  - Fees and Charges.

The Operational Plan is divided in two parts:

#### Part 1

- Major Works Highlights: a snapshot of works and contributions included in the 2015/2016 Operational Plan.
- **Projects, Programs and Activities**: a list of actions for 2015/2016.
- **2015/2016 Operational Plan Project Funding**: a list of funding allocated to projects that will be undertaken as part of the actions included in the 2015/2016 Operational Plan.
- Budgeted Income Statement: a high level summary of the projected net result of Council.
- CSP Theme Budget Estimates: provides both summary and detailed breakdowns of the budget estimates for each of the Themes identified in the 2013-2032 Hawkesbury Community Strategic Plan.
- Capital Works Program: itemises the capital works to be undertaken by Council in 2015/2016.
- Infrastructure Renewal Program: itemises the works to be undertaken by Council in 2015/2016 that are funded by an approved Special Rate Variation aimed at funding the renewal of roads, buildings and parks.

#### Part 2

Contains the ordinary rates and special rates, pricing methodology, financial assistance given by Council, borrowings and fees and charges component of the Statement of Revenue Policy.

#### How will progress on this Plan be reported?

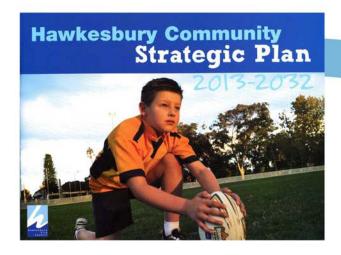
Reports will be prepared as follows:

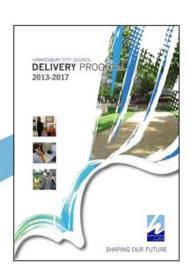
**Every quarter:** Budget Review Statements with respect to the Operational Plan will be reported to Council.

**Every six months:** Progress Reports with respect to the principle activities in the Delivery Program will be reported to Council. The projects, programs and activities of the relevant Operational Plan will be used as the basis of this report.

**Annually:** Annual Report on the achievements in implementing the Delivery Program and the Operational Plan regarding effectiveness of the principle activities undertaken in achieving the strategies in the Community Strategic Plan. Also includes copy of Council's audited financial reports. The Annual Report is provided to the Office of Local Government.

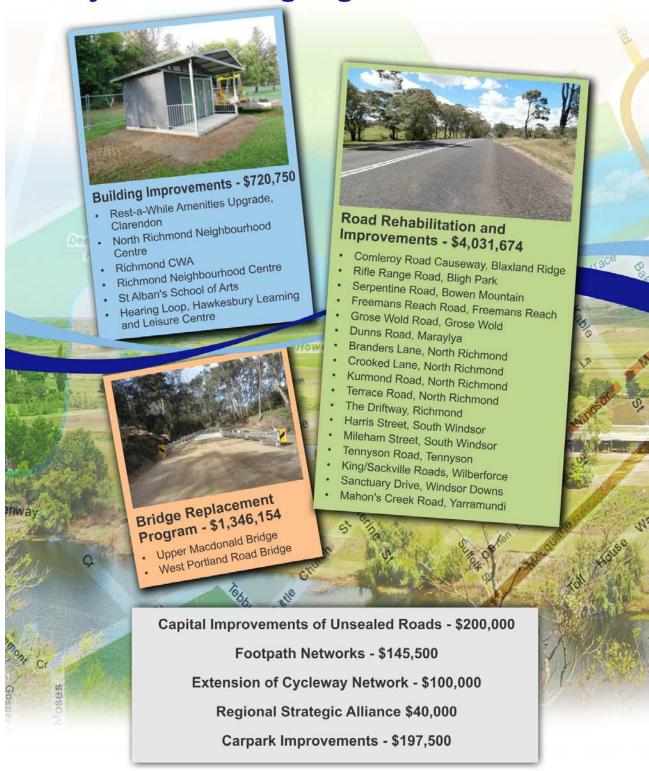
### How our Plans work together

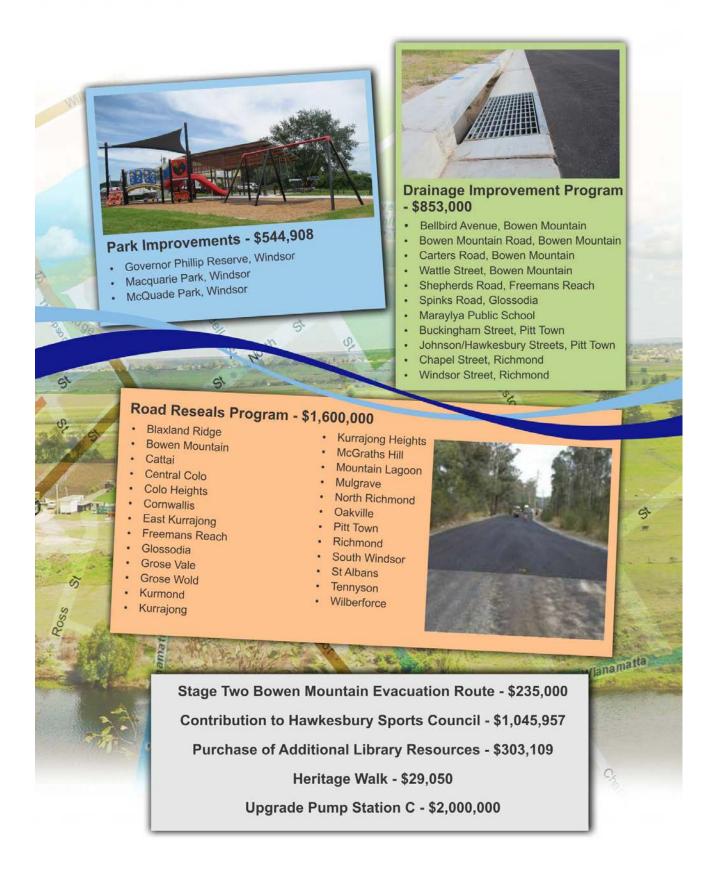






## **Major Works Highlights**





# Projects, Programs and Activities for 2015/2016

## **Looking after People and Place**

Deli	Delivery Program Activity			
1.	Prepare strategies for town centres and v	illages that also showca	se our heritage and character	
Ope	rational Plan Action	Responsible Manager	Output Measure	
1.1	Work with community event organisers to develop events that showcase and build on strengths of towns and villages	Corporate Communication	Number of successful events	
1.2	Implement Heritage Walking trail for Peninsula Precinct, Windsor	Cultural Services	Implementation of Heritage Walking trail for Peninsula Precinct, Windsor is commenced	

Deli	very Program Activity		
2.	Prepare and commence implementation	of Windsor and Richmon	d Master Plans
Ope	rational Plan Action	Responsible Manager	Output Measure
2.1	Continue to prepare Hawkesbury Horizon Initiative	Strategic Planning	Draft Initiative reported to Council

Deliv	very Program Activity		
3.	Develop a program of events and model f	or conducting them succ	cessfully
Ope	rational Plan Action	Responsible Manager	Output Measure
3.1	Resource the planning of activities which celebrate community diversity in conjunction with inter-agency organising committees	Community Partnerships	Number of events supported
3.2	Implement Procedure for Events on Public Land and develop Procedure for Events on Private Land	Corporate Communication	Procedures developed and implemented
3.3	Develop and promote a program of events run by Council and assist in promoting community events	Corporate Communication	Community satisfaction with events

Deli	Delivery Program Activity			
4.	Implement the Hawkesbury Residential La	and Strategy		
Ope	rational Plan Action	Responsible Manager	Output Measure	
4.1	Assist the Department of Planning and Environment in the planning and release of the North West Growth Centre Vineyard Precinct	Strategic Planning	Assistance provided as required	
4.2	Investigate, prepare and assess Planning Proposals in accordance with recommendations of the Hawkesbury Residential Land Strategy	Strategic Planning	Investigations and planning proposals consistent with Hawkesbury Residential Land Strategy	

#### Establish partnerships with developers and community housing providers

Ope	rational Plan Action	Responsible Manager	Output Measure
5.1	Investigate and report on affordable rental housing partnership proposals for Council's consideration	Community Partnerships	Affordable Rental Housing Partnerships reported to Council

#### **Delivery Program Activity**

#### Develop and implement a Rural and Resource Lands Strategy

٥.	o. Develop and implement a read and resource Lands of degy			
Ope	rational Plan Action	Responsible Manager	Output Measure	
6.1	Seek funding to develop a Rural and Resource Land Strategy	Strategic Planning	Funding sought	

#### **Delivery Program Activity**

7.	Review and implement the Heritage Strate	gy	
Ope	rational Plan Action	Responsible Manager	Output Measure
7.1	Implement agreed priority actions within the Heritage Strategy in partnership with the Heritage Advisory Committee	Strategic Planning Cultural Services Building Services Parks and Recreation	Priority actions of the Heritage Strategy implemented

#### **Delivery Program Activity**

8.	Develop and implement strategies to deliv	ver sustainable services	and facilities
Ope	rational Plan Action	Responsible Manager	Output Measure
8.1	Continuing assessment and monitor existing building services and facilities against industry standards	Building Services	Assessments undertaken.  Monitor and record actions for improvements
8.2	Promote and foster business process review during the annual budget process and, where appropriate, implement outcomes of the review	ALL Reported by Chief Financial Officer	Processes reviewed and implemented where appropriate
8.3	Develop library services strategically and in response to social, economic and environmental changes, and in accordance with State Library NSW benchmarks	Cultural Services	Implement 2014/2015 strategies in Library Action Plan
8.4	Identify benchmarks for the provision of community services and facilities for population catchments in partnership with Human Services Advisory Committee (HSAC)	Strategic Planning	Benchmarks identified
8.5	Assess community satisfaction results in relation to service levels provided by infrastructure and facilities. Identify affordable Asset Management strategies to improve delivery of services and facilities that meets community need.	Strategic Planning	Asset Management improvement action included in the Asset Management Planning process.

Deliv	very Program Activity Implement the Hawkesbury Floodplain Ris	sk Management Plan	
Ope	rational Plan Action	Responsible Manager	Output Measure
9.1	Implement agreed priority actions of the Hawkesbury Floodplain Risk Management Plan in partnership with the Floodplain Risk Management Advisory Committee	Strategic Planning/ Infrastructure Services	Commencement of priority actions of the Hawkesbury Floodplain Risk Management Plan

Deliv	Delivery Program Activity			
10.	Implement the Road Safety Action Plan			
Oper	Operational Plan Action Responsible Manager Output Measure			
10.1	Implement priority activities and campaigns in the Road Safety Action Plan as negotiated with Roads and Maritime Services	Community Partnerships	Annual action plan developed and implemented	

Deliv	Delivery Program Activity			
11.	11. Implement the Crime Prevention Strategy for Windsor and Richmond CBDs			
Operational Plan Action		Responsible Manager	Output Measure	
11.1	Action on this activity is pending completion of Hawkesbury Horizon Initiative	N/A	N/A	

Deliv	Delivery Program Activity		
12.	12. Implement the Natural Hazards Resilience Study		
Operational Plan Action		Responsible Manager	Output Measure
12.1	Undertake priority analysis of proposed actions	Strategic Planning	Analysis undertaken and reported

Deliv	Delivery Program Activity			
13.	Participate with other authorities in the p	planning and implementat	ion of their safety plans	
Oper	Operational Plan Action Responsible Manager Output Measure			
13.1	Work with Rural Fire Service to develop and implement yearly hazard reduction programs on community managed land	Parks and Recreation	Program developed and implemented	
13.2	Convene Local Emergency Management Committee (LEMC) meetings in accordance with statutory requirements	Director Infrastructure Services	LEMC meetings held and secretariat support provided	

## **Caring for Our Environment**

De	livery Program Activity		
14	Lobby for improved environmental flows		
Op	erational Plan Action	Responsible Manager	Output Measure
14	Undertake lobbying action as a result of Council resolutions dealing with these issues	General Manager	Lobbying undertaken

Deliv	Delivery Program Activity		
15.	Lobby and take action to improve water q	uality	
Oper	ational Plan Action	Responsible Manager	Output Measure
15.1	Provide pump out services to limit nutrients and pollutants from onsite sewerage management systems entering waterways	Waste Management	Pump out service provided within agreed timeframes
15.2	Provide a trade waste service to commercial and industrial premises	Waste Management	Trade waste service provided in accordance with service standards and levels
15.3	Continued operation and maintenance of sewage treatment plants and major pump stations to service the community	Waste Management	Sewage treatment plants and major pump stations alarms responded to within one hour
15.4	Continued operation and maintenance of minor pump stations to service the community	Waste Management	Minor pump stations alarms responded to within four hours
15.5	Sewage treatment plants, pump stations, and reticulation systems to transport and treat sewage	Waste Management	EPA license conditions met
15.6	Reduce gross pollutants entering waterways through the provision of Gross Pollutant Traps	Construction and Maintenance	Gross pollutants captured, measured and reported
15.7	Implement the Upper Hawkesbury River Estuary Study and Management Plan	ALL Coordinated by Strategic Planning	Priority actions determined and costed and funding sought

#### **Delivery Program Activity**

## 16. Lobby and take action to improve river management actions, including elimination of wakeboard boats to minimise bank erosion

Ope	rational Plan Action	Responsible Manager	Output Measure
16.1	Participate in the Hawkesbury Nepean Local Government Advisory Group	Strategic Planning	Meetings attended as required
16.2	Undertake lobbying action as a result of Council resolutions dealing with these issues	General Manager	Lobbying undertaken
16.3	Undertake studies and investigations as a result of Council resolution on river dredging licence application	Strategic Planning	Investigation and relevant studies completed and reported to Council

## 16. Lobby and take action to improve river management actions, including elimination of wakeboard boats to minimise bank erosion

Ope	rational Plan Action	Responsible Manager	Output Measure
16.4	Prepare relevant application(s) / permits to authorities for river dredging (subject to Council resolution)	Strategic Planning	Relevant application(s) for River dredging activity submitted to relevant authorities

#### **Delivery Program Activity**

#### 17. Review and implement the Waste Education Program

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0	perational Plan Action	Responsible Manager	Output Measure
17	7.1 Implement Waste Education Programs	Strategic Planning/ Environment & Regulatory Services/ Waste Management	Waste Education Programs activities undertaken

#### **Delivery Program Activity**

## 18. Showcase a range of initiatives to reduce environmental footprint by use of recycled/renewable resource materials

Operati	ional Plan Action	Responsible Manager	Output Measure
w	Commence implementation of Strategic vaste management plan for Hawkesbury City Waste management facility	Waste Management	Implementation commenced
b	Where appropriate, utilise recycled road- ase material in order to reduce our ependency on non-renewable resources	Construction and Maintenance	Amount of recycled road-base used

#### **Delivery Program Activity**

#### 19. Explore business opportunities in waste management

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Ope	rational Plan Action	Responsible Manager	Output Measure
19.1	Expand the operation of recycled water system at South Windsor Sewage Treatment Plant	Waste Management	Number of customers connected to recycled water system Volume of recycled water used
19.2	Provide domestic and commercial waste and recycling collection services to the community	Environment & Regulatory Services	Services provided to the community in accordance with customer service standards
19.3	Review business models for the delivery of Sewerage services	Waste Management / Chief Financial Officer	A best practice business model determined for the delivery of Sewerage Services

#### **Delivery Program Activity**

#### 20. Review and implement the Water and Energy Saving Action Plans

20. Review and implement the water and Energy Saving Action Flans			
Operational Plan Action	Responsible Manager	Output Measure	
20.1 No action - budgeted works completed	d in N/A	N/A	
previous vears.			

#### 21. Encourage a sustainable built environment

Operational Plan Action	Responsible Manager	Output Measure
21.1 Develop and adopt sustainability indicators in partnership with the Sustainability Advisory Committee.	Strategic Planning	Sustainability indicators adopted

#### **Delivery Program Activity**

#### 22. Develop and implement environmental education programs

	22. Bovelep and implement civilonimental education programs		
Oper	rational Plan Action	Responsible Manager	Output Measure
22.1	Provide information for tenants of Council leased buildings on caring for their environment and implementing sustainable practices	Corporate Services and Governance	Information provided as required
22.2	Develop and implement education programs covering Environmental Health, Public Health, Waste Management and Development compliance	Environment & Regulatory Services	Programs developed and actions implemented
22.3	Implement and expand industrial audit program to work with local businesses to promote sustainable business practices through improvements in environmental health, pollution prevention and advice of other statutory requirements	Environment & Regulatory Services	Program delivered
22.4	Develop community awareness on environment and bush care values, threatened and endangered species	Parks and Recreation	Workshops and educational opportunities provided

#### **Delivery Program Activity**

23.	Demonstrate ecologically sustainable development by example		
Oper	ational Plan Action	Responsible Manager	Output Measure
23.1	Continued operation of recycled water systems at South Windsor and McGraths Hill Sewage Treatment Plants	Waste Management	Reduction of potable water used through increase in use of recycled water
23.2	Provide assistance to Cleanup Australia Day volunteers	Waste Management/ Environment and Regulatory Services	Assistance provided to Cleanup Australia Day volunteers
23.3	Continued operation of Hawkesbury City Waste Management Facility	Waste Management	Facility open to the public every day except for Public Holidays in order to meet community's expectation of waste management and recycling services
23.4	Incorporate ecologically sustainable building practices into Council projects	Building Services	Water and energy efficient products used Sustainable and renewable build materials used
23.5	Rate Council buildings using NABERS	Building Services	Comparison to base year established

## **Linking the Hawkesbury**

accordance with contracted outputs as

negotiated with funding bodies

Deliv	Delivery Program Activity		
24. Develop an Integrated Land-use and Transport Strategy with partners and providers			ners and providers
Ope	rational Plan Action	Responsible Manager	Output Measure
24.1	Seek funding and partnerships for the preparation of a Transport Strategy for the Hawkeshury	Strategic Planning	Funding and partnerships sought

Delivery Program Activity			
25. Engage with WSROC and other regional bodies to improve public transportational level			transport services at a local and
Ope	rational Plan Action	Responsible Manager	Output Measure
25.1	Provide support to the Local Traffic Committee	Design & Mapping	Support provided
25.2	Coordinate the implementation of the Hawkesbury Mobility Plan	Community Partnerships	Annual works program implemented
25.3	Deliver community transport services in	Community	Contracted outputs achieved

# 26. Complete data collection and set service levels for different categories of road Operational Plan Action Responsible Manager Output Measure 26.1 Use road data to assist in determining service levels based on funding available Maintenance Construction and Maintenance Draft service levels prepared Maintenance

Partnerships

Delivery Program Activity		
27. Explore best practice models for road	d maintenance	
Operational Plan Action	Responsible Manager	Output Measure
27.1 Identify potential models for road maintenance delivery	Construction and Maintenance	Models identified

Deliv	Delivery Program Activity		
28.	Undertake operational programs associat	ed with roads and ancilla	ary facilities
Oper	ational Plan Action	Responsible Manager	Output Measure
28.1	Provide a town and village cleaning service	Construction and Maintenance	Town and village cleaning and presentation carried out in accordance with schedule
28.2	Undertake road and footpath maintenance renewal programs and report their condition	Construction and Maintenance	Maintenance and renewal programs implemented

#### 28. Undertake operational programs associated with roads and ancillary facilities

Oper	ational Plan Action	Responsible Manager	Output Measure
28.3	Construct, maintain and rehabilitate road related assets including road pavements and shoulders	Construction and Maintenance	Works completed on time and within budget
28.4	Maintain the bridge network in accordance with condition assessment	Construction and Maintenance	Works completed on time and within budget
28.5	Construct, maintain and reconstruct kerb and gutter and foot paving	Construction and Maintenance	Works completed on time and within budget
28.6	Erect and maintain street names and line marking	Construction and Maintenance	Works completed on time and within budget
28.7	Undertake road and footpath inspections and report on their condition	Construction and Maintenance	Inspections undertaken and reported
28.8	Maintain car parking areas	Construction and Maintenance	Works completed on time and within budget

#### **Delivery Program Activity**

#### 29. With providers and users, identify any telecommunication service shortfalls

20. This providers and deere, identify any telepolitical entree entree entree			
Ope	rational Plan Action	Responsible Manager	Output Measure
29.1	Liaise with service providers to understand service supply and shortfall matters for area	Strategic Activities	Information gathered and reported

#### **Delivery Program Activity**

#### 30. Lobby to improve delivery of services, including a range of services

30.	30. Lobby to improve delivery of services, including a range of services		
Ope	rational Plan Action	Responsible Manager	Output Measure
30.1	Lobby NBN Co to continue the fast track roll out of NBN to remaining parts of the Hawkesbury	Strategic Activities	Lobbying undertaken as appropriate
30.2	Lobby other providers to improve range of services coverage	Strategic Activities	Lobbying undertaken as appropriate

#### **Delivery Program Activity**

#### 31. Investigate telecommunications directions, in particular the digital era, and report

Operational Plan Action	Responsible Manager	Output Measure
31.1 Monitor telecommunication trends and indicators	Strategic Activities	Monitored and reported

## **Supporting Business and Local Jobs**

Deliv	Delivery Program Activity		
32.	Define local and regional markets		
Ope	rational Plan Action	Responsible Manager	Output Measure
32.1	Monitor markets and trends	Strategic Activities	Investigations undertaken and reported, and considered in Action 41.

Delivery Program Activity					
33.	Implement a Tourism Strategy				
Operational Plan Action		Deeneneible Meneger	Output Measure		
Oper	ational Plan Action	Responsible Manager	Output Measure		
33.1	Prioritise actions from the Tourism Strategy	Strategic Activities	Actions prioritised by Council		

Delivery Program Activity					
34. Develop a new brand for the "Hawkesbury"					
Operational Plan Action	Responsible Manager	Output Measure			
34.1 Develop Hawkesbury Brand Strategy	Cultural Services Strategic Activities and Corporate Communications	Strategy reported to Council			

Delivery Program Activity				
35.	Operate the Hawkesbury Visitor Information Centre as an accredited Level 2 Visitor Information Centre			
Operational Plan Action Re		Responsible Manager	Output Measure	
35.1	Operating hours, signage, training and other relevant criteria complied with to maintain Level 2 accreditation	Cultural Services	Accreditation maintained	

Deliv	Delivery Program Activity				
36. Monitor local economy and investigate high end jobs					
Operational Plan Action		Responsible Manager Output Measure			
36.1	Ongoing monitoring of local economy and high end jobs	Strategic Activities	Results reported as appropriate, and considered in Action 41.		

## 37. Investigate innovation in local economy, including catalysts that enable industry/business to innovate

Operational Plan Action	Responsible Manager	Output Measure
37.1 No action – investigations completed in 2014/15. Information gathered to be utilised in Action 41.	N/A	N/A

#### **Delivery Program Activity**

#### 38. Support training of workforce to address job skills needs

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Operational Plan Action		Responsible Manager	Output Measure		
38.1	Identify and meet corporate and individual training needs	Human Resources	Learning opportunities including technical, personal and professional development that supports Council's objectives provided		
38.2	Continue UWS Scholarship to support employment	Strategic Activities	Scholarship funded by Council		

#### **Delivery Program Activity**

## 39. Support training, networking and development of business community to address business skills and job creation and retention

Oper	ational Plan Action	Responsible Manager	Output Measure
39.1	Continue to support traineeship, apprenticeship ad work experience opportunities within Council	Human Resources	Successful liaison and support of opportunities to offer traineeships, apprenticeships and work experience to the community
39.2	Continue a program to employ two school based trainees and/or apprentices on an ongoing basis	Human Resources	Successful employment of two school based trainees and/or apprentices
39.3	Undertake a Small Business Week Event as a learning and networking opportunity for business	Strategic Activities	Event undertaken
39.4	Recognise business leaderships and successful business	Strategic Activities	Business awards programs sponsored
39.5	Promote and support business development and assist activities of State and Federal Governments and other providers (RTOs) and make representations on local business and economy issues	Strategic Activities	Details provided on website Attend meetings that address local business and economy issues Make submissions to public consultation items
39.6	Support the participation of young people at local and regional employment exhibitions and information sessions	Community Partnerships	Number of forums held

Delivery Program Activity				
40. Implement the Hawkesbury Employment Lands Strategy				
Operational Plan Action Responsible Manager Output Measure				
40.1	Investigate, prepare and assess Planning Proposals in accordance with the recommendations the Hawkesbury Employment Land Strategy	Strategic Planning	Investigations and planning proposals consistent with Employment Land Strategy	

Deliv	Delivery Program Activity					
41.	41. Develop and implement an Economic Development Strategy					
Operational Plan Action Responsible Manager Output Measure						
Ope	rational Plan Action	Responsible Manager	Output Measure			

Deliv	Delivery Program Activity				
42. Continue to lobby for retention of RAAF Base Richmond					
Oper	Operational Plan Action Responsible Manager Output Measure				
42.1	Prepare submissions in response to Federal and State Government processes involving RAAF Base	Strategic Activities	Submissions made as required		
42.2	Facilitate the involvement of the community in Federal and State Governments processes involving RAAF Base	Strategic Activities	Advise the community of Federal and State Governments consultation processes		

Del	Delivery Program Activity				
43.	43. Review future options for retaining RAAF Base Richmond and use of facilities				
Operational Plan Action		Responsible Manager	Output Measure		
43.1	Investigate options for using RAAF Base for Defence and aviation related industries	Strategic Activities	Investigations undertaken and reported		

Deliv	Delivery Program Activity				
44.	Investigate Defence and Aviation industry	sectors contribution to	the local	economy	
Oper	ational Plan Action	Responsible Manager		Output Measure	
44.1	No action – investigations completed in 2014/15. Information gathered to be utilised in Action 41.	N/A	N/A		

## **Shaping our Future Together**

Deliv	Delivery Program Activity		
45.	Identify and seek feasible alternate incom	e streams	
Oper	ational Plan Action	Responsible Manager	Output Measure
45.1	Review Council's revenue generating activities annually as part of the Operational Plan process	ALL Reported by Chief Financial Officer	Existing revenue generation activities sustained and opportunities for additional activities identified and implemented where feasible
45.2	Prepare and submit applications to funding authorities	ALL Reported by Corporate Services and Governance	Number of applications submitted
45.3	Provide rental income from Council owned properties under lease	Corporate Services and Governance	Rental income received by Council in accordance with the adopted budget
45.4	Prepare development contributions plans and Voluntary Planning Agreements as required	Strategic Planning/ Community Partnerships	Plans prepared as required
45.5	Ensure optimal utilisation and return on Council's funds	Chief Financial Officer	Council's funds invested in line with legislative requirements and Council's Investment Policy

Deliv	very Program Activity		
46.	Balanced budget that sustains our provis	ion of services and asse	ts
Oper	ational Plan Action	Responsible Manager	Output Measure
46.1	Prepare asset management plans and long term funding need projections for sustainable asset service provision	Strategic Planning	Asset Management Plans for key infrastructure assets prepared
46.2	Align Council's provision of services and assets with available funding to maintain a balanced budget	Chief Financial Officer	Balanced Budget presented for 2016/2017
46.3	Review the Long Term Financial Plan to ensure Council remains financially sustainable	ALL Reported by Chief Financial Officer	Long Term Financial Plan reviewed by June 2016
46.4	Identify strategies to address Council's long-term sustainability	Chief Financial Officer	Strategies identified and submitted to Council for consideration

Deliv	Delivery Program Activity		
47.	47. Support the contribution to the community by volunteers		
Oper	ational Plan Action	Responsible Manager	Output Measure
47.1	Promote the Cultural Services volunteer program	Cultural Services	Cultural Services volunteers supported and valued through training and recognition programs Number of volunteers

#### 47. Support the contribution to the community by volunteers

Oper	ational Plan Action	Responsible Manager	Output Measure
47.2	Support the community and volunteers with the Adopt-a-Road program	Design and Mapping	Number of participants supported
47.3	Support community management of community facilities (halls and community centres)	Community Partnerships	Community halls and community centres maintained to required building standard Level of utilisation
47.4	Maintain the Community Volunteer Program at the Companion Animal Shelter	Environment and Regulatory Services	Program maintained
47.5	Manage, support, encourage and develop volunteer Bush Care groups for bushland sites	Parks and Recreation	Number of active Bush Care groups supported
47.6	Support the Rural Fire Service and State Emergency Service activities through works and funding contributions	Director Infrastructure Services	Funding provided

#### **Delivery Program Activity**

#### 48. Provide sustainable support for community groups

40.	46. Provide sustainable support for community groups		
Ope	rational Plan Action	Responsible Manager	Output Measure
48.1	Manage Deerubbin Centre community rooms for use by community groups	Cultural Services	Community rooms made available to community groups
48.2	Provide financial support to assist community groups to build social capital through sponsorship of community programs and events	Community Partnerships	Financial support in accordance with Community Sponsorship Program and club Grants provided
48.3	Undertake Sister Cities and City Country Alliance Program in conjunction with the Hawkesbury Sister City Association	Strategic Activities	Continue Sister Cities Program and reported annually to Council

#### **Delivery Program Activity**

## 49. Lobby other levels of government to deliver the services and infrastructure for which they are responsible

Ope	ational Plan Action	Responsible Manager	Output Measure
49.1	Participate on local, regional and State planning forums to advocate for human services needs of the Hawkesbury	Community Partnerships	Meetings attended as required
49.2	Respond to planning documentation/proposals developed by State and Federal governments in relation to services and infrastructure strategies	General Manager	Comments provided as required
49.3	As appropriate, lobby for the provision and/or improvement of government services and infrastructure for the area	General Manager	Lobbying undertaken as appropriate

#### **Delivery Program Activity** Develop and maintain partnerships that facilitate management of resources and funding 50. **Operational Plan Action** Responsible Manager **Output Measure** Maintain and develop Council's Participation maintained and Risk Management participation in Westpool and UIP to satisfactory results for various enhance Council's various insurances insurances received 50.2 Manage the Agreement for the operation **Director Support** Formal meetings of representatives and management of the Hawkesbury of YMCA NSW and relevant Services Leisure Centres Council staff held every three months. Reports and other documentation provided by YMCA NSW as required under the Agreement 50.3 Provide corporate governance and financial Community Funding and statutory services to delegated managing agents for Partnerships requirements, as negotiated with Council's externally funded community funding bodies, achieved services (Peppercorn Services Inc.) 50.4 Provide financial support to the Parks and Recreation Support provided Hawkesbury River Country Council 50.5 Provide and seek opportunities to improve **Environment and** Animal shelter is managed to Animal Shelter services to the community Regulatory Services accommodate the community's including housing and management of needs, with a rehoming rate of 90% straying and surrendered companion or above for dogs and 60% or animals, administration of legislative above for cats per month requirements and working with other animal welfare organisations to maintain a high rehoming rate of cats and dogs in Council's care 50.6 Develop the partnership with the Parks and Recreation

Deliv	Delivery Program Activity			
51.	Develop best practice processes and repo	orting measures		
Ope	rational Plan Action	Responsible Manager	Output Measure	
51.1	Provide support to Development Application Monitoring Advisory Committee (DAMAC)	Development Services Manager	Support provided	
51.2	Explore opportunities to improve application processing times for development	Development Services Manager	Opportunities explored and reported to DAMAC	
51.3	Provide reliable and responsive customer services	ALL Reported by Customer Services	Service delivered meets advertised Customer Contact and Customer Service Standards	

Strategic Planning

Corporate

Communication

Hawkesbury Sports Council to deliver contemporary solutions to sporting needs

Hawkesbury Homelessness Action Plan in conjunction with the Hawkesbury Housing

ensure that efficient use of funding and

50.7 Implement the priority actions of the

50.8 Review Council event partnerships to

Forum's Working Group

resources is achieved

Partnership reviewed

Priority actions implemented

Partnerships reviewed as required

#### **Develop best practice processes and reporting measures** 51.

Oper	ational Plan Action	Responsible Manager	Output Measure
51.4	Review Council's Information Technology Disaster Recovery process	Information Services	Process has been reviewed
51.5	Maintain and update Council's information technology infrastructure and corporate applications	Information Services	Council's information technology infrastructure and corporate applications maintained and upgraded as required
51.6	Maintain currency of the Business Continuity Plan	Information Services	Business Continuity Plan is current
51.7	Develop and implement best practice procurement processes throughout Council	Chief Financial Officer	Best practice procurement processes maintained
51.8	Deliver telephone enquiry and front counter services to Council's customers in accordance with performance indicators	Community Partnerships	Performance benchmarks achieved
51.9	Investigate customer service complaints and compliments in accordance with process and timeframes within Complaints Policy	Community Partnerships	Number of complaints finalised within required timeframes
51.10	Complete external reaccreditation process against the International Customer Services Standard	Community Partnerships	Council achieves ICSS reaccreditation
51.11	Provide support to the Audit Committee	Internal Auditor	Support provided
51.12	Conduct audits in accordance with Council's plan	Internal Auditor	Audits completed and recommendations implemented
51.13	B Develop an implementation plan to deliver Enterprise Risk Management (ERM) to the organisation	Risk Management	Implementation Plan developed and ERM policy adopted

#### **Delivery Program Activity**

<b>52.</b>	2. Comply with all statutory planning and reporting requirements		
Oper	ational Plan Action	Responsible Manager	Output Measure
52.1	Implement and review Human Resources/Industrial Relations policies, procedures and delegations to meet legislative requirements	Human Resources	All Human Resources/Industrial Relations policies procedures meet legislative requirements
52.2	Prepare required licence, National Pollution Inventory, NSW Office of Water Performance reports for McGraths Hill and South Windsor sewage treatment systems. Prepare required licence reports for the Hawkesbury city Waste management facility	Waste Management	All reports submitted to relevant authorities within required timeframes
52.3	Review and monitor Council's Work Health and Safety Strategy and Plan	Risk Management	Audit schedule implemented and maintained  Management reports tabled as agreed  Workers compensation licence returns submitted as required

Deliv	very Program Activity		
52.	Comply with all statutory planning and re	norting requirements	
	rational Plan Action	Responsible Manager	Output Measure
52.4	Provide animals shelter reporting in line with legislative requirements issued by the Department of Local Government	Environment and Regulatory Services	Animal shelter reports submitted to the relevant authority within the required deadlines
52.5	Report Public Interest Disclosure (PIDs) in accordance with legislative requirements	Corporate Services and Governance	Reports provided to the NSW Ombudsman
52.6	Forward privacy complaints immediately to the Office of the Privacy commissioner	Corporate Services and Governance	Complaints forwarded as required
52.7	Complete and report Pecuniary Interest Returns in accordance with legislative requirements	Corporate Services and Governance	Pecuniary Interest Returns completed and reported to Council
52.8	Review the Policy of the Payment Expenses and Provision of Facilities to Councillors	Corporate Services and Governance	Policy reviewed, adopted and submitted to the Office of Local Government
52.9	Review Council's Publication Guide in accordance with legislative requirements	Corporate Services and Governance	Publication Guide reviewed and submitted to the Office of Information Commission
52.10	Provide financial reporting in line with legislative requirements and Guidelines issued by the Office of Local Government	ALL Reported by Chief Financial Officer	Financial reports submitted to the relevant authority within the required deadline
52.11	Ensure sound administration of rates and charges across the Local Government Area in line with legislative requirements	ALL Reported by Chief Financial Officer	Rating categorisation, Rates Levy and charges determined in line with legislative requirements
52.12	2 Maintain financial information in line with legislative requirements	ALL Reported by Chief Financial Officer	Accounting records maintained in line with applicable legislation and Accounting Standards
52.13	Prepare Quarterly Budget Review Statements	ALL Reported by Chief Financial Officer	Quarterly Budget Review Statements submitted to Council in line with legislative requirements
52.14	Prepare Council's Resourcing Strategy	Chief Financial Officer/ Strategic Planning	Resourcing Strategy prepared and submitted to Office of Local Government
52.15	5 Prepare Council's Annual Report	Strategic Planning/ Chief Financial Officer	Report prepared and published prior to deadline of 30 November 2015
52.16	6 Manage onsite sewage management systems effectively through the "septic safe" program	Environment and Regulatory Services	Onsite sewage management systems are managed based on risk through the "septic safe" program
52.17	Investigate complaints of unauthorised development and development not complying with conditions of consent	Environment and Regulatory Services	Action taken to correct breaches in accordance with legislative requirements  Number and type of development complaints recorded and completed
52.18	Prepare Council's 2016/2017 Operational Plan	Strategic Planning/ Chief Financial Officer	Operational Plan prepared and adopted by Council

52.19 Prepare 2013-2017 Delivery Program progress reports

Strategic Planning

Progress reports reported to

Council

2. Comply with all statutory planning and reporting requirements		
Operational Plan Action	Responsible Manager	Output Measure
52.20 Coordinate the implementation of asset management in accordance with the Office of Local Government's Integrated Planning Reporting Framework – "Fit for the Future"	Strategic Planning	Office of Local Government requirement for Asset Planning met
52.21 Statutory statistical reports and provided to relevant State agencies on development activity	Development Services	Statistical reports are provided to relevant State agencies
52.22 Prepare and forward all relevant statutory reports for Crown lands	Parks and Recreation	Statutory reports submitted on time
52.23 Prepare and forward all relevant statutory reports for roads and associated infrastructure	Construction and Maintenance	Statutory reports submitted on time

#### **Delivery Program Activity**

## 53. Develop and implement a communication strategy to increase community understanding of council responsibilities and operations

Operational Plan Action	Responsible Manager	Output Measure
53.1 Implement communication tools to increase community understanding of Council's responsibilities and operations	Corporate Communication	Communication tools implemented and engagement with community expanded

#### **Delivery Program Activity**

## 54. Undertake community engagement and have dialogue with the community in setting affordable and sustainable service levels and standards

Oper	ational Plan Action	Responsible Manager	Output Measure
54.1	Undertake 2015 Community Survey	Strategic Planning	Survey undertaken and findings presented to Council
54.2	Establish service levels to be delivered based on community's expectations	ALL Reported by Strategic Planning	Appropriate and affordable service levels established
54.3	Develop the Hawkesbury Cultural Plan Resourcing Strategy	Cultural Services	Hawkesbury Cultural Plan Resourcing Strategy prepared
54.4	Develop Community Engagement Strategy to assist in setting affordable and sustainable levels of service	Corporate Communication/ Strategic Planning	Community Engagement Strategy developed

## 55. Demonstrate decisions made are transparent, fair, balanced and equitable and supported by appropriate resource allocations

Oper	ational Plan Action	Responsible Manager	Output Measure
55.1	Implement communication tools to demonstrate transparency and accountability	Corporate Communication	Communication tools implemented and engagement with community expanded
55.2	Council meeting cycle meets legislative requirements	General Manager	At least 10 Council meetings held each year, in different months
55.3	Review committees and membership annually	General Manager	Review undertaken and reported to Council
55.4	Provide community access to Council information	Corporate Services and Governance	Government Information Public Access (GIPA) Act complied with
55.5	Compile Business Papers for Council meetings	Corporate Services and Governance	All business papers are accurately compiled in accordance with relevant legislation and Council procedures
55.6	Implement the recommendation of the Hawkesbury Youth Summit 2015	Community Partnerships	Recommendations implemented
55.7	Maintain and monitor online access to development application information consistent with statutory requirements	Development Services Manager	DA Tracker Information maintained and monitored consistent with statutory requirements
55.8	Maintain Fines and Orders Appeal Assessment Panel of Council	Environment and Regulatory Services	Panel meets policy requirements
55.9	Coordinate implementation of Hawkesbury Cultural Plan actions	Cultural Services	Priority actions implemented
55.10	Provide legal services to Council	Director Support Services	Urgent legal advice provided to Council within 24 hours and other legal advice provided within agreed timeframes.
			Monthly reports received from Council's Solicitors outlining outstanding legal matters
55.11	Provide Survey, Design and Spatial Information Systems services and support	Design and Mapping	Service and Support provided
55.12	2 Implement Capital Works Program	Director Infrastructure Services	Capital works carried out in accordance with construction program
55.13	Coordinate implementation of Hawkesbury Access and Inclusion Plan	Community Partnerships	Number of actions implemented

#### 2015/2016 Operational Plan Project Funding

The following funds have been allocated to projects that will be undertaken as part of the operational plan actions identified in the Operational Plan Part 1 - "Projects, Programs and Activities for 2015/2016". The amounts quoted do not include grant funded expenditure and only include direct costs.

### **Looking after People and Place**

Action(s)	Service	Projects	Budget (\$)
1.1, 3.2, 3.3 & 50.8	168	Civic and Community Events	243,302
1.2	179	Heritage Walking Trail – Interpretive Signage	29,050
2.1	143	Hawkesbury Horizon Initiative	27,000
3.1	112	Youth Programs, Indigenous Programs, Aged and Disability Programs	124,959
5.1	143	Affordable Housing Policy	10,000
8.1	159	Buildings Asset Condition and Compliance Audits	100,000
8.2	119	Process Reviews	30,000
10.1	144, 147	Road Safety Action Plan Activities and Campaigns	162,237





### **Caring for Our Environment**

Action(s)	Service	Projects	Budget (\$)
15.1	134	Sullage Collection Services	1,369,325
15.3,15.4, 15.5	780	Provision of Sewerage Services	6,740,683
15.6	148, 163	Maintenance of Gross Pollutants Traps	141,288
15.7	143	Implement Priority Actions Identified in Estuary Management Plan	15,000
16.3, 16.4	143	Dredging Investigation, Study and Licence Application	83,500
17.1	189, 881	Waste Education Program	140,873
19.2	189, 881	Domestic Waste and Commercial Waste Services	11,311,221
22.4	150	Bush-care Program	104,003
23.2	881	Clean-up Australia Day	7,350
23.3	189	Operation of Waste Management Facility	6,345,766

## **Linking the Hawkesbury**

Action(s)	Service	Projects	Budget (\$)
28.1	163, 881	Town and Village Cleaning Program	679,953
28.2, 28.3, 28.7	152, 153, 163	Roads and Footpaths	7,785,796
28.4	163	Bridge Maintenance and Replacement	1,478,124
28.5	154	Kerb, Gutter and Drainage Works	1,260,590
28.6	163	Street Lines and Signs Maintenance	113,558





## **Supporting Business and Local Jobs**

Action(s)	Service	Projects	Budget (\$)
33.1, 33.2, 35.1	140, 190	Tourism Services	361,840
34.1	140	Branding Strategy Actions	10,000
38.1	165	Corporate Training and Staff Development	232,380
38.2	140	UWS Scholarship	15,100
39.1	110, 111, 115, 119, 191	Trainee and Graduate Positions	123,950
39.3, 39.4, 39.5	140	Business Development Programs	28,600
41.1	140	Economic Development Strategy Implementation	10,000





## **Shaping our Future Together**

Action(s)	Service	Projects	Budget (\$)
45.3	125	Rental Income from Investment Property Portfolio	(1,900,806)
45.5	121	Interest Income from Investment Portfolio	(975,000)
47.6	167, 666	Emergency Services	1,357,586
48.2	112	Community Sponsorship Program	82,995
48.3	140	Sister Cities and Rural Alliance Program	27,350
50.3	112	Peppercorn Services	95,415
50.4	150	Hawkesbury River County Council	165,994
50.6	150, 195	Hawkesbury Sports Council	1,045,957
51.4	110	Business Continuity Testing and Disaster Recovery Software and Infrastructure	70,000
51.5	110	Technology Improvement and Development	230,275
51.7	124	Procurement Services	499,197
51.11 & 51.12	141	Internal Audit Function	128,221
52.11	120	Rates Administration	960,207
52.16	133	Onsite Sewerage Management Systems	358,038
53.1 & 55.1	168	Communication Tools and Materials	108,838
54.1	143	Community Survey	24,000
55.11	157	Survey, Design and Spatial Information	973,513





# 2015/2016 Estimates of Income and Expenditure

## 2015/2016 Budgeted Income Statement

(\$'000)	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
Income from Continuing Operations			
Revenue:			
Rates & Annual Charges	(45,132)	(45,043)	(47,371)
User Charges & Fees	(4,869)	(5,091)	(5,637)
Interest & Investment Revenue	(1,266)	(1,326)	(1,153)
Other Revenues	(3,717)	(4,258)	(4,206)
Grants & Contributions provided for Operating Purposes	(6,988)	(7,076)	(6,849)
Grants & Contributions provided for Capital Purposes	(375)	(3,289)	(2,309)
Total Income from Continuing Operations	(62,347)	(66,084)	(67,525)
Expenses from Continuing Operations			
Employee Benefits & On-Costs	24,332	24,529	25,245
Borrowing Costs	570	570	495
Materials & Contracts	18,073	19,785	18,507
Depreciation & Amortisation	14,516	14,670	14,707
Other Expenses	11,231	11,886	11,768
Total Expenses from Continuing Operations	68,723	71,439	70,722
Net Operating Result for the Year	6,376	5,356	3,198
Net Operating Result for the year before Grants and	6,751	8,645	5,507
Contributions provided for Capital Purposes			
Source of capital funding (excluding reserves)			
Proceeds from the sale of capital assets	(1,004)	(1,198)	(960)
Depreciation	(14,516)	(14,670)	(14,707)
Grants & Contributions - Capital	(375)	(3,289)	(2,309)
	(15,895)	(19,157)	(17,977)
Application of Capital Funding			
New Assets			
Land, Building & Land Improvements	7,625	15,749	162
Roads, Bridges, Footpaths & Drainage	369	563	819
Parks Assets & Other Structures	-	997	50
Renewal of Assets			
Land, Building & Land Improvements	744	1,678	533
Roads, Bridges, Footpaths & Drainage	5,025	6,597	6,173
Sewer Infrastructure	700	600	2,000
Parks Assets & Other Structures	715	883	907
Other Assets	1,860	2,626	456
Plant & Equipment	2,864	4,582	2,748
and the first of t	19,901	34,275	13,847
Net Capital Expenditure	4,007	15,118	(4,130)
Retained (surplus)/deficit from prior years	.,	3,	(3,100)
Transfer from Reserves	(39,419)	(54,065)	(32,776)
Transfer (to) Reserves	28,661	30,302	31,398
113.13.3. (10) 110001100	(10,758)	(23,763)	(1,377)
Retained (surplus)/deficit available for general funding	(10,730)	(23,703)	(1,577)
purposes			

## 2015/2016 Summary of Income and Expenditure by CSP Theme

(\$'000)	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
Income			
Looking After People And Place	(4,175)	(6,964)	(4,821)
Caring For Our Environment	(19,870)	(19,732)	(21,239)
Linking The Hawkesbury	(3,122)	(4,082)	(5,238)
Supporting Businesses & Local Jobs	(16)	(19)	(20)
Shaping Our Future Together	(35,117)	(35,236)	(36,161)
Governance	(47)	(51)	(45)
Total Income from Continuing Operations	(62,347)	(66,084)	(67,525)
Expenses			
Looking After People And Place	24,903	26,725	27,635
Caring For Our Environment	20,067	20,391	20,666
Linking The Hawkesbury	16,034	16,478	17,522
Supporting Businesses & Local Jobs	646	721	737
Shaping Our Future Together	6,335	6,353	3,639
Governance	738	772	524
Total Expenses from Continuing Operations	68,723	71,439	70,722
Net Operating Result from Continuing Operations	6,376	5,356	3,198

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Cemeteries	59
Hawkesbury Leisure Centre	60
Fire Control	61

# Theme Summary

Income from Continuing Operations	2014/15	2014/15	Estimates 2015/16
Community Administration	(184)	(222)	(177)
Library Services	(22)	(24)	(5)
Insurance Risk Management	-	(330)	-
Workers Compensation	_	(2)	_
Heritage	(10)	(19)	(10)
Building Control	(446)	(417)	(702)
Development Control	(948)	(991)	(1,042)
Regulation & Enforcement	(103)	(125)	(83)
Animal Control	(692)	(701)	(773)
Regional Gallery	16	4	48
City Planning	(48)	(347)	(160)
Community Safety Programs	(46)	(62)	(50)
Parking Patrol	(630)	(630)	(647)
Parks - Operational	(104)	(137)	(116)
Recreation	(177)	(182)	(197)
Council & Community Buildings	34	(147)	(58)
Works Depot	(13)	(13)	(19)
Section 94 Funding	- (10)	(739)	- ()
Regional Museum	(52)	(52)	(2)
Parks Grants	- (02)	(694)	- (-)
Section 94A Funding	_	(467)	_
Parks Capital (Excluding Plant & Grants)	_	(15)	_
Cemeteries	(188)	(188)	(226)
Hawkesbury Leisure Centre	4	4	4
Fire Control	(568)	(467)	(606)
Total Income from Continuing Operations	(4,175)	(6,964)	(4,821)
Expenses from Continuing Operations	(1,110)	(0,001)	(1,021)
Community Administration	822	854	974
Library Services	2,400	2,457	2,226
Insurance Risk Management	(31)	(24)	-,
Workers Compensation	(28)	23	_
Heritage	63	90	41
Building Control	970	970	648
Development Control	1,781	2,064	1,452
Regulation & Enforcement	426	515	524
Animal Control	893	901	1,062
Regional Gallery	531	577	490
City Planning	205	852	-
Community Safety Programs	121	139	154
Parking Patrol	363	363	435
Parks - Operational	6,644	6,772	7,496
Recreation	518	518	548
Council & Community Buildings	5,184	5,228	7,143
Works Depot	(24)	(24)	95
State Emergency Services	269	249	268
Section 94 Funding	_	34	-
	381	444	438

(\$'000)	Original Budget 2014/15	Amended Budget 2014/15	Budget Estimates 2015/16
Parks Grants	-	368	-
Section 94A Funding	-	7	-
Parks Capital (Excluding Plant & Grants)	244	231	338
Cemeteries	178	206	181
Hawkesbury Leisure Centre	1,051	1,087	995
Fire Control	1,939	1,821	2,127
Total Expenses from Continuing Operations	24,903	26,725	27,635

Internal charges are included in Service Summaries.

## **Services Summary**

Service:

Responsible Manager / Director: Operational Plan Activities:

112 Community Administration Executive Manager Community Partnerships 3.1, 5.1, 8.2, 15.7, 25.2, 25.3, 39.6, 45.1, 45.2, 45.4, 46.3, 47.3, 48.2, 49.1, 50.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.6, 55.13

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
2014-15 Southern Phone Company Grant-Community	_	_	(25,000)	_
Funding			, ,	
Aged & Disability Officer-FaCS-AD&HC 7318	(35,337)	(27,165)	(16,978)	(17,455)
Aged & Disabled Off-DeptSocialServ HACC 9734	(16,839)	(12,957)	(36,872)	(9,218)
Rental, Lease and fees Income	(125,653)	(129,806)	(129,806)	(132,666)
Seniors Week-DepFam&CommServ-Gr 187X 1314	(500)	-	-	-
Sundry Income	(227)	-	-	-
Youth Week Grant-Cabinet Office	(1,845)	(1,845)	(1,845)	(1,845)
Yth Worker-Salary Subsidy-FaCS CBNepean950	(35,694)	(35,465)	(35,465)	(37,646)
Total Operating Income	(216,096)	(207,238)	(245,966)	(198,830)
OPERATING EXPENSES				
Employee Costs	391,568	409,354	410,880	431,352
Cleaning	46,658	51,685	52,685	53,029
Comty Services Program Expenses	93,010	96,000	96,000	98,496
Contractors	40,715	41,870	41,870	42,959
Deerubbin Centre Electricity Internal	18,019	18,500	18,500	16,300
Grant Funded Consultancy Fees	-	-	6,684	-
Grant Funded Operational Exp	500	-	25,413	-
HCC Garbage Rates	2,314	2,463	2,463	2,707
HCC Land Rates - Business	2,446	2,503	2,532	2,593
HCC Sewer Rates	681	698	700	749
Mowing	4,595	4,911	4,911	4,892
Overheads	109,212	112,537	112,537	238,434
Plant On Costs	1,227	-	-	-
Postage & Freight	67	-	-	-
Section 356 Expenditure	64,965	70,039	70,039	70,595
Sundry Expenses	14,486	15,569	13,246	15,973
Sustenance	214	-	856	-
Youth Worker Programs	10,186	14,655	13,565	13,498
Depreciation Expense	3,649	4,500	4,500	4,500
Total Operating Expenses	804,512	845,284	877,381	996,077
NET OPERATING RESULT	588,416	638,046	631,415	797,247
CAPITAL FUNDING				
Depreciation	(3,649)	(4,500)	(4,500)	(4,500)
TOTAL CAPITAL FUNDING	(3,649)	(4,500)	(4,500)	(4,500)
NET CAPITAL EXPENDITURE	(3,649)	(4,500)	(4,500)	(4,500)
NET RESERVE TRANSFERS	-	-	(7,097)	-
PROGRAM (SURPLUS) / DEFICIT	584,767	633,546	619,818	792,747

Responsible Manager / Director: Operational Plan Activities:

115 Library ServicesManager Cultural Services

8.2, 8.3, 15.7, 45.1, 45.2, 46.3, 47.1, 48.1, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 54.3, 55.9

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Donations	(500)	-	(500)	-
Lib L/ Priority Proj Grant-State Lib	(15,559)	(15,700)	(15,772)	(16,000)
Library Charges and Fees	(42,559)	(42,255)	(42,351)	(41,083)
Library Per Capita Sub-State Lib of NSW	(155,517)	(156,300)	(157,093)	(158,000)
Tech Savvy Seniors-State Lib NSW-Gr 187Y 1314	(4,545)	-	-	-
Total Operating Income	(218,680)	(214,255)	(215,716)	(215,083)
OPERATING EXPENSES				
Employee Costs	1,285,191	1,275,601	1,284,853	1,352,535
Consultancy Fees	1,437	1,500	3,000	1,540
Courier Costs	6,422	-	-	-
Database Subscriptions & Memberships	17,981	19,510	19,510	28,465
Deerubbin Centre Air Conditioning Exps-Internal	89,640	79,000	79,000	109,500
Deerubbin Centre Electricity Internal	106,486	112,500	112,500	99,570
General Computer Expenses	-	-	-	500
HCC Garbage Rates	578	616	616	677
Insurance	2,278	-	-	-
Lib Local Priority Projects Oper Grants Projects	1,101	15,700	46,571	16,000
Library Oth Recurrent Exp	22,092	26,554	27,392	24,054
Loss on Sale of Assets	29,365	-	-	-
Maintenance - Furniture & Fittings	-	-	-	8,600
Mtce Gardens & Grounds	1,013	-	2,410	3,130
Other Waste Disposal Expenses - Internal	69	-	-	-
Overheads	786,372	810,353	810,353	575,824
Plant On Costs	362	-	780	-
Postage & Freight	-	-	13,500	13,500
Print Machine Rental	5,764	6,700	6,700	-
Printing & Stationery Costs	11,425	13,700	13,700	12,000
Promotion Expenditure	7,180	12,530	54,280	10,856
Software Licensing & Maintenance	-	-	4,176	8,088
Sustenance	137	-	109	-
Telephone Expenses	-	-	3,500	4,133
Depreciation Expense	183,309	218,000	166,635	166,500
Total Operating Expenses	2,558,202	2,592,264	2,649,585	2,435,472
NET OPERATING RESULT	2,339,522	2,378,009	2,433,869	2,220,389
CAPITAL EXPENDITURE				
Intangible Asset	-	-	25,455	-
PPE Library Books	297,563	291,500	301,967	293,059
PPE Furniture & Fittings	7,126	11,000	33,110	7,500
PPE Office Equipment	320	-	55,542	2,550
TOTAL CAPITAL EXPENDITURE	305,009	302,500	416,074	303,109
CAPITAL FUNDING				
Depreciation	(183,309)	(218,000)	(166,635)	(166,500)
TOTAL CAPITAL FUNDING	(183,309)	(218,000)	(166,635)	(166,500)
NET CAPITAL EXPENDITURE	121,700	84,500	249,439	136,609
NET RESERVE TRANSFERS	38,177	-	(192,054)	-
PROGRAM (SURPLUS) / DEFICIT	2,499,399	2,462,509	2,491,254	2,356,998

Responsible Manager / Director: Operational Plan Activities:

116 Insurance Risk ManagementManager Risk Management8.2, 15.7, 45.1, 45.2, 46.3, 50.1, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Sundry Income	(78,000)	-	(330,000)	-
Total Operating Income	(78,000)	-	(330,000)	-
OPERATING EXPENSES				
Employee Costs	204,082	188,479	188,479	197,132
Claims for Damages	3,265	-	-	-
Insurance	940,199	1,017,000	1,024,239	961,500
Insurance - Public Liability Claims	105,984	50,000	50,000	50,000
Insurance Contra	(339,000)	(440,000)	(440,000)	(483,000)
Overheads	(822,312)	(847,390)	(847,390)	(726,432)
Sundry Expenses	801	800	800	800
Total Operating Expenses	93,019	(31,111)	(23,872)	-
NET OPERATING RESULT	15,019	(31,111)	(353,872)	-
PROGRAM (SURPLUS) / DEFICIT	15,019	(31,111)	(353,872)	-

Service:

Responsible Manager / Director:

**Operational Plan Activities:** 

117 Workers Compensation Manager Risk Management

8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 51.13, 52.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Sundry Income	-	-	(2,009)	-
Total Operating Income	-	-	(2,009)	-
OPERATING EXPENSES				
Employee Costs	552,290	597,822	600,476	618,486
Annual Support and Maintenance	11,233	9,700	9,700	9,900
Consultancy Fees	50,185	85,100	132,747	18,800
Contractors Charges	25,503	26,000	24,295	26,500
General Office Expenditure	741	600	600	500
Licences, Subscriptions & Memberships	12,326	13,400	13,400	9,000
Overheads	(732,312)	(760,651)	(760,651)	(683,186)
Plant On Costs	861	-	1,282	-
Stores Items	25	-	14	-
Sundry Expenses	61	-	109	-
Sustenance	11	-	1,015	-
Total Operating Expenses	(79,077)	(28,029)	22,987	-
NET OPERATING RESULT	(79,077)	(28,029)	20,978	-
NET RESERVE TRANSFERS	(3,582)	-	(49,007)	(264,543)
PROGRAM (SURPLUS) / DEFICIT	(82,659)	(28,029)	(28,029)	(264,543)

Responsible Manager / Director: Operational Plan Activities:

130 Heritage Strategic Planning Manager 7.1, 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Heritage Assistance Fund-Heritage Grant	(5,523)	(9,500)	(9,500)	(10,000)
Local Heritage Places-OEH-gr 1881	-	-	(9,000)	-
Total Operating Income	(5,523)	(9,500)	(18,500)	(10,000)
OPERATING EXPENSES				
Consultancy Fees	21,902	40,000	40,000	30,000
Grant Funded Operational Exp	-	-	9,000	-
Heritage Programs - Assistance Funds	-	-	18,000	-
Overheads	22,500	23,185	23,185	10,721
Total Operating Expenses	44,402	63,185	90,185	40,721
NET OPERATING RESULT	38,879	53,685	71,685	30,721
NET RESERVE TRANSFERS	50,000	-	(18,000)	-
PROGRAM (SURPLUS) / DEFICIT	88,879	53,685	53,685	30,721

Service:

Responsible Manager / Director: Operational Plan Activities:

131 Building Control Manager Development Services

8.2, 15.7, 45.1, 45.2, 46.3, 51.1, 51.2, 51.3, 52.10, 52.11, 52.12, 52.13, 52.21, 54.2, 55.7

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Advertising Signs Licence	(286)	-	-	-
Construction Certificates	(348,509)	(290,500)	(342,500)	(456,400)
Inspection Fees	-	(79,808)	-	(150,000)
Long Service Leave Commission	(4,068)	(4,000)	(4,000)	(5,000)
S149D Certificates	(55,366)	(52,500)	(52,500)	(68,250)
Sale of Drainage Diagram	(10,391)	(9,500)	(9,500)	(10,300)
Sundry Building Control Income DIV81	(1,269)	(1,200)	(1,200)	(1,242)
Sundry Income	(8,116)	(8,000)	(7,400)	(10,500)
Total Operating Income	(428,005)	(445,508)	(417,100)	(701,692)
OPERATING EXPENSES				
Employee Costs	448,542	483,246	483,246	477,650
Employment Agencies	22,248	_	-	-
Overheads	472,476	486,891	486,891	170,690
Sundry Expenses	13	_	-	-
Total Operating Expenses	943,279	970,137	970,137	648,340
NET OPERATING RESULT	515,274	524,629	553,037	(53,352)
PROGRAM (SURPLUS) / DEFICIT	515,274	524,629	553,037	(53,352)

Responsible Manager / Director: Operational Plan Activities:

132 Development Control Manager Development Services 8.2, 15.7, 45.1, 45.2, 46.3, 51.1, 51.2, 51.3, 52.10, 52.11, 52.12, 52.13, 52.21, 54.2, 55.7

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Agricultural Fees	(19,007)	(12,500)	(11,500)	(10,500)
Development Application	(566,015)	(451,500)	(448,000)	(561,980)
Development Control Income	(985)	(520)	(520)	(520)
Inspection Fees	(1,050)	(85,000)	(85,000)	-
Sect 149 Certificates	(168,103)	(164,000)	(164,101)	(185,100)
Subdivision Fees	(327,960)	(230,000)	(220,182)	(223,960)
Sundry Develop Income	(1,030)	(1,000)	(1,000)	(1,170)
Sundry Income	(3,446)	(3,500)	(60,656)	(58,425)
Total Operating Income	(1,087,597)	(948,020)	(990,959)	(1,041,655)
OPERATING EXPENSES				
Employee Costs	844,643	833,047	892,897	1,001,143
Consultancy Fees	2,870	-	49,130	2,000
Contribution to outside bodies	73,117	74,000	76,238	79,000
Employment Agencies	77,261	-	170,000	-
Overheads	843,708	869,446	869,446	366,034
Plant On Costs	4,195	4,100	3,600	2,500
Sundry Expenses	1,329	-	-	-
Tree Preservation Order Works	-	-	3,000	1,500
Total Operating Expenses	1,847,124	1,780,593	2,064,311	1,452,177
NET OPERATING RESULT	759,527	832,573	1,073,352	410,522
NET RESERVE TRANSFERS	47,130	-	(47,130)	-
PROGRAM (SURPLUS) / DEFICIT	806,657	832,573	1,026,222	410,522

### Service: Responsible Manager / Director: Operational Plan Activities:

137 Regulation & Enforcement Manager Environment & Regulatory Services 8.2, 15.7, 22.2, 22.3, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 52.17, 54.2, 55.8

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Administration Fee Income	455	(1,398)	(1,398)	(1,000)
Disposal of Derelict Vehicles Income	-	(206)	(206)	-
Fines & Penalties	(91,313)	(100,000)	(100,000)	(80,000)
Litter Prevention Education Prog-EPA-Gr 1885	(67,973)	-	(22,657)	-
Sign Registration	(1,954)	(1,100)	(1,100)	(1,700)
Total Operating Income	(160,786)	(102,704)	(125,361)	(82,700)
OPERATING EXPENSES				
Employee Costs	328,603	358,847	383,417	367,977
Consumables	55	-	-	-
Disposal of Derelict Vehicles	800	1,000	1,000	1,000
General Office Expenditure	-	-	40	100
Grant Funded Operational Exp	-	-	66,060	-
On Line Title Seaches	166	100	100	100
Overheads	33,744	34,777	34,777	125,973
Plant - Running Costs	16,637	16,200	16,200	17,000
Police Fines & Processing	1,681	2,200	2,200	1,500
Printing & Stationery Costs	248	700	700	700
Stores Items	528	1,500	1,460	600
Sundry Expenses	30	-	-	-
Sustenance	14	-	-	-
Vehicle Expenses-Lease Back	83	-	-	-
Depreciation Expense	10,888	11,000	8,884	9,000
Total Operating Expenses	393,478	426,324	514,838	523,950
NET OPERATING RESULT	232,692	323,620	389,477	441,250
CAPITAL EXPENDITURE				
PPE Plant	-	-	33,337	36,000
TOTAL CAPITAL EXPENDITURE	-	-	33,337	36,000
CAPITAL FUNDING				
Sale of Plant	-	-	(13,810)	(15,000)
Depreciation	(10,888)	(11,000)	(8,884)	(9,000)
TOTAL CAPITAL FUNDING	(10,888)	(11,000)	(22,694)	(24,000)
NET CAPITAL EXPENDITURE	(10,888)	(11,000)	10,643	12,000
NET RESERVE TRANSFERS	98,973	-	(98,973)	-
PROGRAM (SURPLUS) / DEFICIT	320,777	312,620	301,147	453,250

Responsible Manager / Director: Operational Plan Activities:

138 Animal Control Manager Environment & Regulatory Services 8.2, 15.7, 45.1, 45.2, 46.3, 47.4, 50.5, 51.3, 52.4, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget	Amended Budget	Budget Estimates
		2014/2015	2014/2015	2015/2016
OPERATING INCOME				
Animal Impounding Income	(250,997)	(240,900)	(246,900)	(275,340)
Animal Sales Income	(181,692)	(181,300)	(184,300)	(193,360)
Pound Income	(248,757)	(270,200)	(270,200)	(304,750)
Profit on Sale of Assets	(5,571)	-	-	-
Total Operating Income	(687,017)	(692,400)	(701,400)	(773,450)
OPERATING EXPENSES				
Employee Costs	491,376	496,748	497,827	526,918
Bank Charges	4,163	4,100	4,100	3,340
Consumables	28,744	22,900	22,671	24,367
Infringement Processing Expenses	12,497	12,900	12,900	13,060
Insurance	602	-	-	-
Network Administration	330	-	1,320	-
Other Waste Disposal Expenses - Internal	3,205	3,020	3,020	3,500
Overheads	168,744	173,890	173,890	273,745
Plant - Running Costs	9,897	7,100	7,100	7,000
Print Machine Maintenance	694	-	2,040	-
Print Machine Rental	824	-	668	-
Printing & Stationery Costs	708	850	3,850	3,850
Stock Pound Expenses	23,486	31,000	31,000	25,000
Stores Items	2,209	3,400	3,400	4,600
Veterinary Expenses	118,547	114,600	115,722	154,400
Depreciation Expense	20,950	22,500	21,855	22,000
Total Operating Expenses	886,976	893,008	901,363	1,061,780
NET OPERATING RESULT	199,959	200,608	199,963	288,330
CAPITAL EXPENDITURE				
PPE Plant	1,500	-	-	-
TOTAL CAPITAL EXPENDITURE	1,500	-	-	-
CAPITAL FUNDING				
Sale of Plant	(5,571)	-	-	-
Adjust Sale Proceeds	5,571	-	-	-
Depreciation	(20,950)	(22,500)	(21,855)	(22,000)
TOTAL CAPITAL FUNDING	(20,950)	(22,500)	(21,855)	(22,000)
NET CAPITAL EXPENDITURE	(19,450)	(22,500)	(21,855)	(22,000)
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	180,509	178,108	178,108	266,330

Responsible Manager / Director: Operational Plan Activities:

139 Regional Gallery Manager Cultural Services 8.2, 15.7, 45.1, 45.2, 46.3, 47.1, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 54.3, 55.9

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Arts Funding Program	(53,907)	(53,916)	(53,916)	-
Creative Acct Exhibit-Museums&Galleries-Gr 187Z 1415	-	-	(12,500)	-
Dot Dot Dot Travel-GordonDarlingFound-Gr 186E 1314	(2,259)	-	-	-
Gallery Income	(6,085)	(6,000)	(6,000)	(8,000)
Room Hire	(390)	-	-	-
Total Operating Income	(62,641)	(59,916)	(72,416)	(8,000)
OPERATING EXPENSES				
Employee Costs	288,593	273,540	273,540	244,087
Art Gallery Expenses	96,829	105,700	105,934	101,460
Deerubbin Centre Air Conditioning Exps-Internal	77,177	64,500	64,500	43,870
Deerubbin Centre Electricity Internal	9,543	10,000	10,000	10,260
Food & Beverages (client - entertainment) not subject to FBT	591	-	-	-
Food & Beverages subject to FBT (entertainment)	51	-	-	-
Grant Funded Operational Exp	15,817	12,734	58,249	-
HCC Land Rates - Business	1,795	1,837	1,837	1,908
HCC Sewer Rates	340	349	349	375
Overheads	111,396	114,797	114,797	123,241
Plant On Costs	24	-	-	-
Print Machine Rental	1,831	2,080	2,080	-
Sustenance	728	1,000	1,000	-
Depreciation Expense	19,610	21,000	21,000	21,000
Total Operating Expenses	624,325	607,537	653,285	546,201
NET OPERATING RESULT	561,684	547,621	580,869	538,201
CAPITAL FUNDING				
Depreciation	(19,610)	(21,000)	(21,000)	(21,000)
TOTAL CAPITAL FUNDING	(19,610)	(21,000)	(21,000)	(21,000)
NET CAPITAL EXPENDITURE	(19,610)	(21,000)	(21,000)	(21,000)
NET RESERVE TRANSFERS	(6,871)	-	(35,274)	-
PROGRAM (SURPLUS) / DEFICIT	535,204	526,621	524,595	517,201

Responsible Manager / Director: Operational Plan Activities:

143 City PlanningStrategic Planning Manager

2.1, 4.1, 4.2, 6.1, 8.2, 8.4, 8.5, 9.1, 12.1, 15.7, 16.1, 16.3, 16.4, 17.1, 21.1, 24.1, 40.1, 45.1, 45.2, 45.4, 46.1, 46.3, 50.7, 51.3, 52.10, 52.11, 52.12, 52.13, 52.14, 52.15, 52.18, 52.19, 52.20, 54.1, 54.2, 54.4

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Better Waste & Recycling Fund Income (Reserve)	(194,597)	-	(170,134)	-
CommStrategicPlannerSubsidy-FaCS-CBMetroWest004	(8,684)	-	-	-
Hbury River Estuary Mgt Study-OfficeEnv&Heritage	(72,434)	-	(18,980)	-
Plant Surplus -PW Hire Earned	(7,142)	-	-	-
Sundry Income	(86,020)	(47,880)	(157,732)	(160,000)
Total Operating Income	(368,876)	(47,880)	(346,846)	(160,000)
OPERATING EXPENSES				
Employee Costs	649,842	622,431	624,988	671,619
Advertising	933	_	-	-
Better Waste & Recycling OP Program	-	-	362,486	-
Consultancy Fees	38,798	171,000	359,414	309,500
Contribution to outside bodies	6,000	6,000	6,000	6,000
Grant Funded Consultancy Fees	72,434	_	18,980	-
Licences, Subscriptions & Memberships	41,892	41,360	41,360	22,380
Maintenance - Buildings	88	_	-	-
Other Waste Disposal Expenses - Internal	9	_	-	-
Overheads	(622,020)	(640,985)	(640,985)	(1,010,999)
Plant - Running Costs	5,566	-	-	-
Plant On Costs	5,532	_	-	-
Printing & Stationery Costs	3,022	-	-	-
Social Planning	28,116	3,000	9,564	-
State of the Environment Report	-	-	19,983	-
Sundry Expenses	1,104	1,500	1,188	500
Sustenance	3,242	1,000	1,643	1,000
Waste Sustainability Improvement Prog	190,476	-	47,728	-
Total Operating Expenses	425,035	205,306	852,348	-
NET OPERATING RESULT	56,158	157,426	505,502	(160,000)
CAPITAL EXPENDITURE				
PPE Buildings	11,088	-	-	-
PPE Other Structures	26,769	-	9,261	-
PPE Other Assets	107,188	-	-	-
TOTAL CAPITAL EXPENDITURE	145,045	-	9,261	-
NET CAPITAL EXPENDITURE	145,045	-	9,261	-
NET RESERVE TRANSFERS	(226,359)	-	(467,190)	-
PROGRAM (SURPLUS) / DEFICIT	(25,156)	157,426	47,574	(160,000)

Responsible Manager / Director: Operational Plan Activities:

144 Community Safety Programs
Executive Manager Community Partnerships
8.2, 10.1, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11,
52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
H'bury Child Restrains Proj-RTA Gr	(2,600)	-	(1,500)	-
NSW Bike Week-RMS Grant	(2,700)	-	(4,500)	-
Road Safety LG Funding Programs-RMS Grants	(9,290)	-	(9,500)	-
Road Safety Officer Salary Cost-RMS Grant	(42,980)	(46,375)	(46,375)	(50,042)
Total Operating Income	(57,570)	(46,375)	(61,875)	(50,042)
OPERATING EXPENSES				
Employee Costs	91,884	92,750	95,202	98,498
Overheads	13,500	13,912	13,912	40,617
Road Safety Grant Programs Expenditure	13,952	-	15,411	-
Road Safety Officer Programs	21,713	14,780	14,417	15,164
Total Operating Expenses	141,050	121,442	138,942	154,279
NET OPERATING RESULT	83,480	75,067	77,067	104,237
NET RESERVE TRANSFERS	(17,038)	-	(2,000)	-
PROGRAM (SURPLUS) / DEFICIT	66,442	75,067	75,067	104,237

Responsible Manager / Director: Operational Plan Activities:

149 Parking Patrol Manager Environment & Regulatory Services 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Income-Infringements	(621,295)	(620,000)	(620,000)	(636,000)
Sundry Income	(7,999)	(9,600)	(9,600)	(10,600)
Total Operating Income	(629,294)	(629,600)	(629,600)	(646,600)
OPERATING EXPENSES				
Employee Costs	157,238	175,105	175,105	184,599
Consumables	1,211	-	-	-
Employment Agencies	52,141	54,000	54,000	52,400
Infringement Processing Expenses	90,740	86,800	86,800	90,000
Overheads	45,000	46,370	46,370	107,240
Plant On Costs	79	-	-	-
Printing & Stationery Costs	772	-	-	-
Stores Items	-	700	700	-
Sundry Expenses	22	-	-	-
Depreciation Expense	199	500	500	500
Total Operating Expenses	347,401	363,475	363,475	434,739
NET OPERATING RESULT	(281,893)	(266,125)	(266,125)	(211,861)
CAPITAL FUNDING				
Depreciation	(199)	(500)	(500)	(500)
TOTAL CAPITAL FUNDING	(199)	(500)	(500)	(500)
NET CAPITAL EXPENDITURE	(199)	(500)	(500)	(500)
NET RESERVE TRANSFERS	(7,424)			
PROGRAM (SURPLUS) / DEFICIT	(289,516)	(266,625)	(266,625)	(212,361)

Responsible Manager / Director: Operational Plan Activities:

150 Parks - Operational Manager Parks & Recreation 7.1, 8.2, 9.1, 13.1, 15.7, 22.4, 45.1, 45.2, 46.3, 47.5, 50.4, 50.6, 51.3, 52.10, 52.11, 52.12, 52.13, 52.22, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Contributions	_	_	(5,282)	_
Contributions Trees	(375)	_	(1,935)	_
Governor Phillip Park Income	(5,296)	(8,390)	(7,027)	(5,000)
Insurance Settlement	(1,748)	-	-	-
Nursery Income	(27,012)	(18,500)	(20,928)	(28,000)
Other Revenue	(1,150)	-	(636)	(600)
Parks' Bookings	(30,112)	(22,000)	(26,386)	(12,000)
Rental, Lease and fees Income	(72,067)	(60,000)	(82,633)	(76,899)
Staff Reimbursements	(4,100)	(00,000)	(02,033)	(70,099)
Sundry Income	(5,132)	(3,043)	(3,043)	(2,743)
Tender Documents	(5,132)	(3,043)	(3,043)	(2,743)
	(4.46.004)	(444 022)	, ,	(425.242)
Total Operating Income	(146,991)	(111,933)	(148,052)	(125,242)
OPERATING EXPENSES	4 000 075	4 000 045	4 044 005	0.000.040
Employee Costs	1,832,275	1,829,345	1,811,005	2,006,342
Bushcare Officer Program	17,899	27,400	28,900	27,500
Cleaning	54,805	30,000	30,000	26,634
Consultancy Fees	58,759	30,000	98,015	-
Contract Mowing	58,406	67,000	67,000	85,000
Contribution to HSC & HLC	839,834	726,325	726,325	761,909
Contribution to outside bodies	186,928	192,160	192,485	196,376
Electricity	16	-	-	-
Food & Beverages (client - entertainment) not subject to FBT	23	-	-	-
Food & Beverages subject to FBT (entertainment)	43	-	-	-
Footpaths Maintenance	1,800	-	-	-
HCC Garbage Rates	6,374	6,786	6,786	7,458
HCC Land Rates - Residential	1,383	1,414	1,414	1,444
HCC Sewer Rates	3,404	3,490	3,490	3,745
Insurance	29,079	-	-	1,262
Internal Recycled Water Expense	119	-	-	-
Internal Sullage Expenses (pump - Out)	1,305	-	2,380	-
Land Management Bushcare	164,477	211,800	222,955	217,300
Licences, Subscriptions & Memberships	250	573	573	600
Loss on Sale of Assets	31,198	-	-	-
Maintenance - Plant & Equipment	3,355	_	_	_
Mowing	_	20,000	20,000	20,000
Other Waste Disposal Expenses - Internal	83,246	76,007	76,007	80,000
Overheads	674,976	672,395	672,395	1,265,147
Parks - M&R	189,502	130,000	135,840	173,000
Plant On Costs	356,705	356,214	355,414	335,334
Security	30,000	30,827	30,827	36,000
Stores Items	684	45,000	36,573	32,550
Sundry Expenses	- 004		65	-
Sustenance	2,090	_	32	_

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
Tree Planting Maintenance	122,677	65,000	172,275	130,000
Depreciation Expense	2,100,649	2,130,500	2,091,948	2,097,500
Total Operating Expenses	6,852,260	6,652,236	6,782,704	7,505,101
NET OPERATING RESULT	6,705,269	6,540,303	6,634,652	7,379,859
CAPITAL FUNDING				
Depreciation	(2,100,649)	(2,130,500)	(2,091,948)	(2,097,500)
TOTAL CAPITAL FUNDING	(2,100,649)	(2,130,500)	(2,091,948)	(2,097,500)
NET CAPITAL EXPENDITURE	(2,100,649)	(2,130,500)	(2,091,948)	(2,097,500)
NET RESERVE TRANSFERS	39,112	-	(96,032)	(20,000)
PROGRAM (SURPLUS) / DEFICIT	4,643,732	4,409,803	4,446,672	5,262,359

Responsible Manager / Director: Operational Plan Activities:

151 Recreation

Manager Parks & Recreation

8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 45.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Learn to Swim	(25,499)	(18,000)	(21,975)	(28,000)
Richmond Pool Income	(170,375)	(159,290)	(159,290)	(168,782)
Sundry Income	(323)	-	(557)	(600)
Total Operating Income	(196,196)	(177,290)	(181,822)	(197,382)
OPERATING EXPENSES				
Employee Costs	245,460	236,024	236,024	235,333
Bank Charges	1,680	-	-	-
Cost of Goods Sold	34,858	32,000	32,000	34,000
HCC Sewer Rates	681	698	700	749
Insurance	2,991	-	-	2,690
Other Waste Disposal Expenses - Internal	400	306	306	-
Overheads	90,000	92,740	92,740	109,434
Plant On Costs	3,131	-	-	6,000
Pool Chemicals	18,738	18,540	18,540	20,000
Pool M & R	24,806	25,000	25,000	25,000
Depreciation Expense	116,539	113,000	113,000	115,000
Total Operating Expenses	539,284	518,308	518,310	548,206
NET OPERATING RESULT	343,088	341,018	336,488	350,824
CAPITAL EXPENDITURE				
PPE Buildings	4,030	-	-	-
PPE Other Structures	-	-	-	5,000
TOTAL CAPITAL EXPENDITURE	4,030	-	-	5,000
CAPITAL FUNDING				
Depreciation	(116,539)	(113,000)	(113,000)	(115,000)
TOTAL CAPITAL FUNDING	(116,539)	(113,000)	(113,000)	(115,000)
NET CAPITAL EXPENDITURE	(112,509)	(113,000)	(113,000)	(110,000)
NET RESERVE TRANSFERS	-	-	-	-
PROGRAM (SURPLUS) / DEFICIT	230,579	228,018	223,488	240,824

Responsible Manager / Director: Operational Plan Activities:

159 Council and Community Buildings Manager Building Services 7.1, 8.1, 8.2, 15.7, 23.4, 23.5, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

OPERATING INCOME           Contribution to Private Mobile Calls         (5,337)         -         -         -           Insurance Settlement         (8,266)         -         -         -           Plant Surplus -PW Hire Earned         (49,199)         (41,000)         (74,000)         (74,000)           Profit on Sale of Assets         (30,862)         -         -         -           Street Lighting Subsidy-RTA         -         -         -         (95,           Total Operating Income         (93,664)         (41,000)         (74,000)         (169,           OPERATING EXPENSES         -
Insurance Settlement
Plant Surplus -PW Hire Earned       (49,199)       (41,000)       (74,000)       (74,000)       (74,000)       (74,000)       (74,000)       (74,000)       (74,000)       (74,000)       (74,000)       (95,000)       (93,664)       (41,000)       (74,000)       (169,000)<
Profit on Sale of Assets       (30,862)       -       -       -         Street Lighting Subsidy-RTA       -       -       (95,664)         Total Operating Income       (93,664)       (41,000)       (74,000)       (169,50)         OPERATING EXPENSES
Profit on Sale of Assets       (30,862)       -       -       -         Street Lighting Subsidy-RTA       -       -       -       (95,000)         Total Operating Income       (93,664)       (41,000)       (74,000)       (169,000)         OPERATING EXPENSES
Street Lighting Subsidy-RTA         -         -         -         (95,4)           Total Operating Income         (93,664)         (41,000)         (74,000)         (169,4)           OPERATING EXPENSES         -
Total Operating Income (93,664) (41,000) (74,000) (169,600) (169,600)
OPERATING EXPENSES
F
Employee Costs 657,753 778,860 837,553 863
Air Conditioning 66,079 85,000 85,000 83
Buildings Works Program 294,710 410,720 388,935 506
Cleaning 105,249 97,000 97,000 127
Contractors 18,208 125,000 106,096 75
Dwellings Mtce 5,816
Electricity 265,390 250,000 250,000 274
Gas 6,174 7,100 7,100 6
General Computer Expenses 665
HCC Garbage Rates 28,218 30,043 30,043 33
HCC Land Rates - Business 3,830 3,918 3,975 4
HCC Sewer Rates 6,814 6,985 6,715 <b>7</b>
Insurance 81,295 173,994 175,730 192
Insurance Claimable Expenses (Operating)  21,080
Licences, Subscriptions & Memberships - 2,251 2
Maintenance - Buildings 318,555 277,845 244,050 285
Maintenance - Furniture & Fittings 39,087
Maintenance - Plant & Equipment 94,476 73,000 93,144 38
Other Waste Disposal Expenses - Internal 1,692 - 606 1
Overheads 385,200 396,950 396,950 1,356
Plant & Equipment 759 - 1,550 1
Plant - Running Costs 21,753 21,000 38,500 34
Plant On Costs 45,143 45,000 46,600 51
Security 64,823 41,000 41,000 80
Stores Items 15,482 16,000 14,605 14
Street Lighting Expenditure 735
Telephone Expenses 160,672
Vandalism Repairs 50,505 57,000 57,000 54
Water 145,029 165,000 165,000 180
Depreciation Expense 2,196,469 2,198,000 2,246,342 2,248
Total Operating Expenses 5,100,926 5,259,415 5,335,745 7,254
NET OPERATING RESULT 5,007,263 5,218,415 5,261,745 7,085
CAPITAL EXPENDITURE
PPE Buildings 1,076,940 345,300 687,745 436
PPE Equipment - 200,000 400,000 -
PPE Footpaths - 200,000 400,000
PPE Furniture & Fittings 23,477 12,000 14,345 8
PPE Office Equipment 10,541 - 33,185 -

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
PPE Other Structures	17,970	30,000	78,001	47,500
PPE Other Assets	5,234	-	94,163	-
PPE Plant	-	35,280	-	-
PPE Infrastructure Roads	-	-	-	1,000
Investment Properties at fair value	69,787	35,000	57,410	-
TOTAL CAPITAL EXPENDITURE	1,211,770	657,580	1,364,849	492,750
CAPITAL FUNDING				
Sale of Plant	(12,327)	-	-	-
Adjust Sale Proceeds	12,327	-	-	-
Heat Pump Hot Water-LGEnergyEffProg-Dept R,E&Tourism	(29,489)	-	-	-
Install CCTV & Lighting-SaferSts-AttGenDept-Gr 38RJ	_	-	(150,000)	-
Capital Contribution	-	-	(30,975)	-
Depreciation	(2,196,469)	(2,198,000)	(2,246,342)	(2,248,500)
TOTAL CAPITAL FUNDING	(2,225,958)	(2,198,000)	(2,427,317)	(2,248,500)
NET CAPITAL EXPENDITURE	(1,014,188)	(1,540,420)	(1,062,468)	(1,755,750)
NET RESERVE TRANSFERS	(629,694)	(275,000)	(653,620)	-
PROGRAM (SURPLUS) / DEFICIT	3,363,380	3,402,995	3,545,657	5,329,525

Service: Responsible Manager / Director: Operational Plan Activities: 161 Works Depot Manager Construction & Maintenance 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget	Amended Budget	Budget Estimates
		2014/2015	2014/2015	2015/2016
OPERATING INCOME				
Sundry Income	(3,000)	-	-	-
Vehicle Inspections	(16,025)	(15,096)	(15,096)	(21,000)
Total Operating Income	(19,025)	(15,096)	(15,096)	(21,000)
OPERATING EXPENSES				
Employee Costs	16,529	15,925	15,925	20,130
Consumables	4,253	6,000	6,000	4,500
Food & Beverages (client - entertainment) not subject to FBT	33	-	-	-
Food & Beverages subject to FBT (entertainment)	2,415	-	-	-
General Office Expenditure	3,483	5,295	5,295	2,574
HCC Garbage Rates	354	377	377	414
HCC Land Rates - Business	1,849	1,892	1,892	1,960
Inspections	783	550	550	-
Insurance	3,676	-	-	-
Maintenance - Plant & Equipment	318	120	120	80
Other Waste Disposal Expenses - Internal	431	350	350	350
Overheads	(179,988)	(185,483)	(185,483)	(54,804)
Plant & Equipment	430	900	900	-
Plant On Costs	620	440	440	1,000
Roadworks Maint Heavy Patching	-	15,000	15,000	-
Sustenance	42	-	-	-
Telephone Expenses	-	1,000	1,000	300
Depreciation Expense	115,248	115,500	116,269	120,500
Total Operating Expenses	(29,523)	(22,134)	(21,365)	97,004
NET OPERATING RESULT	(48,548)	(37,230)	(36,461)	76,004
CAPITAL EXPENDITURE				
PPE Equipment	13,143	7,500	6,170	15,000
PPE Other Structures	-	-	-	15,500
TOTAL CAPITAL EXPENDITURE	13,143	7,500	6,170	30,500
CAPITAL FUNDING				
Depreciation	(115,248)	(115,500)	(116,269)	(120,500)
TOTAL CAPITAL FUNDING	(115,248)	(115,500)	(116,269)	(120,500)
NET CAPITAL EXPENDITURE	(102,105)	(108,000)	(110,099)	(90,000)
NET RESERVE TRANSFERS	(4,505)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	(155,158)	(145,230)	(146,560)	(13,996)

**Responsible Manager / Director: Operational Plan Activities:** 

State Emergency Services Director Infrastructure Services  $8.2,\,15.7,\,45.1,\,45.2,\,46.3,\,47.6,\,51.3,\,52.10,\,52.11,$ 

52.12, 52.13, 54.2 Description Original Budget Actual Amended Budget Estimate 2013/2014

	2013/2014	2014/2015	2014/2015	2015/2016
OPERATING INCOME				
Staff Reimbursements	(20,994)	-	-	-
Total Operating Income	(20,994)	-	-	-
OPERATING EXPENSES				
Contribution Emergency Mgt SES	87,897	90,336	90,336	92,684
Insurance	1,465	-	-	-
Overheads	16,872	17,389	17,389	33,121
Plant - Running Costs	14,776	-	-	-
SES Operating Expenses	5,848	-	-	-
Telephone Expenses	314	-	-	-
Water	(159)	-	-	-
Depreciation Expense	159,831	161,500	141,137	142,000
Total Operating Expenses	286,844	269,225	248,862	267,805
NET OPERATING RESULT	265,850	269,225	248,862	267,805
CAPITAL EXPENDITURE				
PPE Plant	-	-	139,000	-
TOTAL CAPITAL EXPENDITURE	-	-	139,000	-
CAPITAL FUNDING				
Depreciation	(159,831)	(161,500)	(141,137)	(142,000)
TOTAL CAPITAL FUNDING	(159,831)	(161,500)	(141,137)	(142,000)
NET CAPITAL EXPENDITURE	(159,831)	(161,500)	(2,137)	(142,000)
NET RESERVE TRANSFERS	139,000	-	(139,000)	-
PROGRAM (SURPLUS) / DEFICIT	245,020	107,725	107,725	125,805

Responsible Manager / Director: Operational Plan Activities:

174 Section 94 Funding
Executive Manager Community Partnerships
8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Consultancy Fees	61,340	-	34,340	-
Total Operating Expenses	61,340	-	34,340	-
NET OPERATING RESULT	61,340	-	34,340	-
CAPITAL EXPENDITURE				
Community Land	725,000	-	5,888,888	-
Land Improvement Non Depreciable	-	-	31,822	-
PPE Buildings	11,631	-	1,041,203	-
PPE Footpaths	6,525	-	-	-
PPE Other Assets	238,711	-	671,673	-
TOTAL CAPITAL EXPENDITURE	981,867	-	7,633,586	-
CAPITAL FUNDING				
Dedicated Asset Contributions (Non Cash)	-	-	(100,000)	-
S94 Roadworks Contributions	(8,299)	-	_	-
S94 Contrib Catch 1 Community Facilities	(10,494)	-	-	-
S94 Contribution District Com Facilities	(8,950)	-	_	-
S94 Contributions Catch 1 Park Imp Prog	(4,356)	-	_	-
S94 Contributions Dist Fac PIP	(3,003)	-	_	-
S94 Contributions Catch 1 Rec Building	(4,585)	-	-	-
S94 Contributions Dist Fac Rec Building	(1,801)	-	-	-
S94 Contribution-P/Twn C5-Com Facilities	(404,458)	-	(106,618)	-
S94 Contribution-P/Twn C5-Land Acquisition	(203,477)	-	(52,350)	-
S94 Contribution-P/Twn C5-Park Imp	(385,316)	-	(101,540)	-
S94 Contribution-P/Twn C5-Planning Studies	(4,766)	-	(1,036)	-
S94 Contribution-P/Twn C5-Rec Facilities	(165,319)	-	(43,548)	-
S94 Contribution-P/Twn C5-Roadworks	(1,030,695)		(334,378)	-
TOTAL CAPITAL FUNDING	(2,235,518)	-	(739,470)	-
NET CAPITAL EXPENDITURE	(1,253,651)	-	6,894,116	-
NET RESERVE TRANSFERS	1,192,311	-	(6,928,456)	-
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Responsible Manager / Director: Operational Plan Activities:

179 Regional Museum Manager Cultural Services

1.2, 7.1, 8.2, 15.7, 45.1, 45.2, 46.3, 47.1, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 54.3, 55.9

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Arts Funding Program	(50,438)	(50,438)	(50,438)	-
Museum Income	(1,773)	(2,310)	(3,041)	(3,300)
Total Operating Income	(52,211)	(52,748)	(53,479)	(3,300)
OPERATING EXPENSES				
Employee Costs	259,870	263,561	264,473	237,784
Activity Expenses	9,786	11,250	10,720	10,280
Consultancy Fees	39,400	-	35,000	-
Grant Funded Operational Exp	1,020	5,756	30,823	-
HCC Garbage Rates	1,157	1,232	1,232	1,353
HCC Sewer Rates	681	698	698	749
Insurance	3,742	-	-	_
Museum Program Expenses	57,984	51,915	47,887	51,910
Other Waste Disposal Expenses - Internal	9	-	-	-
Overheads	33,744	34,777	34,777	119,845
Plant On Costs	368	550	661	869
Postage & Freight	-	-	4,000	4,000
Print Machine Rental	1,561	1,840	1,840	-
Sustenance	387	630	1,230	1,400
Telephone Expenses	-	-	2,100	1,608
Depreciation Expense	9,447	10,500	9,363	9,500
Total Operating Expenses	419,156	382,709	444,804	439,298
NET OPERATING RESULT	366,945	329,961	391,325	435,998
CAPITAL EXPENDITURE				
PPE Buildings	-	-	1,290	-
PPE Furniture & Fittings	-	-	2,145	-
PPE Other Structures	-	-	-	29,050
TOTAL CAPITAL EXPENDITURE	-	-	3,435	29,050
CAPITAL FUNDING				
Depreciation	(9,447)	(10,500)	(9,363)	(9,500)
TOTAL CAPITAL FUNDING	(9,447)	(10,500)	(9,363)	(9,500)
NET CAPITAL EXPENDITURE	(9,447)	(10,500)	(5,928)	19,550
NET RESERVE TRANSFERS	(45,193)	-	(60,567)	-
PROGRAM (SURPLUS) / DEFICIT	312,305	319,461	324,830	455,548

Responsible Manager / Director: Operational Plan Activities:

194 Section 94A Funding Executive Manager Community Partnerships 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Consultancy Fees	-	-	6,573	-
Total Operating Expenses	-	-	6,573	-
NET OPERATING RESULT	-	-	6,573	-
CAPITAL EXPENDITURE				
Land Improvement Non Depreciable	-	-	5,705	-
PPE Buildings	95,913	_	1,177,041	150,000
PPE Other Assets	45,792	-	192,625	50,000
PPE Infrastructure Roads	86,090	_	1,111	-
TOTAL CAPITAL EXPENDITURE	227,794	-	1,376,482	200,000
CAPITAL FUNDING				
S94A Contributions	(581,949)	_	(466,555)	-
TOTAL CAPITAL FUNDING	(581,949)	-	(466,555)	-
NET CAPITAL EXPENDITURE	(354,155)	-	909,927	200,000
NET RESERVE TRANSFERS	356,820	-	(916,500)	(200,000)
PROGRAM (SURPLUS) / DEFICIT	2,665	-	-	-

Service:

Responsible Manager / Director: Operational Plan Activities:

195 Parks Capital (Excluding Plant & Grants) Manager Parks & Recreation 8.2, 15.7, 45.1, 45.2, 46.3, 50.6, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.13

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Overheads	224,496	231,347	231,347	337,541
Depreciation Expense	-	13,000	-	-
Total Operating Expenses	224,496	244,347	231,347	337,541
NET OPERATING RESULT	224,496	244,347	231,347	337,541
CAPITAL EXPENDITURE				
Land Improvement Non Depreciable	5,278	-	45,414	50,000
PPE Buildings	-	100,000	100,000	-
PPE Equipment	-	-	1,340	-
PPE Footpaths	-	-	32,575	30,000
PPE Land Improvements - Depreciable	-	-	8,368	-
PPE Other Structures	53,723	-	171,145	10,000
PPE Other Assets	587,309	715,048	764,679	856,956
PPE Infrastructure Roads	89,015	50,000	173,668	-
TOTAL CAPITAL EXPENDITURE	735,324	865,048	1,297,189	946,956
CAPITAL FUNDING				
Capital Contribution	-	-	(15,169)	-
Depreciation	-	(13,000)	-	-
TOTAL CAPITAL FUNDING	-	(13,000)	(15,169)	-
NET CAPITAL EXPENDITURE	735,324	852,048	1,282,020	946,956
NET RESERVE TRANSFERS	(245,078)	-	(470,359)	(245,101)
PROGRAM (SURPLUS) / DEFICIT	714,742	1,096,395	1,043,008	1,039,396

Responsible Manager / Director: Operational Plan Activities:

197 Cemeteries Manager Parks & Recreation 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Public Cemeteries Sundry Income	(176,742)	(188,000)	(188,000)	(226,000)
Public Cemeteries Sundry Income DIV81	(486)	-	-	-
Total Operating Income	(177,228)	(188,000)	(188,000)	(226,000)
OPERATING EXPENSES				
Employee Costs	72,377	87,750	87,828	65,307
Consultancy Fees	-	-	28,403	-
Insurance	99	-	-	-
Licences, Subscriptions & Memberships	-	-	250	500
Other Waste Disposal Expenses - Internal	194	-	39	-
Overheads	-	23,162	23,162	38,512
Parks - M&R	50,429	43,010	42,417	53,850
Plant On Costs	25,564	23,902	23,902	22,858
Vandalism Repairs	45	-	-	-
Water	2	-	-	-
Total Operating Expenses	148,711	177,824	206,001	181,027
NET OPERATING RESULT	(28,518)	(10,176)	18,001	(44,973)
CAPITAL EXPENDITURE				
Intangible Asset	-	-	226	-
Land Improvement Non Depreciable	17,038	-	35,565	-
PPE Office Equipment	3,024	-	-	-
PPE Other Structures		25,000	25,000	-
TOTAL CAPITAL EXPENDITURE	20,062	25,000	60,791	-
NET CAPITAL EXPENDITURE	20,062	25,000	60,791	-
NET RESERVE TRANSFERS	(7,038)	-	(63,968)	-
PROGRAM (SURPLUS) / DEFICIT	(15,493)	14,824	14,824	(44,973)

Responsible Manager / Director: Operational Plan Activities:

551 Hawkesbury Leisure Centre Manager Parks & Recreation 8.2, 15.7, 45.1, 45.2, 46.3, 50.2, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.12

Description	Actual 2013/2014	Original Budget	Amended Budget	Budget Estimates
		2014/2015	2014/2015	2015/2016
OPERATING EXPENSES				
Employee Costs	17,179	27,685	22,685	9,800
Air Conditioning	2,232	-	-	-
Buildings Works Program	5,073	82,580	82,580	-
Contractors	240	-	-	-
Contribution to HSC & HLC	51,001	50,000	70,000	90,000
HCC Garbage Rates	3,470	3,695	3,695	4,061
HCC Sewer Rates	6,820	6,990	6,990	7,512
Insurance	22,809	31,704	31,704	35,925
Loss on Sale of Assets	12,080	-	-	-
Maintenance - Buildings	58,002	79,000	79,000	58,000
Maintenance - Furniture & Fittings	1,357	-	-	-
Maintenance - Plant & Equipment	14,228	16,000	1,000	1,000
Other Waste Disposal Expenses - Internal	2,580	-	-	-
Plant On Costs	922	1,500	1,500	-
Pool M & R	1,235	-	-	-
Security	65	-	-	-
Stores Items	7	-	-	-
Vandalism Repairs	2,438	2,000	2,000	2,000
Water	1,200	-	-	-
Depreciation Expense	777,649	754,000	789,938	791,000
Total Operating Expenses	980,587	1,055,154	1,091,092	999,298
NET OPERATING RESULT	980,587	1,055,154	1,091,092	999,298
CAPITAL EXPENDITURE				
Land Improvement Non Depreciable	29,800	-	-	-
PPE Buildings	341,407	264,000	380,235	73,000
PPE Equipment	108,518	-	25,800	-
PPE Furniture & Fittings	-	60,000	-	-
PPE Other Structures	154,221	-	6,045	-
PPE Infrastructure Roads	14,142	-	-	-
TOTAL CAPITAL EXPENDITURE	648,088	324,000	412,080	73,000
CAPITAL FUNDING				
Depreciation	(777,649)	(754,000)	(789,938)	(791,000)
TOTAL CAPITAL FUNDING	(777,649)	(754,000)	(789,938)	(791,000)
NET CAPITAL EXPENDITURE	(129,561)	(430,000)	(377,858)	(718,000)
NET RESERVE TRANSFERS	(311,101)	(111,560)	(185,640)	-
PROGRAM (SURPLUS) / DEFICIT	539,925	513,594	527,594	281,298

**Responsible Manager / Director:** 

**Operational Plan Activities:** 

666 Fire Control Manager Fire Control

8.2, 15.7, 45.1, 45.2, 46.3, 47.6, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Bush Fire Prevention Fund-RFS Grant	(228,352)	(341,000)	(234,060)	(325,000)
GST Fuel Rebate	(2,775)	-	-	-
NSW Rural Fire Serv Reimbursement	(442,969)	(234,000)	(150,123)	(288,414)
Total Operating Income	(674,096)	(575,000)	(384,183)	(613,414)
OPERATING EXPENSES				
Employee Costs	66,578	13,697	13,697	13,979
Cleaning	4,977	2,000	2,000	2,000
Contribution Board Fire Commission	139,333	146,070	146,070	144,210
Contribution Bush Fire Fight Fund	524,836	636,248	620,665	828,669
Electricity	56,859	60,000	55,000	60,000
Employment Agencies	39,895	51,303	51,303	66,021
Fire Control Operating Ex	347,466	229,000	165,000	213,000
HCC Garbage Rates	3,890	7,500	_	7,500
HCC Sewer Rates	3,410	5,000	5,000	5,000
Insurance	6,918	10,000	10,000	10,000
Maintenance - Buildings	5,746	-	_	-
Overheads	281,244	289,816	289,816	289,816
Plant - Running Costs	132,729	125,000	95,500	125,000
Plant On Costs	22,536	-	_	-
Sect 44 Emergency Expenditure	13,001	-	_	-
Sustenance	13,443	-	_	-
Telephone Expenses	15,668	25,000	24,060	25,000
Water	4,030	5,000	5,000	5,000
Depreciation Expense	335,401	340,500	338,335	339,500
Total Operating Expenses	2,017,961	1,946,134	1,821,446	2,134,695
NET OPERATING RESULT	1,343,865	1,371,134	1,437,263	1,521,281
CAPITAL EXPENDITURE				
PPE Buildings	114,000	-	79,610	-
PPE Furniture & Fittings	6,945	-	_	-
PPE Plant	-	65,000	114,500	70,000
TOTAL CAPITAL EXPENDITURE	120,945	65,000	194,110	70,000
CAPITAL FUNDING				
Sale of Plant	-	(20,000)	(20,000)	(20,000)
RFS Headquarters Brigade Upgrade-Quarantine Fund- OEH	-	-	(83,000)	-
Capital Contribution	(105,500)	-	_	-
Depreciation	(335,401)	(340,500)	(338,335)	(339,500)
TOTAL CAPITAL FUNDING	(440,901)	(360,500)	(441,335)	(359,500)
NET CAPITAL EXPENDITURE	(319,956)	(295,500)	(247,225)	(289,500)
NET RESERVE TRANSFERS	42,500	-	(42,500)	-
PROGRAM (SURPLUS) / DEFICIT	1,066,408	1,075,634	1,147,538	1,231,781

# **Caring for Our Environment**

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# Theme Summary

(\$'000)	Original Budget 2014/15	Amended Budget 2014/15	Budget Estimates 2015/16
Income from Continuing Operations			
Sewerage Management Facilities	(319)	(320)	(381)
Sullage Disposal	(1,251)	(1,224)	(1,367)
Health Services	(132)	(133)	(144)
Deerubbin Centre Plant	(329)	(339)	(331)
Waste Management Facility	(6,641)	(6,524)	(6,842)
Sewerage Schemes	(5,472)	(5,515)	(6,256)
Sewerage Scheme-Capital	(152)	(152)	-
South Windsor Effluent Reuse Scheme	(30)	(30)	(29)
S64 Sewer Works	(100)	(100)	(50)
Domestic Waste Management	(5,443)	(5,396)	(5,839)
Total Income from Continuing Operations	(19,870)	(19,732)	(21,239)
Expenses from Continuing Operations			
Sewerage Management Facilities	307	307	358
Sullage Disposal	1,238	1,238	1,271
Health Services	390	390	442
Environmental Management Project - Stormwater	124	124	74
Deerubbin Centre Plant	478	471	576
Waste Management Facility	6,069	6,080	6,113
Sewerage Schemes	5,944	6,140	5,985
South Windsor Effluent Reuse Scheme	127	84	105
S64 Sewer Works	35	35	36
Domestic Waste Management	5,354	5,522	5,705
Total Expenses from Continuing Operations	20,067	20,391	20,666

Internal charges are included in Service Summaries.

## **Service Summary**

Service:

Responsible Manager / Director: Operational Plan Activities:

133 Sewerage Management Facilities Manager Environment & Regulatory Services 8.2, 15.7, 22.2, 22.3, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 52.16, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Inspection Fees	(206,978)	(197,200)	(197,273)	(187,700)
Septic Tank Permits	(134,563)	(110,000)	(110,000)	(180,000)
Sewer Magement Facility Income	(12,582)	(11,650)	(12,300)	(13,000)
Total Operating Income	(354,123)	(318,850)	(319,573)	(380,700)
OPERATING EXPENSES				
Employee Costs	241,802	248,658	248,746	263,477
Consumables	77	200	200	-
Overheads	56,244	57,963	57,963	94,261
Printing & Stationery Costs	13	200	112	-
Stores Items	362	400	400	300
Total Operating Expenses	298,498	307,421	307,421	358,038
NET OPERATING RESULT	(55,625)	(11,429)	(12,152)	(22,662)
PROGRAM (SURPLUS) / DEFICIT	(55,625)	(11,429)	(12,152)	(22,662)

Service:

Responsible Manager / Director: Operational Plan Activities:

134 Sullage Disposal Manager Waste Management 8.2, 15.1, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Extra Charges	(18,837)	(15,517)	(15,517)	(17,376)
Inside Sullage Coll Annual Residenti	(53,185)	-	-	-
Inside Sullage Coll Comm Fees & Service	(31,680)	-	-	-
Inside Sullage Coll Extra Service-Residenti	(265)	-	-	-
Inside Sullage Coll Inc Pensioner Rebate	3,885	-	-	-
Internal Sullage fee (pump out)	(2,081)	-	-	-
Sullage Collection Annual Residential	(1,124,995)	(1,265,675)	(1,245,246)	(1,394,426)
Sullage Collection Comm Fees & Service	(127,827)	(108,781)	(108,781)	(121,813)
Sullage Collection Extra Service-Residenti	(6,091)	(9,145)	(1,252)	(1,402)
Sullage Collection Inc Pensioner Rebate	64,159	69,140	69,140	77,423
Sullage Emergency Services	-	(5,676)	(7,000)	(7,839)
Total Operating Income	(1,296,916)	(1,335,654)	(1,308,656)	(1,465,433)
OPERATING EXPENSES				
Contractors	1,124,444	1,134,043	1,134,043	1,163,528
Disposal of Sullage	110,225	84,639	84,639	98,333
Overheads	101,244	104,334	104,334	107,464
Total Operating Expenses	1,335,913	1,323,016	1,323,016	1,369,325
NET OPERATING RESULT	38,997	(12,638)	14,360	(96,108)
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Responsible Manager / Director: Operational Plan Activities:

135 Health Services Manager Environment & Regulatory Services 8.2, 15.7, 22.2, 22.3, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.8

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Income-Infringements	(3,516)	(2,200)	(2,200)	(2,500)
Licences & Fees	(134,289)	(120,590)	(122,008)	(137,135)
Licences & Fees DIV81	(6,104)	(8,500)	(7,188)	(2,600)
Sundry Income	(2,450)	(1,200)	(1,133)	(2,110)
Total Operating Income	(146,358)	(132,490)	(132,529)	(144,345)
OPERATING EXPENSES				
Employee Costs	299,597	301,673	302,128	318,835
Consultancy Fees	7,600	2,000	500	-
Consumables	168	1,200	456	150
Equipment Hire	-	2,000	1,700	2,500
Infringement Processing Expenses	72	200	200	100
Overheads	78,744	81,148	81,148	116,099
Printing & Stationery Costs	126	-	-	-
Stores Items	523	650	650	600
Sundry Expenses	1,164	-	794	1,550
Sustenance	409	-	1,500	1,200
Depreciation Expense	806	1,000	1,000	1,000
Total Operating Expenses	389,208	389,871	390,076	442,034
NET OPERATING RESULT	242,850	257,381	257,547	297,689
PROGRAM (SURPLUS) / DEFICIT	242,045	256,381	256,547	296,689

Service:

Responsible Manager / Director: Operational Plan Activities:

148 Environmental Management Project - Stormwater

Manager Waste Management 8.2, 15.6, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Employee Costs	764	-	2,689	-
Op Exp-EMP-Gross Pollutant Traps Mainten	40,500	101,000	98,311	49,750
Overheads	22,500	23,185	23,185	23,788
Total Operating Expenses	63,764	124,185	124,185	73,538
NET OPERATING RESULT	63,764	124,185	124,185	73,538
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Responsible Manager / Director: Operational Plan Activities:

188 Deerubbin Centre Plant Manager Building Services 8.2, 15.7, 23.4, 23.5, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Deerubbin Centre Air Conditioning Income- Internal	(166,838)	(143,500)	(143,500)	(153,370)
Deerubbin Centre Air Conditioning Income-External	(6,951)	(11,500)	(11,500)	(10,000)
Deerubbin Centre Electricity Income Internal	(134,524)	(141,000)	(141,000)	(126,130)
Deerubbin Centre Gas Income External	(956)	(1,100)	(1,100)	(900)
Derrubbin Centre Electricity Income External	(26,308)	(32,000)	(41,500)	(40,593)
Total Operating Income	(335,577)	(329,100)	(338,600)	(330,993)
OPERATING EXPENSES				
Employee Costs	514	-	50	-
Air Conditioning	-	-	1,650	-
Buildings Works Program	22,488	-	-	-
Electricity	197,877	190,000	190,000	200,000
Gas	40,488	43,000	43,000	50,600
Insurance	3,820	5,310	5,310	5,566
Maintenance - Plant & Equipment	35,377	42,000	33,188	30,000
Overheads	10,968	11,298	11,298	102,262
Plant On Costs	-	-	12	-
Depreciation Expense	185,914	186,500	186,500	188,000
Total Operating Expenses	497,445	478,108	471,008	576,428
NET OPERATING RESULT	161,868	149,008	132,408	245,435
CAPITAL EXPENDITURE				
PPE Buildings	2,625	-	118,882	-
TOTAL CAPITAL EXPENDITURE	2,625	-	118,882	-
CAPITAL FUNDING				
Depreciation	(185,914)	(186,500)	(186,500)	(188,000)
TOTAL CAPITAL FUNDING	(185,914)	(186,500)	(186,500)	(188,000)
NET CAPITAL EXPENDITURE	(183,289)	(186,500)	(67,618)	(188,000)
NET RESERVE TRANSFERS	30,535	-	-	-
PROGRAM (SURPLUS) / DEFICIT	9,114	(37,492)	64,790	57,435

Responsible Manager / Director: Operational Plan Activities:

189 Waste Management Facility
Manager Waste Management
8.2, 15.7, 17.1, 18.1, 19.3, 23.2, 23.3, 45.1, 45.2, 46.3, 51.3, 52.2, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Disposal Fees (Gate Takings)	(603,440)	(677,387)	(647,387)	(719,730)
Domestic Waste Disposal Income	(5,171,388)	(5,509,641)	(5,466,641)	(5,989,754)
Garbage Serv Chrg Business	(1,013,102)	(1,091,176)	(1,063,646)	(1,127,207)
Interest Non Domestic Waste	(2,825)	(2,500)	(2,500)	(2,654)
Other Waste Disposal Income - Internal	(321,690)	(289,370)	(289,370)	(307,224)
Plant Income - Leaseback	(3,685)	(3,545)	(3,545)	(3,767)
Recycling Income	(104,195)	(88,900)	(72,000)	(67,000)
Sundry Income	(132)	-	-	-
Total Operating Income	(7,220,457)	(7,662,519)	(7,545,089)	(8,217,336)
OPERATING EXPENSES		•	Í	
Employee Costs	866,841	1,062,643	1,068,503	1,044,304
Bank Charges	11,928	12,500	12,500	12,500
Borrowing Costs	137,078	100,000	100,000	100,000
Commercial Waste Pick-Up Expenses	702,744	731,654	731,654	759,304
Consultancy Fees	56,330	186,734	182,484	130,027
Contractors Charges	169,985	192,008	215,498	237,209
Contribution to outside bodies	2,617,645	2,927,520	2,900,000	3,246,550
Electricity	7,442	9,808	9,808	10,063
External Plant Hire	294,560	398,048	398,048	408,201
Insurance	966	1,282	1,282	1,363
Licences, Subscriptions & Memberships	6,920	7,200	7,200	7,200
Maintenance - Buildings	2,919	_	2,500	-
Overheads	517,498	599,260	599,260	617,238
Plant - Running Costs	8,444	6,000	6,000	6,500
Plant On Costs	19,504	18,700	18,726	18,610
Property Leases	127,234	185,000	185,000	57,023
Rate of Return to General Fund	-	_	_	309,104
Remediation Costs	-	134,000	134,000	-
Security	411	_	_	-
Stores Items	186	_	_	-
Sundry Collection Expense	116	_	_	-
Telephone Expenses	3,174	3,635	3,635	3,195
Vehicle Expenses-Lease Back	6,077	5,500	5,500	6,870
Waste Depot Work Expenditure	134,391	160,220	157,720	149,449
Water	3,355	1,965	1,965	2,358
Depreciation Expense	322,997	346,500	359,757	362,000
Total Operating Expenses	6,018,744	7,090,177	7,101,040	7,489,068
NET OPERATING RESULT	(1,201,713)	(572,342)	(444,049)	(728,268)
CAPITAL EXPENDITURE				
Land	14,568	-	10,432	-
PPE Buildings	-	_	6,270	-
PPE Equipment	4,100	-	-	-
PPE Office Equipment	-	-	27,765	-
PPE Other Structures	492,000	-	-	-
PPE Other Assets	-	7,625,000	7,625,000	-

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
PPE Plant	61,912	-	-	65,000
Tip Asset	8,050	1,400,000	1,491,950	-
TOTAL CAPITAL EXPENDITURE	580,630	9,025,000	9,161,417	65,000
CAPITAL FUNDING				
Sale of Plant	-	-	(15,810)	(25,500)
Depreciation	(322,997)	(346,500)	(359,757)	(362,000)
TOTAL CAPITAL FUNDING	(322,997)	(346,500)	(375,567)	(387,500)
NET CAPITAL EXPENDITURE	257,633	8,678,500	8,785,850	(322,500)
NET RESERVE TRANSFERS	944,080	(8,106,158)	(8,341,804)	1,050,768
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Responsible Manager / Director: Operational Plan Activities:

196 South Windsor Effluent Reuse Scheme Manager Waste Management REMOVED FROM 2014/2015

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Depreciation Expense	42,666	-	_	-
Total Operating Expenses	42,666	-	-	-
NET OPERATING RESULT	42,666	-	-	-
CAPITAL FUNDING				
Depreciation	(42,666)	-	_	-
TOTAL CAPITAL FUNDING	(42,666)	-	-	-
NET CAPITAL EXPENDITURE	(42,666)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Responsible Manager / Director: Operational Plan Activities:

780 Sewerage Schemes Manager Waste Management 8.2, 15.2, 15.3, 15.4, 15.5, 15.7, 23.1, 45.1, 45.2, 46.3, 52.2, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
GST Fuel Rebate	(2,976)	(655)	(655)	-
Interest Income	127,254	134,939	134,939	-
Other Rents & Leases	(250)	(250)	(250)	(250)
Pasture Improvement Income	(3,082)	(2,500)	(3,027)	(3,000)
Pensioner Rebate Subsidy Cnl Rebate	168,292	172,298	171,743	190,205
Pensioner Rebate Subsidy Rebate	72,058	71,138	71,138	78,785
Pensioner Rebate Subsidy Subsidy	(39,622)	(39,126)	(39,126)	(43,332)
Plant Income - Leaseback	(8,097)	(8,838)	(8,838)	(9,768)
Plant Surplus -PW Hire Earned	(354,709)	(345,500)	(330,000)	(369,504)
Profit on Sale of Assets	(29,899)	-	-	-
Recoverable Maintenance	(52,428)	-	-	-
Rental, Lease and fees Income	(17,364)	(17,545)	(17,545)	(19,144)
Sewer Connections	(4,129)	-	(3,790)	-
Sewer Rates Business Connected	(906,801)	(927,220)	(930,500)	(1,030,529)
Sewer Rates Business Unconnected	(22,357)	(23,156)	(23,792)	(26,350)
Sewer Rates Extra Charges	(17,300)	(17,008)	(17,008)	(18,836)
Sewer Rates Extra Chgs Business	(2,791)	(2,783)	(2,783)	(3,082)
Sewer Rates Residential Connected	(4,007,598)	(4,094,874)	(4,132,000)	(4,576,190)
Sewer Rates Residential Unconnected	(20,013)	(20,760)	(17,700)	(19,603)
Sullage Disposal Fee	(110,225)	(84,639)	(84,639)	(98,333)
Tender Documents	-	(350)	(350)	-
Trade Waste Income	(509,501)	(611,112)	(611,112)	(676,807)
Total Operating Income	(5,741,537)	(5,817,941)	(5,845,295)	(6,625,738)
OPERATING EXPENSES				
Employee Costs	1,457,128	1,669,583	1,666,404	1,692,344
Air Conditioning	200	-	-	_
Consultancy Fees	44,277	-	-	-
Corporate Systems	2,374	10,000	16,240	16,700
Desludge Lagoon	291,513	503,813	303,813	305,240
Effluent Testing	44,786	61,341	33,540	68,701
Electricity	411,153	442,695	458,871	428,774
External Plant Hire	-	-	3,645	-
Insurance	46,862	65,138	60,766	66,719
Internal Sullage Expenses (pump - Out)	776	-	-	-
Loss on Sale of Assets	7,279	-	-	-
Maintenance - Plant & Equipment	-	-	659	-
Mapping Expense	_	500	500	-
Mobile Phone Expenses	1,425	70	3,080	744
OH&S Labour time	1,324	-	-	-
Other Waste Disposal Expenses - Internal	1,541	-	462	-
Overheads	517,476	533,260	533,260	547,125
Plant - Running Costs	72,147	99,971	77,472	74,023
Plant On Costs	356,218	347,920	310,793	274,112
	356,218 124,676	347,920 73,123	310,793 55,941	274,112 111,364

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
Spray Irrigation Costs	609	5,000	5,000	5,000
Stores Items	-	-	82	-
Telephone Expenses	3,536	2,900	2,900	2,929
Trade Waste Inspection	-	515	515	500
Treatment Works Operating Expenditure	1,021,053	261,255	441,936	394,593
Valuation Expenses	-	8,500	8,500	-
Vehicle Expenses-Lease Back	12,379	13,500	16,500	13,854
Wastewater Chemicals	102,660	499,924	596,772	536,000
Water	8,743	9,200	9,200	7,521
Investment Premiums on Financial Instruments	142,598	200,000	200,000	150,000
Depreciation Expense	1,437,864	1,424,000	1,607,914	1,608,500
Total Operating Expenses	6,165,219	6,289,996	6,469,585	6,354,823
NET OPERATING RESULT	423,682	472,055	624,290	(270,915)
NET RESERVE TRANSFERS	(423,682)	(472,055)	(624,292)	270,915
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Responsible Manager / Director: Operational Plan Activities:

781 Sewerage Scheme-Capital Manager Waste Management 8.2, 15.3, 15.4, 15.5, 15.7, 23.1, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Interest Income	(131,634)	(152,117)	(152,117)	-
Profit on Sale of Assets	(40,430)	-	-	-
Total Operating Income	(172,065)	(152,117)	(152,117)	-
NET OPERATING RESULT	(172,065)	(152,117)	(152,117)	-
CAPITAL EXPENDITURE				
PPE Buildings	63,268	-	4,260	-
PPE Equipment	-	-	-	4,000
PPE Office Equipment	545	4,000	5,200	-
PPE Other Structures	63,470	-	-	-
PPE Plant	496,983	42,057	40,576	140,360
PPE Sewer Network	877,651	700,000	600,226	2,000,000
Investment Properties at fair value	74,681	-	-	-
TOTAL CAPITAL EXPENDITURE	1,576,598	746,057	650,262	2,144,360
CAPITAL FUNDING				
Sale of Plant	(105,384)	(740)	(60,843)	(78,397)
Sale of Leaseback Vehicles	-	(17,500)	-	-
Adjust Sale Proceeds	100,294	-	-	-
Depreciation	(1,437,864)	(1,424,000)	(1,607,914)	(1,608,500)
TOTAL CAPITAL FUNDING	(1,442,954)	(1,442,240)	(1,668,757)	(1,686,897)
NET CAPITAL EXPENDITURE	133,644	(696,183)	(1,018,495)	457,463
NET RESERVE TRANSFERS	38,421	848,300	1,170,612	(457,463)
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Responsible Manager / Director: Operational Plan Activities:

796 South Windsor Effluent Reuse Scheme Manager Waste Management 8.2, 15.7, 19.1, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
External Recycled Water Income	(36,771)	(21,000)	(21,000)	(21,000)
Interest Income	(8,478)	(8,639)	(8,639)	(8,073)
Internal Recycled Water Income	(119)	(7,500)	(7,500)	(7,500)
Total Operating Income	(45,368)	(37,139)	(37,139)	(36,573)
OPERATING EXPENSES				
Maintenance - Plant & Equipment	-	-	-	16,331
Overheads	5,148	5,307	5,307	5,445
Depreciation Expense	86,695	129,500	86,500	91,000
Total Operating Expenses	91,843	134,807	91,807	112,776
NET OPERATING RESULT	46,474	97,668	54,668	76,203
CAPITAL FUNDING				
Depreciation	(86,695)	(129,500)	(86,500)	(91,000)
TOTAL CAPITAL FUNDING	(86,695)	(129,500)	(86,500)	(91,000)
NET CAPITAL EXPENDITURE	(86,695)	(129,500)	(86,500)	(91,000)
NET RESERVE TRANSFERS	40,220	31,832	31,832	14,797
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service: Responsible Manager / Director: Operational Plan Activities: 797 S64 Sewer Works Manager Waste Management 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Interest Income	(172,681)	-	-	-
Total Operating Income	(172,681)	-	-	
OPERATING EXPENSES				
Depreciation Expense	34,293	34,500	34,500	36,000
Total Operating Expenses	34,293	34,500	34,500	36,000
NET OPERATING RESULT	(138,388)	34,500	34,500	36,000
CAPITAL FUNDING				
S64 Sewer Contribution (No specific Catch)	(49,717)	(100,000)	(100,000)	(50,000)
Depreciation	(34,293)	(34,500)	(34,500)	(36,000)
TOTAL CAPITAL FUNDING	(84,010)	(134,500)	(134,500)	(86,000)
NET CAPITAL EXPENDITURE	(84,010)	(134,500)	(134,500)	(86,000)
NET RESERVE TRANSFERS	222,398	100,000	100,000	50,000
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service: Responsible Manager / Director: Operational Plan Activities: 881 Domestic Waste Management Manager Environment & Regulatory Services 8.2, 15.7, 17.1, 19.2, 23.2, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Collection of Orphan Waste	(12,120)	(5,500)	(10,935)	(13,849)
Commercial Waste Pick-Up Income	(702,744)	(731,654)	(731,654)	(759,304)
Domestic Waste Charges	(9,037,852)	(10,075,217)	(9,979,350)	(10,847,785)
Govt Pensioner Rebate	226,010	224,000	224,000	223,000
GST Fuel Rebate	(137,986)	(50,000)	(50,000)	(65,000)
Interest Domestic Waste	(40,186)	(35,000)	(35,000)	(38,490)
Interest Income	(8,347)	(15,000)	(15,000)	(7,070)
Pensioner Subsidy	(124,170)	(123,200)	(122,000)	(122,650)
Plant Income - Leaseback	(8,397)	(8,800)	(8,800)	(8,300)
Residential Availability Charge	(119,367)	(132,338)	(134,000)	(149,188)
Sale of Bins	(259)	-	(40)	(300)
Sundry Income	(40,000)	-	-	(40,000)
Total Operating Income	(10,005,417)	(10,952,709)	(10,862,779)	(11,828,936)
OPERATING EXPENSES				
Employee Costs	931,697	1,037,860	1,040,535	1,081,368
Cleaning	0	1,200	1,200	1,300
Consultancy Fees	-	-	-	37,132
Contractors Charges	834,703	928,000	1,014,000	1,121,727
Domestic Waste Disposal Expenses	5,171,388	5,509,641	5,466,641	5,989,754
Kerbside bulk waste collection Expense	420,533	425,000	425,000	436,900
Legal Expenses-City Planning	12,439	-	-	-
Licences, Subscriptions & Memberships	38	-	-	-
Loss on Sale of Assets	12,701	-	-	-
Other Waste Disposal Expenses - Internal	26,788	50,000	48,155	50,350
Overheads	517,476	533,260	533,260	547,125
Plant - Running Costs	609,448	640,070	632,995	522,000
Plant On Costs	28,812	47,000	47,023	48,700
Recycling Program	1,223,542	1,253,450	1,253,450	1,288,546
Stores Items	20	70,300	70,300	60,000
Sundry Collection Expense	35,535	35,000	34,546	38,257
Vehicle Expenses-Lease Back	11,100	10,000	10,000	11,000
Waste Education Expenses	634	5,000	5,000	53,875
Depreciation Expense	346,844	317,500	406,489	407,000
Total Operating Expenses	10,183,698	10,863,281	10,988,594	11,695,034
NET OPERATING RESULT	178,282	(89,428)	125,815	(133,902)
CAPITAL EXPENDITURE				
PPE Equipment	-	-	4,081	-
PPE Office Equipment	726	-	-	-
PPE Other Assets	59,037	<del>-</del>	<del>-</del>	-
PPE Plant	427,621	140,520	476,627	345,000
TOTAL CAPITAL EXPENDITURE	487,385	140,520	480,708	345,000
CAPITAL FUNDING				
Sale of Plant	(68,182)	<u>-</u>	(103,969)	(69,000)
Sale of Leaseback Vehicles	-	(35,000)	-	-

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
Adjust Sale Proceeds	68,182	-	-	-
Depreciation	(346,844)	(317,500)	(406,489)	(407,000)
TOTAL CAPITAL FUNDING	(346,844)	(352,500)	(510,458)	(476,000)
NET CAPITAL EXPENDITURE	140,540	(211,980)	(29,750)	(131,000)
NET RESERVE TRANSFERS	(318,822)	301,408	(96,065)	264,902
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

# **Linking the Hawkesbury**

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# Theme Summary

(\$'000)	Original Budget 2014/15	Amended Budget 2014/15	Budget Estimates 2015/16
Income from Continuing Operations			
Roads to Recovery Grants	-	(777)	(1,553)
RMS Grant Funded Projects	(902)	(973)	(1,231)
Roadworks Maintenance	(586)	(586)	(616)
Roadworks Construction	(1,128)	(1,129)	(1,134)
Kerb, Guttering & Drainage	(28)	(87)	(28)
Car Parking	4	4	4
Design, Survey and Mapping Services	(3)	(4)	(4)
Ancillary Facilities	(200)	(272)	(185)
Ferry Operations	(279)	(258)	(492)
Total Income from Continuing Operations	(3,122)	(4,082)	(5,238)
Expenses from Continuing Operations			
RMS Grant Funded Projects	702	687	605
Roadworks Maintenance	5,742	5,742	6,398
Roadworks Construction	3,249	3,315	3,629
Kerb, Guttering & Drainage	1,937	1,966	2,130
Car Parking	122	122	80
Bligh Park	-	50	1
Design, Survey and Mapping Services	707	707	938
Ancillary Facilities	2,820	3,158	2,560
Ferry Operations	754	730	1,182
Total Expenses from Continuing Operations	16,034	16,478	17,522

Internal charges are included in Service Summaries.

## **Service Summary**

Service:

Responsible Manager / Director: Operational Plan Activities:

146 Roads to Recovery Grants Manager Construction & Maintenance 8.2, 15.7, 28.3, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 52.23, 54.2, 55.12

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
CAPITAL EXPENDITURE				
PPE Infrastructure Roads	201,594	-	776,587	1,553,174
TOTAL CAPITAL EXPENDITURE	201,594	-	776,587	1,553,174
CAPITAL FUNDING				
Roads to Recovery Prog-Cap Grant - DOTARS	(117,668)	-	(776,587)	(1,553,174)
TOTAL CAPITAL FUNDING	(117,668)	-	(776,587)	(1,553,174)
NET CAPITAL EXPENDITURE	83,926	-	-	-
NET RESERVE TRANSFERS	(83,926)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Service:

Responsible Manager / Director: Operational Plan Activities:

147 RMS Grant Funded Projects
Manager Construction & Maintenance
8.2, 15.7, 25.2, 28.2, 28.3, 28.6, 45.1, 45.2, 46.3,
51.3, 52.10, 52.11, 52.12, 52.13, 52.23, 54.2, 55.12

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Reg Roads-Ex 3x3 Block RTA Grant	(28,000)	-	-	-
Reg Roads-Traffic Facilities Block RTA G	(297,000)	(300,300)	(303,000)	(303,000)
Regional Roads-Roads Block RTA Grants	(377,000)	(401,700)	(384,000)	(302,000)
Total Operating Income	(702,000)	(702,000)	(687,000)	(605,000)
OPERATING EXPENSES				
Employee Costs	114,041	78,275	102,335	111,070
Consultancy Fees	13,750	-	-	-
External Plant Hire	-	-	8,500	40,000
Plant On Costs	11,354	7,040	12,940	-
Road Line & Signs Maintenance	271,165	211,685	214,365	213,330
Roadworks Maint - Maintence Grading	14,960	38,000	48,300	50,000
Roadworks Maint Ancillary Road Items	10,352	6,500	15,050	11,000
Roadworks Maint Clear Draige Structure	-	3,000	3,000	5,000
Roadworks Maint Gravel Sheet Pavement	22,939	25,000	25,000	12,000
Roadworks Maint Hand Patch Flex Pavement	13,529	72,500	72,450	50,000
Roadworks Maint Heavy Patching	180,318	146,000	89,710	77,475
Roadworks Maintenance Shoulder Grading	63,468	110,000	91,350	35,125
Roadworks Maintence Edge Patch	-	4,000	4,000	-
Roadworks Maintence Emergency Patching	53	-	-	-
Total Operating Expenses	715,929	702,000	687,000	605,000
NET OPERATING RESULT	13,929	-	-	-
CAPITAL EXPENDITURE				
PPE Footpaths	9,316	50,000	100,000	100,000
PPE Kerb & Guttering	-	-	16,000	16,000

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
PPE Infrastructure Roads	248,665	200,000	228,000	716,000
TOTAL CAPITAL EXPENDITURE	257,981	250,000	344,000	832,000
CAPITAL FUNDING				
Cycleways-RTA Grant	-	-	(50,000)	(50,000)
Regional Roads-Roads Block RTA Grants	-	-	-	(82,000)
Reg Roads-3x3 Block RTA	(100,000)	(100,000)	(128,000)	(128,000)
Reg Roads-Repair Rehab Prog-RTA Gr	(100,000)	(100,000)	(100,000)	(210,000)
RMS Black Spot Program	-	-	-	(148,000)
PAMP-RMS Grant	-	-	(8,000)	(8,000)
TOTAL CAPITAL FUNDING	(200,000)	(200,000)	(286,000)	(626,000)
NET CAPITAL EXPENDITURE	57,981	50,000	58,000	206,000
NET RESERVE TRANSFERS	(17,659)	(50,000)	(50,000)	(50,000)
PROGRAM (SURPLUS) / DEFICIT	54,252	-	8,000	156,000

#### Service: Responsible Manager / Director: Operational Plan Activities:

152 Roadworks Maintenance Manager Construction & Maintenance 8.2, 15.7, 18.2, 26.1, 27.1, 28.2, 28.3, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 52.23, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Bus Route-Weight Tax Subsidy-RTA Grant	(9,643)	(9,932)	(9,932)	(10,210)
Contributions	(5,121)	-	-	(30,000)
Financial Assistance Gr-L/Gvt Grants Com	(286,360)	(576,052)	(576,301)	(576,301)
Natural Disaster Claim	(877,285)	-	-	-
Tender Documents	(91)	-	-	-
Total Operating Income	(1,178,499)	(585,984)	(586,233)	(616,511)
OPERATING EXPENSES				
Employee Costs	1,182,515	1,199,193	1,199,193	1,146,202
Annual Support and Maintenance	-	-	7,727	12,000
Contribution to outside bodies	-	80,000	80,000	50,000
External Plant Hire	-	-	201,000	327,000
HCC Garbage Rates	121	-	-	142
Other Waste Disposal Expenses - Internal	1,341	600	8,885	13,000
Overheads	956,208	985,372	985,372	1,539,950
Plant On Costs	396,462	375,000	310,271	372,623
Road Reseals Program	1,610,055	1,600,000	1,599,729	1,600,000
Roadworks Maintenance - Maintenance Grading	617,016	378,615	341,083	280,000
Roadworks Maintenance Ancillary Road Items	124,570	156,796	114,776	110,000
Roadworks Maintenance Clear Drainage Structure	251,329	194,435	195,922	313,000
Roadworks Maintenance Gravel Sheet Pavement	119,989	286,888	214,888	93,000
Roadworks Maintenance Guidepost Maintenance	12,146	22,000	22,000	11,500
Roadworks Maintenance Hand Patch Flex Pavement	26,167	6,000	6,045	6,000
Roadworks Maintenance Heavy Patching	172,553	180,000	180,000	172,000
Roadworks Maintenance Shoulder Grading	373,611	215,000	207,000	215,000
Roadworks Maintenance Edge Patch	2,267	6,000	6,000	4,000
Roadworks Maintenance Emergency Patching	5,576	6,000	40,542	65,000
Roadworks Maintenance -General	99,620	50,000	21,715	67,500
Stores Items	2	-	-	-
Storm Damage Repairs	752,261	-	-	-
Total Operating Expenses	6,703,809	5,741,899	5,742,148	6,397,917
NET OPERATING RESULT	5,525,310	5,155,915	5,155,915	5,781,406
CAPITAL EXPENDITURE				
Land Under Road	9,573,138	-	-	-
PPE Footpaths	20,842	-	-	-
PPE Infrastructure Roads	925,753	-	-	-
TOTAL CAPITAL EXPENDITURE	10,519,734	-	-	-
CAPITAL FUNDING				
Dedicated Asset Contributions (Non Cash)	(10,519,734)	-	-	-
TOTAL CAPITAL FUNDING	(10,519,734)	-	-	-
NET CAPITAL EXPENDITURE	-	-	-	-
NET RESERVE TRANSFERS	(471,648)	-	-	(666,952)
PROGRAM (SURPLUS) / DEFICIT	5,053,662	5,155,915	5,155,915	5,114,454

Responsible Manager / Director: Operational Plan Activities:

153 Roadworks Construction Manager Construction & Maintenance 8.2, 15.7, 18.2, 28.3, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.12

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Financial Assistance Gr-L/Gvt Grants Com	(523,632)	(1,053,359)	(1,053,815)	(1,053,815)
Total Operating Income	(523,632)	(1,053,359)	(1,053,815)	(1,053,815)
OPERATING EXPENSES				
Employee Costs	431,365	377,990	384,972	394,431
Annual Support and Maintence	7,532	8,000	12,000	12,000
Consultancy Fees	15,573	-	17,703	-
External Plant Hire	1,282	-	-	-
HCC Garbage Rates	121	129	129	142
Other Waste Disposal Expenses - Internal	383	-	4,443	-
Overheads	562,476	579,630	579,630	907,294
Plant On Costs	_	-	1,771	-
Depreciation Expense	2,275,326	2,283,500	2,314,468	2,315,000
Total Operating Expenses	3,294,058	3,249,249	3,315,116	3,628,867
NET OPERATING RESULT	2,770,426	2,195,890	2,261,301	2,575,052
CAPITAL EXPENDITURE				
Land Under Road	11,893	-	8,046	15,000
PPE Kerb & Guttering	12,500	-	-	-
PPE Infrastructure Roads	1,894,634	1,938,868	2,101,672	2,117,500
PPE Infrastructure Storm Water Drainage	-	-	11,118	-
TOTAL CAPITAL EXPENDITURE	1,919,026	1,938,868	2,120,836	2,132,500
CAPITAL FUNDING				
Natural Disaster Claims-Capital	(142,324)	-	-	-
S94 Extractive Industries Contribution	(92,062)	(75,000)	(75,000)	(80,000)
Depreciation	(2,275,326)	(2,283,500)	(2,314,468)	(2,315,000)
TOTAL CAPITAL FUNDING	(2,509,712)	(2,358,500)	(2,389,468)	(2,395,000)
NET CAPITAL EXPENDITURE	(590,686)	(419,632)	(268,632)	(262,500)
NET RESERVE TRANSFERS	(517,164)	(262,348)	(445,213)	32,000
PROGRAM (SURPLUS) / DEFICIT	1,662,576	1,513,910	1,547,456	2,344,552

Responsible Manager / Director: Operational Plan Activities:

154 Kerb, Guttering & Drainage Manager Construction & Maintenance 8.2, 15.7, 28.5, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.12

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Financial Assistance Gr-L/Gvt Grants Com	(8,181)	(16,457)	(16,464)	(16,464)
Floodplain Manage-Flood Mitigation-DIPNR	(11,200)	(11,200)	(11,200)	(11,200)
Total Operating Income	(19,381)	(27,657)	(27,664)	(27,664)
OPERATING EXPENSES				
Employee Costs	30,291	14,700	19,580	15,539
Flood Mitigation Programs	11,958	22,400	21,222	22,400
General Maintenance Drainage Structures	35,108	47,955	46,842	48,000
Kerb & Gutter Maintenance	16,882	25,700	25,700	26,000
Other Waste Disposal Expenses - Internal	584	30	91	-
Overheads	168,744	173,890	173,890	338,115
Plant On Costs	2,631	-	968	1,200
Stores Items	35	100	100	-
Depreciation Expense	1,647,095	1,652,500	1,677,779	1,678,500
Total Operating Expenses	1,913,327	1,937,275	1,966,172	2,129,754
NET OPERATING RESULT	1,893,946	1,909,618	1,938,508	2,102,090
CAPITAL EXPENDITURE				
PPE Kerb & Guttering	536,990	202,782	262,295	130,500
PPE Infrastructure Storm Water Drainage	2,345,279	238,990	371,763	706,500
TOTAL CAPITAL EXPENDITURE	2,882,268	441,772	634,058	837,000
CAPITAL FUNDING				
S64 Drainage Contribution C5-Pitt Town Develop	-	-	(59,598)	-
Dedicated Asset Contributions (Non Cash)	(2,474,958)	-	-	-
Depreciation	(1,647,095)	(1,652,500)	(1,677,779)	(1,678,500)
TOTAL CAPITAL FUNDING	(4,122,053)	(1,652,500)	(1,737,377)	(1,678,500)
NET CAPITAL EXPENDITURE	(1,239,784)	(1,210,728)	(1,103,319)	(841,500)
NET RESERVE TRANSFERS	(26,413)	-	(139,845)	-
PROGRAM (SURPLUS) / DEFICIT	627,749	698,890	695,344	1,260,590

Responsible Manager / Director: Operational Plan Activities:

155 Car Parking Manager Construction & Maintenance 8.2, 15.7, 28.8, 45.1, 45.2, 46.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.12

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Employee Costs	14,202	7,950	7,950	7,320
Car Parking M&R	50,098	42,400	42,400	42,200
HCC Garbage Rates	1,157	1,232	1,232	1,353
HCC Land Rates - Business	2,911	2,978	2,978	3,080
HCC Sewer Rates	1,073	1,100	1,100	1,181
Other Waste Disposal Expenses - Internal	221	137	137	100
Overheads	67,500	69,556	69,556	28,224
Plant On Costs	1,340	1,100	1,100	600
Total Operating Expenses	138,502	126,453	126,453	84,058
NET OPERATING RESULT	138,502	126,453	126,453	84,058
CAPITAL EXPENDITURE				
PPE Infrastructure Roads	-	60,500	62,602	29,500
TOTAL CAPITAL EXPENDITURE	-	60,500	62,602	29,500
NET CAPITAL EXPENDITURE	-	60,500	62,602	29,500
NET RESERVE TRANSFERS	-	-	(2,102)	-
PROGRAM (SURPLUS) / DEFICIT	138,502	186,953	186,953	113,558

Service:

Responsible Manager / Director: Operational Plan Activities:

156 Bligh Park

Manager Construction & Maintenance

8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Tree Planting Maintenance	-	-	50,000	-
Depreciation Expense	-	-	286	500
Total Operating Expenses	-	-	50,286	500
NET OPERATING RESULT	-	-	50,286	500
CAPITAL EXPENDITURE				
PPE Footpaths	-	50,000	50,000	-
PPE Land Improvements - Depreciable	14,207	-	-	20,000
TOTAL CAPITAL EXPENDITURE	14,207	50,000	50,000	20,000
CAPITAL FUNDING				
Depreciation	-	-	(286)	(500)
TOTAL CAPITAL FUNDING	-	-	(286)	(500)
NET CAPITAL EXPENDITURE	14,206	50,000	49,714	19,500
NET RESERVE TRANSFERS	(14,207)	(50,000)	(100,000)	(20,000)
PROGRAM (SURPLUS) / DEFICIT	-	-	-	-

Responsible Manager / Director: Operational Plan Activities:

157 Design, Survey and Mapping Services Manager Design & Mapping 8.2, 15.7, 25.1, 45.1, 45.2, 46.3, 47.2, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.11

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
GIS Map Sales	(3,156)	(2,400)	(2,856)	(3,500)
Sundry Income	(1,202)	(500)	(1,226)	(690)
Total Operating Income	(4,359)	(2,900)	(4,082)	(4,190)
OPERATING EXPENSES				
Employee Costs	685,253	639,194	639,302	671,463
Equipment Maintenance	536	2,100	1,992	2,100
GIS Map Production Expenses	181	250	250	2,500
Overheads	56,244	57,963	57,963	254,070
Plant On Costs	6,843	7,570	7,570	7,570
Sundry Expenses	5	400	400	-
Sundry Survey Works	(5)	-	-	-
Total Operating Expenses	749,057	707,477	707,477	937,703
NET OPERATING RESULT	744,699	704,577	703,395	933,513
CAPITAL EXPENDITURE				
Intangible Asset	-	-	43,908	40,000
PPE Office Equipment	46,092	-	-	-
PPE Other Assets	-	30,000	-	-
PPE Infrastructure Roads	30,253	-	-	-
TOTAL CAPITAL EXPENDITURE	76,346	30,000	43,908	40,000
CAPITAL FUNDING				
Flood Mg Prog-Hbury Overland Study DCCE	(20,176)	-	-	-
TOTAL CAPITAL FUNDING	(20,176)	-	-	-
NET CAPITAL EXPENDITURE	56,170	30,000	43,908	40,000
NET RESERVE TRANSFERS	(65,284)	-	(13,908)	-
PROGRAM (SURPLUS) / DEFICIT	735,584	734,577	733,395	973,513

Responsible Manager / Director: Operational Plan Activities:

163 Ancillary Facilities
Manager Construction & Maintenance
8.2, 15.6, 15.7, 28.1, 28.2, 28.4, 28.6, 28.7, 45.1, 45.2,
46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.12

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Other Works Contributions	(20,109)	(15,500)	(15,500)	(25,000)
Profit on Sale of Assets	(62,152)	-	-	-
Road Opening Permits	(9,367)	(6,500)	(6,500)	(6,500)
Road Reinstatement Fees	(503,058)	(81,000)	(151,746)	(149,000)
Street Lighting Subsidy-RTA	(93,000)	(95,481)	(95,481)	-
Sundry Income	(4,212)	(1,390)	(3,231)	(4,500)
Tender Documents	(36)	-	-	-
Total Operating Income	(691,935)	(199,871)	(272,458)	(185,000)
OPERATING EXPENSES				
Employee Costs	350,605	321,630	336,849	338,765
Adminstration Charges	8	-	4	-
Bridge Maintenance	18,779	111,005	111,005	78,345
Bus Shelter Maintence	2,755	9,470	9,242	10,000
Excess on Insurance Claims	-	-	5,000	-
External Plant Hire	-	-	4,425	2,000
Footpaths Maintence	19,878	-	1,200	6,000
HCC Garbage Rates	182	193	193	213
Inspections	25	-	-	-
Insurance	1,394	-	24	26
Loss on Sale of Assets	23,112	-	-	-
Other Waste Disposal Expenses - Internal	184,195	158,900	160,325	181,200
Overheads	393,732	405,742	405,742	784,386
Plant On Costs	161,958	155,320	157,372	165,253
Road Line & Signs Maintenance	78,761	54,033	42,280	18,125
Road Restorations	195,308	40,338	353,620	140,970
Standpipes Mtce & Repair	16,899	17,000	15,918	17,500
Stores Items	110	200	200	-
Street Lighting Expenditure	732,856	730,000	730,000	-
Street Sweeping Program	14,898	15,000	13,339	-
Sundry Survey Works	7,513	2,000	2,000	2,000
Unpaved Footpaths Maintence	22	8,500	7,105	8,500
Vehicular Crossings	21	-	-	-
Water	8,683	-	-	-
Depreciation Expense	787,492	790,500	802,081	807,000
Total Operating Expenses	2,999,186	2,819,831	3,157,924	2,560,283
NET OPERATING RESULT	2,307,251	2,619,960	2,885,466	2,375,283
CAPITAL EXPENDITURE				
PPE Bridges	2,153,507	2,405,000	2,700,308	1,346,154
PPE Footpaths	106,665	158,409	208,519	145,500
PPE Kerb & Guttering	14,112	19,955	37,042	-
PPE Other Structures	164,650	-	-	-
PPE Infrastructure Roads	200	19,000	19,000	100,000
TOTAL CAPITAL EXPENDITURE	2,439,134	2,602,364	2,964,869	1,591,654
CAPITAL FUNDING				
Adjust Sale Proceeds	167,800	-	-	-

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
Insurance Settlement - Other Structures	(167,800)	-	(12,000)	-
Natural Disaster Claims-Capital	(1,089,393)	-	-	-
Depreciation	(787,492)	(790,500)	(802,081)	(807,000)
TOTAL CAPITAL FUNDING	(1,876,884)	(790,500)	(814,081)	(807,000)
NET CAPITAL EXPENDITURE	562,249	1,811,864	2,150,788	784,654
NET RESERVE TRANSFERS	(25,586)	(2,530,500)	(3,131,930)	(958,006)
PROGRAM (SURPLUS) / DEFICIT	2,843,914	1,901,324	1,904,324	2,201,931

Responsible Manager / Director: Operational Plan Activities:

164 Ferry Operations Manager Construction & Maintenance 8.2, 15.7, 45.1, 45.2, 46.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Ferry Cont Baulkham Hills/Lw Portlan	(568,126)	(280,943)	(259,238)	(493,692)
Total Operating Income	(568,126)	(280,943)	(259,238)	(493,692)
OPERATING EXPENSES				
Employee Costs	57,516	26,435	26,435	36,750
HCC Garbage Rates	419	446	446	490
HCC Land Rates - Residential	1,084	1,109	1,109	1,132
Lower Portland Ferry	498,411	528,465	472,715	908,635
Other Waste Disposal Expenses - Internal	42	20	20	-
Overheads	168,744	173,890	173,890	173,072
Plant On Costs	12,405	5,000	5,000	12,000
Sundry Expenses	179	-	-	-
Depreciation Expense	36,255	20,500	51,970	52,000
Total Operating Expenses	775,055	755,865	731,585	1,184,079
NET OPERATING RESULT	206,929	474,922	472,347	690,387
CAPITAL EXPENDITURE				
PPE Plant	588,909	-	12,339	30,000
WIP- Plant	550,000	-	-	-
TOTAL CAPITAL EXPENDITURE	1,138,909	-	12,339	30,000
CAPITAL FUNDING				
Dedicated Asset Contributions (Non Cash)	(550,000)	-	-	-
Depreciation	(36,255)	(20,500)	(51,970)	(52,000)
TOTAL CAPITAL FUNDING	(586,255)	(20,500)	(51,970)	(52,000)
NET CAPITAL EXPENDITURE	552,654	(20,500)	(39,631)	(22,000)
NET RESERVE TRANSFERS	(320,192)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	439,392	454,422	432,716	668,387

# **Supporting Business and Local Jobs**

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Visitor Information Centre	94

# Theme Summary

(\$'000)	Original Budget 2014/15	Amended Budget 2014/15	Budget Estimates 2015/16
Income from Continuing Operations			
Strategic Activities	(1)	(1)	(0)
Visitor Information Centre	(15)	(18)	(20)
Total Income from Continuing Operations	(16)	(19)	(20)
Expenses from Continuing Operations			
Strategic Activities	371	440	375
Visitor Information Centre	275	280	362
Total Expenses from Continuing Operations	646	721	737

Internal charges are included in Service Summaries.

## **Service Summary**

Service:

Responsible Manager / Director:

**Operational Plan Activities:** 

140 Strategic Activities
Strategic Activities Executive

8.2, 15.7, 29.1, 30.1, 30.2, 32.1, 33.1, 33.2, 34.1, 36.1, 38.2, 39.3, 39.4, 39.5, 41.1, 42.1, 42.2, 43.1, 45.1, 45.2, 46.3, 48.3, 51.3, 52.10, 52.11, 52.12, 52.13,

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Digital L/Govt-DepBroad,Comms&DigEc-Gr 189M 1213	(34,461)	-	-	-
Sundry Income	(784)	(700)	(716)	(300)
Total Operating Income	(35,245)	(700)	(716)	(300)
OPERATING EXPENSES				
Employee Costs	129,001	120,336	126,473	125,432
Contractors	-	-	3,120	-
Contribution to outside bodies	22,175	20,700	20,305	21,350
Grant Funded Consultancy Fees	3,600	-	-	-
Grant Funded Operational Exp	21,864	-	-	-
Licences, Subscriptions & Memberships	19,485	19,000	19,000	18,500
Local Economic Development Program	56,241	113,500	145,559	69,100
Network Administration	-	-	1,208	-
Overheads	56,244	57,963	57,963	95,818
Plant On Costs	605	-	2,199	-
Section 356 Expenditure	21,000	21,000	21,000	21,100
Sponsorship	12,904	17,500	17,500	12,500
Sundry Expenses	-	150	150	150
Telephone Expenses	-	-	15,288	-
Depreciation Expense	3,822	500	10,584	11,000
Total Operating Expenses	346,941	370,649	440,349	374,950
NET OPERATING RESULT	311,696	369,949	439,633	374,650
CAPITAL EXPENDITURE				
Intangible Asset	-	-	13,499	-
PPE Furniture & Fittings	3,014	-	-	-
PPE Office Equipment	231,403	-	35,001	-
TOTAL CAPITAL EXPENDITURE	234,417	-	48,500	-
CAPITAL FUNDING				
Depreciation	(3,822)	(500)	(10,584)	(11,000)
TOTAL CAPITAL FUNDING	(3,822)	(500)	(10,584)	(11,000)
NET CAPITAL EXPENDITURE	230,595	(500)	37,916	(11,000)
NET RESERVE TRANSFERS	(210,421)	-	(104,996)	-
PROGRAM (SURPLUS) / DEFICIT	331,869	369,449	372,553	363,650

Responsible Manager / Director: Operational Plan Activities:

190 Visitor Information Centre Manager Cultural Services 8.2, 15.7, 34.1, 35.1, 45.1, 45.2, 46.3, 47.1, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.9,

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Sundry Income	(5,422)	(15,350)	(18,350)	(20,000)
Total Operating Income	(5,422)	(15,350)	(18,350)	(20,000)
OPERATING EXPENSES				
Employee Costs	198,789	209,256	211,950	220,806
Advertising	6,470	18,430	23,430	6,690
Insurance	66	-	-	-
Licences, Subscriptions & Memberships	1,027	2,600	2,600	2,830
Overheads	16,452	16,949	16,949	94,894
Postage & Freight	-	-	4,000	4,000
Print Machine Maintenance	-	800	400	-
Print Machine Rental	-	2,080	1,080	-
Printing & Stationery Costs	6,265	17,890	14,596	28,870
Promotion Expenditure	4,499	5,000	5,000	3,000
Sundry Expenses	169	250	250	250
Depreciation Expense	926	2,000	94	500
Total Operating Expenses	234,664	275,255	280,349	361,840
NET OPERATING RESULT	229,243	259,905	261,999	341,840
CAPITAL EXPENDITURE				
PPE Buildings	1,919	-	-	-
PPE Equipment	934	-	-	-
TOTAL CAPITAL EXPENDITURE	2,852	-	-	-
CAPITAL FUNDING				
Depreciation	(926)	(2,000)	(94)	(500)
TOTAL CAPITAL FUNDING	(926)	(2,000)	(94)	(500)
NET CAPITAL EXPENDITURE	1,926	(2,000)	(94)	(500)
NET RESERVE TRANSFERS	(5,001)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	226,167	257,905	261,905	341,340

# **Shaping our Future Together**

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# Theme Summary

(\$'000)	Original Budget 2014/15	Amended Budget 2014/15	Budget Estimates 2015/16
Income from Continuing Operations			
Information Services	(3)	(30)	(5)
Records	(31)	(34)	(33)
Accounting Services	(2,878)	(2,787)	(3,064)
Rating Services	(29,058)	(29,058)	(29,774)
Investments	(1,194)	(1,254)	(1,102)
Purchasing & Stores	(2)	(2)	-
Property Development	(1,652)	(1,740)	(1,817)
Fleet Management	(217)	(247)	(264)
Printing & Signwriting	(21)	(16)	(19)
Operations Management	(55)	(55)	(66)
Personnel	(8)	(13)	(17)
Total Income from Continuing Operations	(35,117)	(35,236)	(36,161)
Expenses from Continuing Operations			
Information Services	145	143	(6)
Records	21	29	10
Financial Planning	(44)	(14)	-
Accounting Services	814	611	(0)
Rating Services	1,334	1,421	1,522
Investments	287	287	262
Purchasing & Stores	124	186	40
Property Development	812	839	735
Fleet Management	732	740	342
Legal Services	(164)	(35)	-
Printing & Signwriting	421	425	282
Operations Management	62	(81)	(292)
Personnel	150	144	-
Corporate Communications	642	642	775
Customer Service	948	948	-
Parks Plant	51	66	(31)
Total Expenses from Continuing Operations	6,335	6,353	3,639

Internal charges are included in Service Summaries.

## **Service Summary**

Service:

Responsible Manager / Director: Operational Plan Activities:

110 Information Services
Manager Information Services
8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 51.4, 51.5, 51.6, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Contribution to Private Mobile Calls	-	(2,500)	(3,497)	(5,250)
Sundry Income	(545)	-	-	-
Total Operating Income	(545)	(2,500)	(3,497)	(5,250)
OPERATING EXPENSES				
Employee Costs	949,493	953,282	969,120	1,010,823
Annual Support and Maintenance	418	2,000	2,000	2,000
Consultancy Fees	-	30,000	33,961	-
Corporate Systems	726,759	785,000	815,861	808,000
General Computer Expenses	16,506	16,000	16,000	15,000
Insurance	581	807	807	834
Network Administration	438,972	663,100	658,787	654,505
Overheads	(2,600,292)	(2,695,601)	(2,695,601)	(2,861,378)
Print Machine Maintenance	-	-	-	40,191
Sustenance	313	-	-	-
Telephone Expenses	-	130,000	123,880	105,000
Depreciation Expense	234,187	260,000	217,925	219,000
Total Operating Expenses	(233,062)	144,588	142,740	(6,025)
NET OPERATING RESULT	(233,607)	142,088	139,243	(11,275)
CAPITAL EXPENDITURE				
Intangible Asset	-	-	100,530	-
PPE Buildings	14,731	-	-	-
PPE Equipment	2,542	8,000	13,458	8,000
PPE Office Equipment	425,400	208,670	697,728	222,275
TOTAL CAPITAL EXPENDITURE	442,673	216,670	811,716	230,275
CAPITAL FUNDING				
EHC & App Tracking Tool-DptPlan&Env-Gr 388G 1415	-	-	(27,000)	-
Depreciation	(234,187)	(260,000)	(217,925)	(219,000)
TOTAL CAPITAL FUNDING	(234,187)	(260,000)	(244,925)	(219,000)
NET CAPITAL EXPENDITURE	208,485	(43,330)	566,791	11,275
NET RESERVE TRANSFERS	(130,166)	(60,000)	(671,783)	(163,557)
PROGRAM (SURPLUS) / DEFICIT	(155,287)	38,758	34,251	(163,557)

Responsible Manager / Director: Operational Plan Activities:

111 Records

Manager Corporate Services & Governance 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Sundry Income	(33,645)	(31,000)	(31,442)	(32,000)
Sundry Income DIV81	(542)	(250)	(2,796)	(500)
Total Operating Income	(34,187)	(31,250)	(34,238)	(32,500)
OPERATING EXPENSES				
Employee Costs	478,389	489,653	489,717	506,510
Consultancy Fees	12,274	-	8,226	-
General Office Expenditure	59	-	-	-
Licences, Subscriptions & Memberships	900	900	900	900
Overheads	(618,720)	(641,593)	(641,593)	(664,410)
Postage & Freight	84,889	91,000	91,000	105,000
Records Expenditure	59,724	71,000	70,936	52,000
Depreciation Expense	9,227	10,000	10,000	9,500
Total Operating Expenses	26,742	20,960	29,186	9,500
NET OPERATING RESULT	(7,445)	(10,290)	(5,052)	(23,000)
CAPITAL EXPENDITURE				
PPE Office Equipment	2,620	-	-	-
TOTAL CAPITAL EXPENDITURE	2,620	-	-	-
CAPITAL FUNDING				
Depreciation	(9,227)	(10,000)	(10,000)	(9,500)
TOTAL CAPITAL FUNDING	(9,227)	(10,000)	(10,000)	(9,500)
NET CAPITAL EXPENDITURE	(6,607)	(10,000)	(10,000)	(9,500)
NET RESERVE TRANSFERS	604	-	(8,226)	-
PROGRAM (SURPLUS) / DEFICIT	(13,448)	(20,290)	(23,278)	(32,500)

Responsible Manager / Director: Operational Plan Activities:

118 Financial Planning Chief Financial Officer REMOVED IN 2014/2015

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Employee Costs	461,459	442,408	269,472	-
Overheads	(519,384)	(486,558)	(283,826)	-
Total Operating Expenses	(57,925)	(44,150)	(14,354)	-
NET OPERATING RESULT	(57,925)	(44,150)	(14,354)	-
PROGRAM (SURPLUS) / DEFICIT	(57,925)	(44,150)	(14,354)	-

Service:

Responsible Manager / Director: Operational Plan Activities:

119 Accounting Services Chief Financial Officer

8.2, 15.7, 19.3, 45.1, 45.2, 46.2, 46.3, 46.4, 51.3, 52.10, 52.11, 52.12, 52.13, 52.14, 52.15, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Financial Assistance Gr-L/Gvt Grants Com	(1,385,823)	(2,827,719)	(2,719,784)	(2,690,000)
Forfeited Deposits	-	-	(2,714)	-
Land Clearing Admin Charge	-	(320)	(320)	(320)
Sundry Income	(72,864)	(50,000)	(64,240)	(65,000)
WMF Rate of Return	-	-	-	(309,104)
Total Operating Income	(1,458,687)	(2,878,039)	(2,787,058)	(3,064,424)
OPERATING EXPENSES				
Employee Costs	1,116,279	1,121,461	1,126,711	965,512
Audit Fees	51,600	57,300	57,300	59,019
Bad and Doubtful Debts	5,064	5,000	-	5,000
Consultancy Fees	-	-	-	30,000
Contribution to outside bodies	75,170	67,000	67,000	68,750
Licences, Subscriptions & Memberships	4,587	5,490	5,490	6,117
Overheads	(486,552)	(442,722)	(645,454)	(1,134,400)
Sundry Expenses	1,075	-	-	-
Valuation Expenses	500	-	-	-
Total Operating Expenses	767,723	813,529	611,047	(2)
NET OPERATING RESULT	(690,964)	(2,064,510)	(2,176,011)	(3,064,426)
NET RESERVE TRANSFERS	(1,441,896)	(60,000)	(60,000)	(183,448)
PROGRAM (SURPLUS) / DEFICIT	(2,132,860)	(2,124,510)	(2,236,011)	(3,247,874)

Responsible Manager / Director: Operational Plan Activities:

120 Rating Services Chief Financial Officer

8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Abandonments	5,399	10,000	10,000	5,000
Business Rates Income	(2,781,025)	(2,878,069)	(2,878,069)	(2,948,958)
Charges & Fees Recovery Legal Costs	(184,809)	(303,000)	(303,000)	(303,000)
Extra Charges	(130,232)	(135,000)	(135,000)	(115,000)
Farmland Rates Income	(1,375,357)	(1,439,035)	(1,439,035)	(1,474,479)
Pensioner Rebate	580,053	592,000	592,000	573,660
Pensioner Subsidy	(316,457)	(325,600)	(325,600)	(315,513)
Residential Rates Income	(18,263,833)	(18,707,456)	(18,707,456)	(19,168,228)
Rural Residential Rates Income	(5,620,600)	(5,756,140)	(5,756,140)	(5,897,916)
Section 603 Certificate Income	(117,567)	(113,000)	(113,000)	(127,300)
Sundry Income	(3,714)	(2,500)	(2,500)	(2,500)
Total Operating Income	(28,208,143)	(29,057,800)	(29,057,800)	(29,774,234)
OPERATING EXPENSES				
Employee Costs	288,217	279,634	363,964	505,335
Bank Charges	165,171	172,707	172,707	165,200
Debt Recovery Expenses	184,167	300,000	300,000	300,000
On Line Title Seaches	174	200	200	200
Overheads	337,488	347,779	347,779	320,826
Postage & Freight	51,913	63,430	63,430	51,300
Printing & Stationery Costs	18,920	25,000	25,000	27,000
Rates Property Revaluation	141,657	145,650	147,906	151,750
Rounding Expenses	39	_	-	<del>-</del>
Total Operating Expenses	1,187,745	1,334,400	1,420,986	1,521,611
NET OPERATING RESULT	(27,020,399)	(27,723,401)	(27,636,814)	(28,252,623)
PROGRAM (SURPLUS) / DEFICIT	(27,020,399)	(27,723,401)	(27,636,814)	(28,252,623)

Responsible Manager / Director: Operational Plan Activities:

121 Investments
Chief Financial Officer

8.2, 15.7, 45.1, 45.2, 45.5, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Interest Income	(1,602,881)	(1,017,166)	(1,077,790)	(942,033)
Local Infrastructure Renewal Scheme Interest Subsidy	(198,052)	(176,532)	(176,532)	(160,364)
Total Operating Income	(1,800,933)	(1,193,698)	(1,254,322)	(1,102,397)
OPERATING EXPENSES				
Consultancy Fees	16,000	16,800	16,800	16,500
Interest on Loans	295,082	270,210	270,210	245,462
Total Operating Expenses	311,082	287,010	287,010	261,962
NET OPERATING RESULT	(1,489,851)	(906,688)	(967,312)	(840,435)
NET RESERVE TRANSFERS	540,112	158,863	250,511	160,903
PROGRAM (SURPLUS) / DEFICIT	(949,740)	(747,825)	(716,801)	(679,532)

Responsible Manager / Director: Operational Plan Activities:

124 Purchasing & Stores Chief Financial Officer 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 51.7, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Local Gvt Procurement Rebate	(1,582)	(2,000)	(2,000)	-
Total Operating Income	(1,582)	(2,000)	(2,000)	-
OPERATING EXPENSES				
Employee Costs	305,302	319,730	373,620	447,485
Consumables	8,831	11,000	11,000	9,300
Contribution to outside bodies	-	-	10,000	10,000
General Office Expenditure	33,333	40,000	40,000	32,500
Licences, Subscriptions & Memberships	-	2,950	2,950	32,212
Overheads	(258,744)	(266,630)	(266,630)	(502,534)
Plant & Equipment	435	-	-	-
Plant On Costs	9,360	9,600	9,600	9,500
Software Licensing & Maintenance	-	7,050	4,800	-
Stock Write Off	341	-	-	-
Sustenance	178	-	-	-
Depreciation Expense	232	500	945	1,500
Total Operating Expenses	99,269	124,200	186,285	39,963
NET OPERATING RESULT	97,687	122,200	184,285	39,963
CAPITAL EXPENDITURE				
Intangible Asset	-	-	2,250	-
PPE Equipment	1,128	-	-	-
PPE Furniture & Fittings	3,200	-	-	-
PPE Other Structures	2,698	-	-	-
TOTAL CAPITAL EXPENDITURE	7,026	-	2,250	-
CAPITAL FUNDING				
Depreciation	(232)	(500)	(945)	(1,500)
TOTAL CAPITAL FUNDING	(232)	(500)	(945)	(1,500)
NET CAPITAL EXPENDITURE	6,794	(500)	1,305	(1,500)
NET RESERVE TRANSFERS	10,000	-	(10,000)	-
PROGRAM (SURPLUS) / DEFICIT	114,481	121,700	175,590	38,463

Responsible Manager / Director: Operational Plan Activities:

125 Property Development Manager Corporate Services & Governance 8.2, 15.7, 22.1, 45.1, 45.2, 45.3, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget	Amended Budget	Budget Estimates
		2014/2015	2014/2015	2015/2016
OPERATING INCOME				
Council Rates & Annual Charges Recoveries	(3,410)	-	(3,512)	(3,760)
Extra Charges	4,064	-	-	-
Footpath - Dining & Trading	(15,457)	(13,000)	(13,000)	(13,700)
Other Rents & Leases	(151,100)	(161,463)	(147,147)	(170,155)
Rental, Lease and fees Income	(147,678)	(146,508)	(146,508)	(153,277)
Revaluation Increase	(3,174,624)	-	-	-
Road Opening Permits	(843)	-	(1,703)	-
Section 611 Gas Mains	(17,849)	(16,000)	(16,000)	(17,849)
Shops & Offices - Rental Income	(1,271,321)	(1,401,155)	(1,495,304)	(1,545,825)
Sundry Income	(17,764)	-	-	-
Total Operating Income	(4,795,982)	(1,738,126)	(1,823,174)	(1,904,566)
OPERATING EXPENSES				
Employee Costs	223,704	234,219	235,311	244,969
Adminstration Charges	140	-	-	-
Consultancy Fees	3,558	-	2,820	-
Contribution to outside bodies	10,000	10,000	15,059	-
Deerubbin Centre Air Conditioning Exps-Internal	22	-	-	-
Deerubbin Centre Electricity Internal	476	-	-	_
Dwellings Mtce	-	-	6,540	6,720
HCC Garbage Rates	38,165	40,631	29,978	32,944
HCC Land Rates - Business	35,301	35,870	40,136	41,334
HCC Land Rates - Residential	9,587	9,807	9,056	9,267
HCC Sewer Rates	26,298	26,955	35,386	37,848
Insurance	32,178	44,727	42,830	47,028
Legal Expenses	8,248	20,000	17,180	-
Licences, Subscriptions & Memberships	129	-	311	-
Maintenance - Plant & Equipment	497	-	-	-
Overheads	247,488	255,036	255,036	160,367
Penrith CC Land Rates Payable	19,493	19,943	20,370	20,882
Plant On Costs	-	-	106	-
Postage & Freight	60	-	-	-
Property Leases	-	7,440	7,440	6,930
Property Management Fees	9,214	7,860	14,512	9,646
Security	3,590	3,500	3,500	4,000
Shops & Offices - Ground Maintenance	31,217	31,240	31,240	33,500
Sundry Expenses	1,419	20,000	19,811	e-
Valuation Expenses	9,250	7,500	11,200	41,000
Depreciation Expense	122,811	124,000	124,000	125,500
Total Operating Expenses	832,842	898,729	921,823	821,935
NET OPERATING RESULT	(3,963,140)	(839,397)	(901,351)	(1,082,631)
CAPITAL EXPENDITURE				
Land Improvement Non Depreciable	-	-	5,000	-
PPE Other Assets	-	-	50,000	-
Investment Properties at fair value	_	-	10,000	-

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
TOTAL CAPITAL EXPENDITURE	-	-	65,000	-
CAPITAL FUNDING				
Depreciation	(122,811)	(124,000)	(124,000)	(125,500)
TOTAL CAPITAL FUNDING	(122,811)	(124,000)	(124,000)	(125,500)
NET CAPITAL EXPENDITURE	(122,811)	(124,000)	(59,000)	(125,500)
NET RESERVE TRANSFERS	3,033,868	(40,000)	(111,259)	-
PROGRAM (SURPLUS) / DEFICIT	(1,052,082)	(1,003,397)	(1,071,610)	(1,208,131)

**Responsible Manager / Director:** 

**Operational Plan Activities:** 

129 Fleet Management Chief Financial Officer

 $8.2,\,15.7,\,45.1,\,45.2,\,46.3,\,51.3,\,52.10,\,52.11,\,52.12,$ 

52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Plant Income - Leaseback	(226,641)	(216,592)	(246,592)	(263,997)
Profit on Sale of Assets	(1,454)	-	-	-
Total Operating Income	(228,095)	(216,592)	(246,592)	(263,997)
OPERATING EXPENSES				
Employee Costs	124,236	122,800	122,800	126,500
Loss on Sale of Assets	133,208	-	-	-
Overheads	13,500	13,912	13,912	(405,596)
Plant - Running Costs	259	-	_	-
Stores Items	4	-	_	-
Vehicle Expenses-Lease Back	367,728	375,000	375,000	392,590
Depreciation Expense	218,117	220,500	228,533	229,000
Total Operating Expenses	857,052	732,212	740,245	342,494
NET OPERATING RESULT	628,957	515,620	493,653	78,497
CAPITAL EXPENDITURE				
PPE Plant	769,957	1,304,360	1,420,516	909,000
TOTAL CAPITAL EXPENDITURE	769,957	1,304,360	1,420,516	909,000
CAPITAL FUNDING				
Sale of Plant	-	-	(708,238)	(519,500)
Sale of Leaseback Vehicles	(457,186)	(736,500)	(70,165)	-
Adjust Sale Proceeds	457,186	-	_	-
Depreciation	(218,117)	(220,500)	(228,533)	(229,000)
TOTAL CAPITAL FUNDING	(218,117)	(957,000)	(1,006,936)	(748,500)
NET CAPITAL EXPENDITURE	551,840	347,360	413,580	160,500
NET RESERVE TRANSFERS	215,880	-	(215,880)	-
PROGRAM (SURPLUS) / DEFICIT	1,396,677	862,980	691,353	238,997

Responsible Manager / Director: Operational Plan Activities:

142 Legal Services
Director Support Services
8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.10

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Charges & Fees Recovery Legal Costs	(99,487)	-	-	-
Total Operating Income	(99,487)	-	-	-
OPERATING EXPENSES				
Consultancy Fees	-	-	42,195	-
Legal Expenses - General Managers Office	39,987	50,000	50,000	50,000
Legal Expenses - Support Services	34,586	40,000	40,000	40,000
Legal Expenses-City Planning	222,221	205,000	291,788	205,000
Legal Expenses-Infrastructure Services	4,223	5,000	5,000	5,000
Overheads	(449,976)	(463,703)	(463,703)	(300,000)
Total Operating Expenses	(148,959)	(163,703)	(34,720)	-
NET OPERATING RESULT	(248,446)	(163,703)	(34,720)	-
NET RESERVE TRANSFERS	128,984	(38,847)	(167,830)	(50,000)
PROGRAM (SURPLUS) / DEFICIT	(119,462)	(202,550)	(202,550)	(50,000)

Responsible Manager / Director: Operational Plan Activities:

158 Printing & Signwriting
Manager Corporate Services & Governance
8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.5

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Private Works Print & Signwriting Income	(23,919)	(21,000)	(15,500)	(19,000)
Total Operating Income	(23,919)	(21,000)	(15,500)	(19,000)
OPERATING EXPENSES				
Employee Costs	97,188	96,288	96,986	115,791
Overheads	202,488	208,667	208,667	67,403
Plant On Costs	24	-	-	-
Print Machine Maintenance	54,481	59,241	59,055	36,205
Print Machine Rental	28,895	32,827	35,003	36,897
Printing & Stationery Costs	5,243	6,890	6,890	9,350
Private Works Print & Signwriting Expend	2,659	3,173	4,747	3,500
Depreciation Expense	13,547	14,000	14,000	13,000
Total Operating Expenses	404,523	421,086	425,348	282,146
NET OPERATING RESULT	380,605	400,086	409,848	263,146
CAPITAL EXPENDITURE				
PPE Office Equipment	-	17,530	11,027	-
TOTAL CAPITAL EXPENDITURE	-	17,530	11,027	-
CAPITAL FUNDING				
Depreciation	(13,547)	(14,000)	(14,000)	(13,000)
TOTAL CAPITAL FUNDING	(13,547)	(14,000)	(14,000)	(13,000)
NET CAPITAL EXPENDITURE	(13,547)	3,530	(2,973)	(13,000)
PROGRAM (SURPLUS) / DEFICIT	367,058	403,616	406,875	250,146

Responsible Manager / Director: Operational Plan Activities:

162 Operations Management Manager Construction & Maintenance 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
GST Fuel Rebate	(61,904)	(35,000)	(35,000)	(38,500)
On-Costs RTA	(25,965)	(20,000)	(20,000)	(27,000)
Plant Surplus -PW Hire Earned	(777,999)	(775,000)	(775,000)	(775,000)
Profit on Sale of Assets	(47,111)	-	-	-
Total Operating Income	(912,978)	(830,000)	(830,000)	(840,500)
OPERATING EXPENSES				
Employee Costs	518,212	362,321	362,321	423,292
Insurance	179	-	-	257
Licences, Subscriptions & Memberships	4,359	-	-	4,500
Loss on Sale of Assets	1,113	-	-	-
Other Waste Disposal Expenses - Internal	96	-	-	-
Overheads	(562,476)	(579,630)	(579,630)	(831,994)
Plant & Equipment	3,621	5,000	5,000	-
Plant - Running Costs	560,676	600,000	589,704	570,000
Roadworks Maint Ancillary Road Items	1,936	-	-	-
Depreciation Expense	419,174	449,000	317,078	317,100
Total Operating Expenses	946,890	836,691	694,473	483,155
NET OPERATING RESULT	33,911	6,691	(135,528)	(357,345)
CAPITAL EXPENDITURE				
PPE Equipment	1,631	-	-	-
PPE Plant	106,170	469,144	520,050	861,330
TOTAL CAPITAL EXPENDITURE	107,801	469,144	520,050	861,330
CAPITAL FUNDING				
Sale of Plant	(61,842)	(120,000)	(120,189)	(226,600)
Adjust Sale Proceeds	61,842	-	-	-
Depreciation	(419,174)	(449,000)	(317,078)	(317,100)
TOTAL CAPITAL FUNDING	(419,174)	(569,000)	(437,267)	(543,700)
NET CAPITAL EXPENDITURE	(311,374)	(99,856)	82,783	317,630
NET RESERVE TRANSFERS	-	(80,000)	(80,000)	-
PROGRAM (SURPLUS) / DEFICIT	(277,462)	(173,166)	(132,745)	(39,715)

Responsible Manager / Director: Operational Plan Activities:

165 Personnel
Manager Human Resources
8.2, 15.7, 38.1, 39.1, 39.2, 45.1, 45.2, 46.3, 51.3, 52.1, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Sundry Income	(18,190)	(7,500)	(13,000)	(16,500)
Total Operating Income	(18,190)	(7,500)	(13,000)	(16,500)
OPERATING EXPENSES				
Employee Costs	432,682	406,478	401,339	401,662
Advertising	52,078	55,000	55,000	45,000
Food & Beverages subject to FBT (entertainment)	2,171	-	607	-
Licences, Subscriptions & Memberships	6,198	12,000	12,000	9,430
Overheads	(338,580)	(353,909)	(353,909)	(486,092)
Sundry Expenses	19,316	15,000	13,527	15,000
Sustenance	1,226	-	844	-
Uniforms	14,067	15,000	15,000	15,000
Total Operating Expenses	189,158	149,569	144,408	-
NET OPERATING RESULT	170,968	142,069	131,408	(16,500)
NET RESERVE TRANSFERS	-	-	-	(40,000)
PROGRAM (SURPLUS) / DEFICIT	170,968	142,069	131,408	(56,500)

Service:

Responsible Manager / Director: Operational Plan Activities:

168 Corporate Communications Manager Communications

1.1, 3.2, 3.3, 8.2, 15.7, 34.1, 45.1, 45.2, 46.3, 50.8, 51.3, 52.10, 52.11, 52.12, 52.13, 53.1, 54.2, 54.4, 55.1

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Employee Costs	267,890	344,844	345,428	358,461
Communication & Stakeholder Pgm Expenses	54,928	161,883	154,120	195,573
Donation Payments	5,000	-	-	-
Food & Beverages (client - entertainment) not subject to FBT	5,800	-	5,762	-
Food & Beverages subject to FBT (entertainment)	338	-	336	-
Licences, Subscriptions & Memberships	-	1,500	1,500	1,540
Overheads	112,500	115,927	115,927	200,605
Plant On Costs	1,028	-	1,081	-
Printing & Stationery Costs	19,684	18,000	18,000	18,500
Sustenance	4,031	-	-	-
Total Operating Expenses	471,198	642,154	642,154	774,679
NET OPERATING RESULT	471,198	642,154	642,154	774,679
PROGRAM (SURPLUS) / DEFICIT	471,198	642,154	642,154	774,679

Responsible Manager / Director: Operational Plan Activities:

191 Customer Service Executive Manager Community Partnerships 8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 51.8, 51.9, 51.10, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Employee Costs	1,044,942	1,136,174	1,136,174	1,193,701
Licences, Subscriptions & Memberships	697	14,000	14,000	-
Overheads	(196,740)	(202,739)	(202,739)	(1,194,276)
Sundry Expenses	886	560	560	575
Total Operating Expenses	849,785	947,995	947,995	-
NET OPERATING RESULT	849,785	947,995	947,995	-
CAPITAL EXPENDITURE				
PPE Other Structures	2,448	-	-	-
TOTAL CAPITAL EXPENDITURE	2,448	-	-	-
NET CAPITAL EXPENDITURE	2,448	-	-	-
NET RESERVE TRANSFERS	(2,448)	-	-	-
PROGRAM (SURPLUS) / DEFICIT	849,785	947,995	947,995	-

Service:

Responsible Manager / Director:

**Operational Plan Activities:** 

193 Parks PlantManager Parks & Recreation8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.10, 52.11, 52.12,

52.13, 54.2

Description Actual **Original Amended Budget** 2013/2014 **Budget** Budget **Estimates** 2014/2015 2014/2015 2015/2016 **OPERATING INCOME GST Fuel Rebate** (8,010)Plant Surplus -PW Hire Earned (425, 379)(400,000)(400,000)(378,000)Profit on Sale of Assets (48,888)**Total Operating Income** (482,277)(400,000)(400,000)(378,000)**OPERATING EXPENSES** Loss on Sale of Assets 8,597 Overheads 112,500 115,927 115,927 Plant - Running Costs 218,312 202,500 202,500 200,000 131,254 132,500 147,460 147,500 Depreciation Expense **Total Operating Expenses** 470,664 450,927 465,887 347,500 **NET OPERATING RESULT** (11,613)50.927 65.887 (30,500)**CAPITAL EXPENDITURE PPE Plant** 237,007 361,970 508,500 39,741 **TOTAL CAPITAL EXPENDITURE** 237,007 361,970 508,500 39,741 **CAPITAL FUNDING** Sale of Plant (62,805)(74,016)(73,438)(6,326)Adjust Sale Proceeds 67,895 Depreciation (131,254)(132,500)(147,460)(147,500)(126, 164)(220,898)**TOTAL CAPITAL FUNDING** (206,516)(153,826)**NET CAPITAL EXPENDITURE** 110,843 155,454 287,602 (114,085)**NET RESERVE TRANSFERS** (41,410) (150,000)PROGRAM (SURPLUS) / DEFICIT 57,820 206,381 203,489 (144,585)

# **Governance**

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## Theme Summary

(\$'000)	Original Budget 2014/15	Amended Budget 2014/15	Budget Estimates 2015/16
Income from Continuing Operations			
Administrative Services	(47)	(51)	(45)
Total Income from Continuing Operations	(47)	(51)	(45)
Expenses from Continuing Operations			
Administrative Services	(138)	(136)	-
Word Processing	22	22	-
Internal Audit	(5)	30	-
Elected Members	794	790	524
Executive Management	66	66	-
Total Expenses from Continuing Operations	738	772	524

Internal charges are included in Service Summaries.

### **Service Summary**

Service:

Responsible Manager / Director: Operational Plan Activities:

122 Administrative Services
Manager Corporate Services & Governance
8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.5, 52.6, 52.7, 52.9,
52.10, 52.11, 52.12, 52.13, 54.2, 55.4, 55.5

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING INCOME				
Rental, Lease and fees Income	(35,689)	(37,700)	(37,700)	(32,600)
Sundry Income	-	-	(3,475)	(200)
Sundry Income DIV81	(9,679)	(9,400)	(9,400)	(12,000)
Total Operating Income	(45,368)	(47,100)	(50,575)	(44,800)
OPERATING EXPENSES				
Employee Costs	138,267	147,558	147,860	153,219
Advertising	47,957	43,000	43,000	35,000
Food & Beverages subject to FBT (entertainment)	1,500	-	-	-
Licences, Subscriptions & Memberships	50,745	50,235	52,261	56,100
Overheads	(374,520)	(385,945)	(385,945)	(249,494)
Sundry Expenses	6,088	6,765	6,463	5,300
Total Operating Expenses	(129,964)	(138,387)	(136,361)	125
NET OPERATING RESULT	(175,332)	(185,487)	(186,936)	(44,675)
PROGRAM (SURPLUS) / DEFICIT	(175,332)	(185,487)	(186,936)	(44,675)

Service:

Responsible Manager / Director: Operational Plan Activities:

123 Word Processing Manager Corporate Services & Governance 8.2, 15.7, 45.1, 45.2, 46.3 ,51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.5

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Employee Costs	139,784	162,349	162,349	168,035
Overheads	(136,092)	(140,242)	(140,242)	(168,035)
Total Operating Expenses	3,692	22,107	22,107	-
NET OPERATING RESULT	3,692	22,107	22,107	-
PROGRAM (SURPLUS) / DEFICIT	3,692	22,107	22,107	-

Responsible Manager / Director: Operational Plan Activities:

141 Internal AuditInternal Auditor

8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 51.11, 51.12, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Employee Costs	118,744	122,595	122,595	128,221
Consultancy Fees	-	-	34,506	-
Overheads	-	(127,334)	(127,334)	(128,221)
Total Operating Expenses	118,744	(4,739)	29,767	-
NET OPERATING RESULT	118,744	(4,739)	29,767	-
NET RESERVE TRANSFERS	12,500	-	(34,506)	-
PROGRAM (SURPLUS) / DEFICIT	131,244	(4,739)	(4,739)	-

Service:

Responsible Manager / Director: Operational Plan Activities:

169 Elected Members General Manager

8.2, 15.7, 45.1, 45.2, 46.3, 51.3, 52.8, 52.10, 52.11, 52.12, 52.13, 54.2

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Councillor's Travelling Allowances	6,878	22,900	22,900	10,500
Delegates Expenses	55,335	70,500	70,500	72,000
Food & Beverages (client - entertainment) not subject to FBT	2,130	-	-	1,800
General Office Expenditure	212	-	-	-
Members Fees Section 29A	248,040	254,985	254,270	260,880
Overheads	393,732	405,742	405,742	137,863
Printing & Stationery Costs	35	-	-	-
Security	4,968	5,500	5,500	4,250
Sundry Expenses	1,311	1,500	1,617	1,660
Sustenance	19,750	14,630	14,630	19,300
Telephone Expenses	14,111	15,265	15,265	15,400
Depreciation Expense	2,103	2,500	-	-
Total Operating Expenses	748,604	793,522	790,424	523,653
NET OPERATING RESULT	748,604	793,522	790,424	523,653
CAPITAL FUNDING				
Depreciation	(2,103)	(2,500)		-
TOTAL CAPITAL FUNDING	(2,103)	(2,500)	-	-
NET CAPITAL EXPENDITURE	(2,103)	(2,500)	-	-
NET RESERVE TRANSFERS	75,000	50,000	50,000	75,000
PROGRAM (SURPLUS) / DEFICIT	821,501	841,022	840,424	598,653

Responsible Manager / Director: Operational Plan Activities:

170 Executive Management General Manager

8.2, 13.2, 14.1, 15.7, 16.2, 45.1, 45.2, 46.3, 49.2, 49.3, 50.2, 51.3, 52.10, 52.11, 52.12, 52.13, 54.2, 55.2, 55.3, 55.10, 55.12

Description	Actual 2013/2014	Original Budget 2014/2015	Amended Budget 2014/2015	Budget Estimates 2015/2016
OPERATING EXPENSES				
Employee Costs	1,281,671	1,214,890	1,214,890	1,283,527
Consultancy Fees	1,800	-	-	-
Contribution to outside bodies	(16,617)	-	-	40,000
Licences, Subscriptions & Memberships	10,299	7,380	7,380	258
Overheads	(1,107,792)	(1,156,579)	(1,156,579)	(1,443,955)
Postage & Freight	168	-	-	170
Asset Management Structure	-	-	-	120,000
Total Operating Expenses	169,529	65,691	65,691	-
NET OPERATING RESULT	169,529	65,691	65,691	-
PROGRAM (SURPLUS) / DEFICIT	169,529	65,691	65,691	-

# Capital Works Program and Infrastructure renewal Program 2015/2016



## **Capital Works Program**

Project	Project Description	Budget
		Estimates
		2015/2016
110-Informati	on Services	230,275
002004	Software Licencing	7,550
002012	Tech One Finance, Human Resources & Payroll Enhance	42,000
002013	Proclaim Property System Enhancements	35,000
002018	Business Continuity & Disaster Recovery Plan	70,000
002043	Asset Management System	55,000
002959	Mobile Devices	8,000
003856	IT Hardware	12,725
115-Library S	ervices	303,109
001745	Digital Media	25,000
001746	Children & Young Adults Books	41,040
001747	Large Books	20,520
001748	Talking Books	30,540
001749	Non-Fiction Books	49,248
001750	Fiction Books	49,248
001751	DVDs	21,546
001752	Suggest to Buy	21,033
001753	Music CD's	5,130
001754	Periodicals	13,338
001755	Local Studies	16,416
002044	Additional Library resources	5,050
002881	Chairs for Community Rooms	5,000
129-Fleet Mar	•	389,500
	Fleet Management (net)	389,500
137-Regulation	on & Enforcement	21,000
001509	Plant 60 - Regulation & Enforcement (net)	21,000
146-Roads to	Recovery Grants	1,553,174
003773	RTR Kurmond Road, North Richmond	262,500
003774	RTR Grose Wold Road, Grose Wold	98,674
003775	RTR Harris Street, South Windsor	96,000
003776	RTR Tennyson Road, Tennyson - Section One	171,500
003777	RTR Tennyson Road, Tennyson - Section Two	55,500
003778	RTR Crooked Lane, North Richmond	294,000
003779	RTR Dunns Road, Maraylya	155,000
003780	RTR Terrace Road, North Richmond	420,000
	nt Funded Projects	832,000
001737	Cycleways	100,000
002074	Various Locations Kerb, Gutter & Drainage	16,000
003789	RTA Repair Rehab - King/Sackville Roads, Wilberforce	420,000
003790	Black Spot - Freemans Reach Road, Freemans Reach	296,000
	ks Construction	1,241,992
001969	The Driftway - Richmond	60,000
001909	Misc Traffic Facilities	40,000
001978	Road Easement/ Acquisition costs	15,000
001964	Road Rehabilitation-Various Locations	409,492
002045	Bowen Mountain Evacuation Route	235,000
003535	Branders Lane, North Richmond - Seal Infills	132,500
003791		
	Comleroy Road Causeway - Install Safety Rails	22,000
003793	Serpentine Lane, Bowen Mountain - Seal northern end	30,000

Project	Project Description	Budget Estimates 2015/2016
003795	Sanctuary Drive, Windsor Downs - upgrade island edge	40,000
003797	Mileham Street, South Windsor - rehabilitation	188,000
003799	Mahons Creek Road, Yarramundi - seal gravel approaches	22,000
003804	Rifle Range Road, Bligh Park - concrete centre of roundabout	20,000
003805	Rifle Range Road/George Street, Bligh Park - improve access	28,000
154-Kerb, Gu	ttering & Drainage	756,500
001958	Various Locations Kerb, Gutter & Drainage	121,000
001981	Chapel Street, Richmond construct pipe	38,500
001985	Road Easement/ Acquisition costs	20,000
002035	Windsor St-Pipe open channel drain	59,500
002906	Buckingham St Pitt Town	40,000
003808	Wattle Street, Bowen Mountain - construct street drainage	160,000
003809	Shepherds Road, Freemans Reach - extend existing culverts	27,000
003810	Bowen Mt Road, Bowen Mountain - extend drainage system	42,000
003811	Bellbird Avenue, Bowen Mountain - construct drainage system	29,500
003812	Johnson/Hawkesbury Sts, Pitt Town - relocated drainage system	49,500
003814	108-110 Spinks Rd, Glossodia - extend culvert and nature strip	27,500
003855	Maraylya Public School Access	30,000
003905	Drainage works for landslip prevention - Bowen Mountain	112,000
155-Car Parki	ing	29,500
003823	Richmond Carpark, Richmond - concrete infills	19,500
003824	Wilberforce Carpark, Wilberforce - loading bay	10,000
156-Bligh Par	k	20,000
003574	Bligh Park Roundabout Refurbishment	20,000
157-Design, S	Survey and Mapping Services	40,000
001732	Aerial Photography-Hawkesbury LGA	40,000
	& Community Buildings	245,000
003881	Installation of Parks Plant Shelter - Wilberforce Depot	40,000
003883	Outside Improvements - Nth Richmond NHC	6,000
003884	Internal Improvements - Nth Richmond NHC	7,000
003887	Internal Improvements, Furniture & Storage - Richmond NHC	25,000
003888	Gate Modifications - Senior Citizens Centre	2,500
003889	Installation of Hearing Loop - Senior Citizens Centre	6,500
003895	HVAC Efficiency Improvements - Deerubbin Centre	50,000
003897	Communications Link CCTV - Hawkesbury Regional Museum	8,000
003899	Efficiency Program - Small Airconditioning Units	35,000
003901	Stage 2 Water & Entergy Metering Program	50,000
003903	Asbestos Removal Works	15,000
161-Works De	•	30,500
001789	Council Depot Wilberforce	15,000
003906	Storage Racks for Signs & Barricades - Wilberforce Depot	15,500
_	ns Management	634,730
001525	P/W Plant 102 - Sweeper (net)	290,000
001532	P/W Plant 111 - Hino Ranger 8T, XLA666 (net)	60,000
001536	P/W Plant 115 - Mitsubishi Canter C/Cab (net)	55,000
001572	P/W Plant 301- Fermec Backhoe 4x4 (net)	160,000
001636	P/W Plant 712-Cutter (net)	900
001659	P/W Plant 741-Mower (net)	900
001660	P/W Plant 742-Cutter (net)	550
001661	P/W Plant 743-Cutter (net)	550
001682	P/W Plant 922 - Chainsaw (net)	1,400

Project	Project Description	Budget Estimates
		2015/2016
001683	P/W Plant 923 - Chainsaw (net)	1,200
001684	P/W Plant 924 - Chainsaw (net)	1,200
001689	P/W Plant 930-Chainsaw (net)	1,200
001709	P/W Plant 993-Jet Blaster Water Cleaner (net)	7,000
002095	No Project - S.162 (Capex) (net)	33,830
002287	P/W Plant 59 - Table Top (net)	21,000
163-Ancillary	Facilities	1,536,654
001995	Footpaths-Various Locations	50,000
002000	Guard rail installations-various locations	100,000
002038	Reconstruct failed footpaving-various locations	25,000
002301	West Portland Road Bridge	746,154
003166	Upper Macdonald Bridge-10m Timber Bridge CH 20.079	600,000
003464	Macquarie Street Windsor	15,500
164-Ferry Op	erations	30,000
003176	Lower Portland Ferry - post replacement	30,000
179-Regional	Museum	29,050
001716	Interpretive Signage	29,050
189-Waste M	anagement Facility	39,500
001492	Waste Plant 42-Isuzu Dmax SX 4x4 Diesel (net)	19,000
001764	Alternate Waste Night Cover	14,000
003198	Leaseback - Plant 56 (net)	6,500
193-Parks Pla		33,415
001565	P/W Plant 166 - Pole Saw (net)	991
001584	P/W Plant 415 -Torror Mower (net)	21,500
001626	P/W Plant 701-Cutter (net)	650
001627	P/W Plant 702-Cutter (net)	650
001630	P/W Plant 705-Cutter (net)	650
001631	P/W Plant 706-Cutter (net)	650
001633	P/W Plant 709- Cutter (net)	650
001635	P/W Plant 711-Cutter (net)	650
001639	P/W Plant 717-Deutscher mower 26" (net)	3,064
001641	P/W Plant 719-Cutter (net)	650
001649	P/W Plant 729-Cutter (net)	650
001667	P/W Plant 755-Edgers (net)	650
001701	P/W Plant 983-Aus/Honda AB22 PresCleaner (net)	1,330
001702	P/W Plant 984-Gentech EP 2000 Generator (net)	680
194-Section 9		200,000
003879	Playground Equipment	50,000
003885	Upgrade Rest-A-While Amenities, Clarendon	150,000
	pital (Excluding Plant & Grants)	678,956
001828	Misc. Signs Miscellaneous	10,000
001898	McQuade Park	32,000
001901	Macquarie Park	9,000
001914	Flag Poles Sholters over Playarounds	10,000
001933	Shelters over Playgrounds	20,000
001934	Playground Equipment	50,000
001967	Governor Phillip Park Windsor	50,000
002042	Sports Council Capital Contribution	274,048
003880	Infrastructure Upgrades  pury Leisure Centre	223,908
003893	-	<b>5,000</b>
000090	Design Works for Future Improvements - Hawkesbury Oasis	5,000

Project	Project Description	Budget Estimates 2015/2016
666-Fire Con	trol	50,000
002098	Plant Replacement (net)	50,000
781-Sewerag	e Scheme-Capital	2,065,963
003011	Sewer Plant 121-Isuzu Dmax SX 4x4 Diesel (net)	15,951
003012	Sewer Plant 122-Isuzu Dmax SX 4x4 Diesel (net)	15,951
003013	Sewer Plant 123-Isuzu Dmax SX 4x4 Diesel (net)	15,951
003017	Leaseback - Plant 434 (net)	12,500
003049	P/W Plant 970-Honda Gentech 3"Trash Pump (net)	1,610
003060	Sewer Pump Station 'C'	2,000,000
003401	Various Equipment Purchases - Small	4,000
881-Domestic	Waste Management	276,000
001497	Leaseback - Plant 47 (net)	6,000
001547	Waste Plant 132 - Garbage Truck (net)	270,000
CAPITAL WO	RKS PROGRAM (Net of Capital Proceeds)	11,271,818

## Infrastructure Renewal Program 2015/2016

Project	Project Description	Budget Estimates 2015/2016
151-Recreation	on	5,000
001808	Richmond Pool Richmond	5,000
153-Roadwor	ks Construction	890,508
001963	Essential Grading-Unsealed Roads	100,000
001964	Resheeting-Unsealed Roads	100,000
002045	Road Rehabilitation-Various Locations	590,508
002046	Road shoulder renewal-IRP	100,000
154-Kerb, Gu	ttering & Drainage	80,500
001958	Various Locations Kerb, Gutter & Drainage	70,000
001994	Clear drainage structures/channels, pipes & pits	10,500
159-Council 8	Community Buildings	247,750
003882	Amenities Renewal	12,500
003886	Internal Improvements - Richmond CWA	10,000
003890	Kitchen Replacement - St Albans School of Arts	10,000
003891	Septic Replacement - St Albans School of Arts	20,000
003892	Stage 1 Lighting & Sound Replacement - Windsor Function Centre	40,000
003898	Upgrade Cameras for CCTV - Deerubbin Centre	55,000
003900	Security Panel Replacements	35,000
003902	Exit Light Compliance Improvements	65,250
163-Ancillary	Facilities	55,000
002038	Reconstruct failed footpaving-various locations	55,000
195-Parks Ca	pital (Excluding Plant & Grants)	268,000
001879	Carparks in parks	18,000
001898	McQuade Park	150,000
001901	Macquarie Park	30,000
001959	Construct fencing/gates	20,000
002020	Bins/Furniture replacement in parks	40,000
002042	Sports Council Capital Contribution	10,000
551-Hawkesb	ury Leisure Centre	68,000
003894	Floor Improvements - Hawkesbury Oasis	68,000
INFRASTRUC	TURE RENEWAL PROGRAM	1,614,758

