

# Attachment 1 to Item 3.1.3.

August 2024 Heritage Committee report 3.1.4 HC – Hawkesbury Heritage Strategy 2024/2025 – 2026/2027 – (80242)

Date of meeting: 3 July 2025 Location: Council Chambers Time: 5:00pm

#### 3. REPORTS FOR DETERMINATION

Meeting Date: 1 August 2024

#### 3.1.4. HC - Hawkesbury Heritage Strategy 2024/2025 - 2026/2027- (80242)

Previous Item: 2, HC (22 July 2021)

**Directorate:** City Planning

#### PURPOSE OF THE REPORT

The purpose of this report is to advise the Heritage Committee with respect to the preparation and submission of a *Three-Year Heritage Strategy* for the period 2024/2025 - 2026/2027.

#### **EXECUTIVE SUMMARY**

It is a requirement of the NSW Heritage Grants Funding Program from Heritage NSW that a Heritage Strategy be in place for a three-year period. The current Heritage Strategy will expire at the end of July 2024 and a Three-Year Heritage Strategy that captures the activities of Council's Senior Heritage Officer (SHO) and ancillary work undertaken by Council's Consultant Heritage Advisor (CHA) has been prepared.

The updated Three-Year Heritage Strategy will reflect the priority programs over the next three years and capture the work that Council's SHO and subsequently Council, will be accountable to deliver. This Strategy will serve as the guiding document that will prioritise efforts within the resources available. It is also considered that this provides an opportunity to ensure that the Hawkesbury Heritage Strategy contains a balanced approach to heritage management initiatives and projects, including providing a greater focus on Local Aboriginal Heritage matters as well as more typical built heritage initiatives.

#### **OFFICER'S RECOMMENDATION**

That the Heritage Committee receive and note the activities and ancillary work that will be included in the next Three-Year Heritage Strategy, being for the 2024 to 2025, 2025 to 2026 and 2026 to 2027 periods.

#### BACKGROUND

Heritage NSW administers the NSW Heritage Grants Program, which provides funding to local councils to assist with the management of heritage items in their respective Local Government Areas. A requirement of the Heritage Grants Program is that councils must prepare, adopt and implement a Three-Year Heritage Strategy based on 'Recommendations for local council heritage management' OEH 2013 (copy attached as Attachment 1).

Preparation of the updated draft strategy is an opportunity for the Heritage Committee, and Council's Senior Heritage Officer (SHO) to focus efforts on priority programs over the next three years. It is also recommended that the updated heritage strategy include clear and achievable Aboriginal heritage management initiatives as well as non-Aboriginal initiatives, having regard to the operational workload of the Senior Heritage Officer (SHO). In this respect, the following table provides an overview of the projects and activities presently being undertaken by the SHO, in part, with assistance from Council's Consultant Heritage Advisor - (CHA). These activities are listed in approximate order of time required for each activity/task/project (from the greatest time consumer to the least).

## 3. REPORTS FOR DETERMINATION

Project/Activity	Actions
Internal Client - Development Services	The Hawkesbury City Council (HCC) Senior Heritage Officer (SHO) attends twice weekly Gateway Development Assessment Referral Planning Meetings, as required, where incoming development applications & prelodgement applications from the NSW Planning Portal are reviewed to assist the upfront management of these applications e.g. to assist with the decision to accept or return the development application.
	Separate meetings with the clients may also occur on heritage issues following the returning of an applicant's development application. on occasion, this may occur under Council's Free Heritage Advisory Service with assistance from Council's Consultant Heritage Advisor (CHA).
	The SHO is required to attend all formal prelodgement meetings, with the applicant, where the subject property is either heritage listed; located within a heritage conservation area; or located adjacent to a heritage item or located adjacent to a heritage conservation area. In some cases, further, follow up heritage advice is required from the SHO for a prelodgement proposal where the client provides additional amended information (after the formal prelodgement meeting) to address any heritage concerns raised by the SHO.
	The SHO is required from time to time to respond directly to applicants with development consents that have been issued with deferred commencement conditions relating to heritage. These matters can often involve separate discussions with the client and or their consultants and the review of typically, detailed heritage information.
	The SHO can be required to provide advice directly to the Development Services Manager relating to heritage issues arising from previously issued consents.
	In some cases, the SHO is responsible for the procurement and management of additional consultant heritage professionals to assist with the assessment of important or complex development applications.
	Undertake site inspections for development applications. For significant, controversial development proposals this can involve attendance at meetings with members of the public on site.
	Preparation for and attendance at Planning Panel Meetings as required. This can involve attendance at multiple Planning Panel meetings for a single application. e.g. "Allambie" Demolition Application - 1256 Bells Line of Road, Kurrajong Heights.

## 3. REPORTS FOR DETERMINATION

Project/Activity	Actions
Internal Client - Customer Experience Team	The SHO is required to respond to all heritage related customer experience enquiries within the Hawkesbury Local Government Area. Typically, these include enquiries about the extent and the implications of local heritage listings by conveyancers / real estate agents /existing and potential heritage item owners etc.; details of Council's local heritage grants programs; enquiries about State grant funding programs; details about the extent of the heritage listing to the subject property and what works require development consent from Council, etc. Typically, this also leads to the further processing of the duty planner enquiry as a minor &/or maintenance application for heritage items, by the SHO.
Internal Client - Duty Planner	The SHO is required to assist with a significant proportion of the duty planning enquiries, which relate to State listed heritage items; locally listed heritage items; properties located within heritage conservation areas and properties located adjacent to or near these heritage items or heritage conservation areas. Typically, these enquiries lead to other actions by the SHO, such as heritage tree related correspondence/approvals; minor and/or maintenance works approvals; or as building certification matters etc.
Hawkesbury Local Heritage Assistance Fund	The management of the Hawkesbury Local Heritage Assistance Fund (LHAF) by the SHO.
	This involves:
	The preparation of all forms associated with the grant scheme for each Financial Year;
	Assisting potential applicants with their grant proposals prior to lodging them (note: this may also require an initial site inspection by the SHO (potentially with assistance from the CHA - time permitting);
	Review and where needed, assistance provided to complete applications.
	Evaluation and reporting of applications to Council.
	Ongoing engagement with recipients to advise, monitor and report on works undertaken.
	All internal administration related to grant finalisation.
Internal Client - Compliance / Regulatory Services.	The SHO provides assistance with all compliance /regulatory services enquiries and actions relating to heritage listed properties within the Hawkesbury Local Government Area. The SHO usually works closely with HCC Compliance and Regulatory Services staff in dealing with these matters. Often, however, the SHO is required to take over ownership of these matters to help ensure their satisfactory conclusion, with the exception of the issuing of any stop work orders. The SHO also works closely with Compliance staff to identify, from time-to-time, recent purchasers of heritage listed properties to preemptively advise these new property owners of their heritage conservation responsibilities under Hawkesbury Local Environmental Plan 2012.

## 3. REPORTS FOR DETERMINATION

Project/Activity	Actions
Management of Minor &/or Maintenance applications for locally listed heritage properties.	The SHO manages all minor & or maintenance applications for locally listed heritage properties under the heritage conservation exemption provisions of Hawkesbury Local Environmental Plan 2012. This assists heritage item property owners to undertake important maintenance works to their properties e.g. repainting works; re-roofing works etc. without having to submit a development application to HCC. This work typically involves initial discussions with the property owners in working out the most appropriate/best practice methods of maintenance or minor work. Typically, 1-2 inspections of the subject sites are required to be undertaken by the SHO for these matters. A formal exchange of letters is then required to permit those works to proceed. The SHO also provides assistance to State Heritage listed property owners in negotiating the standard exemption provisions applying to their properties under the NSW Heritage Act or assisting with their emergency funding applications, as required.
Heritage Tree Related Matters	The removal of trees on locally heritage listed properties is required to be lodged as a development application to HCC. However, vegetation/trees on heritage listed properties that are a risk to human life or property are managed by the SHO outside of the HCC development application system with assistance from Council's Tree Management Officer (TMO), pursuant to the Heritage Conservation provisions of the Hawkesbury Local Environmental Plan 2012. This work necessitates a joint site inspection with the client, the TMO and the SHO. A formal exchange of letters for the removal/and or lopping of these heritage related trees, is required and managed by the SHO. Typically, these requests are required to be supported by an arborist's report funded by the client and subsequently reviewed by the SHO and TMO.
Free Heritage Advisory Service Enquiries	In recent times, this service is almost exclusively utilised by potential heritage item owners seeking to ascertain if their future plans for modifying the heritage item, that they are seeking to purchase, will be supported, in principle, by Council. These requests usually relate to a pending property sale, which means that there is insufficient time available to engage the CHA to assist with these service enquiries. Therefore, at present, they are almost exclusively serviced by the SHO. Given that more than one client is normally bidding for a heritage listed property, the SHO will often be required to meet with several clients, under this free service, for the same property/same sale. Given the overall aim of the request, undertaking this service may also require the SHO to liaise with other sections of Council to answer the client's non-heritage related questions arising from the site inspection with the SHO. The SHO may also be required to undertake additional research in Council's files to respond to all of the heritage related matters arising from the site inspection with the client.

## 3. REPORTS FOR DETERMINATION

Project/Activity	Actions
Internal Client - Parks	Council's Coordinator Open Space Services regularly seeks heritage advice from the SHO on: proposed works to heritage listed cemeteries; individual restorations of grave sites within Local and State Listed Cemeteries; and Tree management activities and other works within Council State Heritage listed parks and reserves. Similarly, other members of the Parks Department, including Council's Tree Management Officer, Open Space Team Leader etc. also regularly seek heritage advice from the SHO on a range of activities with reference to the Standard State Heritage Exemptions for State Heritage listed properties, provided by the NSW Heritage Council and with reference to the heritage exemptions for vegetation within locally listed parks and reserves included under the Heritage Conservation Clause of Hawkesbury Local Environmental Plan 2012. See also entry for emergency heritage matters.
Internal Client - Building Services Team	Council's Building Services Team regularly seeks detailed building conservation advice from Council's SHO relating to heritage listed properties owned and/or managed by Council. Where a lead time exists this typically involves the assistance of the CHA. Multiple referrals can occur for a single property owned by Council, due to the complexity of the conservation issues.
Internal Client - Infrastructure Services	A range of HCC employees from Council's combined Infrastructure Department regularly seek detailed heritage advice from the SHO in relation to the heritage implications of a varied range of works including works to historic war memorials; parks and reserves; road works within historic areas; road works within historic built environments such as heritage conservation areas or adjacent to heritage items etc. A single referral for these matters typically requires site inspections, additional research, and multiple responses to the internal clients from this Department. Typically, also, support for these matters is gratefully provided by Council's Local History Librarian (LHL). See also entry for emergency heritage matters.
External Client - Heritage NSW	Heritage NSW, on a regular basis, utilises the SHO as their local, on the ground representative/support person: Examples of this relationship include: 1. With joint heritage compliance actions involving Heritage NSW and HCC for State listed properties the SHO is required to progress these matters from a local perspective - e.g. Various State listed compliance actions. 2. The SHO is required to support and certify State Emergency Funding applications by Local State Heritage property owners. 3. The SHO has been required to attend local, State Heritage Listed properties with Heritage NSW compliance staff with regard to the proposed enforcement of minimum standards of repair under the NSW Heritage Act. 3. In conjunction with others the SHO has been required to assist with research and site inspections for proposed State Heritage Listings e.g. Singletons Reserve Archaeological State Heritage listing.

## 3. REPORTS FOR DETERMINATION

Project/Activity	Actions
Internal Client - HCC Legal Services Team	The SHO is required to act as an expert witness for HCC Legal Proceedings in the NSW Land and Environment Court (L&E). This task can be time consuming where joint expert reports are required to be prepared and where the appellant only provides the necessary information in installments.
	The SHO is also required, on occasion, to provide the HCC Insurance Officer, who forms part of the HCC Legal Services Team with a range of heritage information relating to potential insurance claims.
Facilitation of the Hawkesbury Heritage Committee	The MSP, PTCE, and SHO are involved in the preparation of agendas for the Hawkesbury Heritage Committee and its working groups (except Windsor Bridge Artefacts Working Group - Arts and Culture) and the monitoring and implementation of the Committee's/working groups tasks. The MSP and SHO also attend the meetings of the Hawkesbury Heritage Committee and its Potential Heritage Items working group.
Emergency Heritage Matters	Requires immediate action from the SHO (often with grateful support from the LHL for background or historical information). These matters are usually referred to the SHO for urgent, initial heritage comment/investigation. In some cases, only a single response is required. In other cases, multiple site visits and follow-up correspondence may be required to be undertaken by the SHO.
Other Internal Clients - from other sections of HCC not mentioned above.	The SHO is required to assist with heritage related enquiries from a range of other departments of Council e.g. Rates and Revenue section etc.
Updates to all Local heritage/historical groups within the Hawkesbury City Council area.	The SHO provides, from time to time, presentation updates to local historical groups on the progress and contents of Council's heritage programs and activities.
Managing Uncovered Potential Heritage Items/ Rectifying Heritage Listing Errors	Includes amongst other matters, incorrect heritage listings by the State Government. Potential heritage items alerted to by the public etc. By way of example to rectify an incorrect listing of a local heritage item within a State Environmental Planning Policy (SEPP), for a concerned Hawkesbury resident, the SHO was required to undertake: an initial site inspection and review of all background material for the incorrect listing. A report on the findings were prepared and with support from the MSP the NSW Department of Planning were approached. They required a Planning Proposal to be prepared to rectify the error, which was prepared by the SHO with support from the HCC Strategic Planning staff. The matter was brought before the Local Planning Panel which was attended by the SHO. HCC Strategic Planning staff assisted with the progression of the Planning Proposal, through public exhibition etc.
2021 Hawkesbury Aboriginal Cultural Heritage Study (HACHS)	Working to ensure the recommendations of the HACHS are implemented. Given the time that has passed since the HACHS was adopted by Council it would be timely to consider a review of this important document and how that should occur. Relevant HCC Staff have met in late 2023 and again within 2024 to discuss what actions of the HACHS that they have responsibility for and which of those have been actioned.

## **3. REPORTS FOR DETERMINATION**

### Meeting Date: 1 August 2024

Project/Activity	Actions
Hawkesbury Community Based Heritage Study	The SHO has been managing the creation of heritage item inventory sheets for potential heritage items associated with the study, with the assistance of the PTCE; progressing potential heritage items identified in previous heritage studies since the early 1980s that have not yet been progressed; and progressing potential heritage items that have come to the attention of the SHO since commencing with HCC. The first stage of the Potential items project is to be presented to the Potential Items Working Group in 2024. Refer to separate report on this topic within this current Heritage Committee Agenda.
2024 Hawkesbury City Council Timber Slab Barns and Outbuildings Update Study	The SHO is working with the lead consultant to finalise this draft study before it is presented to Council. A verbal update on progress with this matter is to be given by the SHO during the Heritage Committee Meeting.

In addition to these various projects and activities, the various resolutions of the Heritage Committee throughout this term of Council have resulted in further actions including:

Heritage Committee Resolution & Date	Actions Required
11/10/22 - That Council endorse the Heritage Committee recommendation in respect of Item 3 (Wayfinding and Signage - Heritage Interpretive Trail), namely: That the Heritage Committee provide additional areas to be investigated for inclusion in the Wayfinding and Signage Strategy.	Organise for additional areas to be considered for inclusion in the Wayfinding and Signage Strategy.
11/10/22 - That Council endorse the Heritage Committee recommendation in respect of Item 4 (Update on Preparation of Hawkesbury Community Based Heritage Study), namely, establish a Working Group to assist the completion of the Hawkesbury Community Based Heritage Study.	Arrange for the establishment of a Working Group to assist the completion of the Hawkesbury Community Based Heritage Study.
11/10/22 - That Council endorse the Heritage Committee recommendation in respect of Item 6 (Update on Various Heritage Related Matters) namely, establish two Working Groups (Macquarie Towns State Heritage Working Group) (Windsor Bridge Artefacts Working Group).	Arrange for the establishment of the two Working Groups
21/11/23 - That Council consider the preparation of applications for listing of the Thomas James Bridge on Hawkesbury Council's LEP, NSW State Listing Register and on the Old Great North Road Heritage Listing.	Additional research being undertaken
21/11/23 - Recommend that Council consider a special rate for heritage conservation.	Research is continuing to be undertaken in respect of the ability to apply a special rate for heritage conservation.
21/11/23 - Recommends that Council: Takes immediate action to undertake an inventory and providence of what artefacts Council has in their possession from the Windsor Bridge Project.	Further investigations being undertaken by Arts and Culture.

## 3. REPORTS FOR DETERMINATION

Heritage Committee Resolution & Date	Actions Required
21/11/23 - Recommends that Council: Considers urgently taking measures to protect the artefacts in Council's possession by storing in shipping containers or adequate protective covering	Further investigations being undertaken by Arts and Culture.
21/11/23 - Recommends that Council: Undertake a series of tool box talks with relevant staff to assist them with understanding what the various artefacts from the Windsor Bridge Project are, their significance, and how they should be treated.	Further investigations being undertaken by Arts and Culture.
21/11/23 - Recommends that Council: Commission a Heritage Interpretation Strategy, including assessment of material and interpretation.	Further investigations being undertaken by Arts and Culture.
21//11/23 - Recommends that Council: Consider consulting engineering heritage experts with respect to the Windsor Bridge artefacts.	Further investigations being undertaken by Arts and Culture.
21/11/23 - Council endorse the Committee Recommendations in respect of 3.1.5, namely: That Council consider resourcing studies that ensure that heritage items are listed at the right level (local versus state listing) so that owners of heritage items have the opportunity to be better supported financially.	Continuing consideration incorporated into work associated with new listings based on previous heritage studies.
21/11/23 - Council note that in respect of General Business items: a) An update on the condition, protection and planned improvements to the Council owned barn near Tebbutts Observatory in Windsor will be investigated and reported back to the Heritage Committee at a subsequent Meeting.	Will be reported to next available Heritage Committee Meeting.
21/11/23 - Lobby the NSW Government for increased funding for this program	Further correspondence sent in April 2024 to Heritage NSW to lobby for increased funding.
30/11/23 - The Guidelines for Roofs be amended for use based on the feedback from the Committee.	Fact sheets to be amended based on input from the Heritage Committee and reported to a future Heritage Committee meeting.
30/11/23 - The Guidelines for Rising Damp be amended based on feedback from the Committee and presented to the next Committee Meeting.	Fact sheets to be amended based on input from the Heritage Committee and reported to a future Heritage Committee meeting.
12/03/24 - That in relation to the Minutes of the Heritage Committee Meeting held on the 1 February 2024, Council endorses the Committee Recommendations in respect of 3.1.1, namely 2. Note the information contained within the report on the proposed paving substrate for Windsor Stage 1. The Heritage Committee advises the following: a) That the compacted substrate option is the preferred treatment pending confirmation that this option allows for the percolation of water through this substrate layer.b) The drainage from the existing buildings is checked.c) The	Matter being considered as part of the Liveability Project.

# HERITAGE COMMITTEE 3. REPORTS FOR DETERMINATION

Heritage Committee Resolution & Date	Actions Required
Committee's view is that verandahs and awnings in front of heritage items will not prevent rising damp.	
12/03/24 - That in relation to the Minutes of the Heritage Committee Meeting held on the 1 February 2024, Council endorses the Committee Recommendations in respect of 3.1.1, namely 3. Note that additional information will be provided to the Heritage Committee for Windsor Stage 1a and Stage 2 of the project as they are progressed. The Heritage Committee requires information about the excavation depth, noting that any excavation or tree removal below the existing disturbance level for Stages 1, 1a, and 2 should be monitored by Dharug people (person) and/or a Registered Aboriginal Party with connections to the Sydney Basin, in addition to the Section 140 Excavation Permit requirements. The Heritage Committee receive a report of the results of the test excavations for Aboriginal and European artefacts for the Stages 1a and 2 sites, and information about the provisions to be made for keeping any artefact.	Anticipated completion date: Overall Windsor Town Centre works. Comments: a) Committee's preferred substrate treatment noted. Compacted substrate included in all 3 stages for Windsor Town Centre final scopes and tender Stage 1 (non trafficable areas-Stage 2). Action completed. (b) Not actioned - Drainage on privately owned buildings is not a Council matter to resolve as part of Liveability Project and is not within operational project scope. Any drainage issues from privately owned buildings will be referred to Regulatory Services - Compliance for appropriate action. (c) Committee recommendation noted, no further action required.
12/03/24 - That in relation to the Minutes of the Heritage Committee Meeting held on the 1 February 2024, Council endorses the Committee Recommendations in respect of 3.1.1, namely the Heritage Committee recommends information regarding the pre-Macquarie village of Green Hills be incorporated into the interpretation plan for Windsor for all three stages.	Anticipated completion date: As part of overall Windsor Town Centre Liveability Project. Comments: Matter being considered as part of the Liveability - Windsor Town Centre Project but is not currently in project scope.
12/03/24 - That in relation to the Minutes of the Heritage Committee Meeting held on the 1 February 2024, Council endorses the Committee Recommendations in respect of 3.1.1, namely the Heritage Committee recommends that in respect of sandstone that it should be: a) Rehewn sandstone (in situ).b) Replace missing sandstone where rehewing isn't possible.c) That Council refer to the Thompson Square Conservation Management Plan and the ICOMOS Burra Charter.d) That the Committee receive an inventory of heritage sandstone held by Council and to consider the provenance and significance. Any heritage sandstone reused within Windsor is as close to the earlier use and location as possible.	Anticipated completion date: As part of overall Windsor Town Centre Liveability Project. Comments: Matter being considered as no operational resourcing identified in current budget for this recommendation.
12/03/24 - That in relation to the Minutes of the Heritage Committee Meeting held on the 1 February 2024, Council endorses the Committee Recommendations in respect of 3.1.1, namely the Heritage Committee recommends exploring the use of heritage sandstone to mark out the	Anticipated completion date: as part of overall Windsor Town Centre Liveability Project. Comments: Matter being considered by design consultants as part of the Liveability - Windsor Town Centre Project.

# HERITAGE COMMITTEE 3. REPORTS FOR DETERMINATION

#### Meeting Date: 1 August 2024

Heritage Committee Resolution & Date	Actions Required
earlier street through the mall and the earlier cross streets.	
12/03/24 - That in relation to the Minutes of the Heritage Committee Meeting held on the 1 February 2024, Council endorses the Committee Recommendations in respect of 3.1.1, namely note that the project site is an important area for Dharug people and First Contact and further discussions will be required with the Heritage Committee to deal with Aboriginal and post settlement matters. To address this, the Director City Planning will coordinate future consultation as required on Dharug heritage and the Windsor stages of the Liveability Project.	Anticipated completion date: As part of overall Windsor Town Centre Liveability Project. Comments: Meeting to be coordinated by Director City Planning.
09/07/24 - Council endorse the Heritage Committee recommendation that Council a) deliver the 2024/2025 Local Heritage Assistance Fund based upon a theme of supporting the preservation and/or maintenance of timber slab barns and outbuildings b) amend the funding arrangements for the 2024/2025 Local Heritage Assistance Fund as proposed in the report c) contact Heritage NSW, Trish Doyle informing them of Council's significant slab barn study and increased Heritage Assistance Funding and asking them to match that funding d) use the 2024/2025 Local Heritage Assistance Fund predominately for slab barns e) Consider committing a large proportion of the funding to vulnerable proposed State listed items f) note the need to hold further discussions about how to address skills and materials for restoration of barns as per the recommendations made in the slab barn study g) Consider that the Local Heritage Assistance Fund may need to be made available to properties identified in the slab barn study that are recommended for Heritage listing.	Arrange for all the recommendations to be implemented as part of the 2024/2025 Local Heritage Assistance Fund program which includes updating relevant application forms, guidelines, and advertising.
09/07/24 - Council endorse the Heritage Committee recommendation that the term of the Bridge Artefacts Working Group be extended until the end of the Council term.	Contact the Bridge Artefact Working Group and advise them of the resolution.

Given Hawkesbury's current Heritage Strategy will expire at the end of July 2024, a draft Strategy for the next three-year period (2024/2025 - 2026/2027) will be prepared. The draft Strategy will be based upon the nine recommendations contained in the 'Recommendations for local council heritage management' OEH 2013:

- Recommendation 1: Establish a heritage committee to deal with heritage matters in your area
- **Recommendation 2:** Identify the heritage items in your area and list them in your local environmental plan

#### 3. REPORTS FOR DETERMINATION

Meeting Date: 1 August 2024

- **Recommendation 3:** Appoint a heritage advisor to assist the council, the community and owners of listed items
- **Recommendation 4:** Manage local heritage in a positive manner
- **Recommendation 5:** Introduce a local heritage fund to provide small grants to encourage local heritage projects
- **Recommendation 6:** Run a main street program
- **Recommendation 7:** Present educational and promotional programs
- **Recommendation 8:** Set a good example to the community by properly managing places owned or operated by council
- **Recommendation 9:** Promote sustainable development as a tool for heritage conservation.

The Draft Strategy will include the current ongoing actions to provide a framework for Council over the next three year period in the management of Hawkesbury's diverse and important history and heritage needs. The Strategy will enable Council and the Committee to pursue a balanced heritage management approach to the heritage assets of the Hawkesbury by having Aboriginal heritage initiatives as well and non-Aboriginal Heritage initiatives form part of the new heritage strategy.

The current Heritage Strategy (2021/2022 – 2023/2024) is included as Attachment 2.

#### DISCUSSION

#### **Current Heritage Related Projects**

When considering the preparation of a new Draft Three-Year Heritage Strategy, in addition to the detailed breakdown of projects, work and activities, Officers have considered the current operational duties of the Senior Heritage Officer detailed above and the various heritage related projects that are currently underway, and which include:

- Implementation of the Hawkesbury Aboriginal Cultural Heritage Study
- 2023 Timber Slab Barns Update Study
- Heritage Fact Sheets/Guidelines
- Local Heritage Assistance Fund and
- Hawkesbury Community Based Heritage Study implementation/Potential Heritage items Project.

#### ATTACHMENTS

**AT - 1** Recommendations for local council heritage management OEH 2013 - (*Distributed under separate cover*).

**AT - 2** Current Hawkesbury Heritage Strategy (2021/2022 - 2023/2024) - (*Distributed under separate cover*).

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