



Hawkesbury City Council

Attachment 1
to
item 115

2010/2011 Management Plan
Review - March 2011 Quarter

date of meeting: 31 may 2011
location: council chambers
time: 6:30 p.m.

Table of Contents

| | |
|------------------------------------|--------|
| Executive Summary | Part 1 |
| Financial Performance | |
| Quarterly Budget Review | |
| Financial Performance | Part 2 |
| Income Statement | |
| Balance Sheet | |
| Statement of Reserve Balances | |
| Investment Report | |
| Budget Review | Part 3 |
| Budgeted Income Statement | |
| Budgeted Balance Sheet | |
| Quarterly Budget Variations | |
| Management Plan Performance | Part 4 |
| Looking After People And Place | |
| Caring for Our Community | |
| Linking the Hawkesbury | |
| Supporting Business And Local Jobs | |
| Shaping Our Future Together | |

Part 1

Executive Summary





MARCH 2011 QUARTERLY BUDGET REVIEW

EXECUTIVE SUMMARY

FINANCIAL PERFORMANCE

Financial Position

The March Quarterly Budget Review resulted in a surplus of \$150K after allowing for a number of recommended variations. This Review recommends that this surplus be transferred to the Workers Compensation Reserve.

Details of all variations processed in this Review have been included at the end of this document. Commentary on Council's financial performance for the third quarter of the 2010/2011 financial year, and details on the more significant issues in this Review are provided below.

Operating Revenue

As at the end of the third quarter, Council's operating revenue from general rates and utility rates and charges, user fees, charges and other income streams from external sources and net of any applicable subsidies, is in line with the YTD Budget for the third quarter of 2010/2011. As at the end of March 2011, total operating income excluding interest earnings and operating grants and contributions is \$44.6M, in line with the YTD Budget as at the end of March. Interest income received on Council's investment portfolio is trending to exceed the current Full Year Budget. As at the end of March 2011, interest earnings are \$2.06M, compared to a Full Year Budget of \$1.95M.

Operating Expenditure


Council incurs operating expenditure in delivering operational programs as outlined in the adopted Management Plan 2010/2011. Council's operating budgets are expended in maintaining the infrastructure in the Hawkesbury such as parks, recreational facilities, roads, bridges, community buildings and community facilities. These funds are also required to deliver essential services to the community, including waste, sewerage, and storm water services, community services and cultural services. Other services provided include city planning and support services. Apart from direct service delivery, Council also supports other bodies, including emergency services and recreational services by way of contributions and donations. Main expenditure items include employee costs, materials, contractors, consultants, legal expenses, contributions and insurance.

As at the end of March 2011, operating expenditure, excluding depreciation, amounts to \$33.4M, or 67% of the Full Year Budget of \$50.2M. Based on these figures, overall, operating expenditure is tracking under the Full Year Budget.

Operating income and expenditure reports are prepared and analysed on a monthly basis to ensure that problem areas are identified and acted upon in a timely manner.

Capital Expenditure

For the 2010/2011 financial year, Council has a total capital budget of \$37.5M. This total includes \$10.7M in funds carried over from the 2009/2010 financial year. As at the end of the third quarter, actual capital expenditure amounted to \$14.9M, or 40% of the total capital Budget for 2010/2011. It is to be noted that the Full Year Budget includes \$15.9M in respect of sewerage projects. These projects are expected to be completed or nearing completion, by the end of the current financial year.



Capital expenditure in the third quarter of the financial year includes over \$5.8M spent on road works, footpaths, drainage and bridge construction, \$3.5M on the sewer network, \$0.7M for park improvement and recreation, \$1.3M on building works, \$1.85M in respect of the plant replacement program, and \$1.2M on other assets including library resources, fleet, and IT equipment. As at the end of the third quarter, Council also expended \$0.55M on Infrastructure Renewal Program Projects.

Cash and Investments

Council's reserve balances as at the end of the third quarter amount to \$36M. This balance was made up of \$15.6M in internally restricted reserves and \$20.4M in externally restricted reserves.

Council's investments portfolio as at the end of March 2011 is \$43.9M and returned an annualised average of 6.20% for the first nine months of the financial year.

Analysis of the more significant adjustments included in the March Quarterly Review can be found within this document.

QUARTERLY BUDGET REVIEW

The March Quarterly Review of the 2010/2011 Management Plan is reported to Council in accordance with the requirements of Clause 203 of the Local Government (General) Regulation 2005. The Review recommends budget adjustments that result in a balanced adjustment for the quarter.

In the third Quarterly Review of the financial year a conservative approach is taken, whereby areas of over expenditure have been addressed with most under expended budgets left unchanged, and income budgets are only increased where income has already been received or is reasonably certain to be received.

Unfavourable adjustments required to meet existing commitments or to implement Council resolutions are included in the Review, as are certain unfavourable income budget adjustments.

Financial Position

The March 2011 Review recommends Budget adjustments that result in a balanced adjustment for the quarter, and in the opinion of the Responsible Accounting Officer, maintains a satisfactory short term financial position for Council.

The more significant items of the March 2011 Review include:

- ***Interest Income – Net Favourable Variance \$142K***
(Adopted Management Plan –Part 2 – SS Pg 39)

The Full Year Budget for interest income for 2010/2011 is \$1.95M. As at the end of March 2011, Council's earnings were \$2.06M. Budget variations in relation to interest income, including restriction of funds in line with legislative requirements result in a net favourable variance of \$142K.

- ***Rates Income – Net Favourable Variance \$106K***
(Adopted Management Plan –Part 2 – SS Pg 36)

A favourable variance has been included to reflect a net overall surplus in the Rates Revenue, incorporating Abandonments and Pensioner Rebates, of \$118.5K. The variance is mainly a result of a variation in the number of rateable properties occurring in the period between when the Budget is prepared and when the levy is actually raised. An unfavourable adjustment for \$12.5K has also been included in relation to income generated from Section 603 Certificates.



- **Public Works & Leaseback Sales – Net Favourable Variance \$245K**

(Adopted Management Plan –Part 2 – IS Pg 12, Pg 13, Pg 40, Pg 62, Pg 63; SS Pg 46)

A net favourable adjustment of \$245K in relation to the sale and purchase of public works and leaseback vehicles is included in this Review. This variance has resulted from unbudgeted sales, better than expected resale values and savings made when purchasing vehicles.

- **Town Planning Income – Net Unfavourable Variance \$45K**

(Adopted Management Plan –Part 2 – CP, Pg 33)

Unfavourable adjustments relating to income generated through Town Planning programs are incorporated within the Review and include \$8K for Construction Certificates, \$30K for Development Application Income and \$13.5K for Section 149 Certificates. These adjustments were offset by a favourable variance for Subdivision Fees of \$7K. The unfavourable variance is mainly attributed to lower than anticipated levels of development across the LGA.

- **Risk Management – Unfavourable Variance \$52K**

(Adopted Management Plan –Part 2 – GM Pg 3)

As detailed in the business paper of the Extra Ordinary Meeting held on the 19 April 2011, the 2011/2012 Draft Budget includes an amount of \$52K being utilised from the Risk Management Reserve to fund the increase in insurance premiums advised late in the budget process. This adjustment in the 2010/2011 March Quarterly Review is aimed at maintaining the Reserve at the current balance after the transfer in 2011/2012 has occurred.

- **Asset Data Collection – Unfavourable Variance \$61K**

(Adopted Management Plan – IS Pg 3)

A valuation of parks, open spaces and other structures is currently being undertaken in line with the requirements of the Local Government Accounting Code relating to Fair Valuation of Assets. A survey of parks is also required to collect sufficient data to be used in the Asset Management System to be implemented over the next few months. After obtaining several quotes, it was determined that an additional \$61K is required in this Review to supplement the amount of \$35K already available in the 2010/2011 Budget.

- **Provision for Doubtful Debts - Unfavourable Variance \$30K**

(Adopted Management Plan – SS Pg 33)

An unfavourable adjustment of \$30K is included in this Review in relation to the Provision for Bad Debts. This balance of this Provision is \$94K and it is budgeted to reduce by \$40K as at 30 June 2011. Following a review of the amounts over 90 days and accounts forwarded to the Debt Recovery Agent, it is estimated that the Provision will need to be maintained at \$84K. In order to maintain this level, the budgeted downward movement needs to be reduced by \$30K.

- **Plant Income & Running Costs – Net Unfavourable Variance \$68K**

(Adopted Management Plan –Part 2 – IS Pg 12, Pg 39, Pg 64)

An unfavourable variance of \$43K is included in this Review in relation to Plant Running Costs. This expenditure item is trending to exceed the Full Year Budget. A further unfavourable adjustment of \$25K is also included in relation to Plant Hire Income in line with trend.



- **Utilities – Net Unfavourable Variance \$17K**

(Adopted Management Plan –Part 2 – SS Pg 8, Pg 19, Pg 28; IS Pg 3, Pg 51, Pg 58, Pg 64)

A net unfavourable adjustment has been included in this Review with respect to utilities, predominantly as a result of higher than expected costs in electricity. These costs will need to be closely monitored to capture any unfavourable trends that may follow on to the 2011/2012 financial year. A net unfavourable variance of \$17K in relation to utilities is included in this Review.

- **Workers Compensation – Variance \$150K**

(Adopted Management Plan –Part 2 – GM Pg 5)

Council maintains a Workers Compensation Reserve aimed at providing a funding source should a Workers Compensation payout be required of Council. A recent Workers Compensation claim against Council has resulted in a significant amount being payable by Council. This matter was reported to Council as a Confidential Item at the Council Meeting of 10 May 11.

This payment will be funded from the Workers Compensation Reserve. In order to ensure that this Reserve is maintained at an adequate level, it is recommended that the surplus of \$150K resulting from this Review is transferred to the Workers Compensation Reserve. It is anticipated that further transfers may be required in the future to reinstate the amount being funded from this Reserve.

- **Reserve Funded Adjustments**

The following adjustments are within internally or externally restricted funds, and consequently have no net impact on Council's overall position.

- *Section 64 Contributions* – An unfavourable adjustment of \$230K is included in this Review for Section 64 Contributions. As at the end of March 2011 only \$55K had been received as opposed to the Full Year Budget of \$301K. This variation has resulted from lower than anticipated levels of development across the LGA.
- *Section 94A Contributions* – An unfavourable adjustment of \$180K is included in this Review in respect of the Section 94A contributions received in the current financial year. As at the end of the third quarter, \$227K had been received against a Budget of \$455K. This shortfall in income can be attributed to lower than anticipated levels of development across the LGA.

The Review includes a number of minor adjustments and reallocation of funds that have not been detailed above. Further details can be found in the attachment to this report.

Various grants adjustments are detailed in the attachment.

Details of all adjustments processed in this Review can be found at the end of this document.

Conclusion

The March Quarterly Review has resulted in a balanced budget position.

Branch Managers monitor operational income and expenditure on a monthly basis and variations exceeding established thresholds need to be justified. Capital expenditure is reported to Directors on a monthly basis to ensure that expenditure remains within budget estimates and that the capital works program for 2010/2011 is delivered within the stipulated timeframe.

Part 2

Financial Performance





HAWKESBURY CITY COUNCIL Income Statement

For the period ended 31st March 2011 - prior to 3rd Quarter Budget Review

| 2010 | | 2011 | 2011 | 2011 | 2011 | % |
|-------------------------------------------------------|--------------------------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| Actual | | ORIGINAL BUDGET | AMENDED BUDGET | YTD BUDGET | YTD Actual | Of YTD Budget |
| \$ | | \$ | \$ | \$ | \$ | |
| OPERATIONAL ACTIVITIES | | | | | | |
| Revenue from Ordinary Activities | | | | | | |
| (23,680,878) | General Rates | (24,478,926) | (24,458,586) | (24,379,855) | (24,612,879) | 101% |
| (12,395,168) | Utility Rates & Charges | (13,589,614) | (13,231,411) | (13,213,616) | (13,116,513) | 99% |
| (36,076,046) | | (38,068,540) | (37,689,997) | (37,593,471) | (37,729,392) | 100% |
| (6,279,416) | Fees & Charges | (4,538,695) | (4,509,599) | (3,116,571) | (3,516,863) | 113% |
| (7,028,255) | Grants & Contributions- Operating | (6,508,106) | (5,651,628) | (4,241,353) | (4,269,627) | 101% |
| (2,219,213) | Interest | (1,792,799) | (2,446,058) | (1,863,337) | (2,208,743) | 119% |
| (5,504,624) | Other Operating Revenue | (3,597,336) | (3,826,882) | (3,013,919) | (3,116,952) | 103% |
| (377,000) | Share of Interest in Joint Ventures | 0 | 0 | 0 | 0 | |
| (256,266) | (Profit)/Loss on Sale Assets | 0 | 0 | 0 | (203,468) | |
| (57,740,821) | Total Operating Income | (54,505,476) | (54,124,164) | (49,828,651) | (51,045,044) | 102% |
| Expenses from Ordinary Activities | | | | | | |
| 16,852,698 | Employee Costs | 15,890,363 | 16,018,253 | 11,971,586 | 11,708,414 | 98% |
| 950,448 | Other Employee Costs | 591,490 | 617,531 | 494,295 | 460,772 | 93% |
| 18,681,969 | Materials & Services | 19,702,592 | 22,270,273 | 14,049,205 | 13,077,940 | 93% |
| 223,065 | Borrowing Costs | 0 | 0 | 0 | 0 | 0% |
| 10,733,813 | Depreciation | 17,321,787 | 20,600,131 | 15,447,788 | 15,533,338 | 101% |
| 9,534,482 | Other Expenses | 11,174,609 | 11,284,698 | 8,644,470 | 8,183,297 | 95% |
| 39,024,585 | Infrastructure Services | 45,564,406 | 49,723,382 | 35,195,916 | 34,642,820 | 98% |
| 7,381,963 | Support Services | 7,789,946 | 8,363,403 | 6,252,092 | 5,629,130 | 90% |
| 8,950,390 | City Planning | 9,429,264 | 10,307,588 | 7,325,355 | 7,010,286 | 96% |
| 1,619,538 | General Manager | 1,897,225 | 2,396,513 | 1,833,980 | 1,681,526 | 92% |
| 56,976,476 | Total Operating Expenses | 64,680,841 | 70,790,887 | 50,607,343 | 48,963,761 | 97% |
| (764,345) | Operating (Surplus)/Deficit before capital items | 10,175,365 | 16,666,723 | 778,693 | (2,081,283) | |
| CAPITAL FUNDING AND EXPENDITURE | | | | | | |
| Source of capital funding (excluding reserves) | | | | | | |
| (910,804) | Proceeds from the sale of capital assets | (571,391) | (873,077) | (649,191) | (624,571) | |
| (10,733,813) | Depreciation | (17,321,787) | (20,600,131) | (15,447,788) | (15,533,338) | |
| (21,237,222) | Grants & Contributions - Capital | (8,762,726) | (11,878,773) | (8,355,556) | (5,318,904) | |
| (32,881,840) | | (26,655,904) | (33,351,981) | (24,452,535) | (21,476,814) | 88% |
| Application of Capital Funding | | | | | | |
| Non current capital assets: | | | | | | |
| 155,000 | Land & Land Improvements | 0 | 0 | 0 | 0 | |
| 1,915,268 | Buildings | 341,920 | 2,935,700 | 1,639,518 | 1,620,099 | |
| 24,845,864 | Infrastructure | 19,001,720 | 28,836,952 | 12,558,757 | 10,293,999 | |
| 3,175,773 | Plant & Equipment | 2,296,849 | 4,944,035 | 2,503,886 | 2,806,079 | |
| 640,973 | Other | 627,450 | 816,637 | 514,566 | 865,953 | |
| 30,732,877 | | 22,267,939 | 37,533,323 | 17,216,727 | 15,586,131 | 91% |
| Principal loan redemptions: | | | | | | |
| 0 | Loan Redemptions | 0 | 0 | 0 | 0 | |
| (2,148,963) | Net Capital Expenditure | (4,387,965) | 4,181,342 | (7,235,808) | (5,890,684) | |
| NET RESERVE TRANSFERS & CAPITAL MOVEMENTS | | | | | | |
| Retained (surplus)/deficit from prior years | | | | | | |
| (32,074,880) | Transfer from Reserves | (32,730,971) | (51,643,328) | (29,126,676) | (26,865,218) | 92% |
| 34,454,105 | Transfer (to) Reserves | 26,943,571 | 30,795,263 | 24,994,037 | 24,832,708 | 99% |
| (534,082) | Retained (surplus)/deficit available for general funding purposes | 0 | 0 | (10,589,754) | (10,004,476) | |



HAWKESBURY CITY COUNCIL

Balance Sheet

For the period ended 31st March 2011 - prior to 3rd Quarter Budget Review

| 2010 | | 2011 | 2011 | 2011 | 2011 |
|--------------------------------|----------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Actual | | ORIGINAL BUDGET | AMENDED BUDGET | YTD BUDGET | Actual |
| \$ | | \$ | \$ | \$ | \$ |
| Current Assets | | | | | |
| 46,044,335 | Cash assets & Investments | 40,256,935 | 25,196,270 | 41,911,696 | 45,226,175 |
| 5,913,161 | Receivables | 5,913,161 | 5,913,161 | 5,913,161 | 12,001,999 |
| 209,170 | Inventories | 209,170 | 209,170 | 209,170 | 211,281 |
| 121,958 | Other | 121,958 | 121,958 | 121,958 | 102 |
| 25,854,698 | Investment Properties at Fair Value | 25,854,698 | 25,854,698 | 25,854,698 | 25,854,698 |
| <u>78,143,322</u> | | <u>72,355,922</u> | <u>57,295,256</u> | <u>74,010,683</u> | <u>83,294,255</u> |
| Non-Current Assets | | | | | |
| 1,071,619,955 | Property, plant and equipment | 1,093,316,503 | 1,108,280,202 | 1,088,187,491 | 1,084,602,486 |
| (442,606,406) | Accumulated Depreciation | (459,928,193) | (463,206,537) | (458,052,601) | (456,813,706) |
| <u>629,013,549</u> | | <u>633,388,310</u> | <u>645,073,665</u> | <u>630,134,890</u> | <u>627,788,780</u> |
| 707,156,871 | TOTAL ASSETS | 705,744,232 | 702,368,921 | 704,145,573 | 711,083,036 |
| Current Liabilities | | | | | |
| (5,506,108) | Payables | (5,506,108) | (5,506,108) | (5,506,108) | (2,611,829) |
| (6,611,163) | Provisions | (6,611,163) | (6,611,163) | (6,611,163) | (6,429,584) |
| (2,875,532) | Borrowings | (2,875,532) | (2,875,532) | (2,875,532) | (2,475,532) |
| <u>(14,992,803)</u> | | <u>(14,992,803)</u> | <u>(14,992,803)</u> | <u>(14,992,803)</u> | <u>(11,516,945)</u> |
| Non-Current Liabilities | | | | | |
| | Interest bearing liabilities | 0 | 0 | 0 | 0 |
| (4,945,127) | Provisions | (4,945,127) | (4,945,127) | (4,945,127) | (4,945,127) |
| <u>(4,945,127)</u> | | <u>(4,945,127)</u> | <u>(4,945,127)</u> | <u>(4,945,127)</u> | <u>(4,945,127)</u> |
| (19,937,930) | TOTAL LIABILITIES | (19,937,930) | (19,937,930) | (19,937,930) | (16,462,072) |
| 687,218,941 | NET COMMUNITY ASSETS | 685,806,302 | 682,430,991 | 684,207,643 | 694,620,963 |
| Community Equity | | | | | |
| (627,210,379) | Capital and Capital Reserves | (632,997,779) | (648,058,445) | (631,343,018) | (651,244,455) |
| (38,006,994) | Other reserves | (32,219,594) | (17,158,929) | (33,874,355) | (35,974,483) |
| 0 | Retained (surplus)/deficit | 0 | 0 | 10,587,769 | (1,838) |
| (22,001,567) | Operating Statement (surplus) /deficit | (20,588,928) | (17,213,618) | (29,578,038) | (7,400,187) |
| <u>(687,218,941)</u> | | <u>(685,806,302)</u> | <u>(682,430,991)</u> | <u>(684,207,643)</u> | <u>(694,620,963)</u> |
| (687,218,941) | TOTAL COMMUNITY EQUITY | (685,806,302) | (682,430,991) | (684,207,643) | (694,620,963) |



HAWKESBURY CITY COUNCIL
STATEMENT OF RESERVE BALANCES
For the Period Ending 31st March 2011

| | 2011 | 2011 | 2011 | 2011 |
|-----------------------------------------------|-------------------|----------------------------|-------------------------------------|----------------------------|
| | Opening Balance | Budgeted Reserve Transfers | Full Year Budgeted Reserve Balances | YTD Actual Reserve Balance |
| Externally Restricted Reserve Balances | | | | |
| Sewerage Capital | 3,306,700 | (4,685,343) | (1,378,643) | 4,611,434 |
| Sewerage Operating Reserve | 1,435,395 | 1,334,110 | 2,769,505 | 1,892,711 |
| S64 Contributions Reserve | 444,254 | (3,668,585) | (3,224,331) | (1,136,756) |
| Waste Management Reserve | 850,315 | (426,832) | 423,483 | 2,453,018 |
| Waste Performance Improvement Reserve | 237,317 | (237,317) | 0 | 205,537 |
| S94 Contributions | 4,731,989 | (94,919) | 4,637,070 | 5,026,200 |
| S94A Contributions | 1,010,183 | 197,161 | 1,207,344 | 1,202,670 |
| Extractive Industries | 284,082 | 56,759 | 340,841 | 386,468 |
| South Windsor Effluent Reuse Scheme Reserve | 668,457 | 305,950 | 974,407 | 1,737,577 |
| Unspent Contributions Reserve | 871,122 | (841,106) | 30,016 | 546,095 |
| Unexpended Grants Reserve | 3,161,117 | (3,161,117) | (0) | 1,245,298 |
| Stormwater Management | 2,225,250 | (171,801) | 2,053,449 | 2,197,100 |
| | 19,226,182 | (11,393,040) | 7,833,142 | 20,367,351 |
| Internally Restricted Reserve Balances | | | | |
| Council S94 | 557,440 | (290,468) | 266,972 | 343,887 |
| Bligh Park Reserve | 524,811 | (191,631) | 333,180 | 524,477 |
| Drainage | 17,532 | (17,273) | 259 | 259 |
| ELE | 1,826,502 | (150,000) | 1,676,502 | 1,702,505 |
| Election | 368,942 | (26,720) | 342,222 | 342,222 |
| Glossodia/Freemans | 53,248 | - | 53,248 | 53,248 |
| HLC Risk Management | 108,161 | - | 108,161 | 108,161 |
| Information Technology | 308,379 | (126,779) | 181,600 | 293,256 |
| Kerb & Gutter | 122,747 | (40,000) | 82,747 | 118,699 |
| Carryovers | 8,446,176 | (6,925,292) | 1,520,884 | 5,505,330 |
| Plant Replacement | 202,125 | (133,432) | 68,693 | 131,290 |
| Fleet Management | 3,042 | - | 3,042 | 3,042 |
| Property Development | (1,965,193) | (40,000) | (2,005,193) | (2,075,412) |
| Risk Management | 299,175 | (7,973) | 291,202 | 291,202 |
| Roadworks | 1,187,107 | (1,186,283) | 824 | 55,563 |
| Sullage | 1,173,888 | (414,229) | 759,659 | 1,412,512 |
| Trees | 42,611 | (41,981) | 630 | 630 |
| Misc Specific Purpose | 26,130 | (25,744) | 386 | 26,130 |
| Workers Compensation | 742,286 | - | 742,286 | 742,286 |
| Heritage | 74,841 | (30,000) | 44,841 | 74,841 |
| Parks & Gardens | 48,926 | (48,203) | 723 | 723 |
| Tip Remediation Reserve | 3,678,741 | 359,819 | 4,038,560 | 4,962,065 |
| Contingency Reserve | 933,195 | (118,836) | 814,359 | 990,216 |
| | 18,780,810 | (9,455,025) | 9,325,785 | 15,607,132 |
| | - | | | |
| Total Reserve Balances | 38,006,992 | (20,848,065) | 17,158,927 | 35,974,483 |

INVESTMENT REPORT

INVESTMENT PERFORMANCE

The investment portfolio increased by \$1.95m for the month. The increase was due to additional income over expenditure for the March period. During March, various income was received totalling \$7.47m, including rate payments amounting to over \$2.78m and \$2.98m Effluent Re-Use Scheme funding, while payments to suppliers and staff costs amounted to \$6.11m.

The investment portfolio is diversified across a number of investment types. This includes term deposits, and on-call accounts.

The investment portfolio is regularly reviewed in order to maximise investment performance and minimise risk. Council's investment portfolio has been reviewed and rebalanced in favour of investments not subject to share market volatility. Comparisons are made between existing investments and available products that are not part of Council's portfolio. Independent advice is sought on new investment opportunities.

Official cash interest rate for March 2011 is at 4.75%.

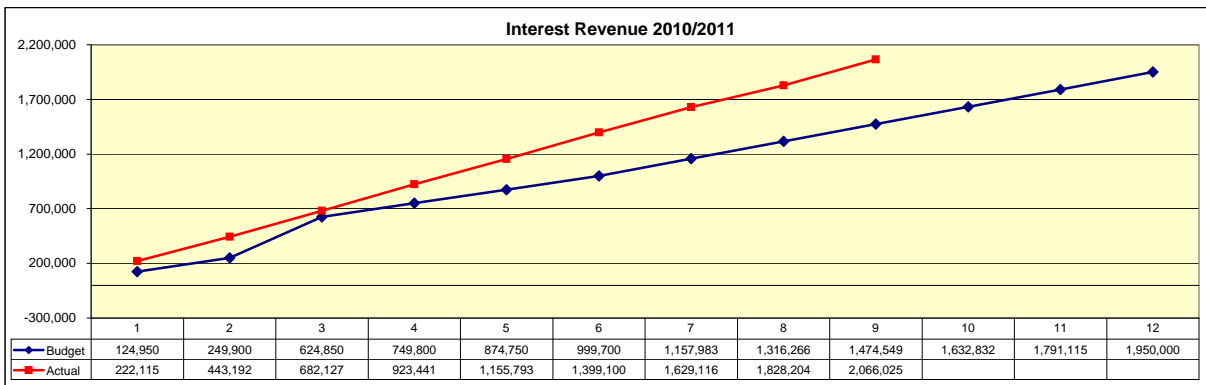
Council's Interest Earnings to date is \$2,066,025. Net interest income received has exceeded the YTD budget of \$1,474,549

FACTS AND FIGURES

| | YTD Budget | YTD Actual |
|------------------------|---------------|---------------|
| Interest Earnings | \$ 1,474,549 | \$ 2,066,025 |
| Investment Portfolio | | \$ 43,850,000 |
| Investment Rate Return | | 6.42% |
| Official Cash Rate | | 4.75% |

INVESTMENT PORTFOLIO

| MARCH 2011 | Balance | Return |
|------------------|----------------------|--------------|
| On Call Funds | \$ 4,650,000 | 5.25% |
| Term Investments | \$ 39,200,000 | 6.32% |
| Total | \$ 43,850,000 | 6.20% |



SEVEN YEAR TREND

| | YTD 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 |
|---------------------------|----------|----------|----------|----------|----------|----------|----------|
| Avg Investment Portfolio | \$43.45 | \$39.03m | \$37.65m | \$36.04m | \$31.07m | \$25.43m | \$23.20m |
| Interest Earnings (\$M) | \$2.06m | \$2.00m | \$2.26m | \$1.52m | \$1.95m | \$1.32m | \$1.36m |
| Avg. Return on Investment | 6.42% | 4.83% | 5.89% | 4.24% | 6.35% | 5.80% | 5.83% |



Hawkesbury City Council Investment Register - March 2011

Term Investments

| Financial Institution | Rating S&P | Term Rating | Op Bal | Deposits | Withdrawals | Balance @ EOM | Percentage of Portfolio | Commence Date | Maturity Date | Term (Days) | Interest Rate |
|--------------------------------|------------|-------------|----------------------|---------------------|----------------------|----------------------|-------------------------|---------------|---------------|-------------|---------------|
| ANZ | A1+ | Short | 2,000,000.00 | 0.00 | -2,000,000.00 | 0.00 | 0.00% | 02-Sep-10 | 23-Mar-11 | 202 days | 6.10% |
| ANZ | A1+ | Short | 500,000.00 | 0.00 | 0.00 | 500,000.00 | 1.14% | 27-Jan-11 | 18-May-11 | 111 days | 6.20% |
| ANZ | A1+ | Short | 1,500,000.00 | 0.00 | 0.00 | 1,500,000.00 | 3.42% | 20-Oct-10 | 20-Jul-11 | 270 days | 6.30% |
| ANZ | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 17-Nov-10 | 17-Aug-11 | 273 days | 6.30% |
| ANZ | A1+ | Short | 1,500,000.00 | 0.00 | 0.00 | 1,500,000.00 | 3.42% | 29-Nov-10 | 26-Oct-11 | 331 days | 6.36% |
| ANZ | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 25-Nov-10 | 23-Nov-11 | 353 days | 6.60% |
| ANZ | A1+ | Short | 2,000,000.00 | 0.00 | 0.00 | 2,000,000.00 | 4.56% | 25-Nov-10 | 23-Nov-11 | 353 days | 6.60% |
| ANZ | A1+ | Short | 0.00 | 2,000,000.00 | 0.00 | 2,000,000.00 | 4.56% | 10-Mar-11 | 20-Dec-11 | 285 days | 6.35% |
| ANZ | A1+ | Short | 0.00 | 2,000,000.00 | 0.00 | 2,000,000.00 | 4.56% | 14-Mar-11 | 11-Jan-12 | 303 days | 6.35% |
| ANZ | A1+ | Short | 1,200,000.00 | 0.00 | 0.00 | 1,200,000.00 | 2.74% | 23-Feb-11 | 22-Feb-12 | 364 days | 6.24% |
| ANZ | A1+ | Short | 0.00 | 500,000.00 | 0.00 | 500,000.00 | 1.14% | 23-Mar-11 | 21-Mar-12 | 364 days | 6.24% |
| Bankwest | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 21-Jul-10 | 20-Apr-11 | 273 days | 6.25% |
| Bankwest | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 04-Aug-10 | 04-May-11 | 272 days | 6.15% |
| Bank of Queensland | A-2 | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 21-Dec-10 | 22-Jun-11 | 183 days | 6.45% |
| Bendigo and Adelaide Bank | A-2 | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 13-Oct-10 | 15-Jun-11 | 245 days | 6.10% |
| Credit Union Australia | A-2 | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 23-Feb-11 | 22-Feb-12 | 182 days | 6.21% |
| Defence Force Credit Union Ltd | unrated | | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 17-Nov-10 | 18-May-11 | 182 days | 6.30% |
| IMB | A-2 | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 11-Aug-10 | 11-May-11 | 273 days | 6.20% |
| ING Direct | A-1 | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 23-Feb-11 | 21-Sep-11 | 210 days | 6.22% |
| Members Equity | A-2 | Short | 500,000.00 | 0.00 | 0.00 | 500,000.00 | 1.14% | 21-Dec-10 | 22-Jun-11 | 183 days | 6.30% |
| NAB | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 20-Jan-11 | 06-Jul-11 | 167 days | 6.14% |
| NAB | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 20-Jul-10 | 20-Jul-11 | 365 days | 6.24% |
| NAB | A1+ | Short | 2,000,000.00 | 0.00 | 0.00 | 2,000,000.00 | 4.56% | 08-Dec-10 | 10-Aug-11 | 245 days | 6.39% |
| NAB | A1+ | Short | 2,000,000.00 | 0.00 | 0.00 | 2,000,000.00 | 4.56% | 20-Jan-11 | 14-Sep-11 | 237 days | 6.22% |
| NAB | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 17-Nov-10 | 16-Nov-11 | 364 days | 6.46% |
| NAB | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 02-Dec-10 | 07-Dec-11 | 370 days | 6.44% |
| NAB | A1+ | Short | 2,000,000.00 | 0.00 | 0.00 | 2,000,000.00 | 4.56% | 03-Dec-10 | 07-Dec-11 | 369 days | 6.45% |
| NAB | A1+ | Short | 500,000.00 | 0.00 | 0.00 | 500,000.00 | 1.14% | 08-Dec-10 | 07-Dec-11 | 364 days | 6.44% |
| NAB | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 09-Feb-11 | 09-Feb-12 | 365 days | 6.27% |
| Newcastle Permanent | A-2 | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 15-Jun-10 | 15-Jun-11 | 365 days | 6.10% |
| Rural Bank | A-2 | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 16-Jun-10 | 15-Jun-11 | 364 days | 6.40% |
| Suncorp | A-1 | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 15-Jun-10 | 15-Jun-11 | 365 days | 6.50% |
| Westpac | A1+ | Short | 2,000,000.00 | 0.00 | 0.00 | 2,000,000.00 | 4.56% | 23-Sep-10 | 20-Apr-11 | 209 days | 6.15% |
| Westpac | A1+ | Short | 1,000,000.00 | 0.00 | 0.00 | 1,000,000.00 | 2.28% | 20-Jan-11 | 19-Oct-11 | 272 days | 6.20% |
| Total Term Investments | | | 36,700,000.00 | 4,500,000.00 | -2,000,000.00 | 39,200,000.00 | 89.40% | | | | 6.32% |

| Financial Institution | Rating S&P | Term Rating | Op bal | Deposits | Withdrawals | Balance @ EOM | Percentage of Portfolio | Interest Rate | | | |
|----------------------------------|------------|-------------|---------------------|---------------------|----------------------|---------------------|-------------------------|---------------|--|--|--------------|
| CBA Online Saver | A1+ | Short | 5,200,000.00 | 5,350,000.00 | -5,900,000.00 | 4,650,000.00 | 10.60% | 5.25% | | | from 5/11/10 |
| Total On Call Investments | | | 5,200,000.00 | 5,350,000.00 | -5,900,000.00 | 4,650,000.00 | 10.60% | | | | |

| | | | | | | | | | | | |
|--------------------------|--|--|----------------------|---------------------|----------------------|----------------------|-------------|--|--|--|--|
| TOTAL INVESTMENTS | | | 41,900,000.00 | 9,850,000.00 | -7,900,000.00 | 43,850,000.00 | 100% | | | | |
|--------------------------|--|--|----------------------|---------------------|----------------------|----------------------|-------------|--|--|--|--|

| Bench Mark Rates | | Bench Mark | Actual |
|----------------------------------|--|------------|--------|
| UBS 90 Day Bank Bill Rate | | 4.89% | 6.32% |
| Reserve Bank Cash Reference Rate | | 4.75% | 5.25% |

Part 3

Budget Review





HAWKESBURY CITY COUNCIL
Budgeted Income Statement
 For the period ended 31st March 2011

| 2010 | | 2011 | 2011 | 2011 | 2011 |
|-------------------------------------------------------|--------------------------------------------------------------------------|---------------------|---------------------|------------------|------------------------------|
| Actual | | ORIGINAL BUDGET | AMENDED BUDGET | 3rd QTR ADJUST | AMENDED BUDGET After 3rd QTR |
| \$ | | \$ | \$ | \$ | \$ |
| OPERATIONAL ACTIVITIES | | | | | |
| Revenue from Ordinary Activities | | | | | |
| (23,680,878) | General Rates | (24,478,926) | (24,458,586) | (123,283) | (24,581,869) |
| (12,395,168) | Utility Rates & Charges | (13,589,614) | (13,231,411) | 2,196 | (13,229,215) |
| (36,076,046) | | (38,068,540) | (37,689,997) | (121,087) | (37,811,084) |
| (6,279,416) | Fees & Charges | (4,538,695) | (4,509,599) | (8,905) | (4,518,504) |
| (7,028,255) | Grants & Contributions- Operating | (6,508,106) | (5,651,628) | (132,771) | (5,784,399) |
| (2,219,213) | Interest | (1,792,799) | (2,446,058) | (477,183) | (2,923,241) |
| (5,504,624) | Other Operating Revenue | (3,597,336) | (3,826,882) | (219,123) | |
| (377,000) | Share of Interest in Joint Ventures | 0 | 0 | 0 | 0 |
| (256,266) | (Profit)/Loss on Sale Assets | 0 | 0 | 0 | 0 |
| (57,740,821) | Total Operating Income | (54,505,476) | (54,124,164) | (959,069) | (55,083,233) |
| Expenses from Ordinary Activities | | | | | |
| 16,852,698 | Employee Costs | 15,890,363 | 16,018,253 | 80,957 | 16,099,210 |
| 950,448 | Other Employee Costs | 591,490 | 617,531 | 1,324 | 618,855 |
| 18,681,969 | Materials & Services | 19,702,592 | 22,270,273 | 278,126 | 22,548,399 |
| 223,065 | Borrowing Costs | 0 | 0 | 0 | 0 |
| 10,733,813 | Depreciation | 17,321,787 | 20,600,131 | 110,333 | 20,710,464 |
| 9,534,482 | Other Expenses | 11,174,609 | 11,284,698 | 114,311 | 11,399,009 |
| 39,024,585 | Infrastructure Services | 45,564,406 | 49,723,382 | 316,219 | 50,039,601 |
| 7,381,963 | Support Services | 7,789,946 | 8,363,403 | 295,966 | 8,659,369 |
| 8,950,390 | City Planning | 9,429,264 | 10,307,588 | 8,167 | 10,315,755 |
| 1,619,538 | General Manager | 1,897,225 | 2,396,513 | (35,301) | 2,361,212 |
| 56,976,476 | Tot: Total Operating Expenses | 64,680,841 | 70,790,887 | 585,051 | 71,375,938 |
| (764,345) | Operating (Surplus)/Deficit before capital items | 10,175,365 | 16,666,723 | (374,018) | 16,292,705 |
| CAPITAL FUNDING AND EXPENDITURE | | | | | |
| Source of capital funding (exclusing reserves) | | | | | |
| (910,804) | Proceeds from the sale of capital assets | (571,391) | (873,077) | (174,033) | (1,047,110) |
| (10,733,813) | Depreciation | (17,321,787) | (20,600,131) | (110,333) | (20,710,464) |
| (21,237,222) | Grants & Contributions - Capital | (8,762,726) | (11,878,773) | 93,448 | (11,785,325) |
| (32,881,840) | | (26,655,904) | (33,351,981) | (190,918) | (33,542,899) |
| Application of Capital Funding | | | | | |
| Non current capital assets: | | | | | |
| 155,000 | Land & Land Improvements | 0 | 0 | 0 | 0 |
| 1,915,268 | Buildings | 341,920 | 2,935,700 | 130,908 | 3,066,608 |
| 24,845,864 | Infrastructure | 19,001,720 | 28,836,952 | 386,845 | 29,223,797 |
| 3,175,773 | Plant & Equipment | 2,296,849 | 4,944,035 | (62,670) | 4,881,365 |
| 640,973 | Other | 627,450 | 816,637 | (4,752) | 811,885 |
| 30,732,877 | | 22,267,939 | 37,533,323 | 450,331 | 37,983,654 |
| Principal loan redemptions: | | | | | |
| 0 | Loan Redemptions | 0 | 0 | 0 | 0 |
| (2,148,963) | Net Capital Expenditure | (4,387,965) | 4,181,342 | 259,413 | 4,440,755 |
| NET RESERVE TRANSFERS & CAPITAL MOVEMENTS | | | | | |
| Retained (surplus)/deficit from prior years | | | | | |
| (32,074,880) | Transfer from Reserves | (32,730,971) | (51,643,328) | (283,236) | (51,926,564) |
| 34,454,105 | Transfer (to) Reserves | 26,943,571 | 30,795,263 | 397,841 | 31,193,104 |
| (534,082) | Retained (surplus)/deficit available for general funding purposes | 0 | 0 | 0 | 0 |



HAWKESBURY CITY COUNCIL
Budgeted Balance Sheet
 For the period ended 31st March 2011

| 2010 | | 2011 | 2011 | 2011 | 2011 |
|--------------------------------|----------------------------------------|----------------------|----------------------|------------------|----------------------------------|
| Actual | | ORIGINAL BUDGET | AMENDED BUDGET | 3RD QTR ADJUST | AMENDED BUDGET After 3rd QTR ADJ |
| \$ | | \$ | \$ | | |
| Current Assets | | | | | |
| 46,044,335 | Cash assets & Investments | 40,256,935 | 25,196,270 | 114,605 | 25,310,875 |
| 5,913,161 | Receivables | 5,913,161 | 5,913,161 | 0 | 5,913,161 |
| 209,170 | Inventories | 209,170 | 209,170 | 0 | 209,170 |
| 121,958 | Other | 121,958 | 121,958 | (2,400) | 119,558 |
| 25,854,698 | Investment Properties at Fair Value | 25,854,698 | 25,854,698 | 0 | 25,854,698 |
| <u>78,143,322</u> | | <u>72,355,922</u> | <u>57,295,256</u> | <u>112,205</u> | <u>57,407,461</u> |
| Non-Current Assets | | | | | |
| 1,071,619,955 | Property, plant and equipment | 1,093,316,503 | 1,108,280,202 | 276,298 | 1,108,556,500 |
| (442,606,406) | Accumulated Depreciation | (459,928,193) | (463,206,537) | (110,333) | (463,316,870) |
| <u>629,013,549</u> | | <u>633,388,310</u> | <u>645,073,665</u> | <u>165,965</u> | <u>645,239,630</u> |
| 707,156,871 | TOTAL ASSETS | 705,744,232 | 702,368,921 | 278,170 | 702,647,091 |
| Current Liabilities | | | | | |
| (5,506,108) | Payables | (5,506,108) | (5,506,108) | 0 | (5,506,108) |
| (6,611,163) | Provisions | (6,611,163) | (6,611,163) | 0 | (6,611,163) |
| (2,875,532) | Borrowings | (2,875,532) | (2,875,532) | 0 | (2,875,532) |
| <u>(14,992,803)</u> | | <u>(14,992,803)</u> | <u>(14,992,803)</u> | <u>0</u> | <u>(14,992,803)</u> |
| Non-Current Liabilities | | | | | |
| | Interest bearing liabilities | 0 | 0 | 0 | 0 |
| (4,945,127) | Provisions | (4,945,127) | (4,945,127) | 0 | (4,945,127) |
| <u>(4,945,127)</u> | | <u>(4,945,127)</u> | <u>(4,945,127)</u> | <u>0</u> | <u>(4,945,127)</u> |
| (19,937,930) | TOTAL LIABILITIES | (19,937,930) | (19,937,930) | 0 | (19,937,930) |
| 687,218,941 | NET COMMUNITY ASSETS | 685,806,302 | 682,430,991 | 278,170 | 682,709,161 |
| Community Equity | | | | | |
| (627,210,379) | Capital and Capital Reserves | (632,997,779) | (648,058,445) | 0 | (648,058,445) |
| (38,006,994) | Other reserves | (32,219,594) | (17,158,929) | 0 | (17,158,929) |
| 0 | Retained (surplus)/deficit | 0 | 0 | 0 | 0 |
| (22,001,567) | Operating Statement (surplus) /deficit | (20,588,928) | (17,213,618) | (278,170) | (17,491,788) |
| <u>(687,218,941)</u> | | <u>(685,806,302)</u> | <u>(682,430,991)</u> | <u>(278,170)</u> | <u>(682,709,161)</u> |
| (687,218,941) | TOTAL COMMUNITY EQUITY | (685,806,302) | (682,430,991) | (278,170) | (682,709,161) |



QUARTERLY BUDGET VARIATION 2010/11 - SUMMARY
3rd Quarter 2010/11 Review

Operational
Variation Capital Variation

| | | | |
|---------------------------------|--------------------------------------------------|---------------|----------|
| Budgeted (Surplus)/Deficit B/F | | 0 | |
| EXPENDITURE | | | |
| Employee Costs | | | |
| | 2101 - Salaries | 39,053 | 0 |
| | 2102 - Annual Leave | 1,109 | 0 |
| | 2103 - Sick Leave | 554 | 0 |
| | 2104 - Long Service Leave | 93,017 | 0 |
| | 2107 - Casuals | 21,771 | 0 |
| | 2108 - Travelling | (71) | 0 |
| | 2110 - Overtime | (4,245) | 0 |
| | 2111 - Superannuation | 9,265 | 0 |
| | 2112 - Allowances - Recurring | 33,898 | 0 |
| | 2115 - Vacancy Discount | (93,007) | 0 |
| | 2117 - Payroll Tax | 1,198 | 0 |
| | 2119 - Public Holidays for Non Budgeted Salaries | (26,987) | 0 |
| | 2127 - Maternity Leave | 6,600 | 0 |
| | 2570 - Safety Expenses & Training | 126 | 0 |
| TOTAL | | 82,281 | 0 |
| Materials & Services | | | |
| | 1000 - Plant Surplus -PW Hire Earned | (1,163) | 0 |
| | 2000 - Plant - Running Costs | 45,709 | 0 |
| | 2116 - Contractors | (2,100) | 0 |
| | 2131 - OH&S Labour time | 90 | 0 |
| | 2244 - Debt Recovery Expenses | 67,449 | 0 |
| | 2262 - Legal Expenses - General Managers Office | 0 | 0 |
| | 2404 - Legal Expenses | 761 | 0 |
| | 2407 - Consultancy Fees | 117,980 | 0 |
| | 2411 - Vehicle Expenses-Lease Back | 25,385 | 0 |
| | 2418 - Private Works Print & Signwriting Expend | (1,875) | 0 |
| | 2420 - Audit Fees | 0 | 0 |
| | 2428 - Inspections | 2,515 | 0 |
| | 2429 - Contractors Charges | (4,224) | 0 |
| | 2433 - Penrith CC Land Rates Payable | (1,252) | 0 |
| | 2435 - Promotion Expenditure | (1,500) | 0 |
| | 2440 - Property Leases | (6,330) | 0 |
| | 2490 - Activity Expenses | 5,240 | 0 |
| | 2492 - Comty Services Program Expenses | 3,100 | 0 |
| | 2510 - Local Economic Development Program | (8,603) | 0 |
| | 2540 - Lower Portland Ferry | (50) | 0 |
| | 2559 - SES Operating Expenses | (5,001) | 0 |
| | 2581 - Library Oth Recurrent Exp | (388) | 0 |
| | 2590 - Print Machine Maintenance | 0 | 0 |
| | 2596 - Waste Sustainability Improvement Prog | (65,688) | 0 |
| | 2605 - Maintenance - Furniture & Fittings | (3,787) | 0 |
| | 2606 - Maintenance - Buildings | 922 | 0 |
| | 2607 - Maintenance - Plant & Equipment | 20,929 | 0 |
| | 2610 - Office Equipment Maintenance | 548 | 0 |
| | 2611 - Mowing | 528 | 0 |
| | 2612 - Mtce Gardens & Grounds | (2,000) | 0 |
| | 2614 - Air Conditioning | 22,310 | 0 |
| | 2615 - Vandalism Repairs | (5,747) | 0 |
| | 2618 - Parks - M&R | 0 | 0 |
| | 2619 - Works Program - Building M&R | 29,425 | 0 |
| | 2620 - Bus Shelter Maintence | (469) | 0 |
| | 2621 - Bridge Maintenance | 0 | 0 |
| | 2622 - Street Sweeping Program | 60,000 | 0 |
| | 2625 - Road Line & Signs Maintenance | 37,500 | 0 |
| | 2626 - Footpaths Maintenance | (7,703) | 0 |



QUARTERLY BUDGET VARIATION 2010/11 - SUMMARY
3rd Quarter 2010/11 Review

| | Operational Variation | Capital Variation |
|-------------------------------------------------|--------------------------|-------------------|
| 2627 - Unpaved Footpaths Maintenance | (8,500) | 0 |
| 2628 - Road Restorations | 24,600 | 0 |
| 2632 - Standpipes Mtce & Repair | (8,003) | 0 |
| 2633 - Sundry Survey Works | (8,394) | 0 |
| 2640 - Roadworks Maintenance-General | (1,288) | 0 |
| 2641 - Roadworks Maint Ancillary Road Items | (12,964) | 0 |
| 2643 - Roadworks Maint Clear Draige Structure | (31,132) | 0 |
| 2644 - Roadworks Maintenance Edge Patch | (72,550) | 0 |
| 2645 - Roadworks Maintenance Emergency Patching | 14,574 | 0 |
| 2646 - Roadworks Maintenance Signs Maintenance | 280 | 0 |
| 2647 - Roadworks Maint Hand Patch Flex Pavement | (66,787) | 0 |
| 2648 - Roadworks Maint Heavy Patching | (216,451) | 0 |
| 2649 - Roadworks Maintenance Shoulder Grading | 149,748 | 0 |
| 2651 - Roadworks Maintenance-Unsealed Roads | 27,008 | 0 |
| 2652 - Roadworks Maint-Cap Works Reseals Prog | (219,000) | 0 |
| 2653 - Roadworks Maint Clear Draige Structure | 998 | 0 |
| 2654 - Roadworks Maint Gravel Sheet Pavement | 186,095 | 0 |
| 2655 - Roadworks Maint Guidepost Maintenance | (8,663) | 0 |
| 2656 - Roadworks Maint - Maintenance Grading | 77,994 | 0 |
| 2662 - Infringement Processing Expenses | (6,360) | 0 |
| 2670 - Kerb & Gutter Maintenance | (1,028) | 0 |
| 2671 - General Maintenance Drainage Structures | (5,000) | 0 |
| 2690 - Car Parking M&R | (665) | 0 |
| 2694 - Special Projects | (1,840) | 0 |
| 2695 - Maintaince - Sewer Systems | 2,844 | 0 |
| 2700 - Depot Expenses | (195) | 0 |
| 2701 - Stores Ullocable | 2,012 | 0 |
| 2702 - Small Plant Assets | 606 | 0 |
| 2720 - Impound & Control Expense | (400) | 0 |
| 2743 - Network Administration | (1,000) | 0 |
| 2751 - Dwellings Mtce | (950) | 0 |
| 2755 - Shops & Offices - Ground Maintenance | (8,300) | 0 |
| 2762 - Art Gallery Expenses | (7,993) | 0 |
| 2768 - Communication & Stakeholder Pgm Expenses | 0 | 0 |
| 2770 - Valuation Expenses | (25,000) | 0 |
| 2780 - Records Expenditure | (2,000) | 0 |
| 2805 - Flood Mitigation Programs | 5,000 | 0 |
| 2820 - Grant Funded Operational Exp | 32,702 | 0 |
| 2821 - Grant Funded Consultancy Fees | 36,500 | 0 |
| 2911 - Cost of Goods Sold | (1,275) | 0 |
| 2920 - Pool Services | 1,275 | 0 |
| 2921 - Pool Chemicals | (5,000) | 0 |
| 2922 - Pool M & R | (4,578) | 0 |
| 2932 - Sewer M & R | 40,051 | 0 |
| 2939 - Effluent Testing | 2,149 | 0 |
| 2948 - Pasture Improve Program | 4,914 | 0 |
| 2960 - Sundry Collection Expense | 40,000 | 0 |
| 2961 - Waste Education Expenses | 775 | 0 |
| 2965 - Kerbside bulk waste collection Expense | 30,300 | 0 |
| 2986 - Museum Program Expenses | 500 | 0 |
| 2987 - GIS Map Production Expenses | 6 | 0 |
| TOTAL | 278,126 | 0 |
| Borrowing Costs | | |
| | | |
| TOTAL | 0 | 0 |
| Other Expenditure | | |
| | | |
| 2402 - Sundry Expenses | (22,629) | 0 |
| 2405 - Contribution to outside bodies | (5,752) | 0 |
| 2408 - Printing & Stationery Costs | (3,395) | 0 |
| 2412 - Bad and Doubtful Debts | 30,000 | 0 |



QUARTERLY BUDGET VARIATION 2010/11 - SUMMARY
3rd Quarter 2010/11 Review

| | Operational Variation | Capital Variation |
|---------------------------------------------------|--------------------------|-------------------|
| 2419 - General Office Expenditure | (5,000) | 0 |
| 2422 - Telephone Expenses | 5,559 | 0 |
| 2423 - Postage & Freight | 17 | 0 |
| 2426 - Licences & Subscriptions | 2,071 | 0 |
| 2427 - Advertising | (2,000) | 0 |
| 2456 - Employment Agencies | 2,550 | 0 |
| 2523 - Delegates Expenses | 0 | 0 |
| 2553 - Contribution Bush Fire Fight Fund | (9,875) | 0 |
| 2567 - Police Fines & Processing | (700) | 0 |
| 2582 - Database Subscriptions & Memberships | (500) | 0 |
| 2593 - Contribution Emergency Mgt SES | 1 | 0 |
| 2598 - Co-Gen Hot & Cold Water Internal | 110,000 | 0 |
| 2600 - Gas | (43,000) | 0 |
| 2601 - Electricity | 60,223 | 0 |
| 2602 - Water | (1,779) | 0 |
| 2603 - Insurance | (3,191) | 0 |
| 2604 - Security | (5,245) | 0 |
| 2609 - Cleaning | (1,400) | 0 |
| 2613 - HCC Sewer Rates | (176) | 0 |
| 2740 - General Computer Expenses | 1,920 | 0 |
| 2765 - Section 356 Expenditure | 6,000 | 0 |
| 2772 - On Line Title Seaches | 365 | 0 |
| 2950 - Effluent Reuse Windsr STP | 247 | 0 |
| 2300 - Depreciation Expense Plant | 57,143 | 0 |
| 2301 - Depreciation Expense Equipment | 3,405 | 0 |
| 2302 - Depreciation Expense Office Equipment | 5,550 | 0 |
| 2303 - Depreciation Expense Furniture & Fitting | 2,235 | 0 |
| 2310 - Depreciation Expense Sewer network | 42,000 | 0 |
| 3300 - Depreciation - Plant | 0 | (57,143) |
| 3301 - Depreciation Equipment | 0 | (3,405) |
| 3302 - Depreciation Office Equipment | 0 | (5,550) |
| 3303 - Depreciation Furniture & Fittings | 0 | (2,235) |
| 3310 - Depreciation Sewer network | 0 | (42,000) |
| TOTAL | 224,644 | (110,333) |
| Capital Expenditure | | |
| 3101 - Sale of Plant | 0 | (47,499) |
| 3104 - Sale Admin Furn & Equip | 0 | (3,168) |
| 3106 - Sale of Leaseback Vehicles | 0 | (123,366) |
| 4101 - Purchase of Plant | 0 | (79,261) |
| 4103 - Purchase of Computer Equipment | 0 | (5,881) |
| 4114 - Purchase Other Assets | 0 | (1,960) |
| 4120 - Building Works-Reg & Local Comm Infra Prog | 0 | 0 |
| 4601 - Purchase Leaseback Plant | 0 | 4,375 |
| 4612 - Furniture & Fittings | 0 | 17,309 |
| 4613 - Purchase of Equipment | 0 | 788 |
| 4632 - Fire Stations | 0 | (4,905) |
| 4701 - Road Construction | 0 | (65,825) |
| 4720 - Road Rehabilitation | 0 | 243,753 |
| 4729 - Restoration & Conservation Works | 0 | 20,000 |
| 4730 - Construct Footpaths | 0 | (51,862) |
| 4760 - Drainage Construction | 0 | 51,862 |
| 4781 - Traffic Facilities | 0 | 1,000 |
| 4784 - Bridge Construction | 0 | (30,000) |
| 4810 - S94 Park Improvements | 0 | 47,902 |
| 4820 - Parks - Capital Grants Funded Projects | 0 | 38,000 |
| 4824 - Park Improvements-IRP | 0 | 0 |
| 4826 - Road Shoulder Renewal - IRP | 0 | 5,276 |
| 4827 - Road Rehabilitation - IRP | 0 | (5,276) |
| 4833 - Roads To Recovery Program-Capital Exps | 0 | 144,000 |
| 4901 - Building Construction | 0 | 65,896 |
| 4904 - Building Services - IRP | 0 | 0 |
| 4953 - Sewer Rehabilitation | 0 | 0 |

| QUARTERLY BUDGET VARIATION 2010/11 - SUMMARY | | | |
|-----------------------------------------------------|-------------------------------------------------|--------------------------|-------------------|
| 3rd Quarter 2010/11 Review | | | |
| | | Operational Variation | Capital Variation |
| | 4955 - Treatment Works Upgrade | 0 | 8,015 |
| | 4959 - Waste Sustainability Improvement Program | 0 | 49,917 |
| | 4972 - Workshop Equipment | 0 | (2,792) |
| TOTAL | | 0 | 276,298 |
| Borrowings Capital Expenditure | | | |
| | | | |
| TOTAL | | 0 | 0 |
| TOTAL EXPENDITURE VARIATIONS | | 585,051 | 165,965 |
| REVENUE | | | |
| Rates & Charges | | | |
| | 1101 - Operational Revenue-Residential Rates | (276,965) | 0 |
| | 1102 - Operational Revenue-Farmland Rates | 173,086 | 0 |
| | 1103 - Operational Revenue-Business Rates | (37,084) | 0 |
| | 1109 - Domestic Waste Charges | (1,208) | 0 |
| | 1110 - Pensioner Rebate | 14,000 | 0 |
| | 1118 - Abandonments | 8,000 | 0 |
| | 1121 - Garbage Serv Chrg Business | (1,568) | 0 |
| | 1122 - Residential Availability Charge | 1,481 | 0 |
| | 1123 - Govt Pensioner Rebate | 3,329 | 0 |
| | 1127 - Sewer Rates Residential Connected | (460) | 0 |
| | 1129 - Sewer Rates Business Connected | (3,537) | 0 |
| | 1135 - Pensioner Rebate Subsidy Rebate | 853 | 0 |
| | 1137 - Pensioner Rebate Subsidy CnI Rebate | 1,480 | 0 |
| | 1758 - Kerbside bulk waste collection Income | (125) | 0 |
| | 2595 - HCC Land Rates - Business | (2,097) | 0 |
| | 2608 - HCC Land Rates - Residential | (2,223) | 0 |
| | 2616 - HCC Garbage Rates | 1,951 | 0 |
| TOTAL | | (121,087) | 0 |
| User Charges & Other Income | | | |
| | 1002 - Plant Income - Leaseback | (22,954) | 0 |
| | 1141 - Sullage Coll Inc Comm Fees & Service | (17,428) | 0 |
| | 1150 - Charges & Fees Recovery Legal Costs | (67,449) | 0 |
| | 1155 - Rental, Lease and fees Income | (14,199) | 0 |
| | 1156 - Shops & Offices - Rental Income | 30,864 | 0 |
| | 1157 - Other Rents & Leases | (13,036) | 0 |
| | 1160 - Section 603 Certificate Income | 12,500 | 0 |
| | 1163 - CoGen Electricity Income External | (1,013) | 0 |
| | 1164 - CoGen Water Income External | (5,143) | 0 |
| | 1165 - CoGen Hot & Chilled Water Inc Internal | (110,000) | 0 |
| | 1172 - Bush Care Income | 4,000 | 0 |
| | 1310 - Septic Tank Permits | (7,794) | 0 |
| | 1311 - Construction Certificates | 8,000 | 0 |
| | 1318 - Sign Registration | (932) | 0 |
| | 1320 - Subdivision Fees | (7,000) | 0 |
| | 1321 - Development Application | 30,000 | 0 |
| | 1322 - Sect 149 Certificates | 13,500 | 0 |
| | 1326 - Sundry Develop Income | (53) | 0 |
| | 1341 - Fines & Penalties | (5,000) | 0 |
| | 1342 - Footpath - Dining & Trading | (1,292) | 0 |
| | 1351 - Inspection Fees | 13,418 | 0 |
| | 1353 - Nursery Income | (1,333) | 0 |
| | 1360 - Agricultural Fees | (792) | 0 |
| | 1361 - Richmond Pool Income | (19,793) | 0 |
| | 1362 - Public Cemeteries Sundry Income | 10,000 | 0 |
| | 1365 - Public Cemeteries Sundry Income DIV81 | (975) | 0 |
| | 1391 - Private Works Print & Signwriting Income | 3,000 | 0 |



QUARTERLY BUDGET VARIATION 2010/11 - SUMMARY
3rd Quarter 2010/11 Review

| | Operational Variation | Capital Variation |
|-------------------------------------------------------------|--------------------------|-------------------|
| 1400 - Vehicle Inspections | (6,429) | 0 |
| 1403 - Road Reinstatement Fees | 6,429 | 0 |
| 1404 - Road Opening Permits | (2,730) | 0 |
| 1407 - Income-Infringements | 10,000 | 0 |
| 1418 - On-Costs Council | 4,500 | 0 |
| 1419 - On-Costs RTA | 10,000 | 0 |
| 1420 - Other Revenue | (364) | 0 |
| 1606 - Local Gvt Procurement Rebate | (1,441) | 0 |
| 1703 - GST Fuel Rebate | (6,682) | 0 |
| 1705 - Land Clearing Admin Charge | (899) | 0 |
| 1708 - Tender Documents | 91 | 0 |
| 1719 - Library Charges and Fees | 0 | 0 |
| 1730 - Art & Historical Income | (7,560) | 0 |
| 1742 - Reimburse Legal Expenses | (1,000) | 0 |
| 1751 - Recycling Income | (9,179) | 0 |
| 1761 - Collection of Waste | (1,727) | 0 |
| 1770 - Sewer Connections | (1,269) | 0 |
| 1797 - Sundry Income DIV81 | (1,876) | 0 |
| 1799 - Sundry Income | (41,243) | 0 |
| 1937 - Other Works Contributions | (3,345) | 0 |
| | | |
| | | |
| TOTAL | (225,628) | 0 |
| Interest | | |
| | | |
| 1601 - Interest Income | (477,183) | 0 |
| | | |
| TOTAL | (477,183) | 0 |
| Grants & Contributions | | |
| | | |
| 1811 - Bus Route-Weight Tax Subsidy-RTA Grant | 1,228 | 0 |
| 181G - Reg Roads-Traffic Facilities Block RTA G | (6,000) | 0 |
| 184T - Chain Of Ponds Res Rehab-Environ Trust | (9,975) | 0 |
| 185H - Paint Howes House-DpSusEnvWaterPop&Comm GR 185H | (36,358) | 0 |
| 1863 - Community Worker-Salaries Subsidy Grants | (2,761) | 0 |
| 1869 - Comm Strategic Planner Subsidy-DOCS | (263) | 0 |
| 186D - Aged and Disabled Officer-Dep of Age | (170) | 0 |
| 187F - International Womens day-NSW Prem Dept | (1,000) | 0 |
| 187U - Alive&Well Volunteer Driver Prog-Cancer Cnl NSW | 18,182 | 0 |
| 18RB - Greenspace-Conserve Mgt Plan-Argyle Bailey Res-DpPln | 20,000 | 0 |
| 18RD - Greenspace-OpenSpaceStrat-DpPlan-Gr 18RD | (60,000) | 0 |
| 18RE - Gate repair-Sackville Mission-HNCMA-Gr 18RE | (4,545) | 0 |
| 18RG - McQuade Pk Masterplan & POM-DpPlann-Gr 18RG | (5,000) | 0 |
| 1901 - Contributions | (20,000) | 0 |
| 1923 - Contributions Trees | (963) | 0 |
| 1931 - S94 Plan Administration Fees Income | (25,146) | 0 |
| 3501 - Repay Long Term Debtor | 0 | (2,400) |
| 381I - Roads to Recovery Prog-Cap Grant - DOTARS | 0 | (144,000) |
| 385F - Old Morgue-Cons & Interpret-Env,H'ge,W&A | 0 | (20,000) |
| 3895 - Comm Building P'ship Prog-Dp Prem&Cab Gr 3895 | 0 | (94,000) |
| 38RF - Conserve Wk-Fountain Richmond PK-Dp Plann | 0 | (14,000) |
| 3901 - Capital Contribution | 0 | 153 |
| 3903 - Contributions-Sewer S64 - Other | 0 | 230,000 |
| 3906 - Dedicated Asset Contributions (Non Cash) | 0 | (500) |
| 3924 - S94 Extractive Industries Contribution | 0 | (43,685) |
| 3948 - S94A Contributions | 0 | 180,000 |
| 3950 - S94 Contrib Catch 1 Community Facilities | 0 | (520) |
| | | |
| TOTAL | (132,771) | 91,048 |
| TOTAL REVENUE VARIATIONS | (956,669) | 91,048 |



QUARTERLY BUDGET VARIATION 2010/11 - SUMMARY
3rd Quarter 2010/11 Review

| | | Operational Variation | Capital Variation |
|--------------------------------------|----------------------------------------------------------------|--------------------------|-------------------|
| RESERVE TRANSFERS | | | |
| Transfers from | | | |
| | 3201 - Tfr from Rsve Capital - Sewer | 0 | (14,742) |
| | 3218 - Tfr from Rsve S94 Park Imp District | 0 | (47,902) |
| | 3229 - Tfr from Rsve Sewer Operating Reserve | 0 | (49,628) |
| | 3203 - Tfr from Rsve Waste Management Reserve | 0 | (64,180) |
| | 3251 - Tfr from Rsve Carryovers Reserve | 0 | 11,446 |
| | 3253 - Tfr from Rsve Plant Reserve | 0 | 4,800 |
| | 3254 - Tfr from Rsve Property Develop't Reserv | 0 | (107,971) |
| | 3230 - Transfer from Tip Remediation Reserve | 0 | (1,146) |
| | 3238 - Transfer from Sth Windsor Effluent Reuse Scheme Reserve | 0 | (13,913) |
| TOTAL | | 0 | (283,236) |
| Transfers to | | | |
| | 4201 - TFR to Rsve Capital - Sewer | 0 | 16,954 |
| | 4210 - TFR to Rsve S94 Comm Facilities Catch 3 | 0 | 19,668 |
| | 4211 - TFR to Rsve S94 Comm Facilities Catch 4 | 0 | 32,813 |
| | 4212 - TFR to Rsve S94 Comm Facilities District | 0 | 11,044 |
| | 4213 - TFR to Rsve S94 Drainage Reserve | 0 | 7,262 |
| | 4214 - TFR to Rsve S94 Park Imp Catch 1 | 0 | 12,260 |
| | 4215 - TFR to Rsve S94 Park Imp Catch 2 | 0 | 4,477 |
| | 4216 - TFR to Rsve S94 Park Imp Catch 3 | 0 | 8,599 |
| | 4217 - TFR to Rsve S94 Park Imp Catch 4 | 0 | 3,674 |
| | 4218 - TFR to Rsve S94 Park Imp District | 0 | 9,324 |
| | 4219 - TFR to Rsve S94 Rec Buildings Catch 1 | 0 | 14,972 |
| | 4220 - TFR to Rsve S94 Rec Buildings Catch 2 | 0 | 1,589 |
| | 4221 - TFR to Rsve S94 Rec Buildings Catch 3 | 0 | 25,734 |
| | 4222 - TFR to Rsve S94 Rec Buildings Catch 4 | 0 | 8,213 |
| | 4223 - TFR to Rsve S94 Rec Buildings District | 0 | 12,198 |
| | 4224 - TFR to Rsve S94 Road Works | 0 | 26,801 |
| | 4225 - Tfr To S94 Plan Administration Reserve | 0 | 25,146 |
| | 4229 - TFR to Rsve Sewer Operating Reserve | 0 | (45,725) |
| | 4203 - TFR to Rsve Waste Management Reserve | 0 | 7,927 |
| | 4232 - Transfer to S94 Drainage Catchment 1 | 0 | 6,379 |
| | 4233 - Transfer to S94 Drainage Catchment 2 | 0 | 1,118 |
| | 4234 - Transfer to S94 Drainage Catchment 3 | 0 | 553 |
| | 4235 - Transfer to S94 Drainage Catchment 4 | 0 | 8,462 |
| | 4246 - TFR to Rsve- S94 Extra Industries Reserv | 0 | 64,485 |
| | 4255 - TFR to Rsve Risk Magement Reserve | 0 | 52,000 |
| | 4257 - TFR to Rsve Sullage Reserve | 0 | 83,289 |
| | 4206 - TFR to Rsve S94 Bush Fire Reserve | 0 | 2,508 |
| | 4260 - TFR to Rsve Workers Compensation Reserve | 0 | 150,000 |
| | 4264 - TRF to Rsve S64 Sewerage Contributions | 0 | (259,952) |
| | 4265 - TFR to Stormwater Management Reserve | 0 | 113,613 |
| | 4269 - Transfer to S94A Reserve | 0 | (116,434) |
| | 4207 - TFR to Rsve S94 Car Parking Reserve | 0 | 33,455 |
| | 4271 - TFR To S64 Drainage Works Reserve | 0 | 456 |
| | 4274 - TFR To Unspent Contributions Reserve | 0 | 20,000 |
| | 4208 - TFR to Rsve S94 Comm Facilities Catch 1 | 0 | 520 |
| | 4230 - Transfer to Tip Remediation Reserve | 0 | 10,747 |
| | 4209 - TFR to Rsve S94 Comm Facilities Catch 2 | 0 | 9,322 |
| | 4238 - Transfer to Sth Windsor Effluent Reuse Scheme Reserve | 0 | 14,390 |
| TOTAL | | 0 | 397,841 |
| TOTAL RESERVE VARIATIONS | | 0 | 114,605 |
| GRAND Total (Surplus)/Deficit | | (371,618) | 371,618 |

NET (SURPLUS)/ DEFICIT

0



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|---------------------------------------------|-------------------------------------------------|----------------------------------------------------------|-----------------------|-------------------|------------------------------------------|
| General Fund | | | | | |
| GENERAL MANAGER | | | | | |
| 16 - Insurance Risk Management | 2115 - Vacancy Discount | 0000 - No Project | (1,754) | 0 | Adjusted in line with actuals |
| 16 - Insurance Risk Management | 2402 - Sundry Expenses | 0526 - First Aid Supply | 574 | 0 | Adjusted in line with actuals |
| 16 - Insurance Risk Management | 2570 - Safety Expenses & Training | 4595 - Safety Exp & Training | (574) | 0 | Adjusted to offset N.2402 |
| 16 - Insurance Risk Management | 2603 - Insurance | 4588 - UIP - Motor Vehicle Insurance Pool | (113,000) | 0 | Invoice was directly costed to plant |
| 16 - Insurance Risk Management | 2603 - Insurance | 4589 - UIP Property Insurance Pool | (224,000) | 0 | Invoice was directly costed to property |
| 16 - Insurance Risk Management | 2603 - Insurance | 4591 - Disburse Motor Insurance Pool | 113,000 | 0 | Invoice was directly costed to plant |
| 16 - Insurance Risk Management | 2603 - Insurance | 4592 - Disburse Property Insurance Pool | 224,000 | 0 | Invoice was directly costed to property |
| 16 - Insurance Risk Management | 4255 - TFR to Rsvr Risk Magement Reserve | 0000 - No Project | 0 | 52,000 | To cover incr Insurance Premium 11/12 |
| 17 - Workers Compensation | 2107 - Casuals | 0000 - No Project | 3,304 | 0 | Adjusted in line with actuals |
| 17 - Workers Compensation | 2115 - Vacancy Discount | 0000 - No Project | (648) | 0 | Adjusted in line with actuals |
| 17 - Workers Compensation | 2402 - Sundry Expenses | 4593 - Workcover Audit | (25,000) | 0 | Tfr to Consultancy N.2407 P.4598 |
| 17 - Workers Compensation | 2407 - Consultancy Fees | 4598 - OH&S Review-Minerva Consulting | 25,000 | 0 | Tfr from N.2402 P.4593 |
| 17 - Workers Compensation | 2429 - Contractors Charges | 9798 - Case Management Audits | (4,224) | 0 | Adjusted to offset N.2107 & N.2740 |
| 17 - Workers Compensation | 2740 - General Computer Expenses | 2999 - Workers Compensation Computer Systems | 920 | 0 | Adjusted in line with actuals |
| 17 - Workers Compensation | 4260 - TFR to Rsvr Workers Compensation Reserve | 6578 - Budget Use Only | 0 | 150,000 | Adjusted to replenish Reserve |
| 40 - Strategic Activities | 1799 - Sundry Income | 1086 - Sale of Merchandise | 1,000 | 0 | Decrease in sales |
| 40 - Strategic Activities | 1799 - Sundry Income | 2103 - Strategic Programs | (1,480) | 0 | Adjusted in line with actuals |
| 40 - Strategic Activities | 1799 - Sundry Income | 2108 - Business Develop Prog- Joint Economic Development | (5,000) | 0 | Adjusted in line with actuals |
| 40 - Strategic Activities | 2115 - Vacancy Discount | 0000 - No Project | (781) | 0 | Adjusted in line with actuals |
| 40 - Strategic Activities | 2405 - Contribution to outside bodies | 5153 - S356 Exp- Sister City Concl Contribution | 1,512 | 0 | Expenses greater to date |
| 40 - Strategic Activities | 2405 - Contribution to outside bodies | 5214 - Rural Alliances | (6,000) | 0 | Activities have not eventuated to date |
| 40 - Strategic Activities | 2408 - Printing & Stationery Costs | 0000 - No Project | 117 | 0 | Adjusted in line with actuals |
| 40 - Strategic Activities | 2510 - Local Economic Development Program | 2100 - Signage Programs | (7,000) | 0 | Adjusted in line with trend |
| 40 - Strategic Activities | 2510 - Local Economic Development Program | 2103 - Strategic Programs | (2,620) | 0 | Transfer to N2405 and 2510 |
| 40 - Strategic Activities | 2510 - Local Economic Development Program | 2227 - Macquarie 2010 - Iris Project | 1,017 | 0 | Adjusted in line with actuals |
| 40 - Strategic Activities | 2765 - Section 356 Expenditure | 5159 - S356 Exp H'bury Scholarship/UWS | (1,000) | 0 | Adjusted in line with trend |
| 41 - Internal Audit | 2101 - Salaries | 0000 - No Project | (2,700) | 0 | To offset N.2111 |
| 41 - Internal Audit | 2111 - Superannuation | 0000 - No Project | 2,700 | 0 | Funds for Int Auditor, started 28 Mar 11 |
| 41 - Internal Audit | 2420 - Audit Fees | 4594 - Audit Work | (5,000) | 0 | To cover PWC Co-Gen review fee in C.19 |
| 65 - Personnel | 2115 - Vacancy Discount | 0000 - No Project | (1,407) | 0 | Adjusted in line with actuals |
| 68 - Public Relations /Cultural Development | 2110 - Overtime | 0000 - No Project | 312 | 0 | Adjusted in line with actuals |
| 68 - Public Relations /Cultural Development | 2115 - Vacancy Discount | 0000 - No Project | (1,486) | 0 | Adjusted in line with actuals |
| 68 - Public Relations /Cultural Development | 2408 - Printing & Stationery Costs | 5178 - Printing PR Publications | (312) | 0 | Adjusted to offset N.2110 |
| 68 - Public Relations /Cultural Development | 2694 - Special Projects | 2014 - 2010 Anniversary Celebrations | (1,840) | 0 | Funds not required as project completed |
| 68 - Public Relations /Cultural Development | 2768 - Communication & Stakeholder Pgm Expenses | 0000 - No Project | (1,174) | 0 | Adjusted to offset P.5169 |
| 68 - Public Relations /Cultural Development | 2768 - Communication & Stakeholder Pgm Expenses | 5169 - Civic & Community Events | 1,174 | 0 | Adjusted in line with actuals |
| 69 - Elected Members | 2523 - Delegates Expenses | 4204 - Delegates Expenses Members Conference | 4,000 | 0 | Funds Tfr from Member Conf-P4208 |
| 69 - Elected Members | 2523 - Delegates Expenses | 4208 - Elected Members Training | (4,000) | 0 | Reallocated to Members Conf-P4204 |
| 70 - Executive Management | 2115 - Vacancy Discount | 0000 - No Project | (8,411) | 0 | Adjusted in line with actuals |
| TOTAL | | | (40,781) | 202,000 | |
| SUPPORT SERVICES | | | | | |
| 10 - Computer Services | 2115 - Vacancy Discount | 0000 - No Project | (6,034) | 0 | Adjusted in line with actuals |
| 10 - Computer Services | 2590 - Print Machine Maintenance | 4963 - Copier maintenance - External Services | (1,500) | 0 | Adjusted in line with trend |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|-------------------------------------------|-------------------------------------------------|------------------------------------------------------|-----------------------|-------------------|------------------------------------------|
| 10 - Computer Services | 2590 - Print Machine Maintenance | 4977 - Copier maint-Corporate Services | 1,500 | 0 | Adjusted in line with trend |
| 10 - Computer Services | 2740 - General Computer Expenses | 4072 - Computer Expenses General | 1,000 | 0 | Adjusted in line with actuals |
| 10 - Computer Services | 2743 - Network Administration | 4070 - Computer Hardware | (1,000) | 0 | Funds Trf to P.4072 |
| 11 - Records | 1797 - Sundry Income DIV81 | 1095 - Sundry Sales Subpoena Inc | (191) | 0 | Adjusted in line with actuals |
| 11 - Records | 1799 - Sundry Income | 1095 - Sundry Sales Subpoena Inc | (507) | 0 | Adjusted in line with actuals |
| 11 - Records | 1799 - Sundry Income | 1148 - Photocopying & Scanning | (2,021) | 0 | Adjusted in line with actuals |
| 11 - Records | 2107 - Casuals | 0000 - No Project | 4,000 | 0 | Adjusted to cover maternity leave |
| 11 - Records | 2115 - Vacancy Discount | 0000 - No Project | (3,218) | 0 | Adjusted in line with actuals |
| 11 - Records | 2127 - Maternity Leave | 0000 - No Project | 6,600 | 0 | Adjusted in line with trend |
| 11 - Records | 2302 - Depreciation Expense Office Equipment | 0000 - No Project | 5,550 | 0 | Adjusted in line with trend |
| 11 - Records | 2780 - Records Expenditure | 4981 - Records Expenditure File Consumables | (2,000) | 0 | Adjusted in line with trend |
| 11 - Records | 3302 - Depreciation Office Equipment | 0000 - No Project | 0 | (5,550) | Adjusted in line with trend |
| 11 - Records | 4103 - Purchase of Computer Equipment | 7765 - Storage Reduction | 0 | (2,000) | Adjusted in line with trend |
| 11 - Records | 4103 - Purchase of Computer Equipment | 9748 - Records Process Improvements | 0 | (3,881) | Adjusted in line with trend |
| 15 - Cultural Services - Library Services | 1719 - Library Charges and Fees | 1611 - Charges & Fees Library Sundry Income | (1,800) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 1719 - Library Charges and Fees | 1615 - Charges & Fees Laminating Fees | 850 | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 1719 - Library Charges and Fees | 1616 - Charges & Fees InterLibrary Loan Income | 50 | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 1719 - Library Charges and Fees | 1617 - Charges & Fees Sale of Calendars | (100) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 1719 - Library Charges and Fees | 1631 - Charges & Fees Library Copy Card | (2,000) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 1719 - Library Charges and Fees | 9651 - Community Spaces Hire | 3,000 | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2110 - Overtime | 0000 - No Project | 2,000 | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2112 - Allowances - Recurring | 0000 - No Project | (1,000) | 0 | Adjusted in line with trend to offset |
| 15 - Cultural Services - Library Services | 2115 - Vacancy Discount | 0000 - No Project | (7,152) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2301 - Depreciation Expense Equipment | 0000 - No Project | 185 | 0 | Adjusted in line projected FY result |
| 15 - Cultural Services - Library Services | 2303 - Depreciation Expense Furniture & Fitting | 0000 - No Project | 2,235 | 0 | Adjusted in line projected FY result |
| 15 - Cultural Services - Library Services | 2422 - Telephone Expenses | 6480 - Hawkesbury Central Library (300GeorgeSt) Site | (1,000) | 0 | Adjusted in line with trend to offset |
| 15 - Cultural Services - Library Services | 2435 - Promotion Expenditure | 0000 - No Project | (500) | 0 | Partial offset N.2490 48hr green project |
| 15 - Cultural Services - Library Services | 2435 - Promotion Expenditure | 5178 - Printing PR Publications | (500) | 0 | Adjusted in line with trend |
| 15 - Cultural Services - Library Services | 2570 - Safety Expenses & Training | 4595 - Safety Exp & Training | 500 | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2581 - Library Oth Recurrent Exp | 4854 - Libr Othr Exp Mtce Audio Vis Equip | (800) | 0 | Adjusted in line with trend |
| 15 - Cultural Services - Library Services | 2581 - Library Oth Recurrent Exp | 4857 - Libr Othr Exp Inter Library Loan | 412 | 0 | Adjusted in line with project FY result |
| 15 - Cultural Services - Library Services | 2582 - Database Subscriptions & Memberships | 0000 - No Project | (500) | 0 | Adjusted in line with trend offset N2570 |
| 15 - Cultural Services - Library Services | 2598 - Co-Gen Hot & Cold Water Internal | 6480 - Hawkesbury Central Library (300GeorgeSt) Site | 45,000 | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2601 - Electricity | 6153 - Richmond Library Richmond | 1,000 | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2603 - Insurance | 6153 - Richmond Library Richmond | (36) | 0 | Adjusted in line with trend |
| 15 - Cultural Services - Library Services | 2604 - Security | 6153 - Richmond Library Richmond | (250) | 0 | Adjusted in line with trend |
| 15 - Cultural Services - Library Services | 2605 - Maintenance - Furniture & Fittings | 6153 - Richmond Library Richmond | (1,000) | 0 | Adjusted in line with trend |
| 15 - Cultural Services - Library Services | 2605 - Maintenance - Furniture & Fittings | 6480 - Hawkesbury Central Library (300GeorgeSt) Site | (580) | 0 | Adjusted in line with project FY result |
| 15 - Cultural Services - Library Services | 2606 - Maintenance - Buildings | 6153 - Richmond Library Richmond | (1,000) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2606 - Maintenance - Buildings | 6480 - Hawkesbury Central Library (300GeorgeSt) Site | (5,000) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2607 - Maintenance - Plant & Equipment | 6153 - Richmond Library Richmond | 100 | 0 | Adjusted in line with trend |
| 15 - Cultural Services - Library Services | 2607 - Maintenance - Plant & Equipment | 6480 - Hawkesbury Central Library (300GeorgeSt) Site | 13,000 | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2612 - Mtce Gardens & Grounds | 6381 - Cultural Precinct | (2,000) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2614 - Air Conditioning | 6153 - Richmond Library Richmond | (800) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2614 - Air Conditioning | 6480 - Hawkesbury Central Library (300GeorgeSt) Site | 1,000 | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2615 - Vandalism Repairs | 6153 - Richmond Library Richmond | (200) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2615 - Vandalism Repairs | 6480 - Hawkesbury Central Library (300GeorgeSt) Site | (150) | 0 | Adjusted in line with actuals |
| 15 - Cultural Services - Library Services | 2619 - Works Program - Building M&R | 6153 - Richmond Library Richmond | (6,700) | 0 | Adjusted to offset N 2607 |
| 15 - Cultural Services - Library Services | 3301 - Depreciation Equipment | 0000 - No Project | 0 | (185) | Adjusted in line with trend |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|-------------------------------------------|-------------------------------------------------|------------------------------------------------------|-----------------------|-------------------|------------------------------------------|
| 15 - Cultural Services - Library Services | 3303 - Depreciation Furniture & Fittings | 0000 - No Project | 0 | (2,235) | Adjusted in line with trend |
| 15 - Cultural Services - Library Services | 4114 - Purchase Other Assets | 2100 - Signage Programs | 0 | (1,960) | Adjusted in line with trend |
| 15 - Cultural Services - Library Services | 4612 - Furniture & Fittings | 6429 - Deerubbin Centre | 0 | 4,000 | Deerubbin foyer display case |
| 15 - Cultural Services - Library Services | 4612 - Furniture & Fittings | 6480 - Hawkesbury Central Library (300GeorgeSt) Site | 0 | 903 | Adjusted in line with project FY result |
| 15 - Cultural Services - Library Services | 4613 - Purchase of Equipment | 6429 - Deerubbin Centre | 0 | 1,563 | Installation of Deerubbin Carpark Camera |
| 18 - Financial Planning | 2115 - Vacancy Discount | 0000 - No Project | (3,999) | 0 | Adjusted in line with actuals |
| 19 - Accounting Services | 1705 - Land Clearing Admin Charge | 0000 - No Project | (899) | 0 | Adjusted in line with actuals |
| 19 - Accounting Services | 1799 - Sundry Income | 0000 - No Project | (2,578) | 0 | Adjusted in line with actuals |
| 19 - Accounting Services | 2104 - Long Service Leave | 0000 - No Project | 93,007 | 0 | Adjusted in line with actuals |
| 19 - Accounting Services | 2107 - Casuals | 0000 - No Project | 746 | 0 | Adjusted in line with actuals |
| 19 - Accounting Services | 2115 - Vacancy Discount | 0000 - No Project | (5,109) | 0 | Adjusted in line with actuals |
| 19 - Accounting Services | 2412 - Bad and Doubtful Debts | 0000 - No Project | 30,000 | 0 | Adjusted in line with trend |
| 19 - Accounting Services | 2420 - Audit Fees | 4594 - Audit Work | 5,000 | 0 | Tfr to C41 for PWC Audit Work |
| 19 - Accounting Services | 2770 - Valuation Expenses | 0000 - No Project | (15,000) | 0 | Tfr to C.50 for Parks Fair Value |
| 20 - Rating Services | 1101 - Operational Revenue-Residential Rates | 0000 - No Project | (276,965) | 0 | Adjusted in line with actuals |
| 20 - Rating Services | 1102 - Operational Revenue-Farmland Rates | 0000 - No Project | 173,086 | 0 | Adjusted in line with actuals |
| 20 - Rating Services | 1103 - Operational Revenue-Business Rates | 0000 - No Project | (37,084) | 0 | Adjusted in line with actuals |
| 20 - Rating Services | 1110 - Pensioner Rebate | 0000 - No Project | 14,000 | 0 | Adjusted in line with trend |
| 20 - Rating Services | 1118 - Abandonments | 0000 - No Project | 8,000 | 0 | Adjusted in line with trend |
| 20 - Rating Services | 1150 - Charges & Fees Recovery Legal Costs | 1098 - Sundry Income Recovery Rates Legal Costs | (63,000) | 0 | Adjusted in line with trend |
| 20 - Rating Services | 1150 - Charges & Fees Recovery Legal Costs | 1099 - Sundry Income Recovery Debtors Legal Cos | (4,449) | 0 | Adjusted in line with trend |
| 20 - Rating Services | 1160 - Section 603 Certificate Income | 1090 - Section 603 Certificates | 12,500 | 0 | Adjusted in line with trend |
| 20 - Rating Services | 2112 - Allowances - Recurring | 0000 - No Project | 342 | 0 | Adjusted in line projected FY result |
| 20 - Rating Services | 2115 - Vacancy Discount | 0000 - No Project | (2,650) | 0 | Adjusted in line with actuals |
| 20 - Rating Services | 2244 - Debt Recovery Expenses | 0000 - No Project | 67,449 | 0 | Adjusted in line with trend |
| 20 - Rating Services | 2772 - On Line Title Seaches | 0000 - No Project | 365 | 0 | Adjusted in line with actuals |
| 21 - Investment Debt Servicing | 1601 - Interest Income | 1542 - Interest Earned on Reserves | 79,454 | 0 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 1601 - Interest Income | 1550 - Interest Revenue - General Fund | (793,000) | 0 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 1601 - Interest Income | 1562 - Interest Revenue -Sewer Capital Reserve | (13,400) | 0 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 1601 - Interest Income | 1596 - Interest Revenue-Sewer Oper Reserve | 168,600 | 0 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 3254 - Tfr from Rsve Property Develop't Reserv | 0000 - No Project | 0 | (107,971) | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4206 - TFR to Rsve S94 Bush Fire Reserve | 0000 - No Project | 0 | 2,508 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4207 - TFR to Rsve S94 Car Parking Reserve | 0000 - No Project | 0 | 33,455 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4209 - TFR to Rsve S94 Comm Facilities Catch 2 | 0000 - No Project | 0 | 9,322 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4210 - TFR to Rsve S94 Comm Facilities Catch 3 | 0000 - No Project | 0 | 19,668 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4211 - TFR to Rsve S94 Comm Facilities Catch 4 | 0000 - No Project | 0 | 32,813 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4212 - TFR to Rsve S94 Comm Facilities District | 0000 - No Project | 0 | 11,044 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4213 - TFR to Rsve S94 Drainage Reserve | 0000 - No Project | 0 | 7,262 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4214 - TFR to Rsve S94 Park Imp Catch 1 | 0000 - No Project | 0 | 12,260 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4215 - TFR to Rsve S94 Park Imp Catch 2 | 0000 - No Project | 0 | 4,477 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4216 - TFR to Rsve S94 Park Imp Catch 3 | 0000 - No Project | 0 | 8,599 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4217 - TFR to Rsve S94 Park Imp Catch 4 | 0000 - No Project | 0 | 3,674 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4218 - TFR to Rsve S94 Park Imp District | 0000 - No Project | 0 | 9,324 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4219 - TFR to Rsve S94 Rec Buildings Catch 1 | 0000 - No Project | 0 | 14,972 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4220 - TFR to Rsve S94 Rec Buildings Catch 2 | 0000 - No Project | 0 | 1,589 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4221 - TFR to Rsve S94 Rec Buildings Catch 3 | 0000 - No Project | 0 | 25,734 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4222 - TFR to Rsve S94 Rec Buildings Catch 4 | 0000 - No Project | 0 | 8,213 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4223 - TFR to Rsve S94 Rec Buildings District | 0000 - No Project | 0 | 12,198 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4224 - TFR to Rsve S94 Road Works | 0000 - No Project | 0 | 26,801 | Adjusted in line with trend |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|--------------------------------|--------------------------------------------------|---------------------------------------------------|-----------------------|-------------------|-----------------------------------------|
| 21 - Investment Debt Servicing | 4232 - Transfer to S94 Drainage Catchment 1 | 0000 - No Project | 0 | 6,379 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4233 - Transfer to S94 Drainage Catchment 2 | 0000 - No Project | 0 | 1,118 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4234 - Transfer to S94 Drainage Catchment 3 | 0000 - No Project | 0 | 553 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4235 - Transfer to S94 Drainage Catchment 4 | 0000 - No Project | 0 | 8,462 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4246 - TFR to Rsv- S94 Extra Industries Reserv | 0000 - No Project | 0 | 20,800 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4257 - TFR to Rsv- Sullage Reserve | 0000 - No Project | 0 | 65,861 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4265 - TFR to Stormwater Management Reserve | 0000 - No Project | 0 | 113,613 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4269 - Transfer to S94A Reserve | 0000 - No Project | 0 | 63,566 | Adjusted in line with trend |
| 21 - Investment Debt Servicing | 4271 - TFR To S64 Drainage Works Reserve | 0000 - No Project | 0 | 456 | Adjusted in line with trend |
| 22 - Administrative Services | 1155 - Rental, Lease and fees Income | 1678 - Rents and Fees Mall Display Fees | 4,500 | 0 | Adjusted in line with trend |
| 22 - Administrative Services | 1797 - Sundry Income DIV81 | 1443 - S/Sales & Serv- Freedom Info Access Fee | (1,685) | 0 | Adjusted in line with actuals |
| 22 - Administrative Services | 1799 - Sundry Income | 1449 - Reimburse Legal Exps -Lease Agreements | 4,000 | 0 | Adjusted in line with project FY result |
| 22 - Administrative Services | 2107 - Casuals | 0000 - No Project | (1,643) | 0 | Adjusted in line with trend |
| 22 - Administrative Services | 2108 - Travelling | 9772 - E-Tags | (1,500) | 0 | Adjusted in line with trend |
| 22 - Administrative Services | 2115 - Vacancy Discount | 0000 - No Project | (763) | 0 | Adjusted in line with actuals |
| 22 - Administrative Services | 2402 - Sundry Expenses | 0000 - No Project | (4,500) | 0 | Adjusted in line with trend |
| 22 - Administrative Services | 2402 - Sundry Expenses | 9645 - Milk & Juice Supplies | (1,000) | 0 | Adjusted in line with trend |
| 22 - Administrative Services | 2423 - Postage & Freight | 0000 - No Project | 17 | 0 | Adjusted in line with actuals |
| 22 - Administrative Services | 2426 - Licences & Subscriptions | 4017 - Subs-L/Govt Shires Assoc Annual Subs | (1,198) | 0 | Adjusted in line with trend |
| 22 - Administrative Services | 2426 - Licences & Subscriptions | 4018 - Subs-L/Govt Shires Assoc Subs other | 3,009 | 0 | Adjusted in line with actuals |
| 23 - Word Processing | 2115 - Vacancy Discount | 0000 - No Project | (1,118) | 0 | Adjusted in line with actuals |
| 24 - Purchasing & Stores | 1606 - Local Gvt Procurement Rebate | 0000 - No Project | (1,441) | 0 | Adjusted in line with actuals |
| 24 - Purchasing & Stores | 2115 - Vacancy Discount | 0000 - No Project | (2,065) | 0 | Adjusted in line with actuals |
| 24 - Purchasing & Stores | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | (3,700) | 0 | Adjusted in line with actuals |
| 24 - Purchasing & Stores | 2701 - Stores Ullocable | 0000 - No Project | (500) | 0 | Adjusted in line with actuals |
| 24 - Purchasing & Stores | 2701 - Stores Ullocable | 1506 - Sale of Redundant Equip and stock | 2,512 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1155 - Rental, Lease and fees Income | 6039 - Bowman Cottage -370 Windsor St, Richmond | (3,345) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1155 - Rental, Lease and fees Income | 6274 - 138 Slopes Rd Residence | 2,500 | 0 | Adjusted in line with trend |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1860 - Shop/Office- Shop 2 Glossodia Shopping | 2,232 | 0 | Adjusted in line with project FY result |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1862 - Shop/Office- Shop 4 Glossodia Shopping | 1,640 | 0 | Adjusted in line with project FY result |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1865 - Shop/Office- Shop 7 Glossodia Shopping | 1,882 | 0 | Adjusted in line with project FY result |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1868 - Shop/Office- Shop 10 Glossodia Shopping | 3,605 | 0 | Adjusted in line with project FY result |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1879 - Shop/Office-M'Quarie St Pizza Hut | (2,211) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1901 - Shop/Office- Shop 2 M/Hill Shopping Cent | 1,496 | 0 | Adjusted in line with project FY result |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1902 - Shop/Office- Shop 3 M/Hill Shopping Cent | (1,661) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1905 - Shop/Office- Suite 3 Deerubbin DOCs Rental | 35,000 | 0 | Adjusted in line with project FY result |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1954 - Shop/Office- Shop7 Wilberforce Shopping | (1,445) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 1958 - Shop/Office- Shop11 Wilberforce Shopping | (1,525) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 6056 - Document Exchange Room Windsor | (59) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 6169 - 325 George Street, Windsor-Wdsr Town Hall | (233) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 6208 - Dight St Offices (Old Windsor Library) | (47,253) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 6389 - Johnson Bldg Action Insurance | (19,349) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 6394 - Old Hospital (Now Dist Benevolent Society) | 42,500 | 0 | Adjusted in line with project FY result |
| 25 - Property Development | 1156 - Shops & Offices - Rental Income | 6442 - Kentucky Fried Chicken Windsor | 16,245 | 0 | Adjusted in line with project FY result |
| 25 - Property Development | 1157 - Other Rents & Leases | 1926 - Other Rent & Lease Rd Rsv-Bells Line | (70) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1157 - Other Rents & Leases | 1939 - Other Rents & Lease-Rich Coles Car Park | (71) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1157 - Other Rents & Leases | 5022 - Dwell Mtce & Serv 20 Bosworth St Rich'd | (12,500) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1157 - Other Rents & Leases | 6214 - Windsor Pre-school Windsor | (134) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 1157 - Other Rents & Leases | 8283 - Rickaby Street South Windsor | (11) | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|---------------------------|-------------------------------------------|---------------------------------------------------|-----------------------|-------------------|--------------------------------------|
| 25 - Property Development | 1342 - Footpath - Dining & Trading | 0000 - No Project | (1,292) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2107 - Casuals | 0000 - No Project | (2,350) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2115 - Vacancy Discount | 0000 - No Project | (1,688) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2300 - Depreciation Expense Plant | 0000 - No Project | 435 | 0 | Adjusted in line projected FY result |
| 25 - Property Development | 2301 - Depreciation Expense Equipment | 0000 - No Project | 1,760 | 0 | Adjusted in line projected FY result |
| 25 - Property Development | 2408 - Printing & Stationery Costs | 6443 - Alfresco Dining Thomson Square | 236 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2422 - Telephone Expenses | 6959 - Hawkesbury Federation Precinct | 74 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2433 - Penrith CC Land Rates Payable | 2231 - Othr Rent & Lease Lot 18(50)The Driftway | (180) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2433 - Penrith CC Land Rates Payable | 2232 - Othr Rent & Lease 42 The Driftway Lderry | (183) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2433 - Penrith CC Land Rates Payable | 2233 - Othr Rent & Lease Lot 20 The Driftway | (176) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2433 - Penrith CC Land Rates Payable | 2234 - Othr Rent & Lease 18-24 The Driftway | (180) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2433 - Penrith CC Land Rates Payable | 2235 - Othr Rent & Lease 2 Reynolds Rd L'derry | (155) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2433 - Penrith CC Land Rates Payable | 2237 - Othr Rent & Lease Lot 21(26)The Driftway | (180) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2433 - Penrith CC Land Rates Payable | 2239 - Othr Rent & Lease Lot 24 Reynolds Road | (198) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2440 - Property Leases | 6103 - Macquarie Park House Windsor | (2,429) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2440 - Property Leases | 6169 - 325 George Street, Windsor-Wdsr Town Hall | (3,901) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2595 - HCC Land Rates - Business | 6114 - M/Hill Shopping Ctr McGraths Hill | (1,984) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2595 - HCC Land Rates - Business | 6210 - Windsor Function Centre Windsor | (109) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2595 - HCC Land Rates - Business | 7167 - Hawkesbury Valley Pony Club | (36) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2601 - Electricity | 6072 - Glossodia Shopping Centre Glossodia | 1,135 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2601 - Electricity | 6250 - Australian Poiner Village Wilberforce | 4,070 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2601 - Electricity | 6479 - Deerubin Centre - Chapters Cafe Site | 98 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2603 - Insurance | 6072 - Glossodia Shopping Centre Glossodia | (32) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2603 - Insurance | 6103 - Macquarie Park House Windsor | (17) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2603 - Insurance | 6114 - M/Hill Shopping Ctr McGraths Hill | (14) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2603 - Insurance | 6164 - Richmond Tennis Centre Richmond | (16) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2603 - Insurance | 6188 - Unit 6 John Tebbutt Mews Richmond | (16) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2603 - Insurance | 6205 - Wilberforce Shopping Centre Wilberforce | (34) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2603 - Insurance | 6210 - Windsor Function Centre Windsor | (100) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2603 - Insurance | 6250 - Australian Poiner Village Wilberforce | (43) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2603 - Insurance | 6389 - Johnson Bldg Action Insurance | (29) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2605 - Maintenance - Furniture & Fittings | 0000 - No Project | (1,000) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2606 - Maintenance - Buildings | 0000 - No Project | (15,000) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2607 - Maintenance - Plant & Equipment | 6210 - Windsor Function Centre Windsor | 2,012 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2607 - Maintenance - Plant & Equipment | 6394 - Old Hospital (Now Dist Benevolent Society) | 270 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2608 - HCC Land Rates - Residential | 5482 - Colonial Drive No 155 | 496 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2608 - HCC Land Rates - Residential | 6250 - Australian Poiner Village Wilberforce | (3,958) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2608 - HCC Land Rates - Residential | 6274 - 138 Slopes Rd Residence | 10 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2608 - HCC Land Rates - Residential | 6945 - Halls Services Ham Street Hall | 767 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2609 - Cleaning | 6477 - Suite 2 Deerubin Centre - Curves Site | (1,000) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2613 - HCC Sewer Rates | 5067 - Shops & Offices KFC Macq St Wndsr | (1,917) | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2614 - Air Conditioning | 0000 - No Project | (7,000) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2614 - Air Conditioning | 6147 - Rev Turner Cottage Windsor | 3,800 | 0 | Adjusted in line with trend |
| 25 - Property Development | 2614 - Air Conditioning | 6208 - Dight St Offices (Old Windsor Library) | 15,000 | 0 | Adjusted in line with trend |
| 25 - Property Development | 2614 - Air Conditioning | 6315 - Tourist Information Centre Clarendon | 150 | 0 | Adjusted in line with trend |
| 25 - Property Development | 2614 - Air Conditioning | 6389 - Johnson Bldg Action Insurance | 60 | 0 | Adjusted in line with trend |
| 25 - Property Development | 2614 - Air Conditioning | 6394 - Old Hospital (Now Dist Benevolent Society) | 480 | 0 | Adjusted in line with trend |
| 25 - Property Development | 2614 - Air Conditioning | 6477 - Suite 2 Deerubin Centre - Curves Site | 1,550 | 0 | Adjusted in line with trend |
| 25 - Property Development | 2614 - Air Conditioning | 6479 - Deerubin Centre - Chapters Cafe Site | 1,650 | 0 | Adjusted in line with trend |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|---------------------------|---------------------------------------------|------------------------------------------------|-----------------------|-------------------|-----------------------------------------|
| 25 - Property Development | 2614 - Air Conditioning | 6491 - Deerubin Centre - DOCS Site | 1,200 | 0 | Adjusted in line with trend |
| 25 - Property Development | 2615 - Vandalism Repairs | 0000 - No Project | (3,500) | 0 | Adjusted in line with trend to offset |
| 25 - Property Development | 2616 - HCC Garbage Rates | 5482 - Colonial Drive No 155 | 386 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2616 - HCC Garbage Rates | 6945 - Halls Services Ham Street Hall | 307 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2616 - HCC Garbage Rates | 7167 - Hawkesbury Valley Pony Club | 1,731 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2695 - Maintaince - Sewer Systems | 6072 - Glossodia Shopping Centre Glossodia | 2,844 | 0 | Adjusted in line with actuals |
| 25 - Property Development | 2751 - Dwellings Mtce | 5013 - Dwell Mtce & Serv Unit 6 Tebbutt Mews | (200) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2751 - Dwellings Mtce | 5014 - Unit 7 Tebbutt Mews | (450) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2751 - Dwellings Mtce | 5015 - Unit 8 Tebbutt Mews | (150) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2751 - Dwellings Mtce | 5016 - Unit 11 Tebbutt Mews | (150) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2755 - Shops & Offices - Ground Maintenance | 6072 - Glossodia Shopping Centre Glossodia | (2,600) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2755 - Shops & Offices - Ground Maintenance | 6114 - M/Hill Shopping Ctr McGraths Hill | (2,700) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2755 - Shops & Offices - Ground Maintenance | 6205 - Wilberforce Shopping Centre Wilberforce | (3,000) | 0 | Adjusted in line with trend |
| 25 - Property Development | 2770 - Valuation Expenses | 0000 - No Project | (10,000) | 0 | Adjusted in line with trend |
| 25 - Property Development | 3300 - Depreciation - Plant | 0000 - No Project | 0 | (435) | Adjusted in line with trend |
| 25 - Property Development | 3301 - Depreciation Equipment | 0000 - No Project | 0 | (1,760) | Adjusted in line with trend |
| 25 - Property Development | 3501 - Repay Long Term Debtor | 3022 - Hawkesbury District Tennis Assoc. | 0 | (2,400) | Adjusted in line with actuals |
| 25 - Property Development | 4613 - Purchase of Equipment | 6429 - Deerubin Centre | 0 | 1,359 | Installation of Deerubin Carpark Camera |
| 28 - Reception | 2115 - Vacancy Discount | 0000 - No Project | (422) | 0 | Adjusted in line with actuals |
| 29 - Fleet Management | 1002 - Plant Income - Leaseback | 0000 - No Project | (22,000) | 0 | Adjusted in line with trend |
| 29 - Fleet Management | 2411 - Vehicle Expenses-Lease Back | 0000 - No Project | 22,000 | 0 | Adjusted in line with trend |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0002 - Purchase Leaseback - Plant 2 | 0 | (734) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0003 - Purchase Leaseback - Plant 3 | 0 | (7,906) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0004 - Purchase Leaseback - Plant 4 | 0 | 17 | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0005 - Purchase Leaseback - Plant 5 | 0 | (5,664) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0008 - Purchase Leaseback - Plant 8 | 0 | (570) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0014 - Purchase Leaseback - Plant 14 | 0 | (19,070) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0015 - Purchase Leaseback - Plant 15 | 0 | (612) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0019 - Purchase Leaseback - Plant 19 | 0 | (30,647) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0026 - Purchase Leaseback - Plant 26 | 0 | (16,955) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0031 - Purchase Leaseback - Plant 31 | 0 | (20,832) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0035 - Purchase Leaseback - Plant 35 | 0 | (1,730) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0037 - Purchase Leaseback - Plant 37 | 0 | (18,137) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0046 - Purchase Leaseback - Plant 46 | 0 | 293 | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0054 - Purchase Leaseback - Plant 54 | 0 | (864) | Adjusted in line with actuals |
| 29 - Fleet Management | 3106 - Sale of Leaseback Vehicles | 0147 - Purchase Leaseback - Plant 147 | 0 | 45 | Adjusted in line with actuals |
| 29 - Fleet Management | 3251 - Tfr from Rsve Carryovers Reserve | 0026 - Purchase Leaseback - Plant 26 | 0 | 1,314 | Adjusted in line with actuals |
| 29 - Fleet Management | 3251 - Tfr from Rsve Carryovers Reserve | 0031 - Purchase Leaseback - Plant 31 | 0 | 864 | Adjusted in line with actuals |
| 29 - Fleet Management | 3251 - Tfr from Rsve Carryovers Reserve | 0032 - Purchase Leaseback - Plant 32 | 0 | 3,804 | Adjusted in line with actuals |
| 29 - Fleet Management | 3251 - Tfr from Rsve Carryovers Reserve | 0039 - Purchase Leaseback - Plant 39 | 0 | 3,964 | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0002 - Purchase Leaseback - Plant 2 | 0 | 164 | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0003 - Purchase Leaseback - Plant 3 | 0 | (6,825) | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0008 - Purchase Leaseback - Plant 8 | 0 | (1,864) | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0012 - Purchase Leaseback - Plant 12 | 0 | (1,864) | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0014 - Purchase Leaseback - Plant 14 | 0 | (1,587) | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0026 - Purchase Leaseback - Plant 26 | 0 | (2,814) | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0031 - Purchase Leaseback - Plant 31 | 0 | (864) | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0034 - Purchase Leaseback - Plant 34 | 0 | 28,686 | To be replaced in April 11 |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0035 - Purchase Leaseback - Plant 35 | 0 | (1,096) | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|-------------------------------------------|--------------------------------------------------------|-----------------------------------------------------------|-----------------------|-------------------|------------------------------------------|
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0046 - Purchase Leaseback - Plant 46 | 0 | (5,346) | Adjusted to match actuals and commits |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0054 - Purchase Leaseback - Plant 54 | 0 | 241 | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0147 - Purchase Leaseback - Plant 147 | 0 | (1,582) | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0432 - Purchase Leaseback - Plant 432 | 0 | (437) | Adjusted in line with actuals |
| 29 - Fleet Management | 4601 - Purchase Leaseback Plant | 0433 - Purchase Leaseback - Plant 433 | 0 | (437) | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 1730 - Art & Historical Income | 0000 - No Project | 200 | 0 | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 1730 - Art & Historical Income | 9650 - Charges & Fees Sale Merchandise | 200 | 0 | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 2107 - Casuals | 0000 - No Project | (5,500) | 0 | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 2110 - Overtime | 0000 - No Project | 263 | 0 | Adjusted in line with actuals |
| 39 - Cultural Services - Regional Gallery | 2111 - Superannuation | 0000 - No Project | 6,000 | 0 | Adjusted in line projected FY result |
| 39 - Cultural Services - Regional Gallery | 2111 - Superannuation | 6246 - 2010-2012 Triennial Program Funding-Gallery/Museum | 700 | 0 | Adjusted in line projected FY result |
| 39 - Cultural Services - Regional Gallery | 2115 - Vacancy Discount | 0000 - No Project | (1,491) | 0 | Adjusted in line with actuals |
| 39 - Cultural Services - Regional Gallery | 2301 - Depreciation Expense Equipment | 0000 - No Project | 850 | 0 | Adjusted in line projected FY result |
| 39 - Cultural Services - Regional Gallery | 2570 - Safety Expenses & Training | 4595 - Safety Exp & Training | 200 | 0 | Adjusted in line with actuals |
| 39 - Cultural Services - Regional Gallery | 2598 - Co-Gen Hot & Cold Water Internal | 6481 - Hawkesbury Regional Gallery Site | 65,000 | 0 | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 2604 - Security | 6481 - Hawkesbury Regional Gallery Site | 250 | 0 | Adjusted in line with actuals |
| 39 - Cultural Services - Regional Gallery | 2605 - Maintenance - Furniture & Fittings | 6481 - Hawkesbury Regional Gallery Site | (650) | 0 | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 2606 - Maintenance - Buildings | 6481 - Hawkesbury Regional Gallery Site | 3,954 | 0 | Adjusted in line with actuals |
| 39 - Cultural Services - Regional Gallery | 2609 - Cleaning | 6481 - Hawkesbury Regional Gallery Site | (2,000) | 0 | Adjusted in line with trend to offset |
| 39 - Cultural Services - Regional Gallery | 2614 - Air Conditioning | 6481 - Hawkesbury Regional Gallery Site | (1,000) | 0 | Adjusted in line with trend to offset |
| 39 - Cultural Services - Regional Gallery | 2762 - Art Gallery Expenses | 5810 - Administration Expenses | 500 | 0 | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 2762 - Art Gallery Expenses | 6380 - Exhibitions | (7,493) | 0 | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 2762 - Art Gallery Expenses | 9642 - Conservation & Collections Management Expenses | (1,000) | 0 | Partial offset N.2490 48hr green project |
| 39 - Cultural Services - Regional Gallery | 2821 - Grant Funded Consultancy Fees | 6246 - 2010-2012 Triennial Program Funding-Gallery/Museum | 15,054 | 0 | Funding reallocated from C.79 |
| 39 - Cultural Services - Regional Gallery | 3301 - Depreciation Equipment | 0000 - No Project | 0 | (850) | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 3906 - Dedicated Asset Contributions (Non Cash) | 0000 - No Project | 0 | (500) | Donation of wheelchair |
| 39 - Cultural Services - Regional Gallery | 4612 - Furniture & Fittings | 0000 - No Project | 0 | 3,568 | Donation of wheelchair,carpet N2762 |
| 39 - Cultural Services - Regional Gallery | 4612 - Furniture & Fittings | 6429 - Deerubbin Centre | 0 | 4,837 | Deerubbin Ctr display case from N4901 |
| 39 - Cultural Services - Regional Gallery | 4612 - Furniture & Fittings | 9768 - Gallery improve-Achieve Regional Gallery status | 0 | 508 | Adjusted in line with trend |
| 39 - Cultural Services - Regional Gallery | 4613 - Purchase of Equipment | 6429 - Deerubbin Centre | 0 | 1,359 | Installation of Deerubbin Carpark Camera |
| 39 - Cultural Services - Regional Gallery | 4901 - Building Construction | 6481 - Hawkesbury Regional Gallery Site | 0 | (4,837) | Move to P.6429 for display cases |
| 42 - Legal Services | 1742 - Reimburse Legal Expenses | 9980 - HCC v Vella - LEC 10907 of 2010 | (500) | 0 | Adjusted in line with actuals |
| 42 - Legal Services | 1742 - Reimburse Legal Expenses | 9981 - HCC v Vella - LEC 10908 of 2010 | (500) | 0 | Adjusted in line with actuals |
| 42 - Legal Services | 2262 - Legal Expenses - General Managers Office | 0000 - No Project | 15,000 | 0 | Adjusted in line with trend |
| 42 - Legal Services | 2262 - Legal Expenses - General Managers Office | 2043 - Code of Conduct | (15,000) | 0 | Adjusted in line with trend |
| 42 - Legal Services | 2404 - Legal Expenses | 0000 - No Project | 761 | 0 | As per Council Resolution 112608, 79538 |
| 58 - Printing & Signwriting | 1391 - Private Works Print & Signwriting Income | 1750 - P/W Print & S/Write Budget Use Only | 3,000 | 0 | Adjusted in line with trend |
| 58 - Printing & Signwriting | 2107 - Casuals | 0000 - No Project | (1,040) | 0 | Adjusted in line with trend |
| 58 - Printing & Signwriting | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | 80 | 0 | Adjusted in line with actuals |
| 58 - Printing & Signwriting | 2418 - Private Works Print & Signwriting Expend | 1750 - P/W Print & S/Write Budget Use Only | (1,875) | 0 | Adjusted in line with trend |
| 58 - Printing & Signwriting | 2419 - General Office Expenditure | 4931 - Office Supplies Corp Serv Stationery | (3,000) | 0 | Adjusted in line with trend |
| 58 - Printing & Signwriting | 2419 - General Office Expenditure | 4935 - Office Supplies Com & Finance Stationery | (1,000) | 0 | Adjusted in line with trend |
| 79 - Cultural Services - Regional Museum | 1730 - Art & Historical Income | 0000 - No Project | (5,182) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 1730 - Art & Historical Income | 1617 - Charges & Fees Sale of Calendars | (323) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 1730 - Art & Historical Income | 2041 - School Program | 130 | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 1730 - Art & Historical Income | 9650 - Charges & Fees Sale Merchandise | (2,585) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 185H - Paint Howes House-DpSusEnvWaterPop&Comm GR 185H | 6128 - Museum-Howes House,Thompson Square Windsor | (36,358) | 0 | Grant for Repainting of Howe House |
| 79 - Cultural Services - Regional Museum | 1901 - Contributions | 6128 - Museum-Howes House,Thompson Square Windsor | (20,000) | 0 | Contribution from Historical Society |
| 79 - Cultural Services - Regional Museum | 2107 - Casuals | 6246 - 2010-2012 Triennial Program Funding-Gallery/Museum | 7,000 | 0 | Triennial Grant Funds-Fr N2821 |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|------------------------------------------|---------------------------------------------------|-----------------------------------------------------------|-----------------------|-------------------|-------------------------------------------|
| 79 - Cultural Services - Regional Museum | 2110 - Overtime | 6246 - 2010-2012 Triennial Program Funding-Gallery/Museum | 1,500 | 0 | Triennial Grant Funds-Fr N2821 |
| 79 - Cultural Services - Regional Museum | 2115 - Vacancy Discount | 0000 - No Project | (1,299) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 2301 - Depreciation Expense Equipment | 0000 - No Project | 610 | 0 | Adjusted in line projected FY result |
| 79 - Cultural Services - Regional Museum | 2490 - Activity Expenses | 1009 - Dr Rex Stubbs OAM Memorial | 2,500 | 0 | Design and print Rex Stubbs memorial |
| 79 - Cultural Services - Regional Museum | 2490 - Activity Expenses | 5098 - 48 Hour Green Film Competition | 2,000 | 0 | Offset by \$500 each from C15, 39, 79, 90 |
| 79 - Cultural Services - Regional Museum | 2603 - Insurance | 6476 - Hawkesbury Regional Museum-Baker St Windsor | (55) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 2604 - Security | 6128 - Museum-Howes House,Thompson Square Windsor | (250) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 2604 - Security | 6476 - Hawkesbury Regional Museum-Baker St Windsor | 200 | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 2606 - Maintenance - Buildings | 6128 - Museum-Howes House,Thompson Square Windsor | (500) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 2606 - Maintenance - Buildings | 6476 - Hawkesbury Regional Museum-Baker St Windsor | 4,000 | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 2614 - Air Conditioning | 6476 - Hawkesbury Regional Museum-Baker St Windsor | (200) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 2615 - Vandalism Repairs | 6128 - Museum-Howes House,Thompson Square Windsor | (300) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 2615 - Vandalism Repairs | 6476 - Hawkesbury Regional Museum-Baker St Windsor | (500) | 0 | Adjusted in line with actuals |
| 79 - Cultural Services - Regional Museum | 2619 - Works Program - Building M&R | 6128 - Museum-Howes House,Thompson Square Windsor | 36,358 | 0 | Grant for Repaint of Howe House |
| 79 - Cultural Services - Regional Museum | 2821 - Grant Funded Consultancy Fees | 6246 - 2010-2012 Triennial Program Funding-Gallery/Museum | (23,554) | 0 | Grant funding reallocated to Comp 39 |
| 79 - Cultural Services - Regional Museum | 2986 - Museum Program Expenses | 2278 - Promotions | 1,000 | 0 | Adjusted in line with trend |
| 79 - Cultural Services - Regional Museum | 2986 - Museum Program Expenses | 4948 - Printing & Signage | (1,000) | 0 | Adjusted in line with trend |
| 79 - Cultural Services - Regional Museum | 2986 - Museum Program Expenses | 5564 - Merchandise for Resale Expenses | 1,000 | 0 | Adjusted in line with trend |
| 79 - Cultural Services - Regional Museum | 2986 - Museum Program Expenses | 5810 - Administration Expenses | 3,000 | 0 | Adjusted in line with trend |
| 79 - Cultural Services - Regional Museum | 2986 - Museum Program Expenses | 6380 - Exhibitions | (2,000) | 0 | Adjusted in line with trend |
| 79 - Cultural Services - Regional Museum | 2986 - Museum Program Expenses | 9642 - Conservation & Collections Management Expenses | (2,500) | 0 | Adj to offset N.2490 48hr green project |
| 79 - Cultural Services - Regional Museum | 3301 - Depreciation Equipment | 0000 - No Project | 0 | (610) | Adjusted in line with trend |
| 79 - Cultural Services - Regional Museum | 4274 - TFR To Unspent Contributions Reserve | 6128 - Museum-Howes House,Thompson Square Windsor | 0 | 20,000 | Contribution from Historical Society |
| 79 - Cultural Services - Regional Museum | 4612 - Furniture & Fittings | 6128 - Museum-Howes House,Thompson Square Windsor | 0 | 3,493 | Display case |
| 79 - Cultural Services - Regional Museum | 4613 - Purchase of Equipment | 6476 - Hawkesbury Regional Museum-Baker St Windsor | 0 | (3,493) | Realloc to 4612-6128 Museum display |
| 90 - Visitor Information Centre | 1799 - Sundry Income | 0000 - No Project | (300) | 0 | Adjusted in line with actuals |
| 90 - Visitor Information Centre | 1799 - Sundry Income | 9650 - Charges & Fees Sale Merchandise | (800) | 0 | Adjusted in line with actuals |
| 90 - Visitor Information Centre | 2111 - Superannuation | 0000 - No Project | 10,800 | 0 | Adjusted in line projected FY result |
| 90 - Visitor Information Centre | 2115 - Vacancy Discount | 0000 - No Project | (207) | 0 | Adjusted in line with actuals |
| 90 - Visitor Information Centre | 2408 - Printing & Stationery Costs | 0000 - No Project | (3,478) | 0 | Adjusted in line with trend to offset |
| 90 - Visitor Information Centre | 2426 - Licences & Subscriptions | 0000 - No Project | (233) | 0 | Adjusted in line with trend |
| 90 - Visitor Information Centre | 2427 - Advertising | 0000 - No Project | (2,000) | 0 | Adjusted in line with trend to offset |
| 90 - Visitor Information Centre | 2435 - Promotion Expenditure | 4170 - Hawkesbury Tourism | (500) | 0 | Partial offset N.2490 48hr green project |
| 90 - Visitor Information Centre | 2490 - Activity Expenses | 0000 - No Project | 740 | 0 | Photographic library - possible video |
| 90 - Visitor Information Centre | 2601 - Electricity | 4170 - Hawkesbury Tourism | 1,600 | 0 | Adjusted in line with actuals |
| 90 - Visitor Information Centre | 2603 - Insurance | 6315 - Tourist Information Centre Clarendon | (7) | 0 | Adjusted in line with trend |
| 90 - Visitor Information Centre | 2604 - Security | 4170 - Hawkesbury Tourism | (100) | 0 | Adjusted in line with actuals |
| 90 - Visitor Information Centre | 2605 - Maintenance - Furniture & Fittings | 6315 - Tourist Information Centre Clarendon | (200) | 0 | Adjusted in line with trend |
| 90 - Visitor Information Centre | 2606 - Maintenance - Buildings | 6315 - Tourist Information Centre Clarendon | (500) | 0 | Adjusted in line with trend |
| 90 - Visitor Information Centre | 2609 - Cleaning | 6315 - Tourist Information Centre Clarendon | (1,000) | 0 | Adjusted in line with trend |
| 90 - Visitor Information Centre | 2614 - Air Conditioning | 6315 - Tourist Information Centre Clarendon | (100) | 0 | Adjusted in line with trend |
| 90 - Visitor Information Centre | 2615 - Vandalism Repairs | 6315 - Tourist Information Centre Clarendon | (100) | 0 | Adjusted in line with trend |
| 90 - Visitor Information Centre | 4120 - Building Works-Reg & Local Comm Infra Prog | 6315 - Tourist Information Centre Clarendon | 0 | 30,000 | Budget Tfr from C.60 |
| TOTAL | | | (508,581) | 348,599 | |
| INFRASTRUCTURE SERVICES | | | | | |
| 34 - Sullage Disposal | 1141 - Sullage Coll Inc Comm Fees & Service | 0000 - No Project | (17,428) | 0 | Adjusted in line with actuals |
| 34 - Sullage Disposal | 4257 - TFR to Rsvr Sullage Reserve | 0000 - No Project | 0 | 17,428 | Adjusted to offset N.1141 |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|----------------------------------------------|--------------------------------------------------|----------------------------------------------------------|-----------------------|-------------------|-----------------------------------------|
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 3811 - Roads to Recovery Prog-Cap Grant - DOTARS | 8499 - Roads to Recovery Prog- BUO | 0 | (144,000) | Adjusted in line with trend |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8495 - Rds to Rec'y -Upper Colo Rd, Colo | 0 | 4,917 | Adjusted in line with actuals |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8499 - Roads to Recovery Prog- BUO | 0 | (88,513) | Allocated to P.8499 |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8518 - Rds to Rec'y - Slopes Road | 0 | (245,263) | Allocated to P.8499 - sched for 11/12 |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8826 - Rds to Rec'y-Comleroy Road, Kurrajong | 0 | 277,744 | Adjusted in line with actuals |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8831 - Rds to Rec'y-Kable Street, Windsor | 0 | 25,182 | Adjusted in line with actuals |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8832 - Rds to Rec'y-King Road, Wilberforce | 0 | 3,900 | Adjusted in line with actuals |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8834 - Rds to Rec'y-Scheyville Road, Oakville | 0 | (322,136) | Adjusted in line with trend |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8836 - Rds to Rec'y-Sackville Rd, Ebenezer | 0 | 333,776 | Tfr from P.8499 (BUO) & P.8518 |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8861 - Rds to Rec'y - Snailham St,Sth Windsor | 0 | 9,273 | Adjusted in line with actuals |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8863 - Rds to Rec'y - Mileham St,Wth Windsor | 0 | 144,000 | Funded by increase in N.3811 |
| 46 - Roadworks-Roads to Recovery DOTARSGrant | 4833 - Roads To Recovery Program-Capital Exps | 8880 - Rds to Rec'y - Old Sackville Rd,Wilberforce | 0 | 1,120 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 1811 - Bus Route-Weight Tax Subsidy-RTA Grant | 1465 - Bus Route-RTA Weight Tax Subsidy | 1,228 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 181G - Reg Roads-Traffic Facilities Block RTA G | 8981 - Reg Rds-Traffic Facilities RTA Block BUO | (6,000) | 0 | Adjusted in line projected FY result |
| 47 - Roads-RTA Grant Funded Projects | 2625 - Road Line & Signs Maintenance | 8954 - Traffic Signs Construction-RTA Funded | 12,277 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2625 - Road Line & Signs Maintenance | 8955 - Traffic Lines-RTA Funded | 142,224 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2625 - Road Line & Signs Maintenance | 8964 - Road Sign Maintenance-RTA Funded | 76,091 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2625 - Road Line & Signs Maintenance | 8981 - Reg Rds-Traffic Facilities RTA Block BUO | (224,592) | 0 | Adjusted in line with project FY result |
| 47 - Roads-RTA Grant Funded Projects | 2641 - Roadworks Maint Ancillary Road Items | 1465 - Bus Route-RTA Weight Tax Subsidy | (1,228) | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2641 - Roadworks Maint Ancillary Road Items | 8250 - Monti Place-Eastern Cul-De-Sac To Wester | 1,250 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2641 - Roadworks Maint Ancillary Road Items | 8524 - Reg.Rds Mtce Freemans Rch | 2,250 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2641 - Roadworks Maint Ancillary Road Items | 8525 - Reg.Rds Mtce Gorricks Lan | 5,347 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2641 - Roadworks Maint Ancillary Road Items | 8530 - Reg.Rds Mtce.Terrace Rd | 5,175 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2641 - Roadworks Maint Ancillary Road Items | 8531 - Reg.Rds Mtce.King/Sackvil | 209 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2641 - Roadworks Maint Ancillary Road Items | 8532 - Reg.Rds Mtce.Grose Vale R | 208 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2641 - Roadworks Maint Ancillary Road Items | 8545 - Reg.Rds Mtce.St Albans Rd | 10,193 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2641 - Roadworks Maint Ancillary Road Items | 8548 - Reg Rds Mtce Block Grant-ROADS Gr 181A- Exps- BUO | (21,500) | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2643 - Roadworks Maint Clear Draige Structure | 8540 - Reg.Rds Mtce. Comleroy Rd | 7 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2643 - Roadworks Maint Clear Draige Structure | 8545 - Reg.Rds Mtce.St Albans Rd | 585 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2643 - Roadworks Maint Clear Draige Structure | 8548 - Reg Rds Mtce Block Grant-ROADS Gr 181A- Exps- BUO | (3,724) | 0 | Adjusted to offset N.2641 |
| 47 - Roads-RTA Grant Funded Projects | 2644 - Roadworks Maintenance Edge Patch | 8524 - Reg.Rds Mtce Freemans Rch | 323 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2644 - Roadworks Maintenance Edge Patch | 8548 - Reg Rds Mtce Block Grant-ROADS Gr 181A- Exps- BUO | (323) | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2645 - Roadworks Maintenance Emergency Patching | 8524 - Reg.Rds Mtce Freemans Rch | 2,716 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2645 - Roadworks Maintenance Emergency Patching | 8525 - Reg.Rds Mtce Gorricks Lan | 82 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2645 - Roadworks Maintenance Emergency Patching | 8540 - Reg.Rds Mtce. Comleroy Rd | 621 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2645 - Roadworks Maintenance Emergency Patching | 8545 - Reg.Rds Mtce.St Albans Rd | 1,085 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2645 - Roadworks Maintenance Emergency Patching | 8548 - Reg Rds Mtce Block Grant-ROADS Gr 181A- Exps- BUO | (4,784) | 0 | Adjusted in line with trend |
| 47 - Roads-RTA Grant Funded Projects | 2646 - Roadworks Maintenance Signs Maintenance | 8545 - Reg.Rds Mtce.St Albans Rd | 280 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2647 - Roadworks Maint Hand Patch Flex Pavement | 8532 - Reg.Rds Mtce.Grose Vale R | 11,310 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2647 - Roadworks Maint Hand Patch Flex Pavement | 8540 - Reg.Rds Mtce. Comleroy Rd | 7,800 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2647 - Roadworks Maint Hand Patch Flex Pavement | 8541 - Reg.Rds Mtce.B/Ridge Rd | 10,910 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2647 - Roadworks Maint Hand Patch Flex Pavement | 8548 - Reg Rds Mtce Block Grant-ROADS Gr 181A- Exps- BUO | (19,000) | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2648 - Roadworks Maint Heavy Patching | 8524 - Reg.Rds Mtce Freemans Rch | 23,718 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2648 - Roadworks Maint Heavy Patching | 8531 - Reg.Rds Mtce.King/Sackvil | 299 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2648 - Roadworks Maint Heavy Patching | 8532 - Reg.Rds Mtce.Grose Vale R | 1,589 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2648 - Roadworks Maint Heavy Patching | 8540 - Reg.Rds Mtce. Comleroy Rd | 2,204 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2648 - Roadworks Maint Heavy Patching | 8545 - Reg.Rds Mtce.St Albans Rd | 44,562 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2648 - Roadworks Maint Heavy Patching | 8548 - Reg Rds Mtce Block Grant-ROADS Gr 181A- Exps- BUO | (105,000) | 0 | Adjusted in line with actuals & offset |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8001 - Sealed Roads Maintenance | 856 | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|--------------------------------------|--------------------------------------------------|----------------------------------------------------------|-----------------------|-------------------|----------------------------------------|
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8340 - King Rd Pitt Town Ferry Rd Old Sackville | 262 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8450 - Tomah St-Kurrajong Heights | 1,665 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8524 - Reg.Rds Mtce Freemans Rch | 43,734 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8526 - Reg.Rds Mtce.Creek Rdge R | 7,914 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8532 - Reg.Rds Mtce.Grose Vale R | 1,200 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8540 - Reg.Rds Mtce. Comleroy Rd | 69,189 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8541 - Reg.Rds Mtce.B/Ridge Rd | 17,273 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8545 - Reg.Rds Mtce.St Albans Rd | 26,736 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8548 - Reg Rds Mtce Block Grant-ROADS Gr 181A- Exps- BUO | (90,000) | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2649 - Roadworks Maintenance Shoulder Grading | 8640 - 40 King Rd W'force-Drain | 844 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2654 - Roadworks Maint Gravel Sheet Pavement | 8545 - Reg.Rds Mtce.St Albans Rd | 34,042 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2655 - Roadworks Maint Guidepost Maintenance | 8528 - Reg.Rds Mtce.Kurmond Rd | 752 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 2655 - Roadworks Maint Guidepost Maintenance | 8548 - Reg Rds Mtce Block Grant-ROADS Gr 181A- Exps- BUO | (752) | 0 | Adjusted in line with trend |
| 47 - Roads-RTA Grant Funded Projects | 2656 - Roadworks Maint - Maintenance Grading | 8545 - Reg.Rds Mtce.St Albans Rd | 15,991 | 0 | Adjusted in line with actuals |
| 47 - Roads-RTA Grant Funded Projects | 4720 - Road Rehabilitation | 8588 - RTA Repair Rehab-Scheyville Rd, Scheyvil | 0 | (108,098) | Adjusted to offset N.2649, 2654 & 2656 |
| 50 - Parks - Operational | 1155 - Rental, Lease and Fees Income | 1679 - Rents and Fees Upper Colo Rsve (Caretake | (17,854) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 1172 - Bush Care Income | 8818 - Bush Care Events | 4,000 | 0 | Adjusted in line projected FY result |
| 50 - Parks - Operational | 1353 - Nursery Income | 7746 - Community Nursery | (1,333) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 1362 - Public Cemeteries Sundry Income | 1660 - Pub/Cemeteries S/Inc- Richmond Lawn | 10,000 | 0 | Adjusted in line projected FY result |
| 50 - Parks - Operational | 1365 - Public Cemeteries Sundry Income DIV81 | 1664 - Pub/Cemeteries S/Inc- Pitt Town-Int Fees | (975) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 1420 - Other Revenue | 1669 - Sundry income-Filming | (364) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 1799 - Sundry Income | 6133 - Nth Rich'd Pub Amenities North Richmond | (6,700) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 1799 - Sundry Income | 7630 - Tennis Court Hire | 875 | 0 | Adjusted in line with trend |
| 50 - Parks - Operational | 1923 - Contributions Trees | 4003 - Advert Exps Advertising-Infrastruct Sevs | (963) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2107 - Casuals | 0000 - No Project | 650 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2108 - Travelling | 0000 - No Project | 114 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2110 - Overtime | 0000 - No Project | 769 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2112 - Allowances - Recurring | 0000 - No Project | 10,000 | 0 | Adjusted in line projected FY result |
| 50 - Parks - Operational | 2115 - Vacancy Discount | 0000 - No Project | (4,334) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2117 - Payroll Tax | 0000 - No Project | 1,198 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | 8,000 | 0 | Adjusted in line projected FY result |
| 50 - Parks - Operational | 2407 - Consultancy Fees | 0000 - No Project | (80,000) | 0 | \$60K Tfr to P.9205 |
| 50 - Parks - Operational | 2407 - Consultancy Fees | 4894 - Asset Data Collection | 96,000 | 0 | \$15K Tfr from C.19 for Valuation |
| 50 - Parks - Operational | 2407 - Consultancy Fees | 9205 - Open Space & Recreation Strategy | 60,000 | 0 | Tfr fr P.0000; \$10K Tfr |
| 50 - Parks - Operational | 2422 - Telephone Expenses | 7951 - Upper Colo Reserve Management | 395 | 0 | Adjusted in line projected FY result |
| 50 - Parks - Operational | 2601 - Electricity | 0000 - No Project | 4,000 | 0 | Adjusted in line projected FY result |
| 50 - Parks - Operational | 2602 - Water | 0000 - No Project | 6,975 | 0 | Adjusted in line with trend Tfr |
| 50 - Parks - Operational | 2603 - Insurance | 0000 - No Project | (4) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6017 - Argyle Bailey Reserve Amenities Ebenezer | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6019 - Beau Strachan Pavilion Richmond | (17) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6021 - Bensons Lane Cricket | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6023 - Berger Road Amenities South Windsor | (6) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6035 - Pony Club Amenities Glossodia | (8) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6036 - Bounty Reserve Amenities Bligh Park | (5) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6037 - Bowen Mountain Amenities Bowen Mountain | (4) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6040 - Breakaway Amenities Freemans Reach | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6041 - Brinsley Park Amenities Pitt Town | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6042 - Brinsley Park Kiosk & Store Pitt Town | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6043 - Campbell St Park Amenities Nth Rich'd | (1) | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS 3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|--------------------------|------------------|---------------------------------------------------------|-----------------------|-------------------|-------------------------------|
| 50 - Parks - Operational | 2603 - Insurance | 6050 - Colo Heights Rsv Amenities Colo Heights | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6053 - Crown Reserve Amenities Wilberforce | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6054 - Deerubbin Park Amenities Windsor | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6064 - F'mans Reach Tennis Amen F'mans Reach | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6071 - Glossodia Park Amenities Glossodia | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6074 - Gov. Phillip Park Amenities Windsor | (12) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6075 - Gov Phillip Park Picnic Shelters Windsor | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6083 - Howe Park Viewing Platform Windsor | (65) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6084 - Icely Park Amenities Changeroom Richmond | (5) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6085 - Icely Park Amenities Richmond | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6086 - Kable Street Amenities Windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6087 - Kemsley Downs Amenities North Richmond | (158) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6104 - Mac Park Pub Amenities & Shower Windsor | (4) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6106 - Howe Park Windsor | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6110 - Maraylya Park Amenities Maraylya | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6115 - McLeod Park Amenities South Windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6117 - McMahon Park Amenities Kurrajong | 744 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6119 - McQuade Park Kiosk & Store Windsor | (4) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6120 - McQuade Park Rotunda Windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6121 - Memorial Park Amenities Kurrajong | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6122 - Memorial Park Amenities Windsor Windsor | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6123 - Memorial Pk, Wellesley St, P/Twn- All Facilities | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6124 - Mileham St Netball Pub Amen Sth Wind | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6125 - Morans Rock Amenities Central Colo | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6131 - Nth Rich'd Oval Amenities North Richmond | (14) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6134 - Nth Rich'd Water Standpipe Nth Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6137 - Oakville Park Amenities Oakville | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6138 - Oakville Park Kiosk Oakville | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6143 - Pound Paddock Amenities Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6144 - Powel Park Amenities Kurrajong Heights | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6146 - Rest-A-While Amenities Clarendon | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6151 - Richmond Grandstand Richmond | (6) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6155 - Richmond Park Amenities Richmond | (4) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6159 - Richmond Park Gardeners Store Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6160 - Richmond Park General Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6165 - Sackville Ferry Amenities Sackville | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6170 - Smith Park Amenities Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6178 - St Albans Park Amenities St. Albans | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6179 - Stanley Park Amenities East Kurrajong | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6181 - Tamplin Field Amenities Richmond | (9) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6192 - Upper Colo Reserve Amenities Upper Colo | (4) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6194 - Vineyard Park Amenities Vineyard | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6197 - Webbs Creek Ferry Amenities Wmans Ferry | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6198 - Wheeny Creek Amenities Wheeny Creek | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6213 - H'bury Oasis Swimming Ctr Sth Windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6215 - Wisemans Ferry Amenities Wisemans Ferry | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6216 - Woodbury Park Amenities Glossodia | (15) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6217 - Woodhills Car Park Amenities Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6218 - Woodlands Park Amens Changerooms Wforce | (7) | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|--------------------------|------------------|--------------------------------------------------|-----------------------|-------------------|-------------------------------|
| 50 - Parks - Operational | 2603 - Insurance | 6219 - Woodlands Park Amenities Wilberforce | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6220 - Woodlands Park Store Wilberforce | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6223 - Berger Road Park South Windsor | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6224 - Colbee Park General McGraths Hill | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6226 - Vineyard Park Grounds Vineyard | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6227 - Mileham St Netball Cts&Clubhouse SthWind | (12) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6239 - Colonial Reserve Amenities Bligh Park | (9) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6241 - Bounty Reserve General Bligh Park | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6243 - McQuade Park Grounds Windsor | (27) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6244 - Nth Richmond Oval General North Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6245 - McMahons Park General Kurrajong | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6249 - Memorial Park Tennis Amenities Windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6263 - Streecon Park Amenities North Richmond | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6266 - O Richmond Lawn Cemetery Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6275 - O K'jong Heights Toilets Kurrajong Heigh | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6292 - Woodlands Pony Club Wilberforce | (5) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6299 - Half Moon Farm Lower Portland | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6301 - Amenities Colo High School Kurmond | (4) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6311 - Windsor C.W.A. Stall Windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6317 - Woodbury Park Grounds Glossodia | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6322 - Bensons Lane - Soccer Amenities Richmond | (15) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6323 - Bensons Lane - Softball Amenities R'mond | (7) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6325 - McMahon Park Public Amenities Kurrajong | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6361 - Various Skate board Ramps Miscellaneous | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6363 - St Albans Tennis Amenities St. Albans | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6366 - Howe Park bridge walkway Windsor | 63 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6378 - Pool Park Amenities South Windsor | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6390 - McGraths Hill Nursery Building | (8) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6396 - Mileham Street Shelter South windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6397 - Bounty Reserve Shelter Bligh Park | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6398 - Deerubun Shelter Windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6400 - McQuade Picnic Shelter Windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6401 - Macquarie Park Shelter Windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6402 - Glossodia Park Shelter Glossodia | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6403 - Hanna Park Shelter North Richmond | (4) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6404 - Breakway Shelter | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6405 - Woodlands Park Shelter Glossodia | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6407 - Oakville Park Shelter Oakville | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6408 - Bensons Lane Shelter 1 Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6409 - Bensons Lane Shelter 2 Richmond | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6410 - Bensons Lane Shelter 3 Richmond | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6411 - Icely Park Shelter Richmond | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6412 - Bicentenary/Friendshp Pk Shelter Claredon | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6415 - Pool Park Shelter 1 South windsor | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6419 - W'force Park Picnic Shelter Wilberforce | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6422 - Bensons Lane - B'ball Amenities Richmond | (16) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6428 - Richmond Park Rotunda | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6482 - Colbee Park Baseball Amenities | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 6489 - Windsor Girl Guide Hall | (4) | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|----------------------------|-------------------------------------------|-------------------------------------------------|-----------------------|-------------------|-----------------------------------------|
| 50 - Parks - Operational | 2603 - Insurance | 6497 - McQuade Park Cricket Store | 26 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7046 - North Richmond Park | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7071 - Bensons Lane Sporting Complex | (5) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7077 - Icely Park | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7089 - Tamplin Field | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7099 - Richmond Park | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7106 - Bounty Reserve | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7119 - Deerubun Park | (3) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7124 - McQuade Park | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7129 - South Windsor Park | (4) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7153 - McKenzie Park | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7154 - Woodlands Park | (2) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7185 - Woodbury Reserve | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7204 - Oakville Park | (1) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7206 - Colbee Park | (8) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2603 - Insurance | 7930 - Pks Op & Maint P&G services | (31) | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2604 - Security | 0000 - No Project | (6,975) | 0 | Tfr to 1-50-2602-000 |
| 50 - Parks - Operational | 2605 - Maintenance - Furniture & Fittings | 6155 - Richmond Park Amenities Richmond | 89 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2606 - Maintenance - Buildings | 6179 - Stanley Park Amenities East Kurrajong | 750 | 0 | As per Council Resolution (79354,95495) |
| 50 - Parks - Operational | 2607 - Maintenance - Plant & Equipment | 6212 - Windsor Mall Windsor | 170 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2607 - Maintenance - Plant & Equipment | 6275 - O Kjong Heights Toilets Kurrajong Heigh | 80 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2607 - Maintenance - Plant & Equipment | 6354 - Boat Club Windsor | 307 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2611 - Mowing | 6020 - Thompson Square Windsor | 119 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2611 - Mowing | 6106 - Howe Park Windsor | 229 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2611 - Mowing | 7149 - Stanley Park | 180 | 0 | As per Council Resolution (79354,95495) |
| 50 - Parks - Operational | 2613 - HCC Sewer Rates | 7118 - George Street Reserves | 241 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2616 - HCC Garbage Rates | 7118 - George Street Reserves | 158 | 0 | Adjusted in line with actuals |
| 50 - Parks - Operational | 2618 - Parks - M&R | 5217 - Windsor Road | (25,000) | 0 | Tfr to P.7902 & P.7939 |
| 50 - Parks - Operational | 2618 - Parks - M&R | 7902 - Public Cem Exp Richmond Lawn Working Exp | 15,000 | 0 | Tfr from 1-50-2618-5217 |
| 50 - Parks - Operational | 2618 - Parks - M&R | 7939 - Pks Op & Maint Richmond Park | 10,000 | 0 | Tfr from 1-50-2618-5217 |
| 51 - Recreation | 1361 - Richmond Pool Income | 1981 - Richmond Pool, Income | (5,495) | 0 | Adjusted in line with actuals |
| 51 - Recreation | 1361 - Richmond Pool Income | 1982 - Kiosk Sales, Richmond Pool Income | (14,298) | 0 | Adjusted in line with actuals |
| 51 - Recreation | 2107 - Casuals | 0000 - No Project | 4,829 | 0 | Adjusted in line with actuals |
| 51 - Recreation | 2110 - Overtime | 0000 - No Project | 218 | 0 | Adjusted in line with actuals |
| 51 - Recreation | 2111 - Superannuation | 0000 - No Project | 10,000 | 0 | Adjusted in line projected FY result |
| 51 - Recreation | 2115 - Vacancy Discount | 0000 - No Project | (468) | 0 | Adjusted in line with actuals |
| 51 - Recreation | 2422 - Telephone Expenses | 6161 - Richmond Pool Richmond | (1,802) | 0 | Tfr to P.7805 |
| 51 - Recreation | 2422 - Telephone Expenses | 7805 - Richmond Pool Expenditure Services | 1,802 | 0 | Tfr from P.6161 |
| 51 - Recreation | 2602 - Water | 6161 - Richmond Pool Richmond | 800 | 0 | Adjusted in line projected FY result |
| 51 - Recreation | 2615 - Vandalism Repairs | 7805 - Richmond Pool Expenditure Services | (1,615) | 0 | Adjusted to offset N.2614 |
| 51 - Recreation | 2911 - Cost of Goods Sold | 7806 - Richmond Pool Kiosk | (1,275) | 0 | Tfr to Nat 2920 |
| 51 - Recreation | 2920 - Pool Services | 7805 - Richmond Pool Expenditure Services | 1,275 | 0 | Tfr from 2911 |
| 51 - Recreation | 2921 - Pool Chemicals | 7805 - Richmond Pool Expenditure Services | (5,000) | 0 | Adjusted in line with trend |
| 51 - Recreation | 2922 - Pool M & R | 7805 - Richmond Pool Expenditure Services | (4,578) | 0 | Adjusted in line with trend |
| 52 - Roadworks Maintenance | 2101 - Salaries | 0000 - No Project | 24,000 | 0 | Adjusted in line projected FY result |
| 52 - Roadworks Maintenance | 2104 - Long Service Leave | 0000 - No Project | 10 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2115 - Vacancy Discount | 0000 - No Project | (708) | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2640 - Roadworks Maintenance-General | 0000 - No Project | (35,998) | 0 | Realloc as per Resolution 95495 |
| 52 - Roadworks Maintenance | 2640 - Roadworks Maintenance-General | 8001 - Sealed Roads Maintenance | 34,710 | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|-----------------------------|-------------------------------------------------|-----------------------------------------------------|-----------------------|-------------------|------------------------------------------|
| 52 - Roadworks Maintenance | 2641 - Roadworks Maint Ancillary Road Items | 8001 - Sealed Roads Maintenance | 39,132 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2641 - Roadworks Maint Ancillary Road Items | 8002 - Unsealed Roads Maintenanc | (66,337) | 0 | Adjusted to offset P.8020 & N.2101, 2654 |
| 52 - Roadworks Maintenance | 2641 - Roadworks Maint Ancillary Road Items | 8020 - Road Mtce- St Albans Cont | 12,337 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2643 - Roadworks Maint Clear Draige Structure | 8001 - Sealed Roads Maintenance | 44,243 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2643 - Roadworks Maint Clear Draige Structure | 8002 - Unsealed Roads Maintenanc | (64,243) | 0 | Adjusted to offset P.8001 & N.2654 |
| 52 - Roadworks Maintenance | 2643 - Roadworks Maint Clear Draige Structure | 8020 - Road Mtce- St Albans Cont | (8,000) | 0 | Adjusted to offset N.2641 |
| 52 - Roadworks Maintenance | 2644 - Roadworks Maintence Edge Patch | 8001 - Sealed Roads Maintenance | (72,550) | 0 | Adjusted to offset N.2101,2640 & 2655 |
| 52 - Roadworks Maintenance | 2645 - Roadworks Maintence Emergency Patching | 8001 - Sealed Roads Maintenance | 14,854 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2645 - Roadworks Maintence Emergency Patching | 8002 - Unsealed Roads Maintenanc | (1,085) | 0 | Adjusted to offset P.8020 |
| 52 - Roadworks Maintenance | 2645 - Roadworks Maintence Emergency Patching | 8020 - Road Mtce- St Albans Cont | 1,085 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2647 - Roadworks Maint Hand Patch Flex Pavement | 8001 - Sealed Roads Maintenance | (77,807) | 0 | Adjusted to offset N.2641 & 2654 & 2655 |
| 52 - Roadworks Maintenance | 2648 - Roadworks Maint Heavy Patching | 8001 - Sealed Roads Maintenance | (183,823) | 0 | Adjusted to offset N.2649 & 2651 |
| 52 - Roadworks Maintenance | 2649 - Roadworks Maintenance Shoulder Grading | 8001 - Sealed Roads Maintenance | 182,786 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2649 - Roadworks Maintenance Shoulder Grading | 8002 - Unsealed Roads Maintenanc | (114,871) | 0 | Adjusted to offset P.8003 & N.2651, 2653 |
| 52 - Roadworks Maintenance | 2649 - Roadworks Maintenance Shoulder Grading | 8003 - Essential Grading-Unsealed Roads | 1,120 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2649 - Roadworks Maintenance Shoulder Grading | 8801 - The Driftway-C'reagh Rd towards Markwell | 1,040 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2651 - Roadworks Maintenance-Unsealed Roads | 8001 - Sealed Roads Maintenance | 1,037 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2651 - Roadworks Maintenance-Unsealed Roads | 8002 - Unsealed Roads Maintenanc | 25,971 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2652 - Roadworks Maint-Cap Works Reseals Prog | 0000 - No Project | (219,000) | 0 | Reallocated to Y'mundi Lane rehab |
| 52 - Roadworks Maintenance | 2653 - Roadworks Maint Clear Draige Structure | 8002 - Unsealed Roads Maintenanc | 998 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2654 - Roadworks Maint Gravel Sheet Pavement | 8001 - Sealed Roads Maintenance | 3,665 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2654 - Roadworks Maint Gravel Sheet Pavement | 8002 - Unsealed Roads Maintenanc | 115,203 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2654 - Roadworks Maint Gravel Sheet Pavement | 8020 - Road Mtce- St Albans Cont | 33,185 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2655 - Roadworks Maint Guidepost Maintenance | 8001 - Sealed Roads Maintenance | (3,665) | 0 | Adjusted to offset N.2654 |
| 52 - Roadworks Maintenance | 2655 - Roadworks Maint Guidepost Maintenance | 8002 - Unsealed Roads Maintenanc | (5,000) | 0 | Adjusted to offset N.2654 |
| 52 - Roadworks Maintenance | 2655 - Roadworks Maint Guidepost Maintenance | 8020 - Road Mtce- St Albans Cont | 2 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2656 - Roadworks Maint - Maintenance Grading | 8001 - Sealed Roads Maintenance | 40,519 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2656 - Roadworks Maint - Maintenance Grading | 8002 - Unsealed Roads Maintenanc | (40,000) | 0 | Adjusted to offset N.2654 |
| 52 - Roadworks Maintenance | 2656 - Roadworks Maint - Maintenance Grading | 8004 - Resheeting-Unsealed Roads | 1,635 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2656 - Roadworks Maint - Maintenance Grading | 8020 - Road Mtce- St Albans Cont | 45,223 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2656 - Roadworks Maint - Maintenance Grading | 8438 - Blacktown Rd, Freemans Reach | 14,184 | 0 | Adjusted in line with actuals |
| 52 - Roadworks Maintenance | 2656 - Roadworks Maint - Maintenance Grading | 9925 - Seal sections road shoulder-erosion problems | 442 | 0 | Adjusted in line with actuals |
| 53 - Roadworks Construction | 2110 - Overtime | 0000 - No Project | 143 | 0 | Adjusted in line with actuals |
| 53 - Roadworks Construction | 2111 - Superannuation | 0000 - No Project | 10,060 | 0 | Adjusted in line with trend |
| 53 - Roadworks Construction | 2111 - Superannuation | 2225 - Superannuation-Retirement Scheme | (21,566) | 0 | Adjusted in line with trend |
| 53 - Roadworks Construction | 2115 - Vacancy Discount | 0000 - No Project | (1,273) | 0 | Adjusted in line with actuals |
| 53 - Roadworks Construction | 3924 - S94 Extractive Industries Contribution | 0000 - No Project | 0 | (25,809) | Adjusted in line with actuals |
| 53 - Roadworks Construction | 3924 - S94 Extractive Industries Contribution | 9572 - Extract Ind Levy - Birdon | 0 | (17,876) | Adjusted in line with actuals |
| 53 - Roadworks Construction | 4246 - TFR to Rsv- S94 Extra Industries Reserv | 0000 - No Project | 0 | 25,809 | Adjusted in line with actuals |
| 53 - Roadworks Construction | 4246 - TFR to Rsv- S94 Extra Industries Reserv | 9572 - Extract Ind Levy - Birdon | 0 | 17,876 | Adjusted in line with actuals |
| 53 - Roadworks Construction | 4701 - Road Construction | 0000 - No Project | 0 | (65,825) | Realloc as per Resolution 95495 |
| 53 - Roadworks Construction | 4720 - Road Rehabilitation | 0000 - No Project | 0 | (275,000) | Adjusted in line with trend |
| 53 - Roadworks Construction | 4720 - Road Rehabilitation | 7818 - Sackville Road Wilberforce | 0 | 30,000 | Reallocated from P.8819 N.4784 |
| 53 - Roadworks Construction | 4720 - Road Rehabilitation | 8263 - Yarramundi Lane-Inalls Lane To Crowleys | 0 | 219,000 | Budget Tfr from Reseal Program |
| 53 - Roadworks Construction | 4720 - Road Rehabilitation | 8446 - Old Bells Line Rd-Kurrajong | 0 | 43,500 | As per agreed works - Dec QR Surplus |
| 53 - Roadworks Construction | 4720 - Road Rehabilitation | 8466 - Scheyville Rd, Scheyville | 0 | 102,851 | As per Council Resol (95495) 15 Feb 11 |
| 53 - Roadworks Construction | 4720 - Road Rehabilitation | 8629 - Terrace Rd Nth Richmond | 0 | 88,500 | Adjsuted in line with trend |
| 53 - Roadworks Construction | 4720 - Road Rehabilitation | 8916 - Kurmond Road, North Richmond | 0 | 112,500 | Adjsuted in line with trend |
| 53 - Roadworks Construction | 4720 - Road Rehabilitation | 8917 - King Road, Wilberforce | 0 | 30,500 | Adjsuted in line with trend |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|---------------------------------------|--------------------------------------------------|-----------------------------------------------------------|-----------------------|-------------------|--------------------------------------|
| 53 - Roadworks Construction | 4781 - Traffic Facilities | 8657 - Misc Traffic Facilities | 0 | 1,000 | Adjusted in line with actuals |
| 53 - Roadworks Construction | 4784 - Bridge Construction | 8819 - Thomas James Bridge Essential heritage maintenance | 0 | (30,000) | Reallocated to P.7818 N.4720 |
| 53 - Roadworks Construction | 4826 - Road Shoulder Renewal - IRP | 9940 - Road shoulder renewal-IRP | 0 | 5,276 | Adjusted in line with trend |
| 53 - Roadworks Construction | 4827 - Road Rehabilitation - IRP | 9939 - Road Rehabilitation-Variou Locations | 0 | (5,276) | Adjusted in line with trend |
| 54 - Kerb, Guttering & Drainage | 2115 - Vacancy Discount | 0000 - No Project | (249) | 0 | Adjusted in line with actuals |
| 54 - Kerb, Guttering & Drainage | 2670 - Kerb & Gutter Maintenance | 0000 - No Project | (1,028) | 0 | Realloc as per Council Resolution |
| 54 - Kerb, Guttering & Drainage | 2671 - General Maintence Drainage Structures | 0000 - No Project | (5,000) | 0 | Adjusted in line with trend |
| 54 - Kerb, Guttering & Drainage | 2805 - Flood Mitigation Programs | 5210 - Flood Mitigat'n Program-Roads | 5,000 | 0 | Adjusted in line with actuals |
| 54 - Kerb, Guttering & Drainage | 4760 - Drainage Construction | 4905 - Extend existing drainage-260 Terrace Rd | 0 | (17,981) | Reallocated to Pr 8978 Francis St |
| 54 - Kerb, Guttering & Drainage | 4760 - Drainage Construction | 8978 - Francis St, Richmond | 0 | 87,952 | As per Cnl Res Item 47-Francis St |
| 54 - Kerb, Guttering & Drainage | 4760 - Drainage Construction | 9922 - 63 Lt Bowen Rd-construct piped drainage system | 0 | (18,109) | Reallocated to Pr 8978 Francis St |
| 55 - Car Parking | 2115 - Vacancy Discount | 0000 - No Project | (249) | 0 | Adjusted in line with actuals |
| 55 - Car Parking | 2595 - HCC Land Rates - Business | 5067 - Shops & Offices KFC Macq St Wndsr | 15 | 0 | Adjusted in line with trend |
| 55 - Car Parking | 2601 - Electricity | 4032 - Car Park M&R Exps Kmnd/Wf/NthRich | 320 | 0 | Adjusted in line with trend |
| 55 - Car Parking | 2602 - Water | 6140 - Pauls Car Park Amenities Richmond | 590 | 0 | Adjusted in line with actuals |
| 55 - Car Parking | 2602 - Water | 6217 - Woodhills Car Park Amenities Richmond | 75 | 0 | Adjusted in line with actuals |
| 55 - Car Parking | 2690 - Car Parking M&R | 0000 - No Project | (665) | 0 | Adjusted to offset N.2602 |
| 57 - Design, Survey and Mapping Servs | 1799 - Sundry Income | 2042 - Special Event Late Application Fee | (600) | 0 | Adjusted in line with actuals |
| 57 - Design, Survey and Mapping Servs | 1799 - Sundry Income | 2294 - Road Naming | (682) | 0 | Adjusted in line with actuals |
| 57 - Design, Survey and Mapping Servs | 2115 - Vacancy Discount | 0000 - No Project | (4,003) | 0 | Adjusted in line with actuals |
| 57 - Design, Survey and Mapping Servs | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | 300 | 0 | Adjusted in line projected FY result |
| 57 - Design, Survey and Mapping Servs | 2407 - Consultancy Fees | 4690 - Hawkesbury Overland Study-Stages 1 & 3 | (306) | 0 | Adjusted to offset N.2119 & N.2987 |
| 57 - Design, Survey and Mapping Servs | 2987 - GIS Map Production Expenses | 5423 - GIS Maps | 6 | 0 | Adjusted in line with actuals |
| 59 - Administrative Building | 2131 - OH&S Labour time | 6013 - Administration Building Windsor | 31 | 0 | Adjusted in line with actuals |
| 59 - Administrative Building | 2426 - Licences & Subscriptions | 6013 - Administration Building Windsor | 614 | 0 | Adjusted in line with actuals |
| 59 - Administrative Building | 2601 - Electricity | 6013 - Administration Building Windsor | 5,000 | 0 | Adjusted in line with trend |
| 59 - Administrative Building | 2603 - Insurance | 6013 - Administration Building Windsor | (296) | 0 | Adjusted in line with trend |
| 59 - Administrative Building | 2604 - Security | 6013 - Administration Building Windsor | 1,500 | 0 | Adjusted in line with trend |
| 59 - Administrative Building | 2606 - Maintenance - Buildings | 6013 - Administration Building Windsor | 15,000 | 0 | Adjusted in line with trend |
| 59 - Administrative Building | 2613 - HCC Sewer Rates | 6013 - Administration Building Windsor | 208 | 0 | Adjusted in line with actuals |
| 59 - Administrative Building | 2615 - Vandalism Repairs | 6013 - Administration Building Windsor | 194 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2101 - Salaries | 0000 - No Project | (4,303) | 0 | Tfr to Nat 2107 to cover Casuals |
| 60 - Community Buildings | 2107 - Casuals | 0000 - No Project | 4,303 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2112 - Allowances - Recurring | 0000 - No Project | 1,730 | 0 | Adjusted in line with trend (award) |
| 60 - Community Buildings | 2115 - Vacancy Discount | 0000 - No Project | (1,251) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | 1,500 | 0 | Adjusted in line projected FY result |
| 60 - Community Buildings | 2603 - Insurance | 0000 - No Project | (8) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6028 - Bilpin Hall Bilpin | (11) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6032 - Blax'ds Ridge Comm'y Centre Blax'd Ridge | (12) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6033 - Blaxland Ridge Old School Blaxland Ridge | (2) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6034 - Bligh Park Community Centre Bligh Park | (14) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6039 - Bowman Cottage -370 Windsor St, Richmond | (20) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6045 - Chas Perry Hall North Richmond | (5) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6069 - Glossodia Community Centre Glossodia | (18) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6070 - Glossodia Long Day Care Glossodia | (19) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6076 - Greenhills LDC Centre South Windsor | (15) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6080 - Hville Long Day Care Centre Hobartville | (17) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6082 - Horrie Elly Community Hall Colo Heights | (8) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6109 - Maraylya Community Hall Maraylya | (5) | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|--------------------------|----------------------------------------|-------------------------------------------------|-----------------------|-------------------|------------------------------------|
| 60 - Community Buildings | 2603 - Insurance | 6112 - McGrath Hill Comm'y Ctr McGraths Hill | (8) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6113 - McGraths Hill LDC Centre McGraths Hill | (16) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6130 - North Richmond NHC North Richmond | (28) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6132 - North Richmond Pre-School North Richmond | (18) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6133 - Nth Rich'd Pub Amenities North Richmond | (1) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6148 - Richmond Band Room137 March St Richmond | (7) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6150 - Richmond Early Child Care (CWA) Richmond | (576) | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 2603 - Insurance | 6154 - Richmond Neighbourhood Centre Richmond | (35) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6162 - Richmond Pre-School Richmond | (13) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6167 - Senior Citizens Centre Richmond | (18) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6175 - St Albans School of Arts Hall St Albans | (6) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6180 - Stewart St Child Care South Windsor | 926 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6200 - W'force Long Day Care Centre Wilberforce | (15) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6201 - Wilberforce Offices Wilberforce | (70) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6203 - W'force Pre-School - Wilberforce | 66 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6204 - W'force School of Arts Hall Wilberforce | (10) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6209 - Windsor Early Childhood Centre Windsor | (946) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6214 - Windsor Pre-school Windsor | (15) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6236 - Childrens Centre Bligh Park | (16) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6278 - Toll House Windsor | (4) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6279 - Tiningi Comm'y Ctr Bligh Park Bligh Park | (21) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6330 - Tiningi Youth Centre Bligh Park | (8) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6391 - Yarramundi Community Centre Yarramundi | (11) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6420 - Brinsley Park Picnic Shelter Pitt Town | (1) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6421 - Peppercorn Place Windsor | (41) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6444 - 23 Bosworth St Richmond | (8) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6458 - Kurrajong Community Facilities | 47 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6459 - South Windsor Family Centre I&I | (32) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 6490 - Bligh Park Tennis Courts | (1) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2603 - Insurance | 7930 - Pks Op & Maint P&G services | (1) | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2604 - Security | 0000 - No Project | 700 | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 2607 - Maintenance - Plant & Equipment | 6032 - Blax'xs Ridge Comm'y Centre Blax'd Ridge | 500 | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 2607 - Maintenance - Plant & Equipment | 6034 - Bligh Park Community Centre Bligh Park | 500 | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 2607 - Maintenance - Plant & Equipment | 6082 - Horrie Elly Community Hall Colo Heights | 500 | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 2607 - Maintenance - Plant & Equipment | 6112 - McGrath Hill Comm'y Ctr McGraths Hill | 100 | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 2607 - Maintenance - Plant & Equipment | 6130 - North Richmond NHC North Richmond | 500 | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 2607 - Maintenance - Plant & Equipment | 6201 - Wilberforce Offices Wilberforce | 1,200 | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 2614 - Air Conditioning | 6130 - North Richmond NHC North Richmond | 476 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2614 - Air Conditioning | 6154 - Richmond Neighbourhood Centre Richmond | (476) | 0 | Adjusted to offset P.6130 |
| 60 - Community Buildings | 2614 - Air Conditioning | 6167 - Senior Citizens Centre Richmond | (516) | 0 | Adjusted to offset P.6458 & P.6459 |
| 60 - Community Buildings | 2614 - Air Conditioning | 6201 - Wilberforce Offices Wilberforce | (6,595) | 0 | Reallocated to 6-66-2614-6201 |
| 60 - Community Buildings | 2614 - Air Conditioning | 6458 - Kurrajong Community Facilities | 271 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2614 - Air Conditioning | 6459 - South Windsor Family Centre I&I | 245 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2619 - Works Program - Building M&R | 6032 - Blax'xs Ridge Comm'y Centre Blax'd Ridge | (1,125) | 0 | Adjusted to offset P.6045 |
| 60 - Community Buildings | 2619 - Works Program - Building M&R | 6045 - Chas Perry Hall North Richmond | 2,945 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2619 - Works Program - Building M&R | 6080 - H'ville Long Day Care Centre Hobartville | 6,474 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2619 - Works Program - Building M&R | 6082 - Horrie Elly Community Hall Colo Heights | (4,000) | 0 | Adjusted to offset P.6080 |
| 60 - Community Buildings | 2619 - Works Program - Building M&R | 6155 - Richmond Park Amenities Richmond | 155 | 0 | Adjusted in line with actuals |
| 60 - Community Buildings | 2619 - Works Program - Building M&R | 6209 - Windsor Early Childhood Centre Windsor | 2,946 | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS

3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|----------------------------|------------------------------------------------------|--------------------------------------------------------------|-----------------------|-------------------|----------------------------------------|
| 60 - Community Buildings | 2619 - Works Program - Building M&R | 6421 - Peppercorn Place Windsor | (4,521) | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 2619 - Works Program - Building M&R | 6483 - Richmond Occasional Care-W/Market St | (2,719) | 0 | Adjusted in line with trend |
| 60 - Community Buildings | 385F - Old Morgue-Cons & Interpret-Env,H'ge,W&A | 6474 - Dead Centre | 0 | (20,000) | Grant for Dead Centre |
| 60 - Community Buildings | 3895 - Comm Building P'ship Prog-Dp Prem&Cab Gr 3895 | 6076 - Greenhills LDC Centre South Windsor | 0 | (37,500) | Budget to match grant funding approval |
| 60 - Community Buildings | 3895 - Comm Building P'ship Prog-Dp Prem&Cab Gr 3895 | 6080 - H'ville Long Day Care Centre Hobartville | 0 | (32,500) | Budget to match grant funding approval |
| 60 - Community Buildings | 4101 - Purchase of Plant | 0096 - Publicworks - Table Top - Plant 96 | 0 | 41,000 | Tfr from C.62 |
| 60 - Community Buildings | 4101 - Purchase of Plant | 0097 - P/Works-Plant 97 Dutro Table Top 1.5 tonne | 0 | 41,960 | Tfr from C.62 |
| 60 - Community Buildings | 4120 - Building Works-Reg & Local Comm Infra Prog | 6315 - Tourist Information Centre Clarendon | 0 | (30,000) | Budget Tfr to C.90 |
| 60 - Community Buildings | 4729 - Restoration & Conservation Works | 6474 - Dead Centre | 0 | 20,000 | Grant for Dead Centre |
| 60 - Community Buildings | 4901 - Building Construction | 6076 - Greenhills LDC Centre South Windsor | 0 | 37,500 | Grant funding received-Refer Nat 3895 |
| 60 - Community Buildings | 4901 - Building Construction | 6080 - H'ville Long Day Care Centre Hobartville | 0 | 32,500 | Grant funding received-Refer Nat 3895 |
| 60 - Community Buildings | 4901 - Building Construction | 6180 - Stewart St Child Care South Windsor | 0 | (45) | Adjusted to offset P.6236 |
| 60 - Community Buildings | 4901 - Building Construction | 6236 - Childrens Centre Bligh Park | 0 | 45 | Adjusted in line with actuals |
| 60 - Community Buildings | 4904 - Building Services - IRP | 6236 - Childrens Centre Bligh Park | 0 | 3,035 | Adjusted in line with actuals |
| 60 - Community Buildings | 4904 - Building Services - IRP | 9943 - IRP Proj-Replace ceiling tiles in various comty bldgs | 0 | (3,035) | Adjusted in line with actuals |
| 61 - Works Depot | 2402 - Sundry Expenses | 0000 - No Project | 100 | 0 | Adjusted in line with actuals |
| 61 - Works Depot | 2422 - Telephone Expenses | 4990 - Depot Expenses Wilberforce Depot Expense | (3,300) | 0 | Adjusted in line with trend |
| 61 - Works Depot | 2422 - Telephone Expenses | 5814 - VOIP PABX System Exps | 4,100 | 0 | Adjusted in line with trend |
| 61 - Works Depot | 2595 - HCC Land Rates - Business | 4990 - Depot Expenses Wilberforce Depot Expense | 17 | 0 | Adjusted in line with actuals |
| 61 - Works Depot | 2602 - Water | 6052 - Council Depot Wilberforce | 2,000 | 0 | Adjusted in line with trend |
| 61 - Works Depot | 2603 - Insurance | 4990 - Depot Expenses Wilberforce Depot Expense | (51) | 0 | Adjusted in line with trend |
| 61 - Works Depot | 2603 - Insurance | 4993 - Depot Expenses Radio Tower K'Jong M&R | (4) | 0 | Adjusted in line with trend |
| 61 - Works Depot | 2603 - Insurance | 4994 - Depot Expenses Radio Twr GrassyHills M&R | (1) | 0 | Adjusted in line with trend |
| 61 - Works Depot | 2616 - HCC Garbage Rates | 4990 - Depot Expenses Wilberforce Depot Expense | 20 | 0 | Adjusted in line with trend |
| 61 - Works Depot | 2619 - Works Program - Building M&R | 6052 - Council Depot Wilberforce | (500) | 0 | Adjusted to offset N.2595 |
| 61 - Works Depot | 2700 - Depot Expenses | 4990 - Depot Expenses Wilberforce Depot Expense | (6,226) | 0 | Adjusted in line with trend |
| 61 - Works Depot | 2700 - Depot Expenses | 4992 - Depot Expenses Two Way Radios | 782 | 0 | Adjusted in line with actuals |
| 61 - Works Depot | 2700 - Depot Expenses | 4993 - Depot Expenses Radio Tower K'Jong M&R | 4,277 | 0 | Adjusted in line with actuals |
| 61 - Works Depot | 2700 - Depot Expenses | 4994 - Depot Expenses Radio Twr GrassyHills M&R | 972 | 0 | Adjusted in line with actuals |
| 61 - Works Depot | 2702 - Small Plant Assets | 0000 - No Project | 606 | 0 | Adjusted in line with actuals |
| 61 - Works Depot | 4972 - Workshop Equipment | 6052 - Council Depot Wilberforce | 0 | (2,792) | Adjusted in line with trend |
| 62 - Operations Management | 1418 - On-Costs Council | 0000 - No Project | 4,500 | 0 | Adjusted in line with trend |
| 62 - Operations Management | 1419 - On-Costs RTA | 0000 - No Project | 10,000 | 0 | Adjusted in line with trend |
| 62 - Operations Management | 1703 - GST Fuel Rebate | 0000 - No Project | (5,000) | 0 | Adjusted in line with trend |
| 62 - Operations Management | 2000 - Plant - Running Costs | 0000 - No Project | 10,000 | 0 | Adjusted in line with trend |
| 62 - Operations Management | 2111 - Superannuation | 0000 - No Project | (6,000) | 0 | Adjusted in line with trend to offset |
| 62 - Operations Management | 2112 - Allowances - Recurring | 0000 - No Project | 10,000 | 0 | Adjusted in line with trend (award) |
| 62 - Operations Management | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | 6,008 | 0 | Adjusted in line projected FY result |
| 62 - Operations Management | 2402 - Sundry Expenses | 5422 - Eng Sund Off Exp Admin Tend Dep Exp | 78 | 0 | Adjusted in line with actuals |
| 62 - Operations Management | 2408 - Printing & Stationery Costs | 0000 - No Project | 3 | 0 | Adjusted in line with actuals |
| 62 - Operations Management | 2426 - Licences & Subscriptions | 0000 - No Project | (121) | 0 | Adjusted in line with actuals |
| 62 - Operations Management | 2610 - Office Equipment Maintenance | 0000 - No Project | 548 | 0 | Adjusted in line with actuals |
| 62 - Operations Management | 3101 - Sale of Plant | 0107 - Publicworks - Table Top - Plant 107 | 0 | (26,364) | Adjusted in line with actuals |
| 62 - Operations Management | 3104 - Sale Admin Furn & Equip | 0000 - No Project | 0 | (43) | Adjusted in line with actuals |
| 62 - Operations Management | 3253 - Tfr from Rsve Plant Reserve | 0607 - Publicworks - Trailer - Plant 607 | 0 | 3,750 | Adjusted in line with actuals |
| 62 - Operations Management | 3253 - Tfr from Rsve Plant Reserve | 0997 - Publicworks - Generator - Plant 997 | 0 | 1,050 | Adjusted in line with actuals |
| 62 - Operations Management | 4101 - Purchase of Plant | 0024 - P/Works vehicle - Plant 24 | 0 | (32,130) | Vehicle replaced by Leaseback |
| 62 - Operations Management | 4101 - Purchase of Plant | 0096 - Publicworks - Table Top - Plant 96 | 0 | (41,000) | Building Services Vehicle |
| 62 - Operations Management | 4101 - Purchase of Plant | 0097 - P/Works-Plant 97 Dutro Table Top 1.5 tonne | 0 | (41,960) | Building Services Vehicle |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|----------------------------|--------------------------------------|----------------------------------------------------------------|-----------------------|-------------------|----------------------------------------|
| 62 - Operations Management | 4101 - Purchase of Plant | 0107 - Publicworks - Table Top - Plant 107 | 0 | 24,664 | Reallocated from P.0109 |
| 62 - Operations Management | 4101 - Purchase of Plant | 0109 - P/Works vehicle-Plant 109 Hino Ranger 6 tonne table top | 0 | (69,630) | Adjusted in line with trend |
| 62 - Operations Management | 4101 - Purchase of Plant | 0110 - P/Works-Plant 110 Ranger 8 tonne Tipper | 0 | (19,999) | To be replaced in 14/15 |
| 62 - Operations Management | 4101 - Purchase of Plant | 0116 - Publicworks - Table Top - Plant 116 | 0 | 30,835 | Reallocated from P.0109 |
| 62 - Operations Management | 4101 - Purchase of Plant | 0606 - Plant 606 - Ryan Renovator | 0 | (1,071) | Plant item no longer required |
| 62 - Operations Management | 4101 - Purchase of Plant | 0607 - Publicworks - Trailer - Plant 607 | 0 | (3,750) | Parks Plant - reallocated to C.93 |
| 62 - Operations Management | 4101 - Purchase of Plant | 0757 - Publicworks - Plant 757 | 0 | (1,289) | Moved to C.93 as is a Parks Plant item |
| 62 - Operations Management | 4101 - Purchase of Plant | 0901 - Plant 901 - Sheen Flame Gun | 0 | (1,071) | Plant item no longer required |
| 62 - Operations Management | 4101 - Purchase of Plant | 0997 - Publicworks - Generator - Plant 997 | 0 | (1,050) | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 1400 - Vehicle Inspections | 1468 - Vehicle Inspections Commissions-RTA Insp | (6,429) | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 1403 - Road Reinstatement Fees | 1451 - Road Reinstatement Fees Integral Energy | 2,409 | 0 | Adjusted to more conservative levels |
| 63 - Ancillary Facilities | 1403 - Road Reinstatement Fees | 1452 - Road Reinstatement Fees AGL Restoration | 1,800 | 0 | Adjusted to more conservative levels |
| 63 - Ancillary Facilities | 1403 - Road Reinstatement Fees | 1453 - Road Reinstatement Fees Waterboard Restoratn | 5,000 | 0 | Adjusted to more conservative levels |
| 63 - Ancillary Facilities | 1403 - Road Reinstatement Fees | 1454 - Road Reinstatement Fees Telstra Penrith Rest | 5,000 | 0 | Adjusted to more conservative levels |
| 63 - Ancillary Facilities | 1403 - Road Reinstatement Fees | 1455 - Road Reinstatement Fees Other Road Restoratn | (7,780) | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 1404 - Road Opening Permits | 0000 - No Project | (2,730) | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 1708 - Tender Documents | 0000 - No Project | 159 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 1799 - Sundry Income | 0000 - No Project | (373) | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 1799 - Sundry Income | 1483 - Other P/Works Inc Sale of Plans Engineer | (37) | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 1937 - Other Works Contributions | 1475 - Other Work Contr Concrete Slab Inspect'n | (3,345) | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2101 - Salaries | 0000 - No Project | 2,944 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2101 - Salaries | 8950 - Street Sweeping Programs | 6,306 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2108 - Travelling | 0000 - No Project | 37 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2110 - Overtime | 0000 - No Project | (13,200) | 0 | Adjusted in line with trend & offset |
| 63 - Ancillary Facilities | 2110 - Overtime | 8950 - Street Sweeping Programs | 6,000 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2112 - Allowances - Recurring | 0000 - No Project | 894 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2115 - Vacancy Discount | 0000 - No Project | (1,015) | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2408 - Printing & Stationery Costs | 0000 - No Project | 39 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2428 - Inspections | 0000 - No Project | 2,515 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2602 - Water | 0000 - No Project | (22,000) | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2602 - Water | 5781 - W'force Standpipe M&R | 2,820 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2602 - Water | 6093 - Kurrajong Water Stand Pipe Kurrajong | 3,340 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2602 - Water | 6134 - Nth Rich'd Water Standpipe Nth Richmond | 500 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2602 - Water | 6141 - Pitt Town Water Stand Pipe Pitt Town | 1,050 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2603 - Insurance | 8970 - Bus Shelters Bus Shelter Maintenance | (7) | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2603 - Insurance | 8971 - Bus Shelters Bus Shelter General Exp | 567 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2615 - Vandalism Repairs | 6300 - Windsor Wharf, Windsor | 276 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2616 - HCC Garbage Rates | 8377 - Cordner Lane - Cornwallis | 9 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2616 - HCC Garbage Rates | 8735 - St Albans Rd, Lower MacDonald | 4 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2620 - Bus Shelter Maintenance | 6156 - Bus Shelter Windsor Street Richmond | 210 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2620 - Bus Shelter Maintenance | 8970 - Bus Shelters Bus Shelter Maintenance | (1,291) | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2620 - Bus Shelter Maintenance | 8971 - Bus Shelters Bus Shelter General Exp | 612 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2621 - Bridge Maintenance | 6300 - Windsor Wharf, Windsor | 5,985 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2621 - Bridge Maintenance | 8972 - Bridge Maintenance Urban Bridges M&R | (5,985) | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2622 - Street Sweeping Program | 8950 - Street Sweeping Programs | 60,000 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2625 - Road Line & Signs Maintenance | 8953 - Road Sign Construction | (8,500) | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2625 - Road Line & Signs Maintenance | 8954 - Traffic Signs Construction-RTA Funded | 4,000 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2625 - Road Line & Signs Maintenance | 8955 - Traffic Lines-RTA Funded | 4,000 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2625 - Road Line & Signs Maintenance | 8956 - Road Sign Maintenance | 32,000 | 0 | Adjusted in line with trend |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|--------------------------------|--------------------------------------------------|--------------------------------------------------------|-----------------------|-------------------|------------------------------------------|
| 63 - Ancillary Facilities | 2626 - Footpaths Maintenance | 0000 - No Project | 8,500 | 0 | Tfr from 2628.8958 as per MANEX |
| 63 - Ancillary Facilities | 2626 - Footpaths Maintenance | 8947 - Footpaths-Bligh Park | (16,203) | 0 | Adjusted to offset N.2625 & N.2628 |
| 63 - Ancillary Facilities | 2627 - Unpaved Footpaths Maintenance | 0000 - No Project | (8,500) | 0 | Tfr to 2626.0000 as per MANEX |
| 63 - Ancillary Facilities | 2628 - Road Restorations | 8958 - Paved Footpath Maint Other Road Items | 16,500 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2628 - Road Restorations | 8959 - Road Restore Telstra Other Road Items | (16,500) | 0 | Adjusted in line with trend to offset |
| 63 - Ancillary Facilities | 2628 - Road Restorations | 8961 - Road Rest. Waterboard Other Road Items | (12,500) | 0 | Adjusted in line with trend to offset |
| 63 - Ancillary Facilities | 2628 - Road Restorations | 8962 - Road Restorations AGL Other Road Items | 22,100 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2628 - Road Restorations | 8963 - Road Restoration-Other Other Road Items | 15,000 | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2632 - Standpipes Mtce & Repair | 0000 - No Project | (9,280) | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 2632 - Standpipes Mtce & Repair | 5781 - W'force Standpipe M&R | 41 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2632 - Standpipes Mtce & Repair | 5782 - Kurrajong Standpipe M&R | 1,095 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2632 - Standpipes Mtce & Repair | 5783 - Pitt Town Standpipe M&R | 141 | 0 | Adjusted in line with actuals |
| 63 - Ancillary Facilities | 2633 - Sundry Survey Works | 8951 - Sundry Survey & Design | (8,394) | 0 | Adjusted in line with trend |
| 63 - Ancillary Facilities | 4730 - Construct Footpaths | 9929 - Reconstruct failed footpaving-various locations | 0 | (51,862) | Reallocated to 1-54-4760-8978 Francis St |
| 64 - Ferry Operations | 1708 - Tender Documents | 0000 - No Project | (68) | 0 | Adjusted in line with actuals |
| 64 - Ferry Operations | 2540 - Lower Portland Ferry | 4231 - Lower Portland Ferry Contract | (50) | 0 | Adjusted to offset N.2619 |
| 64 - Ferry Operations | 2608 - HCC Land Rates - Residential | 6102 - L/Port'd Ferry Master Cottage Lwr Port'd | 6 | 0 | Adjusted in line with actuals |
| 64 - Ferry Operations | 2619 - Works Program - Building M&R | 6102 - L/Port'd Ferry Master Cottage Lwr Port'd | 112 | 0 | Adjusted in line with actuals |
| 67 - State Emergency Services | 1703 - GST Fuel Rebate | 0000 - No Project | (675) | 0 | Adjusted in line with trend |
| 67 - State Emergency Services | 2000 - Plant - Running Costs | 0000 - No Project | 9,000 | 0 | Adjusted in line with trend |
| 67 - State Emergency Services | 2422 - Telephone Expenses | 0000 - No Project | (1,518) | 0 | Adjusted in line with trend |
| 67 - State Emergency Services | 2559 - SES Operating Expenses | 5801 - SES Operating Budget Use | (5,001) | 0 | Adjusted in line with trend |
| 67 - State Emergency Services | 2593 - Contribution Emergency Mgt SES | 0000 - No Project | 1 | 0 | Adjusted in line with trend |
| 67 - State Emergency Services | 2601 - Electricity | 6168 - SES Building-Wilberforce | 3,000 | 0 | Adjusted in line with trend |
| 67 - State Emergency Services | 2602 - Water | 5801 - SES Operating Budget Use | 350 | 0 | Adjusted in line with trend |
| 67 - State Emergency Services | 2603 - Insurance | 6168 - SES Building-Wilberforce | (45) | 0 | Adjusted in line with trend |
| 67 - State Emergency Services | 4101 - Purchase of Plant | 0152 - SES Isuzu truck - Plant 152 | 0 | (891) | Adjusted in line with actuals |
| 67 - State Emergency Services | 4101 - Purchase of Plant | 0157 - SES Emergency vehicle-Plant 157 | 0 | 7,470 | Adjusted in line with actuals |
| 67 - State Emergency Services | 4901 - Building Construction | 6168 - SES Building-Wilberforce | 0 | 733 | Adjusted in line with actuals |
| 88 - Co Generation Project | 1163 - CoGen Electricity Income External | 1398 - P/W Comty Groups-Peppercorn Services Inc | (60) | 0 | Adjusted in line with actuals |
| 88 - Co Generation Project | 1163 - CoGen Electricity Income External | 6477 - Suite 2 Deerubin Centre - Curves Site | (272) | 0 | Adjusted in line with actuals |
| 88 - Co Generation Project | 1163 - CoGen Electricity Income External | 6479 - Deerubin Centre - Chapters Cafe Site | (681) | 0 | Adjusted in line with actuals |
| 88 - Co Generation Project | 1164 - CoGen Water Income External | 6394 - Old Hospital (Now Dist Benevolent Society) | 481 | 0 | Adjusted in line with actuals |
| 88 - Co Generation Project | 1164 - CoGen Water Income External | 6491 - Deerubin Centre - DOCS Site | (5,624) | 0 | Adjusted in line with actuals |
| 88 - Co Generation Project | 1165 - CoGen Hot & Chilled Water Inc Internal | 6480 - Hawkesbury Central Library (300GeorgeSt) Site | (45,000) | 0 | Adjusted in line with trend in C.15 Exp |
| 88 - Co Generation Project | 1165 - CoGen Hot & Chilled Water Inc Internal | 6481 - Hawkesbury Regional Gallery Site | (65,000) | 0 | Adjusted in line with trend in C.39 Exp |
| 88 - Co Generation Project | 2131 - OH&S Labour time | 0000 - No Project | 59 | 0 | Adjusted in line with actuals |
| 88 - Co Generation Project | 2600 - Gas | 6470 - Co Generation (Located at Deerubbin Cte) | (43,000) | 0 | Adjusted in line with trend |
| 88 - Co Generation Project | 2601 - Electricity | 6470 - Co Generation (Located at Deerubbin Cte) | 40,000 | 0 | Adjusted in line with trend |
| 88 - Co Generation Project | 2603 - Insurance | 6470 - Co Generation (Located at Deerubbin Cte) | (59) | 0 | Adjusted in line with actuals |
| 89 - Waste Management Facility | 1121 - Garbage Serv Chrg Business | 2201 - Garb Serv Chg Business Occupied 240L bin | (16) | 0 | Income greater than expected |
| 89 - Waste Management Facility | 1121 - Garbage Serv Chrg Business | 2204 - Garb Serv Chg Own Sund Waste Coll Chrg | (1,552) | 0 | Income greater than expected |
| 89 - Waste Management Facility | 1751 - Recycling Income | 2214 - Recycling Income Sale of Sand | (9,179) | 0 | Adjusted in line with actuals |
| 89 - Waste Management Facility | 2000 - Plant - Running Costs | 0000 - No Project | 4,218 | 0 | Running costs more than expected |
| 89 - Waste Management Facility | 2107 - Casuals | 0000 - No Project | 3,000 | 0 | Adjusted in line with trend |
| 89 - Waste Management Facility | 2111 - Superannuation | 0000 - No Project | 8,269 | 0 | Adjusted in line with trend |
| 89 - Waste Management Facility | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | (14,420) | 0 | Remove Budget-Salary budgeted on 2101 |
| 89 - Waste Management Facility | 2411 - Vehicle Expenses-Lease Back | 0000 - No Project | 79 | 0 | Adjusted in line with trend |
| 89 - Waste Management Facility | 3230 - Transfer from Tip Remediation Reserve | 0000 - No Project | 0 | (1,146) | Adjusted to match variances in exp |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|-----------------------------------------------|-------------------------------------------------------------|--------------------------------------------------|-----------------------|-------------------|-----------------------------------------|
| 89 - Waste Management Facility | 4230 - Transfer to Tip Remediation Reserve | 0000 - No Project | 0 | 10,747 | Adjusted to match variances in income |
| 92 - Parks Grants | 184T - Chain Of Ponds Res Rehab-Environ Trust | 7271 - Chain Of Ponds Res Rehab Project | (9,975) | 0 | Budget to match grant funds received |
| 92 - Parks Grants | 18RB - Greenspace-Conserve Mgt Plan-Argyle Bailey Res-DpPln | 6268 - Argyle Baileys Reserve Ebenezer | 20,000 | 0 | Works relating to this grant are not |
| 92 - Parks Grants | 18RD - Greenspace-OpenSpaceStrat-DpPlan-Gr 18RD | 9205 - Open Space & Recreation Strategy | (60,000) | 0 | New Grant funding from Dept of Planning |
| 92 - Parks Grants | 18RE - Gate repair-Sackville Mission-HNCMA-Gr 18RE | 8761 - Holmes Drive - (Cumberland Reach) | (4,545) | 0 | New Grant funding from HNCMA |
| 92 - Parks Grants | 18RG - McQuade Pk Masterplan & POM-DpPlann-Gr 18RG | 9206 - McQuade Park-Plan of Management | (5,000) | 0 | New Grant funding from Dept of Planning |
| 92 - Parks Grants | 2820 - Grant Funded Operational Exp | 7271 - Chain Of Ponds Res Rehab Project | 9,975 | 0 | Grant funds received-Refer Nat 184T |
| 92 - Parks Grants | 2820 - Grant Funded Operational Exp | 8761 - Holmes Drive - (Cumberland Reach) | 4,545 | 0 | HNCMA Grant funding-See N18RE |
| 92 - Parks Grants | 2821 - Grant Funded Consultancy Fees | 6268 - Argyle Baileys Reserve Ebenezer | (20,000) | 0 | Works are not proceeding |
| 92 - Parks Grants | 2821 - Grant Funded Consultancy Fees | 9205 - Open Space & Recreation Strategy | 60,000 | 0 | Grant funds (1-92-18RD-9205) |
| 92 - Parks Grants | 2821 - Grant Funded Consultancy Fees | 9206 - McQuade Park-Plan of Management | 5,000 | 0 | New Grant funding from Dept of Planning |
| 92 - Parks Grants | 3895 - Comm Building P'ship Prog-Dp Prem&Cab Gr 3895 | 6202 - Wilberforce Park Wilberforce | 0 | (24,000) | Grants received for 1-92-4820-6202 |
| 92 - Parks Grants | 38RF - Conserve Wk-Fountain Richmond Pk-Dp Plann | 7099 - Richmond Park | 0 | (14,000) | Conserv works Rich Pk fountain |
| 92 - Parks Grants | 4820 - Parks - Capital Grants Funded Projects | 6202 - Wilberforce Park Wilberforce | 0 | 24,000 | Works funded from 1-92-3895-6202 |
| 92 - Parks Grants | 4820 - Parks - Capital Grants Funded Projects | 7099 - Richmond Park | 0 | 14,000 | Conserv works Rich Pk fountain |
| 93 - Parks Plant | 1000 - Plant Surplus -PW Hire Earned | 0000 - No Project | 25,000 | 0 | Adjusted in line projected FY result |
| 93 - Parks Plant | 1002 - Plant Income - Leaseback | 0000 - No Project | (954) | 0 | Adjusted in line projected FY result |
| 93 - Parks Plant | 2000 - Plant - Running Costs | 0000 - No Project | 25,000 | 0 | Adjusted in line projected FY result |
| 93 - Parks Plant | 2300 - Depreciation Expense Plant | 0000 - No Project | 56,708 | 0 | Adjusted in line projected FY result |
| 93 - Parks Plant | 2411 - Vehicle Expenses-Lease Back | 0000 - No Project | (54) | 0 | Adjusted in line with trend |
| 93 - Parks Plant | 3101 - Sale of Plant | 0421 - Plant 421-Ride on mower Richmond Cemetery | 0 | (1,545) | Adjusted in line with actuals |
| 93 - Parks Plant | 3251 - Tfr from Rsve Carryovers Reserve | 0059 - Publicworks - Table Top - Plant 59 | 0 | 1,500 | To match adjustment on N4101 in Sep QR |
| 93 - Parks Plant | 3300 - Depreciation - Plant | 0000 - No Project | 0 | (56,708) | Adjusted in line projected FY result |
| 93 - Parks Plant | 4101 - Purchase of Plant | 0000 - No Project | 0 | (20,139) | Adjusted in line with actuals |
| 93 - Parks Plant | 4101 - Purchase of Plant | 0059 - Publicworks - Table Top - Plant 59 | 0 | (441) | Adjusted in line with actuals |
| 93 - Parks Plant | 4101 - Purchase of Plant | 0421 - Plant 421-Ride on mower Richmond Cemetery | 0 | (2,821) | Adjusted in line with actuals |
| 93 - Parks Plant | 4101 - Purchase of Plant | 0607 - Publicworks - Trailer - Plant 607 | 0 | 3,750 | Tfr from C.62 |
| 93 - Parks Plant | 4101 - Purchase of Plant | 0757 - Publicworks - Plant 757 | 0 | 1,289 | Tfr from C.62 as is Parks Plant |
| 95 - Parks Capital (Excluding Plant & Grants) | 3218 - Tfr from Rsve S94 Park Imp District | 7753 - Charles Kemp Memorial Lower Portland | 0 | (47,902) | Park Improvement-Funded by S94 Reserve |
| 95 - Parks Capital (Excluding Plant & Grants) | 3901 - Capital Contribution | 6302 - Bowen Mt Park Hall Extensions | 0 | 153 | Adjusted in line with actuals |
| 95 - Parks Capital (Excluding Plant & Grants) | 4810 - S94 Park Improvements | 7753 - Charles Kemp Memorial Lower Portland | 0 | 47,902 | Park Improvement Funded by S94 Reserve |
| 95 - Parks Capital (Excluding Plant & Grants) | 4824 - Park Improvements-IRP | 4892 - Boat Ramp upgrades | 0 | (30,000) | \$30,000 transfered to 1-95-4824-7215 |
| 95 - Parks Capital (Excluding Plant & Grants) | 4824 - Park Improvements-IRP | 7124 - McQuade Park | 0 | 20,000 | Budget Tfr from McQ Pk Fencing |
| 95 - Parks Capital (Excluding Plant & Grants) | 4824 - Park Improvements-IRP | 7215 - St Albans Tennis Courts | 0 | 30,000 | Transfered from 1-95-4824-4892 |
| 95 - Parks Capital (Excluding Plant & Grants) | 4824 - Park Improvements-IRP | 7733 - McQuade Park Fencing | 0 | (20,000) | Reallocated to McQuade Park bridge |
| 51 - Recreation | 2604 - Security | 6213 - H'bury Oasis Swimming Ctr Sth Windsor | 80 | 0 | Adjusted in line with actuals |
| 51 - Recreation | 2613 - HCC Sewer Rates | 6213 - H'bury Oasis Swimming Ctr Sth Windsor | 1,087 | 0 | Adjusted in line with actuals |
| 51 - Recreation | 2614 - Air Conditioning | 6213 - H'bury Oasis Swimming Ctr Sth Windsor | 1,615 | 0 | Adjusted in line with actuals |
| 51 - Recreation | 2616 - HCC Garbage Rates | 6213 - H'bury Oasis Swimming Ctr Sth Windsor | 142 | 0 | Adjusted in line with actuals |
| 51 - Recreation | 3104 - Sale Admin Furn & Equip | 0000 - No Project | 0 | (3,125) | Adjusted in line with actuals |
| 51 - Recreation | 4901 - Building Construction | 6213 - H'bury Oasis Swimming Ctr Sth Windsor | 0 | (1,357) | Adjusted to offset P.6326 & P.6318 |
| 51 - Recreation | 4901 - Building Construction | 6318 - Indoor Sports Stadium South Windsor | 0 | 930 | Adjusted in line with actuals |
| 51 - Recreation | 4901 - Building Construction | 6326 - Gym Expansion | 0 | 427 | Adjusted in line with actuals |
| 66 - Fire Control | 1703 - GST Fuel Rebate | 0000 - No Project | (800) | 0 | Adjusted in line with trend |
| 66 - Fire Control | 2553 - Contribution Bush Fire Fight Fund | 0000 - No Project | (9,875) | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2602 - Water | 6063 - F'mans Reach Bush Fire Shed F'mans Reach | 200 | 0 | Adjusted in line with trend |
| 66 - Fire Control | 2602 - Water | 6136 - Oakville Bush Fire Shed Oakville | 200 | 0 | Adjusted in line with trend |
| 66 - Fire Control | 2602 - Water | 6201 - Wilberforce Offices Wilberforce | 1,000 | 0 | Adjusted in line with trend |
| 66 - Fire Control | 2603 - Insurance | 4267 - Fire Control Op Exp Insurance | (2,220) | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|-----------------------|--------------------------------------------|-------------------------------------------------|-----------------------|-------------------|-----------------------------------|
| 66 - Fire Control | 2603 - Insurance | 6201 - Wilberforce Offices Wilberforce | 183 | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2609 - Cleaning | 0000 - No Project | 2,000 | 0 | Adjusted in line with trend |
| 66 - Fire Control | 2609 - Cleaning | 6201 - Wilberforce Offices Wilberforce | 600 | 0 | Adjusted in line with trend |
| 66 - Fire Control | 2614 - Air Conditioning | 6201 - Wilberforce Offices Wilberforce | 11,500 | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2615 - Vandalism Repairs | 4260 - Fire Control Op Exp Station Maintenance | 114 | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2615 - Vandalism Repairs | 6279 - Tiningi Comm'y Ctr Bligh Park Bligh Park | (6) | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2616 - HCC Garbage Rates | 6031 - Blax'd Ridge Bushfire Shed Blax'd Ridge | 28 | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2616 - HCC Garbage Rates | 6068 - Glossodia Bush Fire Shed Glossodia | 32 | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2616 - HCC Garbage Rates | 6089 - Kurrajong Bush Fire Station Kurrajong | 32 | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2616 - HCC Garbage Rates | 6098 - Lwr Mac'd BushFire Shed W'mans Ferry | 32 | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2616 - HCC Garbage Rates | 6136 - Oakville Bush Fire Shed Oakville | 64 | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2616 - HCC Garbage Rates | 6182 - Tennyson Bush Fire Shed East Kurrajong | 32 | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 2616 - HCC Garbage Rates | 6337 - Headquarter Bush Fire Station Bligh Park | (1,146) | 0 | Adjusted in line with actuals |
| 66 - Fire Control | 3101 - Sale of Plant | 0817 - Plant 817-South 2 Fire Control | 0 | (2,636) | Adjusted in line with actuals |
| 66 - Fire Control | 4101 - Purchase of Plant | 0817 - Plant 817-South 2 Fire Control | 0 | 1,830 | Adjusted in line with actuals |
| 66 - Fire Control | 4101 - Purchase of Plant | 4295 - Changeover Group Captain Vehicle | 0 | (1,544) | Adjusted in line with actuals |
| 66 - Fire Control | 4632 - Fire Stations | 6201 - Wilberforce Offices Wilberforce | 0 | (4,905) | Adjusted to offset 6-66-2614-6201 |
| 80 - Sewerage Schemes | 1000 - Plant Surplus -PW Hire Earned | 0000 - No Project | (26,163) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 1127 - Sewer Rates Residential Connected | 0000 - No Project | (460) | 0 | Income greater than expected |
| 80 - Sewerage Schemes | 1129 - Sewer Rates Business Connected | 0000 - No Project | (3,537) | 0 | Income greater than expected |
| 80 - Sewerage Schemes | 1135 - Pensioner Rebate Subsidy Rebate | 0000 - No Project | 853 | 0 | Rebate greater than expected |
| 80 - Sewerage Schemes | 1137 - Pensioner Rebate Subsidy Cnl Rebate | 0000 - No Project | 1,480 | 0 | Rebate greater than expected |
| 80 - Sewerage Schemes | 1157 - Other Rents & Leases | 6471 - 91 WindsorRd Lot1 DP656975 McGrathsHill | (250) | 0 | Income not expected |
| 80 - Sewerage Schemes | 1601 - Interest Income | 0000 - No Project | 75,278 | 0 | Budget not required on this line |
| 80 - Sewerage Schemes | 1703 - GST Fuel Rebate | 0000 - No Project | (207) | 0 | Income greater than expected |
| 80 - Sewerage Schemes | 1770 - Sewer Connections | 5900 - Sewer Connection General Income | (1,269) | 0 | Income greater than expected |
| 80 - Sewerage Schemes | 2108 - Travelling | 0000 - No Project | 278 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 0000 - No Project | 300 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 5935 - Treatment Works - McGraths Hill | (71) | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 5936 - Treatment Works-South Windsor | (822) | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 5955 - Sewer M & R Catchment C | 42 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 5959 - Sewer M & R Catchment G | 146 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 5961 - Sewer M & R Catchment J | 148 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 5963 - Sewer M & R Catchment L | 146 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 5970 - Sewer M & R Catchment S | 146 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 5976 - Scheyville W&S M&R S'ville Water & Sew | 244 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2422 - Telephone Expenses | 6235 - SCADA Computer-Sewer | 929 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2601 - Electricity | 5930 - Energy Costs - Pumping St McGraths Hill | 6,512 | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2601 - Electricity | 5932 - Energy Costs - Pumping St | (6,618) | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2601 - Electricity | 5981 - Pump Statns M&R Fairey Rd Rising Main P | 106 | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2608 - HCC Land Rates - Residential | 5637 - Sewer Pump Station 'T' | 456 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2613 - HCC Sewer Rates | 5946 - Sewer Pump Station 'N' | 24 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2613 - HCC Sewer Rates | 5955 - Sewer M & R Catchment C | 24 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2613 - HCC Sewer Rates | 5993 - Generator - Pump Station 'I' | 23 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2613 - HCC Sewer Rates | 6238 - Mulgrave Road McGraths Hill | 86 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2613 - HCC Sewer Rates | 6469 - Sewer pump station 'G' | 24 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2613 - HCC Sewer Rates | 9204 - Sewer Pump Station 'L' | 24 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2616 - HCC Garbage Rates | 5637 - Sewer Pump Station 'T' | 102 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2616 - HCC Garbage Rates | 5949 - Sewer Pump Station 'S' | 9 | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|------------------------------------------|--------------------------------------------------------------|------------------------------------------------|-----------------------|-------------------|-----------------------------------------|
| 80 - Sewerage Schemes | 2616 - HCC Garbage Rates | 5993 - Generator - Pump Station 'I' | 9 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5935 - Treatment Works - McGraths Hill | 1,530 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5936 - Treatment Works-South Windsor | 6,598 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5950 - Sewer M & R APV Sewer M&R | 472 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5951 - Sewer M & R Sewers M & R | 10,665 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5952 - Sewer M & R Emergency Rising Main M | (4,475) | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5953 - Sewer M & R Cathcment A | 17,623 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5954 - Sewer M & R Catchment B | (4,475) | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5955 - Sewer M & R Catchment C | 50,089 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5956 - Sewer M & R Catchment D | (2,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5957 - Sewer M & R Catchment E | (2,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5958 - Sewer M & R Catchment F | (3,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5959 - Sewer M & R Catchment G | 8,105 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5960 - Sewer M & R Catchment I | 2,855 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5961 - Sewer M & R Catchment J | (1,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5962 - Sewer M & R Catchment K | (4,475) | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5963 - Sewer M & R Catchment L | (3,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5964 - Sewer M & R Catchment M | (2,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5965 - Sewer M & R Catchment N | (3,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5966 - Sewer M & R Catchment O | (3,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5967 - Sewer M & R Catchment P | 1,284 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5968 - Sewer M & R Catchment Q | (4,475) | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5969 - Sewer M & R Catchment R | (3,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5970 - Sewer M & R Catchment S | (3,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5971 - Sewer M & R Catchment T | (4,475) | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5972 - Sewer M & R Catchment U | (3,475) | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5973 - Sewer M & R Catchment W | (4,475) | 0 | Adjusted in line with trend |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5976 - Scheyville W&S M&R S'ville Water & Sew | 183 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2932 - Sewer M & R | 5980 - Pump Statns M&R Bicentennial Park | 722 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2939 - Effluent Testing | 0000 - No Project | 1,673 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2939 - Effluent Testing | 5953 - Sewer M & R Cathcment A | 365 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2939 - Effluent Testing | 5962 - Sewer M & R Catchment K | 111 | 0 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 2948 - Pasture Improve Program | 0000 - No Project | 4,914 | 0 | Expenditure greater than expected |
| 80 - Sewerage Schemes | 2950 - Effluent Reuse Windsor STP | 5935 - Treatment Works - McGraths Hill | 181 | 0 | Expenditure not expected |
| 80 - Sewerage Schemes | 2950 - Effluent Reuse Windsor STP | 5936 - Treatment Works-South Windsor | 66 | 0 | Expenditure not expected |
| 80 - Sewerage Schemes | 3101 - Sale of Plant | 0121 - Plant 121 | 0 | (16,954) | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 3201 - Tfr from Rsve Capital - Sewer | 0000 - No Project | 0 | (14,742) | Adjusted to match variations in Capex |
| 80 - Sewerage Schemes | 3229 - Tfr from Rsve Sewer Operating Reserve | 0000 - No Project | 0 | (49,628) | Adjusted to match variations in Op Exp |
| 80 - Sewerage Schemes | 4101 - Purchase of Plant | 0424 - M/F Tractor NMP984 | 0 | 6,727 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 4201 - TFR to Rsve Capital - Sewer | 0000 - No Project | 0 | 16,954 | Adjusted to match variations in Cap Inc |
| 80 - Sewerage Schemes | 4229 - TFR to Rsve Sewer Operating Reserve | 0000 - No Project | 0 | (45,725) | Adjusted to match variations in Op Inc |
| 80 - Sewerage Schemes | 4953 - Sewer Rehabilitation | 5887 - Sewer Rehab'n Reticulation Mns General | 0 | 6,818 | Adjusted in line with actuals |
| 80 - Sewerage Schemes | 4953 - Sewer Rehabilitation | 9771 - Sewer pipe relining program | 0 | (6,818) | Adjusted in line with trend |
| 80 - Sewerage Schemes | 4955 - Treatment Works Upgrade | 5879 - SWSTP-Wet weather balance pond pipework | 0 | 8,015 | Adjusted in line with actuals |
| 96 - South Windsor Effluent Reuse Scheme | 1601 - Interest Income | 1542 - Interest Earned on Reserves | (14,390) | 0 | Adjusted in line with actuals |
| 96 - South Windsor Effluent Reuse Scheme | 2310 - Depreciation Expense Sewer network | 0000 - No Project | 4,500 | 0 | Adjusted in line with trend |
| 96 - South Windsor Effluent Reuse Scheme | 2407 - Consultancy Fees | 3502 - South Windsor Effluent Reuse Scheme | 13,913 | 0 | Adjusted in line with actuals |
| 96 - South Windsor Effluent Reuse Scheme | 3238 - Transfer from Sth Windsor Effluent Reuse Scheme Reser | 0000 - No Project | 0 | (13,913) | Adjusted in line with actuals |
| 96 - South Windsor Effluent Reuse Scheme | 3310 - Depreciation Sewer network | 0000 - No Project | 0 | (4,500) | Adjusted in line with trend |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|------------------------------------------|--------------------------------------------------------------|-------------------------------------------------|-----------------------|-------------------|------------------------------------------|
| 96 - South Windsor Effluent Reuse Scheme | 4238 - Transfer to Sth Windsor Effluent Reuse Scheme Reserve | 1542 - Interest Earned on Reserves | 0 | 14,390 | Adjusted in line with trend |
| 97 - S64 Sewer Works | 1601 - Interest Income | 1561 - Interest Revenue-S64 Sewer Reserve | 29,952 | 0 | Reverse Budget-No interest earned |
| 97 - S64 Sewer Works | 2310 - Depreciation Expense Sewer network | 0000 - No Project | 37,500 | 0 | Adjusted in line projected FY result |
| 97 - S64 Sewer Works | 3310 - Depreciation Sewer network | 0000 - No Project | 0 | (37,500) | Adjusted in line projected FY result |
| 97 - S64 Sewer Works | 3903 - Contributions-Sewer S64 - Other | 5902 - Sewer Connection Developers Contribution | 0 | 230,000 | Adjusted in line with trend |
| 97 - S64 Sewer Works | 4264 - TRF to Rsvs S64 Sewerage Contributions | 1561 - Interest Revenue-S64 Sewer Reserve | 0 | (29,952) | Reverse budget-No Interest earned |
| 97 - S64 Sewer Works | 4264 - TRF to Rsvs S64 Sewerage Contributions | 5902 - Sewer Connection Developers Contribution | 0 | (230,000) | Adjusted to match variances in income |
| TOTAL | | | 161,355 | (197,791) | |
| CITY PLANNING | | | | | |
| 12 - Community Administration | 1863 - Community Worker-Salaries Subsidy Grants | 4047 - Community Worker Salaries | (2,761) | 0 | Adjusted in line with actuals |
| 12 - Community Administration | 186D - Aged and Disabled Officer-Dep of Age | 4048 - Aged and Disabled Worker | (170) | 0 | Adjusted in line with actuals |
| 12 - Community Administration | 187F - International Womens day-NSW Prem Dept | 5139 - International Womens Day | (1,000) | 0 | Grant funding approval received |
| 12 - Community Administration | 187U - Alive&Well Volunteer Driver Prog-Cancer Cnl NSW | 5438 - Volunteer Driver Program | 18,182 | 0 | Grant funding approval received |
| 12 - Community Administration | 2115 - Vacancy Discount | 0000 - No Project | (2,675) | 0 | Adjusted in line with actuals |
| 12 - Community Administration | 2116 - Contractors | 6421 - Peppercorn Place Windsor | (2,100) | 0 | Adjusted to offset N.2429 |
| 12 - Community Administration | 2402 - Sundry Expenses | 4049 - Community Access Worker | (1,324) | 0 | Adjusted in line with trend |
| 12 - Community Administration | 2402 - Sundry Expenses | 6421 - Peppercorn Place Windsor | (2,700) | 0 | Predominantly for bottled water |
| 12 - Community Administration | 2422 - Telephone Expenses | 6229 - Richmond NHC Hall 3 | (300) | 0 | Adjusted in line with trend |
| 12 - Community Administration | 2422 - Telephone Expenses | 6421 - Peppercorn Place Windsor | 5,900 | 0 | Adjusted in line with trend |
| 12 - Community Administration | 2492 - Comty Services Program Expenses | 2293 - Governor Macquarie 2010 Celebration | 2,100 | 0 | Adjusted in line with actuals |
| 12 - Community Administration | 2492 - Comty Services Program Expenses | 5139 - International Womens Day | 1,000 | 0 | Funded by grant - see N.187F |
| 12 - Community Administration | 2602 - Water | 6142 - Pound Cottage McGraths Hill | (169) | 0 | Adjusted in line with actuals |
| 12 - Community Administration | 2602 - Water | 6148 - Richmond Band Room137 March St Richmond | 490 | 0 | Adjusted in line with trend |
| 12 - Community Administration | 2604 - Security | 6421 - Peppercorn Place Windsor | (400) | 0 | Reduced for \$25 for patrols & \$400 p.a |
| 12 - Community Administration | 2605 - Maintenance - Furniture & Fittings | 6421 - Peppercorn Place Windsor | (446) | 0 | Reduced to \$652 every 6 months tests |
| 12 - Community Administration | 2606 - Maintenance - Buildings | 6421 - Peppercorn Place Windsor | (850) | 0 | Part transfer to N.2607 |
| 12 - Community Administration | 2607 - Maintenance - Plant & Equipment | 6229 - Richmond NHC Hall 3 | 290 | 0 | Adjusted in line with actuals |
| 12 - Community Administration | 2607 - Maintenance - Plant & Equipment | 6391 - Yarramundi Community Centre Yarramundi | 550 | 0 | Adjusted in line with actuals |
| 12 - Community Administration | 2607 - Maintenance - Plant & Equipment | 6421 - Peppercorn Place Windsor | 850 | 0 | Tfr from N.2606 |
| 12 - Community Administration | 2615 - Vandalism Repairs | 6229 - Richmond NHC Hall 3 | 40 | 0 | Adjusted in line with actuals |
| 12 - Community Administration | 2765 - Section 356 Expenditure | 5151 - S356 Exp S356 Donations | 7,000 | 0 | As per Council Resolution (79351) |
| 12 - Community Administration | 2820 - Grant Funded Operational Exp | 5438 - Volunteer Driver Program | 18,182 | 0 | Grant funding approval received |
| 12 - Community Administration | 2986 - Museum Program Expenses | 5139 - International Womens Day | 1,000 | 0 | Grant funding received-Refer Nat 187F |
| 31 - Building Control | 1311 - Construction Certificates | 1120 - Construct Certific- Construction | 8,000 | 0 | Adjusted in line with actuals |
| 31 - Building Control | 1799 - Sundry Income | 1148 - Photocopying & Scanning | (198) | 0 | Adjusted in line with actuals |
| 31 - Building Control | 2111 - Superannuation | 2225 - Superannuation-Retirement Scheme | (13,000) | 0 | Adjusted in line with actuals |
| 31 - Building Control | 2115 - Vacancy Discount | 0000 - No Project | (3,090) | 0 | Adjusted in line with actuals |
| 31 - Building Control | 2402 - Sundry Expenses | 0000 - No Project | 287 | 0 | Adjusted in line with actuals |
| 31 - Building Control | 2456 - Employment Agencies | 0000 - No Project | 2,550 | 0 | Adjusted in line with actuals |
| 32 - Development Control | 1320 - Subdivision Fees | 1161 - Subdivision Fee Security&Inspect Eng | (7,000) | 0 | Adjusted in line with actuals |
| 32 - Development Control | 1321 - Development Application | 1195 - Develop Application -Other fees | 30,000 | 0 | Adjusted in line with actuals |
| 32 - Development Control | 1322 - Sect 149 Certificates | 1218 - Sect 149 Certificates -Part (5) | 13,500 | 0 | Adjusted in line with actuals |
| 32 - Development Control | 1326 - Sundry Develop Income | 1188 - S/Development Cancellation Admin Fee | (53) | 0 | Adjusted in line with actuals |
| 32 - Development Control | 1360 - Agricultural Fees | 1696 - Tree Removal Application Fees | (792) | 0 | Adjusted in line with actuals |
| 32 - Development Control | 1931 - S94 Plan Administration Fees Income | 0000 - No Project | (25,146) | 0 | Adjusted in line with actuals |
| 32 - Development Control | 2107 - Casuals | 0000 - No Project | (1,528) | 0 | Adjusted in line with trend |
| 32 - Development Control | 2115 - Vacancy Discount | 0000 - No Project | (4,435) | 0 | Adjusted in line with actuals |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|-------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------|-------------------|----------------------------------------|
| 32 - Development Control | 2405 - Contribution to outside bodies | 4092 - Cont.Planning & Env Commi | (1,264) | 0 | Adjusted in line with actuals |
| 32 - Development Control | 2407 - Consultancy Fees | 0000 - No Project | 3,373 | 0 | Adjusted in line with actuals |
| 32 - Development Control | 2419 - General Office Expenditure | 0000 - No Project | (1,000) | 0 | Adjusted in line with trend |
| 32 - Development Control | 3950 - S94 Contrib Catch 1 Community Facilities | 0000 - No Project | 0 | (520) | Adjusted in line with actuals |
| 32 - Development Control | 4208 - TFR to Rsvs S94 Comm Facilities Catch 1 | 0000 - No Project | 0 | 520 | Adjusted in line with actuals |
| 32 - Development Control | 4225 - Tfr To S94 Plan Administration Reserve | 0000 - No Project | 0 | 25,146 | Adjusted in line with variances in inc |
| 33 - Sewerage Management Facilities | 1310 - Septic Tank Permits | 0000 - No Project | (7,745) | 0 | Adjusted in line with actuals |
| 33 - Sewerage Management Facilities | 1351 - Inspection Fees | 0000 - No Project | 61,418 | 0 | Adjusted in line with trend |
| 33 - Sewerage Management Facilities | 1351 - Inspection Fees | 9978 - Decommission Septic Tank Fee | (48,000) | 0 | Adjusted in line with trend |
| 33 - Sewerage Management Facilities | 2000 - Plant - Running Costs | 0000 - No Project | (2,100) | 0 | Adjusted in line with trend |
| 33 - Sewerage Management Facilities | 2115 - Vacancy Discount | 0000 - No Project | (1,618) | 0 | Adjusted in line with actuals |
| 33 - Sewerage Management Facilities | 2402 - Sundry Expenses | 0000 - No Project | 1,050 | 0 | Adjusted in line with trend |
| 35 - Health Services | 1310 - Septic Tank Permits | 0000 - No Project | (49) | 0 | Adjusted in line with actuals |
| 35 - Health Services | 2110 - Overtime | 0000 - No Project | (1,500) | 0 | Adjusted in line with trend |
| 35 - Health Services | 2115 - Vacancy Discount | 0000 - No Project | (2,581) | 0 | Adjusted in line with actuals |
| 35 - Health Services | 2402 - Sundry Expenses | 0000 - No Project | (664) | 0 | Adjusted to offset variances in C.33 |
| 35 - Health Services | 2402 - Sundry Expenses | 1257 - Food Handling Education Course | (430) | 0 | Adjusted to offset variances in C.33 |
| 35 - Health Services | 2662 - Infringement Processing Expenses | 0000 - No Project | 340 | 0 | Adjusted in line with actuals |
| 36 - Pollution Control | 2402 - Sundry Expenses | 4923 - Sund Poll Cntl Clean up Australia Day | 9,900 | 0 | Adjusted in line with actuals |
| 37 - Regulation & Enforcement | 1318 - Sign Registration | 0000 - No Project | (932) | 0 | Adjusted in line with actuals |
| 37 - Regulation & Enforcement | 1341 - Fines & Penalties | 3984 - Tree removal-HCC v 78 Greens Rd Lr Portland | (5,000) | 0 | Adjusted in line with actuals |
| 37 - Regulation & Enforcement | 2107 - Casuals | 0000 - No Project | (4,000) | 0 | Adjusted to offset C.49 |
| 37 - Regulation & Enforcement | 2112 - Allowances - Recurring | 0000 - No Project | 8,132 | 0 | Adjusted in line with actuals |
| 37 - Regulation & Enforcement | 2115 - Vacancy Discount | 0000 - No Project | (1,848) | 0 | Adjusted in line with actuals |
| 37 - Regulation & Enforcement | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | (7,500) | 0 | Salary budgeted in N.2101 |
| 37 - Regulation & Enforcement | 2402 - Sundry Expenses | 0000 - No Project | 1,000 | 0 | Adjusted in line with actuals |
| 37 - Regulation & Enforcement | 2567 - Police Fines & Processing | 0000 - No Project | (700) | 0 | Adjusted in line with trend |
| 38 - Animal Control | 2000 - Plant - Running Costs | 0000 - No Project | (409) | 0 | Adjusted in line with trend |
| 38 - Animal Control | 2112 - Allowances - Recurring | 0000 - No Project | 350 | 0 | Adjusted in line with trend (award) |
| 38 - Animal Control | 2115 - Vacancy Discount | 0000 - No Project | (2,620) | 0 | Adjusted in line with actuals |
| 38 - Animal Control | 2603 - Insurance | 6252 - Dog Pound McGraths Hill | (9) | 0 | Adjusted in line with actuals |
| 38 - Animal Control | 2606 - Maintenance - Buildings | 6252 - Dog Pound McGraths Hill | 68 | 0 | Adjusted in line with actuals |
| 38 - Animal Control | 2720 - Impound & Control Expense | 4002 - Advert Exps Advertising-External Servs | (400) | 0 | Adjusted in line with trend |
| 43 - City Planning | 1799 - Sundry Income | 0000 - No Project | (82) | 0 | Adjusted in line with actuals |
| 43 - City Planning | 1799 - Sundry Income | 1181 - S/Development Application - Vary LEP | (25,760) | 0 | App Fees for Prep of LEPs |
| 43 - City Planning | 1869 - Comm Strategic Planner Subsidy-DOCS | 4043 - Community Administration | (263) | 0 | Adjusted in line with actuals |
| 43 - City Planning | 2101 - Salaries | 2275 - Waste Education Expenses | 12,806 | 0 | Funded by Waste & Sust Improve Prog |
| 43 - City Planning | 2102 - Annual Leave | 2275 - Waste Education Expenses | 1,109 | 0 | Funded by Waste & Sust Improve Prog |
| 43 - City Planning | 2103 - Sick Leave | 2275 - Waste Education Expenses | 554 | 0 | Funded by Waste & Sust Improve Prog |
| 43 - City Planning | 2111 - Superannuation | 2275 - Waste Education Expenses | 1,302 | 0 | Funded by Waste & Sust Improve Prog |
| 43 - City Planning | 2115 - Vacancy Discount | 0000 - No Project | (3,289) | 0 | Adjusted in line with actuals |
| 43 - City Planning | 2407 - Consultancy Fees | 0478 - Strategic Plan Review | (25,000) | 0 | Tfr to P.3505 |
| 43 - City Planning | 2407 - Consultancy Fees | 3505 - National Dredging Investigations | 32,500 | 0 | Tfr from P.0478 & P.4887 |
| 43 - City Planning | 2407 - Consultancy Fees | 4887 - Residential Strategy | (7,500) | 0 | Tfr part to P.3505 |
| 43 - City Planning | 2596 - Waste Sustainability Improvement Prog | 2275 - Waste Education Expenses | (15,771) | 0 | Move budget to Salary Naturals |
| 43 - City Planning | 2596 - Waste Sustainability Improvement Prog | 6213 - H'bury Oasis Swimming Ctr Sth Windsor | (49,917) | 0 | Budget transferred to N.4956 |
| 43 - City Planning | 4959 - Waste Sustainability Improvement Program | 6213 - H'bury Oasis Swimming Ctr Sth Windsor | 0 | 49,917 | Budget transferred to N.2556 |
| 44 - Road Safety Programs | 2115 - Vacancy Discount | 0000 - No Project | (638) | 0 | Adjusted in line with actuals |
| 49 - Parking Patrol | 1407 - Income-Infringements | 0000 - No Project | 10,000 | 0 | Adjusted in line with trend |



QUARTERLY BUDGET VARIATION 2010/11 - DETAILS
3rd Quarter 2010/11 Review

| Component | Natural | Project | Operational Variation | Capital Variation | Explanation for Variation |
|--------------------------------|--------------------------------------------------|-----------------------------------------------|-----------------------|-------------------|----------------------------------------|
| 49 - Parking Patrol | 2107 - Casuals | 0000 - No Project | 10,000 | 0 | \$4K offset by reduction in C.37 |
| 49 - Parking Patrol | 2108 - Travelling | 0000 - No Project | 1,000 | 0 | Adjusted in line with trend |
| 49 - Parking Patrol | 2110 - Overtime | 0000 - No Project | (750) | 0 | Adjusted in line with trend |
| 49 - Parking Patrol | 2112 - Allowances - Recurring | 0000 - No Project | (550) | 0 | Adjusted in line with trend |
| 49 - Parking Patrol | 2115 - Vacancy Discount | 0000 - No Project | (851) | 0 | Adjusted in line with actuals |
| 49 - Parking Patrol | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | (3,000) | 0 | Salary budgeted in N.2101 |
| 49 - Parking Patrol | 2662 - Infringement Processing Expenses | 5424 - Parking Patrol-Street Parking | 42,900 | 0 | Adjusted in line with trend |
| 49 - Parking Patrol | 2662 - Infringement Processing Expenses | 5425 - Parking Patrol-Car Parking | (49,600) | 0 | Corrected budget - no actuals PY1 or 2 |
| 91 - Customer Service | 2115 - Vacancy Discount | 0000 - No Project | (4,110) | 0 | Adjusted in line with actuals |
| 94 - Section 94A Funding | 3948 - S94A Contributions | 0000 - No Project | 0 | 180,000 | Adjusted in line with trend |
| 94 - Section 94A Funding | 4269 - Transfer to S94A Reserve | 0000 - No Project | 0 | (180,000) | Adjusted in line with trend |
| 81 - Domestic Waste Management | 1109 - Domestic Waste Charges | 0000 - No Project | 2,670 | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 1109 - Domestic Waste Charges | 2202 - Garb Serv Chg Own Resident'l 120L | 342 | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 1109 - Domestic Waste Charges | 2206 - Garb Serv Chg Own 240L | (4,220) | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 1122 - Residential Availability Charge | 0000 - No Project | 1,481 | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 1123 - Govt Pensioner Rebate | 0000 - No Project | 3,329 | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 1601 - Interest Income | 1542 - Interest Earned on Reserves | (9,677) | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 1758 - Kerbside bulk waste collection Income | 0000 - No Project | (125) | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 1761 - Collection of Waste | 2244 - Orphan Waste Disposal - Asbestos | (1,727) | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 2112 - Allowances - Recurring | 0000 - No Project | 4,000 | 0 | Adjusted in line with trend |
| 81 - Domestic Waste Management | 2119 - Public Holidays for Non Budgeted Salaries | 0000 - No Project | (14,255) | 0 | Salary budgeted in N.2101 |
| 81 - Domestic Waste Management | 2411 - Vehicle Expenses-Lease Back | 0000 - No Project | 3,360 | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 2960 - Sundry Collection Expense | 2264 - Sund Coll Exp Roadside Litter Clean-up | 40,000 | 0 | Adjusted in line with trend |
| 81 - Domestic Waste Management | 2961 - Waste Education Expenses | 2275 - Waste Education Expenses | 775 | 0 | Adjusted in line with actuals |
| 81 - Domestic Waste Management | 2965 - Kerbside bulk waste collection Expense | 0000 - No Project | 30,300 | 0 | Adjusted in line with trend |
| 81 - Domestic Waste Management | 3203 - Tfr from Rsve Waste Management Reserve | 0000 - No Project | 0 | (64,180) | Adjusted to match variances in exp |
| 81 - Domestic Waste Management | 4203 - TFR to Rsve Waste Management Reserve | 0000 - No Project | 0 | 6,200 | Adjusted to match variances in income |
| 81 - Domestic Waste Management | 4203 - TFR to Rsve Waste Management Reserve | 1542 - Interest Earned on Reserves | 0 | 1,727 | Adjusted to match variances in income |
| TOTAL | | | 16,389 | 18,810 | |
| Total (Surplus)/Deficit | | | (371,618) | 371,618 | |

NET (SURPLUS)/DEFICIT

0

Part 4

Management Plan Performance





LOOKING AFTER PEOPLE AND PLACE

In 2030 we want Hawkesbury to be a place where we have:

A community in which the area's character is preserved and lifestyle choices are provided with sustainable planned, well serviced development, within strongly connected, safe and friendly neighbourhoods.

- Component 12 - Community Administration Services
- Component 15 - Library
- Component 30 - Heritage
- Component 31 - Building Control
- Component 32 - Development Control
- Component 37 - Development Control & Regulation
- Component 39 - Gallery
- Component 43 - Strategic Planner- Community
- Component 43 - Strategic Planner- Land Use
- Component 43 - Strategic Planning Co-ordinator
- Component 49 - Parking Control
- Component 51 - Recreation
- Component 59 - Administrative Building
- Component 60 - Community Building
- Component 61 - Works Depot
- Component 66 - Fire Control
- Component 67 - Emergency Services
- Component 79 - Museum





| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Community Administration Services - Component 12 | | Officer: Executive Manager - Community Partnerships | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Manage grants and donations programs. | 1.1 Available funds distributed in compliance with Community Sponsorship Policy. | Respond to enquiries within 5 working days and achieve required milestones for operation of grants and donations programs. | All enquiries responded to within 5 days. Funds distributed in compliance with the Community Sponsorship Policy. \$1,000- distributed in Round 3 of program. Total distributed year to date \$62,672.00. |
| 2. Resource and support the planning of activities and events which celebrate community diversity and promote community harmony. | 2.1 Level of sponsorship provided. | Sponsorship agreements executed for events and activities within NSW Govt time frame. | Achieved YTD - Community events supported Seniors Week, Youth Week and International Women's Day. |
| 3. Identify funding options to establish programs to improve community linkages and meet the social, health, safety, leisure and cultural needs of the community. | 3.1 Source external investments to expand establish services and activities. | 10% growth in community service grant receipts. | Funding applications for \$703, 607 under Healthy Communities Initiative lodged. \$20,000 in funding secured from Cancer Council to deliver volunteer driver transport program. |
| 4. Work in conjunction with community and user groups to market and promote usage of community facilities. | 4.1 Increase utilisation of community facilities. | Increase utilisation by 5% (using 2010 as benchmark). | 8 meetings with members of community committees managing Council owned community facilities to discuss usage. 10 requests for assistance in management issues. |
| 5. Provide Property Management Services for Council's community facilities portfolio. | 5.1 Properties maintained to required standard. | Property maintenance requests responded to within 3 working days. | 56 property maintenance requests responded to within 3 working days. 2 AGMS attended. |
| 6. Provide corporate governance and financial services to externally funded services operated by delegated managing agents (Peppercorn Services) | 6.1 Achieve all funding and statutory requirements as negotiated. | Contracted outputs achieved. No breaches of funding and statutory provisions. | Ongoing (100% YTD - no breaches of funding and statutory provisions). |
| 7. Develop and implement community participation and partnership programs. | 7.1 Investigate youth participation strategies based on recommendations of Youth Summit. | Youth Participation Strategies identified. | Ongoing - Youth Participation Officer engaging with youth coalitions and undertaking feasibility study of youth participation options. |
| 8. Community Plans reviewed and updated. | 8.1 Develop ageing profile of Hawkesbury to assist in service development and planning. | Draft profile by May 2011. | Due to workload constraints this item has been deferred. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Library - Component 15 | | Officer: Manager Cultural Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide a free, accessible and well resourced public library service to the people of the City of the Hawkesbury as well as the wider community. | 1.1 Library Service is promoted to increase awareness and use by the community. | 200,000 library visitors per year. | Exceeded target by 9.32% with 163,978 people visiting both libraries during Jul - Mar. |
| | | 40% of LGA population are library members. | Exceeded target: Membership is 37,375 which is approximately 58.81% of the Hawkesbury population (63,552), which is above the baseline suggested by the State Library of NSW. |
| | | 300,000 loans per year. | Exceeded target: 235,893 items loaned during Jul - Mar, which is 4.84% above target. |
| 2. Encourage community participation in lifelong learning. | 2.1 Community access to the latest collections and technology is enhanced. | A digital media library resource is established. | On target for digital resources development. |
| | | PC use is 60% of total available time. | PC utilisation for Jul - Mar was 51.73% of total available time which was 37,573 computer bookings recorded for both libraries. |
| 3. Promote community use of the Cultural Precinct. | 3.1 Community use of the Cultural Precinct is enhanced by developing library activities and a volunteer program. | A quarterly program of library activities is established. | Achieved - Quarterly programs have been published in print and online media. |
| | | Maintain an active and well trained volunteer base of 30. | 34 volunteers currently active in the library service. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|---------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| Heritage - Component 30 | | Officer: Planning Manager | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide Heritage Advice to the Public. | 1.1 Meet demand for Heritage Advisory Service. | 100% of all requests actioned. | 100%. |
| 2. Provide professional comment to Council in response to Development Applications. | 2.1 Development Application comments received on time. | Comments received within 28 days of referral. | 100% (6 referrals) Average 12 days. |
| 3. Provide assistance grants for building conservation. | 3.1 All applications reviewed and recommended to Council. | Report to Council within 10 weeks of application. | None this quarter. |
| 4. Undertake research and community consultation to identify what is important to preserve. | 3.2 Funding sources for research are pursued and the community are consulted. | Research projects are undertaken in the specified time and findings are reported to Heritage Advisory Committee. | None this quarter. |

| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|--------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|
| Building Control - Component 31 | | Officer: Planning Manager | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide development assessment services for Class 1 -10 buildings. | 1.1 Turn around time for Development Applications. | Average 40 days, Median 35 Days. | Average 65 days, Median 91 days. |
| | 1.2 Age of current Development Applications- ratio of Development Applications older than 40 days to newer than 40 days. | 0.7:1. | 1.5:1. |
| | 1.3 Customer satisfaction measured via post application survey. | 80% overall satisfaction. | 100% satisfaction (3 surveys). |
| 2. Provide building certification and inspection services. | 2.1 Secure a percentage of contestable service (in future requires accreditation). | 55% of Market accredited building professionals deliver service. | 55% (HCC 67 PCA 53). |
| | 2.2 Cost effectiveness of contestable services. | Full cost recovery. | Not reviewed this quarter. |
| | 2.3 Turn around time for Construction Certificates. | 21 days after Development consent issued. | Average 41 days (67 applications). |
| 3. Provide 149D building certificate services. | 3.1 Ten day turnaround time for 149D Certificates. | 80% compliance. | 37% (3 out of 8 BCs). |
| 4. Building Control Service is delivered in accordance with relevant legislation, Council policy and community strategic plan. | 4.1 Policy is effective and appropriate, business systems are efficient and legislative changes are actioned. | A compliance review of 10% of determined applications and certificates is completed annually and systems are upgraded as required. | 9 applications reviewed (Review commenced Jan 2011) and relevant system changes made. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|
| Development Control - Component 32 | | Officer: Planning Manager | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide development application assessment services. | 1.1 Turn around time for Development Applications. | Average 40 days, Median 35 days. | Average 65 days, Median 91 days. |
| | 1.2 Age of Current Development Application, ratio of Development Applications older than 40 days to newer than 40 days. | Target Ratio 0.7:1. | 1.5:1. |
| 2. Provide subdivision certification and inspection services. | 2.1 Secure a percentage of contestable subdivision certification and inspection services. | 25% of Market and accredited engineering professionals deliver service. | 12 ECCs issued. |
| | 2.2 Turn around times for requests to release subdivision certificates | 7 days after a complete request is received. | 100% (10 SCs). |
| 3. Provide 149 planning certificate services. | 3.1 Eight day turnaround time for 149 Certificates. | 90% competed. | 98.9%(588 PCs). |
| 4. Provide development advisory panel appointments for major proposals. | 4.1 Provide written advice after pre-lodgement meetings for major development proposals. | 5 days after meeting held. | Average 1.2 days after meeting (5 panel meetings). |
| 5. Provide complying development certificate service | 5.1 Turn around times for Complying Development Certificates | 10 days after a complete application is received. | 80 % (4 out of 5). |
| 6. Provide review of determination of development application service | 6.1 Turn around times for a review of determination of development application (under s.82A of EPA Act) | 90 days after a complete request is received. | No reviews determined in this period. |
| 7. Provide modification to development consent service | 7.1 Turn around times for request to modify development consent (under s.96 of EPA Act) | 40 days after a complete request is received. | 93 % (11 out of 12). |
| 8. Development Control Service is delivered in accordance with relevant legislation, Council policy and community strategic plan. | 8.1 Policy is effective and appropriate, business systems are efficient and legislative changes are actioned. | A compliance review of 10% of determined applications and certificates is completed annually and systems are upgraded as required. | 9 applications reviewed (Review commenced Jan 2011) and relevant system changes made. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|---------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| Development Control & Regulations - Component 37 | | Officer: Manager Regulatory Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Investigate and take appropriate action in relation to unauthorised development. | 1.1 Conduct inspection of suspected illegal development and implement actions. | Action initiated within 72hrs. | All reports of illegal development are investigated within 72hrs of receipt. |
| 2. Control disposal of derelict and abandoned vehicles. | 2.1 Investigate complaints of derelict vehicles and monitor streets and bushland for the existence of abandoned vehicles and take appropriate impounding action or disposal. | Responded to within 72hrs. | All reports of derelict and abandoned vehicles are investigated within 72hrs of receipt. |
| 3. Monitor compliance with development approval conditions. | 3.1 Complaints of non compliance with development consent conditions are investigated and appropriate action taken. | Responded to within 72hrs. | All reports of non compliance with development consents are investigated and appropriate action taken within 72hrs of receipt. |

| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Gallery - Component 39 | | Manager Cultural Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide free and accessible visual art exhibitions to the people of the City of the Hawkesbury as well as the wider community. | 1.1 A program of exhibitions. | Seven exhibitions per year. | Five major exhibitions held during July-Mar: Still, Form, Cultural Imperialism, Macquarie Portraiture, Remote and Wild. Also, Enid Colqhoun, Sydney Ure Smith. |
| | | 7,500 Gallery visitors per year. | On target -5627 visitors . |
| | | 80% satisfaction rating from visitors. | 92% satisfaction. |
| 2. Encourage community participation in visual arts. | 2.1 Community participation in the visual arts is supported through public programs and the volunteer program. | 14 Gallery activities per year. | 47 activities including talks, workshops, social functions and volunteer recognition events. |
| | | Maintain an active and well trained volunteer base of 35. | 51 volunteers are currently active. |
| Opening hours Monday to Friday -10am - 4pm; Saturday and Sunday 10am - 3pm (closed Tuesdays). | | | |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|---------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------------|
| City Planning - Component 43 | | Officer: Strategic Planner - Community | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Community plans reviewed and updated. | 1.1 Tasks identified for Council's Community Planning Advisory Committee (CPAC). | Quarterly meetings/review quarterly. | Tasks completed. |
| | 1.2 Assist the Nepean Homelessness Taskforce develop a 10 year plan to end homelessness in the region. | June 2011. | Tasks completed - ongoing. |
| 2. Develop and implement community participation and partnership programs. | 2.1 Establish the Hawkesbury Community Panel to assist with defining key strategic areas. | September 2010. | Panel available for consultation. |
| | 2.2 Consult community to define Hawkesbury's character. | December 2010. | Incomplete. |
| 3. Conduct bi-annual community survey program. | 3.1 Develop the community survey plan for 2011. | June 2011. | Planning for 2011 Survey commenced. |
| 4. Social Planning. | 4.1 Ensure that the NSW Government's Social Justice Principles are integrated into Council's Strategic Community Plan implementation. | Review annually. | Ongoing. |
| | 4.2 Develop the Hawkesbury Social Planning Framework. | June 2011. | Ongoing. |
| 5. Demographic analysis. | 5.1 Prepare outline for new Social Atlas. | June 2011. | Planning for new Community Profile & Atlas commenced. |
| | 5.2 Demographic analysis for strategies. | As required. | Completed - as required. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|---------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|
| City Planning - Component 43 | | Officer: Strategic Planner - Land Use | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Maintain and update Hawkesbury Local Environmental Plan. | 1.1 Updated Hawkesbury Development Control Plan reflecting provisions of Standard Template Local Environmental Plan as well as other amendments prepared, exhibited and adopted by Council. | March 2011. | Draft DCP being prepared. |
| 2. Prepare Residential Strategy. | 2.1 Residential Strategy adopted by Council. | June 2011. | The Strategy exhibited for public comment. Report to Council being prepared. |
| 3. Review and update heritage list in Hawkesbury Local Environmental Plan. | 3.1 Prepare plan to include additional heritage items in Hawkesbury Local Environmental Plan. | June 2011. | Not due in this quarter. |
| 4. Maintain and update Hawkesbury Local Environmental Plan. | 4.1 Prepare Local Environmental Plans as resolved by Council and/or as directed by Department of Planning. | Plans prepared and updated in reasonable timeframe. | Draft HLEP 1989 (Amendment 158) exhibited and a report to Council being prepared. Draft HLEP 1989 (Amendment 154) waiting for gazettal. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| City Planning - Component 43 | | Officer: Strategic Planning Co-ordinator | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Maintain and update Hawkesbury Local Environmental Plan. | 1.1 Convert Hawkesbury Local Environmental Plan 1989 into Standard Template Local Environmental Plan. | Draft plan submitted to Department of Planning for finalisation by September 2010. | Report to Council regarding exhibition of draft plan being prepared. |
| 2. Review and update heritage list in Hawkesbury Local Environmental Plan. | 2.1 Incorporate updated heritage list in Standard Template Local Environmental Plan. | Draft plan submitted to Department of Planning for finalisation by September 2010. | Report to Council regarding exhibition of draft plan being prepared. |
| 3. Prepare flood risk management study and plan. | 3.1 Flood risk management study adopted by Council. | June 2011. | Consultant engaged to prepare study and plan. Stages 1, 2, 3 and 4 commenced and initial findings presented to Council's Floodplain Risk Management Advisory Committee. |
| 4. Prepare developer contributions plans in accordance with Department of Planning guidelines. | 4.1 Contributions plan prepared and exhibited. | June 2011. | Section 94 Project Team established and first meeting held. |
| 5. Maintain and update Council's land use management information systems. | 5.1 Maintain and update LEP, Section 149 Certificates, Proclaim and GIS system. | Update systems as required to ensure their accuracy and currency. | Four amendments made to GIS and Proclaim due to amendments to related planning legislation, updated flooding information and site specific matters. |
| 6. Maintain and update Council's Policy Register. | 6.1 Update Policy Register upon resolution of Council. | Instruct relevant staff to update register within 14 days of Council resolution. | One policy made by Council. Instructions provided to relevant staff within required timeframe. |
| 7. Service Council Committees as required. | 7.1 Service Council's Floodplain Management Committee. | As adopted by Council. | Two meetings held. |
| 8. Co-ordinate the implementation of the Integrated Planning and reporting Manual and Guidelines in relevant strategic plan and documents. | 8.1 Identify implementation requirements, prepare action plans and report to MANEX. | September 2010. | Draft Management Plan 2011 - 2012 Part 1 - Strategic and Operational Plan prepared. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|---------------------------------|
| Parking Control - Component 49 | | Officer: Manager Regulatory Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. City streets and car park areas are patrolled for compliance with time limit and parking restriction signage. | 1.1 Streets and car parks are patrolled and monitored for compliance with restriction signage in a safe and reasonable manner. | 100% Compliance. | Target compliance has been met. |
| 2. Parking infringements are issued correctly for offences committed. | 2.1 Accuracy of infringement notices issued. | 99% Compliance. | Target compliance has been met. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Recreation - Component 51 | | Officer: Manager Land Management | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Manage all Council's recreational assets | 1.1. Council's recreational playgrounds and skate parks at an acceptable standard. | Quarterly safety inspection undertaken of all Skate parks and playgrounds. | Quarterly inspection undertaken. |
| 2. Supervise all the operation of Richmond Swimming Pool | 2.1 Richmond Pool is inviting to the community. | 100% compliance to Department of Health guidelines and grounds at an acceptable conditions. | The pool met all requirements and the grounds maintained to an acceptable standard. |
| | | Richmond Pool open to the community as per advertised opening hours. | The pool is now closed but was open as advertised during the season. |
| 3. Manage the Deed for the Management of the Oasis Aquatic Centre and the Hawkesbury Indoor Stadium | 3.1 Centre Management in accordance with the Deed of Management. | Formal meeting of representatives of Council and YMCA held every three months. | Formal meetings held on 28 September 2010, 29 November 2010 and 21 March 2011 between Council staff and representatives of the YMCA. Also numerous informal discussions and meetings have taken place during the first 9 months of the financial year. |
| | | Ensure that reports and any other documentation are provided by YMCA as required under the Deed of Management. | Reports and various documentation in accordance with the Deed of Management received by Council from the YMCA including monthly financial and attendance reports and marketing plan. |
| 4. Oasis Aquatic Swimming Centre. | 4.1 Install solar water heating system on available roof space. | Reduction in annual electricity and gas consumption. | Quotations obtained and currently being evaluated. |



| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|---------------------------------------|-------------------------------------------|-----------------|
| Administrative Building - Component 59 | | Officer: Manager Building Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Building is maintained in accordance with Works Program. | 1.1 Operation of communications. | 98% uptime. | Achieved. |
| | 1.2 Operation of air conditioner. | 96% uptime. | Achieved. |
| | 1.3 Operation of Emergency generator. | Zero Failures. | Achieved. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|--------------------------------------|----------------------------------------------------------------|-----------------|
| Community Buildings - Component 60 | | Officer: Manager Building Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Buildings are maintained in accordance with Works Program. | 1.1 Completion of the Works Program. | Buildings are maintained for their designed use within budget. | Achieved. |
| | | New construction completed within budget. | Achieved. |
| | | Maintenance performed in a timely manner. | Achieved. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|------------------------------------------------------|-----------------|
| Works Depot - Component 61 | | Officer: Manager Construction and Maintenance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide functional Works Depot facilities to enable safe and convenient access to Stores, Work Shop, Office and Storage area. | 1.1 Undertake maintenance and repairs. | Works completed on time and within budget. | On target. |



| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|--------------------------------------------------|--------------------------------------------|
| Fire Control - Component 66 | | Officer: Director Infrastructure Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Implement the Service Level Agreement with the Rural Fire Service to provide protection to life and property when threatened by fire. | 1.1 Service Level Agreement is completed and funding provided. | Funding provided within 14 days of request. | On target |
| | | 100% compliance with conditions of agreement. | Service Level Agreement not yet finalised. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| Emergency Services - Component 67 | | Officer: Director Infrastructure Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide facilities for local SES units to a standard acceptable to the Director General in accordance with the State Emergency Services Act. | 1.1 Maintenance and operation of SES Building maintained SES Building. | Controllers yearly review completed and forwarded to regional headquarters. | SES Building maintained to acceptable standard. |
| | 1.2 Operation readiness maintained. | Complete activity report and forwarded to state headquarters at the completion of each incident. | Activity reports completed and forwarded to State Headquarters as they occur. |
| | 1.3 Funds provided. | Funds processed in accordance with Council's adopted budget. | Funds processed, and within budget year to date. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|
| Museum - Component 79 | | Officer: Manager Cultural Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide free and accessible history and heritage exhibitions to the people of the City of the Hawkesbury as well as the wider community. | 1.1 A program of exhibitions is provided. | Three exhibitions per year. | New temporary exhibition opened in March 2011. "Mighty Mushrooms - 50 years of AGMA". |
| 2. Encourage community participation in history and heritage | 2.1 Community participation in history and heritage related activities is supported through public programs and the volunteer program. | 12 Museum activities per year. | 16 activities including walking tours, Living Wall unveiling, book launches and volunteer recognition event. |
| | | Maintain an active and well trained volunteer base of 40. | 55 volunteers are currently active. |
| Opening hours: Wednesday to Monday 10am - 4pm, Closed Tuesdays (open by appointment for booked groups for guided tours), Closed Christmas Day, Boxing Day and Good Friday, open other public holidays. | | | |



CARING FOR OUR ENVIRONMENT

In 2030 we want Hawkesbury to be a place where we have:

A community dedicated to minimising its ecological footprint, enjoying a clean river and an environment that is nurtured, healthy, protected and provides opportunities for its sustainable use

- Component 33 - Sewage Management Facilities
- Component 34 - Sullage Services
- Component 35 - Health Services
- Component 36 - Pollution Control
- Component 38 - Animal Control
- Component 43 - Strategic Planner- Environmental
- Component 48 - Environmental Stormwater
- Component 50 - Parks
- Component 63 - Street Cleaning
- Component 80 - Sewerage
- Component 81 - Domestic Water Management
- Component 88 - Cogeneration Plant
- Component 89 - Hawkesbury City Waste Management Facility





| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|------------------------------------------------------------------------------------------|
| Sewage Management Facilities - Component 33 | | Officer: Manager Regulatory Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Conduct inspections of onsite Sewage Management Facilities (SMF) in the city for compliance with legislative requirements. | 1.1 Inspections are conducted in accordance with Council's adopted program. | Complete 180 inspections / month. | A minimum of 180 inspections have been completed each month during the reporting period. |
| | | Approvals to operate SMF are issued within 21 days of inspection. | Approvals to operate are meeting target issuing times. |
| | | Rectification work documentation is sent within 21 days from inspection. | Rectification requirements documentation is being sent to meet target issuing times. |
| | | Annual report completed in June on compliance to Council's adopted program. | Report to be completed to meet the target. |
| 2. Provide advice to the community on use and maintenance of sewage management facilities. | 2.1 Accurate information is given to assist the community with on-site sewage management issues. | 90% satisfaction of customers. | There have been no complaints logged during the reporting period. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|-------------------------------------------------------|------------------------------------------|-----------------|
| Sullage Services - Component 34 | | Officer: Manager Waste Management | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To provide a quality sullage service to the community. | 1.1 Pump Out Service provided within set time frames. | 98% Compliance | On target. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| Health Services - Component 35 | | Officer: Manager Regulatory Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To enhance environmental protection and environmental health standards through education and statutory compliance. | 1.1 Conduct inspections, review of premises for compliance with the public health statutory requirements. | Complaints about unhealthy conditions responded to within 48 hours. | During the reporting period, all reports of unhealthy conditions were responded to within 48 hrs of the report. |
| | | 20 premises are inspected each month. | A minimum of 20 premises were inspected each month. |
| | 1.2 Conduct Food Handling Training courses. | Three training courses are conducted each year. | The first of three training courses will be conducted during May, August and November 2011. |
| | | 90% customer satisfaction in training course from evaluation survey. | There are no results to report at present. |
| | 1.3 Conduct inspections of Caravan Parks to measure compliance with legislative requirements. | Complaints about caravan parks are responded to within 96 hours of receipt. | During the reporting period, all complaints were responded to within 48 hrs of the report. |
| | | At least 25% of caravan parks in Hawkesbury inspected annually. | The inspection program is running to target at this stage. |
| 2. Work in partnership with the Dept of Health conducting mosquito surveillance for the detection of the Ross River Virus. | 2.1 Conduct mosquito surveillance program between December and April at nominated sites. | Completed in accordance with Dept of Health Surveillance Program. | The mosquito surveillance program has been conducted and will be concluded at the end of April 2011 in accordance with NSW Health Dept requirements. |

| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|----------------------------------------------------|------------------------------------------------------------------------------------|
| Pollution Control - Component 36 | | Officer: Manager Regulatory Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Pollution Incidents are investigated to protect the local environment and potential health risk to the community. | 1.1 Pollution Incidents are investigated. | Appropriate action initiated within 24hrs. | All pollution incidents are attended to within 24hrs of receiving the information. |
| 2. Financially contribute to the operations of the Hawkesbury River County Council. | 2.1 Contributions to Hawkesbury River County Council is funded. | Contributions forwarded within 21 days of request. | The contribution was forwarded within 21 days of receiving the invoice to pay. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Animal Control - Component 38 | | Officer: Manager Regulatory Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide adequate care of animals housed at the animal shelter. | 1.1 Animals are cared for with adequate food and housing and homes are found for as many animals as possible. | 80% dogs rehomed. | Council has maintained an 85% rehoming rate each month during the reporting period. |
| 2. Carry out patrols of the city area for roaming dogs. | 2.1 Patrols are conducted where complaints are received of roaming dogs. | Within 48 hrs of receipt of the complaint. | Patrols have been conducted to meet target times. |
| 3. Provide education to the community on responsible pet ownership. | 3.1 School visits are conducted at the shelter and at schools throughout the year with the assistance of the Petpep program. | 100% satisfaction of school groups participating. | School groups no longer visit the shelter due to their OH&S concerns for the students, they now attend Council's admin building for the presentation by animal controllers. |
| | | Four school visits per year. | Nil. |
| 4. Maintain registration and micro chipping records. | 4.1 Process records. | Registration and micro chipping records to be completed within 14 working days. | All records have been completed within 14 working days. |
| 5. Opening hours to benefit the community, Monday - Friday: 9:30am - 12:30pm & 2:00pm - 4:30pm, Saturday: 9:30am - 11:30am, Sunday: 7:00am - 9:00am. | 5.1 Facility is open to serve the public to meet advertised hours of operation | 100% compliance with advertised opening hours unless altered by emergency situation or designated public holidays | Target opening times have been met. |

| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|
| City Planning - Component 43 | | Officer: Strategic Planner- Environmental | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Environmental Education for the community. | 1.0 Maintain the Environmental Reporting indicators. | Launch an online portal system by June 2011. | Online portal on hold due to IPR legislation. Sustainable Living Guide completed under the WaSIP program. |
| | | Complete State of the Environment Update Report by 30 November 2010. | Update report completed. |
| 2. Implement Project to save energy and water. | 2.1 Provide updated quarterly information on water and energy usage to the management executive team (MANEX). | Quarterly briefing reports. | Planet Footprint usage summary provided on Council's Intranet site. Training provided to staff as required. |
| 3. Refine the integration of sustainability Principles and Objectives into governance framework and planning process. | 3.1 Integrate Council's Sustainability Principles into all aspects of operation | Review and report annually. | July 2010 consultants engaged. Two workshops undertaken with staff. Principles integrated into Council's Management Plan. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|--------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|
| City Planning - Component 43 | | Officer: Strategic Planner- Environmental | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 4. Have ongoing engagement and communication with our community, governments and industries. | 4.1 Provide comments and advice to external and internal bodies on environmental issues. | Within 21 days of request. | Comments provided in accordance with target. |
| 5. Review, develop and implement waste and recycling strategy. | 5.1 Develop a Policy and Action Plan to reduce, reuse and recycle waste generated by all council activities. | Reduction in consumption of natural resources. | Coordination of WaSIP working group to facilitate project completion. |
| | | Action Plan endorsed by the Management Executive Team. | WaSIP Action Plan approved by DECCW 29 October 2010. |
| | 5.2 Service Council's' Waste Advisory Committee. | Twice a year. | Meeting held on 30th March 2011. |
| | 5.3 Coordinate the project management of priority projects identified in the Waste and Sustainability Improvement Payment Program- Action Table. | Ensure the allocation of funds to each project and the relevant reports provided. | Monthly meetings coordinated. |
| 6. Work with regional groups to develop Climate Change strategies. | 6.1 Prepare a Draft Risk Management & Adaptation Plan to improve and support human services and delivery of outcomes for the community on the possible impacts of climate change. | Draft to be completed by June 2011. | Project Brief completed. |
| 7. Develop partnerships with relevant stakeholders to manage the Hawkesbury Nepean river system. | 7.1 Participate in the Local Government Advisory Group. | Four meetings per year including an annual forum. | Meetings attended with Councillor Reardon as scheduled. |
| 8. Prepare a Natural Asset Policy. | 8.1 Coordinate the Environmental Network Group. | Two meetings per year. | Meetings not scheduled as yet. |
| | 8.2 Participate in the Local Government and Sydney Western Area Health Service Environmental Health Committee. | Quarterly meetings to identify and deliver public and environmental health programs which are appropriate to the needs of the community and council policy objectives. | Meetings attended as required. |
| 9. Develop environmentally sustainable building guidelines. | 9.1 Prepare draft guidelines. | Draft to be completed by June 2011. | Project not commenced. |



| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|------------------------------------------|----------------------------------------------|-----------------|
| Environmental Stormwater - Component 48 | | Officer: Manager Waste Management | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Operate and maintain 21 gross pollutant traps. | Monitor and ensure GPTs are operational. | GPTs inspected and cleaned post rain events. | On target. |
| 2. Place pollutant removal results on web page. | Web page adopted. | Information provided each quarter. | On target. |
| | | Update results quarterly on webpage. | On target. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|
| Parks - Component 50 | | Officer: Manager Land Management | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To manage all passive open space under Council's care and control. | 1.1 Open space is maintained for passive recreational purposes. | According to the level of usage, lawns kept below 150mm. | Lawns kept to agreed heights. |
| | 1.2 Toilets/Facilities at an acceptable standard - Bins emptied regularly. | All toilets/facilities cleaned and bins emptied as per works schedule. | Toilets cleaned as per schedule. |
| 2. To manage bushland under Council's care and control within available resources. | 2.1 Bushland areas maintained and rehabilitated. | Work undertaken on 80% of reserves identified for rehabilitation. | All contracts are allocated. |
| 3. To manage all cemeteries under Council's care and control. | 3.1 Richmond Cemetery maintained to an acceptable standard. | Lawns maintained below 100mm and edges trimmed at least monthly. | Lawns kept to agreed heights. |
| 4. Contributions to outside bodies for active recreation. | 4.1 External recreational providers (377 Committee's) are supported. | Funds allocated quarterly/six monthly as required. | Funding allocated as required. |
| | | Attend at least four key meetings of the Sports Council per year and maintain regular dialogue with administrator | Two meeting attended in last quarter. |
| | | Attend at least two key meetings of the McMahons Park Committee per year | Two meeting attended in last quarter. |
| 5. Recycling at Community Events. | 5.1 Source separation of waste at community events. | Develop and implement a policy by December to increase recycling and source separation of waste at community events on Council land and development approvals for events on private property. | A brief has been developed and will be sent out for quoting. |
| 6. Public Place Recycling Trial. | 6.1 Source separation of waste in public places eg Windsor/Richmond. Run trial of 50 bins in public areas for 12 months. | Develop and implement a policy by August 2010 to increase recycling and source separation of waste in public places. | Bin trial has commenced. The policy is still to be developed as above. |



| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|--------------------------------------------------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------------------------------------------------|--------------------------|
| Street Cleaning - Component 63 | | Officer: Manager Construction and Maintenance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide the level of service to maintain a vibrant and clean city for residents and visitors. | 1.1 Central Business Districts streets are kept tidy. | Sweep (CBD) Streets Daily | Compliant. |
| | | Bins within the CBD are cleared on a daily basis, and others in accordance with schedule. | Compliant. |
| | | Damaged bins repaired or made safe within two days of request. | Subject to availability. |
| | 1.2 Kerb and Gutter within residential streets free of sediment. | Sweep kerbed and guttered residential street at a minimum every four weeks where necessary. | Compliant. |

| Business Activities - Operational Plan and Performance Indicators 2010/2011 | | | |
|--------------------------------------------------------------------------------------|-----------------------------------------------------------------------|--------------------------------------------------------------------------|----------------------------------------------------------------------|
| Sewerage - Component 80 | | Officer: Manager Waste Management | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To provide and maintain a high quality sewage treatment service to the community. | 1.1 Sewage Treatment Plants and major pump stations alarms responded. | Respond to alarms within one hour. | On target. |
| | 1.2 Minor pump stations alarms responded. | Respond to alarms within four hours. | On target. |
| | 1.3 Sewer choke response. | Respond to notification within two hours. | On target. |
| | 1.4 Licence conditions met. | No breaches to EPA license conditions. | Breaches in 90%ile FC, 90%ile NH4N, and 100%ile pH (95% compliance). |
| 2. To provide and maintain a high quality trade waste service to the community. | 2.1 Monitor trade waste. | Trade Waste discharges comply with Hawkesbury City Council Requirements. | On target. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| Domestic Waste Management - Component 81 | | Officer: Manager Regulatory Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To provide the waste collection service. | 1.1 Service missed bins. | 24 hours from notification. | Target compliance has been met. |
| 2. To provide the recycling service for the community. | 2.1 Manage recycling contracts. | Zero non-conformance to contract conditions. | Target compliance has been met. |
| | 2.2 Increase domestic recycling activities and community participation through education and the provision of increased recycling service. | Conduct annual education program with contractor to increase participation. | Education programs have been held back to allow inclusion of the new household cleanup service promotion which will be introduced late June 2011. |
| 3. To provide the Kerb Side Collection Service. | 3.1 Manage kerbside collection service contracts. | 100% compliance with contract conditions. | Target compliance has been met. |
| 4. Provide waste education to the Hawkesbury community. | 4.1 Education programs are developed and presented to the community to encourage recycling and waste avoidance. | Annual program designed by March 2011. | Education programs have been held back to allow inclusion of the new household cleanup service promotion which will be introduced late June 2011. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|------------------------------------------------------------|
| Cogeneration Plant - Component 88 | | Officer: Manager Building Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Manage Cogeneration Plant in an economical viable manner with minimal disruption to tenants. | 1.1 Operation of plant. | Less than four breakdowns per annum. | Gas engine currently switched off other plant operational. |
| | 1.2 Maintain temperatures within the complex. | Minimal complaints from tenants. | Achieved. |
| | 1.3 Maintain temperature and humidity within the gallery area to standard requirements, except for Acts of God and power/gas outages. | Stay within preset range. | Achieved. |



| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Waste Management Facility - Component 89 | | Officer: Manager Water & Waste Management | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Operate and maintain the Hawkesbury City Waste Management Facility. | 1.1 Maintain and operate the Hawkesbury City Waste Management Facility in accordance with EPA licence. | 100% compliance, no breaches of license conditions. | 95% compliance - Elevated methane readings in two monitoring wells. |
| 2. Provide assistance to the Clean up Australia Day activities. | 2.1 Assistance provided to volunteers. | All waste collected within 96 hrs of the event. | 100 % compliance. |
| 3. Waste Facility open to the public every day except Good Friday & Christmas Day. | 3.1 Number of Days Facility Available. | 100% Compliance. | 95% - Facility closed public holidays. |
| 4. Beneficial use of Methane Gas from Hawkesbury City Waste Management Facility. | 4.1 Investigation of the feasibility to the beneficial reuse of Methane gas produced by the degradation of waste landfilled. | Reduction in greenhouse gas volume and future liability. | 40% complete - Consultant engaged and report nearing completion. |
| 5. Alternative waste treatment feasibility study. | 5.1 Look at different options available for the collection and treatment of municipal waste supported by an appropriate business plan. | Appropriate recommendation supported by the Waste Advisory Committee by July 2011. | 10% complete - quotes sought. Study cannot commence until waste classification completed. |
| 6. Further classification of waste received at the Hawkesbury City Waste Management Facility to establish the amount of resources that may be diverted from the received "Other Municipal Waste"/ C& I/C&D waste stream. | 6.1 Waste to landfill classified prior to disposal. | Reduction of materials going to landfill through improved resource recovery | 40% complete - audit currently being conducted. |



LINKING THE HAWKESBURY

In 2030 we want Hawkesbury to be a place where we have:

A community which is provided with facilities and services efficiently linked by well maintained roads and accessible and integrated transport and communication systems which also connect surrounding regions

Component 43 - Strategic Planner- Asset Management

Component 44 - Community Safety Programs

Component 46 - Roads to Recovery

Component 47 - RTA Funding

Component 52 - Roadworks Maintenance

Component 53 - Roadworks Construction

Component 54 - Kerb, Guttering and Drainage

Component 55 - Carpark Maintenance

Component 57 - Survey Design and Mapping

Component 64 - Ferry Operations





| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-------------------------------------------------------------------------------------------|
| City Planning - Component 43 | | Officer: Strategic Planner - Asset Management | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Develop action plan that satisfies the requirements for Asset Management Planning of the Integrated Planning and Reporting legislation. | 1.1 Action Plan Developed | August 2010. | Action Plan prepared. |
| 2. Develop and implement Asset Management Strategy. | 2.1 Asset Management Strategy developed and adopted by Council. | July 2010. | Strategy endorsed by MANEX. |
| 3. Implement Asset Management Improvement Program. | 3.1 Manage the procurement process for Asset Management Information System. | June 2011. | AM System Expression of Interest process finished with three companies invited to Tender. |
| | 3.2 Coordinate the selection of a suitable Asset Management Information System. | June 2011. | Tender invited on 7 April and closing on 12 May 2010. |
| | 3.3 Oversee implementation of the Asset Management Information System and training of key staff in the new system. | June 2011. | Not due this quarter. |
| 4. Review and report on the implementation of the Asset Management Strategy. | 4.1 Review report completed. | Annually. | Not due this quarter. |
| 5. Review and update Engineering Standard Specifications of the Hawkesbury Development Control Plan. | 5.1 Specification updated for inclusion in the Hawkesbury Development Control Plan. | August 2010. | Draft specification completed and document being formatted. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|
| Community Safety Programs - Component 44 | | Officer: Executive Manager - Community Partnerships | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Deliver a road safety program through the development of integrated education, engineering and enforcement programs. | 1. 1 Council/RTA Action Plan which reflects local trends, statistics and priorities developed and implemented. | Action Plan developed as per RTA funding guidelines by April 2011. | Action Plan completed and funding applied for. |
| | 1.2 Partnerships established with external and internal stakeholders to plan and implement road safety, community safety and injury prevention projects | Partnerships established to implement road safety, community safety and injury prevention projects. | Continue to support partnerships and committees on road safety, community safety and injury prevention. |
| 2. Implement Mobility Plan including Pedestrian Access and Bike Plan. | 2.1 Identify Implementation Strategy. | Implementation Strategy adopted. | Monitoring of implementation plan. |
| 3. Research and identify priority crime prevention issues (in conjunction with stakeholders) and identify strategies to address these issues within the Hawkesbury LGA. | 3.1 Steering committee established (under Attorney Generals Department guidelines) to review and update the Hawkesbury Crime Prevention Strategy. 3.2 Draft Crime Prevention Strategy reported to Council. | Steering Committee established by August 2009. Draft Crime Prevention Strategy reported to Council by May 2011. | Crime Prevention Plan Working Party established -first meeting March 2011, meetings scheduled monthly. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|-----------------------------------------------------|------------------------------------------------------------|-----------------|
| Roads to Recovery - Component 46 | | Officer: Manager Construction and Maintenance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Implement the Adopted Roads to Recovery Program. | 1.1 Improved Road Condition at Specified Locations. | Program completed within allocated time period and budget. | On target. |
| | | Submit required DOTARS reports with timeframes | Compliant. |



| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------------------------------------------------------------|-----------------|
| RTA Funding - Component 47 | | Officer: Manager Construction and Maintenance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Undertake works on Regional Roads . | 1.1 Safe Regional Road Network. | Complete RTA Funded Programs prior to 30 June 2011. | On target. |
| | | Maintenance completed in accordance with sound engineering principles. | Compliant. |
| | | 95% urgent repairs made safe within 24 hours and repaired within one month. | Compliant. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------------|-----------------|
| Roadworks Maintenance - Component 52 | | Officer: Manager Construction and Maintenance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Undertake roadworks maintenance. | 1.1 A well maintained local road network. | Develop and implement an ongoing reactive maintenance program. | On target. |
| | | 95% of urgent repairs made safe within 24 hours and repaired within one month. | Compliant. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|-----------------------------------|------------------------------------------------------|-----------------|
| Roadworks Construction - Component 53 | | Officer: Manager Construction and Maintenance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Undertake roadworks construction program. | 1.1 Improved road network. | Complete 90% of adopted program by 30 June 2011. | On target. |
| | | Project completed within budget. | On target. |



| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------------------------------|-----------------|
| Kerb, Guttering and Drainage - Component 54 | | Officer: Manager Construction and Maintenance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Undertake the re-construction, maintenance and repair of kerb and gutter and footpaving. | 1.1 Reduction in areas of failed footpaving or Kerb and Gutter. | Completion of 95% of Adopted Works Program. | On target. |
| | 1.2 Level of response to dangerous situations where advised. | Action taken within 24 hours. | Compliant. |
| 2. Undertake drainage construction repair and maintenance. | 2.1 Improvements to drainage systems. | Completion of 95% of Adopted Works Program. | On target. |
| | | Dangerous Situations acted upon within 24 hours. | Compliant. |
| | | Programs identified for necessary improvement for Council consideration. | Compliant. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----------------------------------------------------------------|-----------------|
| Car park Maintenance - Component 55 | | Officer: Manager Construction and Maintenance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Undertake maintenance and repair of car park surface and associated facilities. | 1.1 Safe and functional car park with clearly visible signs, symbols and lines. | Completion of budget - 95% of adopted works. | On target. |
| | | Signs and lines are provided in accordance with RTA standards. | Compliant. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------|
| Survey Design and Mapping - Component 57 | | Officer: Manager Design and Mapping Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide Engineering designs for Council's operations program and other projects. | 1.1 Availability of Designs. | Meet 95% service level. | Target Met. |
| 2. Provide Engineering survey for Council's operation program and other projects. | 2.1 Field surveys completed. | Survey output to meet 95% level of requests. | Target Met. |
| 3. Mapping system provided for users with various needs. | 3.1 Complete Data input and maintenance of mapping system. | Linens entered within seven days of notification, data entered into system within 21 days. | Target Met. |



Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011

Ferry Operations - Component 64

Officer: Manager Construction and Maintenance

| Activity/Project | Key Performance Indicators | Target | Progress |
|----------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------|-----------------|
| 1. Provide a Ferry Service at Lower Portland | 1.1 Availability of Service | Ferry operating within of schedule time and operation compliance with Maritime Authority. | Compliant. |





SUPPORTING BUSINESS AND LOCAL JOB

In 2030 we want Hawkesbury to be a place where we have:

New and existing industries which provide opportunities for a range of local employment and training options, complemented by thriving town centres.

Component 40 - Strategic Activities

Component 90 - Tourist Information Centre





| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Strategic Activities - Component 40 | | Officer: Strategic Planner | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Tourism market development. | 1.1 Tourism Strategy for Area. | Prepare tourism plan to guide role and development of tourism in area, by June 2011. | Procurement/ consultant engagement processes preparation started. Delayed due to other tasks and demands. |
| | | Undertake tourism research projects with adjoining councils in Hawkesbury region to identify market opportunities to position area/ region for tourists and support local employment and business growth, by June 2011. | The market development project, focusing on business growth opportunities project with The Hills and Hornsby councils completed. s Reported finalised and supplied. Council officers progressing ways regional project f of funding secured from State Government. |
| | | Incorporate "Macquarie 2010' into promotional strategies to track history/ heritage as visitor attractor of area. | Events held and attendance/ interest monitored. Events drawn people from inside and outside the area who are interested in the bicentenary and history of area. History as a visitor attractor is only one promotional strategy (minor) that can be used. |
| | 1.2 Infrastructure development. | Identify infrastructure standards and needs desirable for tourism development. | Database on hold, due to other tasks and not considered essential. |
| 2. Business and employment market knowledge. | 2.1 Business employment research. | Undertake preliminary analysis of businesses and industry sector locations to understand business drivers for land/ business premises (compared to land use zones). | Access to ATO's Australian Business Register established. To be cross referenced with Council property data and strategic planning documents eg. Employment Land Study, to build a picture and trends. To be included on business webpage. |
| | | Undertake preliminary analysis of business drivers governing the employment decision, by June. | Completed. To be included in business webpage. Results to be included on business webpage. |
| 3. Economy Research and Knowledge. | 3.1 Business Resources. | Review and promote business resources of library. | Content and messages scoped. Document production revised to 4th quarter due other tasks. |
| | 3.2 Business Webpage. | Develop business webpage for Council's Website. | Content and scope identified and information gathered. Website live revised to 4th quarter due to other tasks. |



| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Strategic Activities - Component 40 | | Officer: Strategic Planner | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| | 3.3 Business Trends. | Review and establish gaps in industry/ business needs for the future (skills, resources, growth sectors etc). | Not started due to limited resources. Needs to engage the business community too. Opportunity to progress activity should be available through business partnerships being established. |
| | | Explore growth of home base business in area. | Started. Subject to and in conjunction with other KPI's. Results to be included on business webpage. |
| 4. Business self - help. | 4.1 Business to Business Support. | Support industry and employment associates and groups that provide business—to business support for businesses in the area. | Contact and support provided to local business groups - guidance on government programs, events/ funding opportunities and focus of such groups. Partnerships being developed (eg. awards, joint activities) for future actions of Community Strategic Plan. |
| | 4.2 Training providers to Business Support. | Meet with training providers and service groups to explore ways in which they can address gaps/ needs of area businesses. | Target groups and activity outcomes identified. Need to include business groups/ employment agencies in process. Meeting target revised to 4th quarter due to limited resources. City Planning - Strategic Planning to be part of activity. |
| | 4.3 Business Awards. | Sponsor up to two industry activities that support excellence in business operation, by April 2011. | HHART 2010 tourism business awards supported - August 2010. Precedent Production local business awards supported - August 2010. Both awards to be supported in next reporting period. |
| 5. Business/ Employment Training and Skills opportunities. | 5.1 Future Leaders Skills Program. | Undertake up to two high-school (youth) business skills programs with project partners Schools Industry Partnership – Penrith Hawkesbury Blue Mountains, by June 2011. | Under review. Awaiting further information from SIP on alternative ways to be involved in activity eg. trade training high schools. Council report revised target, 4th quarter, due to third party delays. |
| | 5.2 Secondary Education Scholarship. | Sponsor one undergraduate scholarship for a first year university student (from high school) at Hawkesbury Campus of UWS, by March 2011. | On target. |



| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------|------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Strategic Activities - Component 40 | | Officer: Strategic Planner | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 6. Community - Buy Local. | 6.1 Friendship Program. | Support the use of area businesses in Hawkesbury Sister City Association and Council activities for Sister Cities. City Country Alliances, by June 2011. | On target. |
| | | Support the use of area businesses in Hawkesbury Sister City Association and Council activities for City Country Alliances, by June 2011. | On target. |
| 7. Working with WS councils. | 7.1 Location trade development. | Explore opportunities that promote trade development with area business in other Councils' economic development plans. | Working relationships with officers of other councils being developed to progress the activity and to share resources. The council areas are part of the WS economy and are linked. Likely lead to an officers working group to explore how councils economy and business activities can support the broader WS economy and key industry across WS eg .tourism. |
| 8. Federal and State Government Support. | 8.1 Funding opportunities. | Monitor funding opportunities for business and employment development in the area. | On target and on demand. Notification on funding opportunities reviewed/ assessed and forwarded to the local business groups for their interest. |
| | 8.2 Business and Employment Plans. | Monitor and participate in government plans that apply to the area and advocate for strategies and actions that benefit and address area business needs. | On target and on demand. Relationships established with Government agencies. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Visitor Information Centre - Component 90 | | Officer: Manager Cultural Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Operate a visitor information service that provides accurate information and advice on visiting the Hawkesbury and environs | 1.1 Ensure the prompt and accurate provision of visitor information | Collect and maintain accurate data on visitor numbers and inquiries | 12,352 visitors: 38% are from Sydney suburbs; 24% from Hawkesbury and surrounds; 13% from intrastate; 9% from interstate and 16% from overseas. 10,398 enquiries dealt with. 28,039 visits to tourism website during Jul 10 - Mar 2011. |
| | | Respond to enquiries within five working days. | Target achieved. |
| 2. Support promotion of the Hawkesbury | 2.1 Monitor available promotional material on the Hawkesbury | Review and update visitor information, in a range of formats, on the Hawkesbury area. | On target. |
| Opening hours Monday to Friday - 9am - 5pm; Saturday and Sunday 9am - 4pm, Closed Christmas Day, Boxing Day, New Years Day, Good Friday and Anzac Day closed till noon | | | Opening hours amended to comply with NSW Tourism accreditation standards: Monday – Friday 9am – 5pm; Saturday and Sunday 9am – 4pm; Closed Christmas Day, Good Friday; All other public holidays, Christmas Eve, New Years Eve 9am – 3pm. |



SHAPING OUR FUTURE TOGETHER

In 2030 we want Hawkesbury to be a place where we have:

An independent, strong and engaged community, with a respected leadership which provides for the future needs of its people in a sustainable and financially responsible manner.

- Component 10 - Computer Services
- Component 11 - Records
- Component 16 - Insurance Risk Management
- Component 17 - Workers Compensation
- Component 18 - Financial Planning
- Component 19 - Accounting Services
- Component 20 - Rating Services
- Component 21 - Investment Debt Servicing
- Component 22 - Corporate Services & Governance
- Component 23 - Word Processing
- Component 24 - Supply
- Component 25 - Property Development
- Component 28 - Reception
- Component 29 - Fleet Management
- Component 42 - Legal Services
- Component 58 - Printing & Sign Writing
- Component 62 - Operations Management
- Component 65 - Human Resources
- Component 68 - Corporate Communication
- Component 69 - Elected Members
- Component 70 - Executive Management
- Component 91 - Customer Service





| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|---------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
| Computer Services - Component 10 | | Officer: Manager Information Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To provide agreed levels of system availability. | 1.1 Infrastructure Strategy. | IT Disaster Recovery infrastructure in place and tested. | Plan being finalised. Equipment quotes pending with implementation on track to commence end 3rd quarter. |
| | | VOIP readiness for Administration Building and Deerubbin Centre. | Complete. |
| | 1.2 Internal Capabilities Strategy. | Administration Centre Disaster Recovery Plan up to date and stored off site. | Target met. |
| | | IT Disaster Recovery Plan developed. | In progress. |
| | | IT Disaster Recovery Plan tested. | No action to date. Awaiting completion of 1.1. |
| 2. To reduce operating costs of IT infrastructure and services. | 2.1 Internal Communications Strategy. | Continued increase of Intranet and e-mail by Council staff. | On-going reminders to staff to utilise existing information and links. |
| | | Streamline of storage and publication of documents via multiple portals e.g. Web, Intranet, DataWorks. | Links directly to information on both Hawkeye and web site used wherever possible. |
| | 2.2. Collaborative Working Strategy. | Improved customer service by development of DataWorks workflows. | CRM system build commenced. Trial bin requests to commence April 2011. |
| | | DataWorks workflows developed for internal staff performance reviews. | HR Appraisals developed and final testing being undertaken. System presented at March Branch Managers meeting. |
| | | | |
| 3. To provide continuous improvement of IT services to make traditional aspects of Council business more effective. | 3.1 Business Systems Strategy. | All business systems up 98% of the time. | Target met. |
| | | Leases replaced or renewed within three months of expiry unless extended. | Target met. |
| | 3.2 Client Delivery Strategy. | On line Communications Committee to meet quarterly. | Target met. |
| | | Phase two of web site development commenced. | Development continues and is on target. |
| | | Consideration of web site requirements to meet on-going and future needs of Community. | On Line Communications Committee undertaking review of web site and Staff on line survey distributed for feedback. |
| | Access to Council internal Helpdesk from 8.00am to 5.30pm, Monday to Friday, 98% of the time. | Target met. | |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------------------------------|---------------------|
| Computer Services - Component 10 | | Officer: Manager Information Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| | 3.3 Stakeholder Management Strategy. | IT Steering Committee meets at least four times per year. | Target met. |
| | | Development of IT Strategy. | Research commenced. |

| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|
| Records - Component 11 | | Officer: Manager - Corporate Services & Governance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To enable seamlessness and continuity of Council business by executing its records keeping function effectively. | 1.1 Registration of daily inwards paper correspondence. | 90% within 8 business hours, 100% within 12 business hours. | On Target - 90% within 8 business hours and 100% within 12 business hours. |
| | 1.2 Record keeping rules. | Regular monitoring of adherence to precis rules. | On Target - Nightly audit of Customer Request Preci. |
| | 1.3 Refine existing records. | DataWorks refined with indexes and compliant against State Records Standard. | GDA10 is now GA39 - Retention periods are being changed to new schedule. |
| | 1.4 Training. | All relevant Council staff trained in Records Management. | On Target - All new users received induction training. |
| 2. To reduce physical storage requirements by maintaining records effectively in an electronic format. | 2.1 Reduction of paper based records through increasing electronic records. | Increased number of records registered into DataWorks. | On Target. |
| 3. To minimise risk to the Council in terms of court actions and litigations by retrieving and producing relevant records to support Council's position or as required by a court of law. | 3.1 Retrieval of information. | 100% subpoenas processed as per the subpoena procedure. | On Target. |
| 4. To comply with government legislation in terms of retention and destruction of records. | 4.1 GDA10 and GDA24 based sentencing and destruction scheme. | Develop a sentencing and destruction regime in accordance with GDA24. | Completed. |
| | | Relevant digital documents sentenced and destroyed by 30 June 2011. | On Target - 9,080 digital documents destroyed to date and over 73,500 physical documents destroyed to date. |



| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|
| Insurance Risk Management - Component 16 | | Officer: Manager Risk Management | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To provide an adequate level of civil liability protection and general insurance cover for Council activities and assets. | 1.1 Review and placement of insurance program. | All disclosures and renewal proposals completed satisfactorily and on time. | Insurance program reviewed and all proposals received have been completed and returned to insurers. |
| | 1.2 Provide timely, accurate and quality Risk Management and insurance advice. | Advice to satisfaction of customers. | Recent advice on adequate insurance and legal standing of Company v Trust well received. |
| | 1.3 Compliance with Westpool's Risk Management practices and reduction in claims. | Enhance staff awareness of risk exposure and risk management techniques through appropriate education programs. | Staff involvement in Risk training is an ongoing issue. Recent UIP training for event management well received. |
| | 1.4 Manage Council's insurance claims in a cost effective manner. | Regular claims reviews and status reports of large claims reported to MANEX. | Looking to bi-monthly reports to Manex on the larger PL claims. Close management of smaller claims reviewed monthly. |
| 2. To ensure strategies are in place to manage & minimise Council's exposure to public & internal risks. | 2.1 Review of statistical information to highlight emerging trends & develop appropriate strategic responses | Identify and prioritise emerging trends and introduce procedures to contain the exposure to the risks. | All identifiable trends relayed to Senior management through both the Manex Committee & Senior Managers meetings. |



| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| Workers Compensation - Component 17 | | Officer: Manager Risk Management | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To ensure a safe workplace environment that meets legislative requirements and guidelines. | 1.1 Monitor compliance with OH& S Act and regulations and WorkCover model for Self Insurers. | Achieve a 70%, or better, monthly safety performance rating. | OHS GAP Analysis undertaken in Oct 2010 showed a number of opportunities to improve our system in preparation of the NAT Audit in September 2011. |
| | 1.2 Develop a process for training employees on Accountabilities, Responsibilities and Authorities. | All staff reinducted into OHS & IM system. | Training schedule prepared and under upgrade review to conform with the intent of the OHS Nat Model. |
| | 1.3 Develop and conduct safety training programs as required. | Complete Training Needs Analysis and initiate training for Core OHS elements as identified in PSAP. | Training schedule developed from the PSAP and legislative shifts. Training Plan now initiated. |
| | 1.4 Monitor claims performance and provide monthly reports on claims made. | Acceptance by WorkCover of monthly claims data submissions. | All monthly claims management data returns to WorkCover have been cleared. |
| | 1.5 Review Councils Case Management Procedures to align with WorkCover CDR & Concordance projects. | Achieve timelines as detailed in the HCC Project Plan accepted by WorkCover. | CDR project completed prior to 31 December 2011. Now awaiting WorkCover trial of the Concordance. |
| | 1.6 Develop strategies to achieve compliance with National Model. | Achieve 75% compliance in two of the five elements of the WorkCover NSW Self Insurers model 2007. | Project plan developed to help Hawkesbury Council pass the September 2011 Workers Comp OHS Nat Audit. |
| | 1.7 Maintain Workers Compensation Self Insurers licence. | Complete Annual Self Insurers licence renewal in accordance with WorkCover's Licensing policy by 31 October 2010. | Annual Sect 189 Return lodged as required and now of a 3 year licence. |
| | 1.8 Achieve compliance with the WorkCover Self Insurers Case Management Guide. | 90% compliance with Worker's Annual Case Management Audit. | Case Management audit successfully completed in February 2011. |
| | 1.9 Information sharing and continuous improvement. | 80% attendance of peak bodies and industry group meetings. | Hawkesbury continues to rate well in LG comparisons. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Financial Planning - Component 18 | | Officer: Chief Financial Officer | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Financial Planning - to manage based on a comprehensive financial strategy. | 1.1 A planned approach to Council programming. | Management Plan adopted by June each year. | Draft Management Plan 2011/2012 adopted for exhibition purposes at the Extra-Ordinary meeting on 19 April 2011 and will be submitted for adoption in June 2011. |
| | 1.2 The effective implementation of Council's Long Term Financial Strategy | Review the Long Term Financial Plan (LTFP) annually. | Target achieved - LTFP has been reviewed as part of the 2011/2012 Draft Management Plan process. |
| 2. Management Reporting - maintain effective and informative internal management reporting to meet corporate requirements. | 2.1 Timely, accurate and informative financial reporting. | Manager's Reports distributed within five days of EOM. | Target achieved for the third quarter in 2010/2011 - Monthly reports are distributed within 5 days of EOM. |
| | | Monthly reports to MANEX within 14 days of EOM. | Target achieved for the third quarter in 2010/2011. Monthly reports submitted to the first available MANEX meeting each month. |
| | 2.2 Adequate resources available to fulfil the Management Plan. | Quarterly Reviews adopted within two months of end of quarter | Target achieved - September 2010 Quarterly Review adopted by Council at the meeting 24 November 2010. December Quarterly Review adopted at the meeting 15 February 2011. March Quarterly Review submitted for Council adoption at the meeting of 31 May 2011. |
| 3. Systems Management - develop and maintain the financial systems. | 3.1 Ensure the integrity and effectiveness of the financial systems. | Review Financial Systems Plan (FSP) annually. | In progress - The FSP is being reviewed and will be submitted to the IT steering committee for review. |
| | | Review project strategy monthly. | Target achieved - During the third quarter of 2010/2011 regular meetings were held to review systems strategy and prioritise projects. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Accounting Services - Component 19 | | Officer: Chief Financial Officer | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Accounts Payable - To ensure payment of Council's Creditors in accordance with Council's Credit Terms. | 1.1 Assess the effectiveness of payment processing of creditors. | All Council Creditors paid in accordance with Council's Credit Terms. | Target achieved - During the third quarter of 2010/2011, the weekly cheque run ensured the payment of Council's creditors in line with Council's credit terms. Cheque signatures reviewed for accuracy. |
| 2. Payroll - To ensure the timely and accurate processing of payroll. | 2.1 Accurate and timely payroll processing. | Payroll transmitted weekly by 2pm every Wednesday. | Target achieved - During the third quarter of 2010/2011, the payroll was produced, checked by senior Finance staff and transmitted by 2pm every Wednesday. |
| 3. Debtors - To ensure the timely and accurate processing of accounts receivable. | 3.1 Outstanding Debtors and other ratio. | Statements sent within five days of EOM. | Target achieved - During the third quarter of 2010/2011, sundry debtors invoices and statements were sent within 5 days EOM. |
| | | Outstanding Debtors Ratio <10% (industry benchmark). | Target achieved - As at 31 March 2011 the Outstanding Debtors Ratio is 7%. |
| 4. Statutory Compliance - To ensure Council's compliance with external regulatory and taxation legislation. | 4.1 Accurate and timely S94 Register Updates. | S94 Register reconciled within five days of EOM. | Target achieved - For the third quarter of 2010/2011 reconciliations have been performed within five days of EOM. |
| | 4.2 Adequate Council's Reserves. | Reconciliation of Reserves within five days of EOM. | Target achieved - For the third quarter of 2010/2011 reconciliations have been performed within five days of EOM. Reserves are reported to MANEX on a monthly basis. |
| | 4.3 Compliance with taxation and other regulatory legislation. | BAS and Diesel Fuel submitted by 21st of each month. | Target achieved - For the third quarter of 2010/2011 all statutory deadlines have been complied with. |
| | | FBT submitted by 21 May each year. | Target achieved. FBT return submitted by 21 May 2011. |
| | | ABS and DLG returns submitted by due date. | Target achieved - For the third quarter of 2010/2011 all statutory deadlines have been complied with. All reports have been submitted to the DLG by the due date. |
| 5. Cash Management - To ensure Council has sufficient cash resources to meet future commitments | 5.1 Adequate liquidity maintained at all times. | Bank Reconciliation within five days of EOM. | Target achieved - For the third quarter of 2010/2011 reconciliations have been performed within five days of EOM. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|
| Accounting Services - Component 19 | | Officer: Chief Financial Officer | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| | | Unrestricted Current Ratio > 2:1 (industry benchmark). | Target achieved -For the year ended June 2010, the Unrestricted ratio was well above the benchmark at 4.35:1. |
| 6. Financial Reporting - To provide statutory financial accounts to stakeholders in compliance with the legislative requirements. | 6.1 Timely and accurate financial reporting. | Statutory financial reports submitted by 7 November each year. | Target achieved - Annual Financial Reports for the year ended 30 June 2010 submitted by the due date. |
| | 6.2 External Audit recommendations implemented in a timely manner. | External Audit recommendations implemented within 12 months of audit opinion/recommendation. | Recommendations arising from the EOY External Audit 2009/2010 are on track to be implemented by June 2011. |
| | 6.3 Assess the effectiveness of Council's financial management practices and policies and compliance with prescribed legislation. | Unqualified Audit Opinion. | Target achieved - An Unqualified Audit opinion was received by Pricewaterhouse Coopers for EOY June 2010 Statutory Accounts. |

| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Rating Services - Component 20 | | Officer: Chief Financial Officer | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Rating Services - To ensure the accuracy of Council's computer based rating and property information system and efficient collection of rate revenue. | 1.1 Accurate and timely distribution of rating notices. | Rate Notices issued by due dates each year. (31 July, 31 October, 31 January and 30 April) | Target achieved - For the third quarter of 2010/2011 Rates Notices were sent within the statutory deadlines. |
| | 1.2 Turnaround time for issuing S603 certificates. | Issued within three Working Days. | Target achieved - For the third quarter of 2010/2011 Rates Notices were issued within the target timeframe. |
| | 1.3 Accurate of Council property database. | Updates within five Working Days. | Target achieved - During the third quarter of 2010/2011, the property database was regularly updated within target timeframes. |
| 2. Debt Recovery - To minimise Council's exposure to outstanding debts through effective debt recovery procedures. | 2.1 Outstanding Debtors (Rates and Annual Charges) Ratio. | Rate Arrears < 4.00% (industry benchmark). | The Rates Arrears Ratio as at June 2010 was 6.4% - higher than the industry benchmark of 4% -5%. The ratio is monitored during the year to ensure reduction of ratio to the acceptable level. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Investment Debt Servicing - Component 21 | | Officer: Chief Financial Officer | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To ensure the investment strategy maximises the return on Council's investment portfolio. | 1.1 Effective investment strategies to maximise returns on investment. | ROI > 90 Day Bank Bill Rate (Industry benchmark). | Target achieved - During the third quarter of 2010/2011, interest rates achieved on Council's investment portfolio have been above the industry benchmarks at all times. |
| | 1.2 Ensure that Council's investment strategy compares with industry standards. | Review Investment Policy annually. | Target achieved - Council's Investment policy was reviewed and adopted by Council on 29 June 2010. Next review due June 2011. |
| 2. To ensure the appropriate utilisation of loan facilities in accordance with policy. | 2.1 Ensure the prompt and accurate payment of loan interest and redemption. | Payments made by due date. | Target achieved - As at the end of the third quarter 2010/2011, loan repayment due (Sewerage program) was made by the due date. |
| | 2.2 Assess the ability of Council capacity to service outstanding debt. | Debt Service Ratio < 10% (industry benchmark). | Not applicable - Council currently only has an interest free loan (Sewerage program). |

| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| Corporate Services and Governance - Component 22 | | Officer: Manager Corporate Services and Governance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provision of effective and efficient corporate and governance support. | 1.1 Applications assessed under Section 12 of the Local Government Act. | 75% of applications initially responded to within two working days of receipt of each application. | On target - 523 informal access applications received and 97% of applications initially responded to within 2 working days. |
| | 1.2. Applications assessed under the Freedom of Information Act and Government Information (Public Access) Act. | Applications completed in accordance with statutory requirements. | On target - 4 formal access to information applications received and completed within statutory requirements. |
| | 1.3 Development and review of Corporate Services and Governance policies. | Policies are implemented and reviewed in accordance with legislative requirements. | On target - Policies reviewed as required including Policy for Payment of Expenses and Provision of Facilities to Councillors. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| Word Processing - Component 23 | | Officer: Manager Corporate Services and Governance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Compile and distribute Council Meeting agendas, minutes and action items. | 1.1 Compilation of Council Business Papers. | Forwarded to Publishing Manager by 12 noon on the Thursday prior to the Meeting. | On Target - 15 Council Meetings. |
| | 1.2 Compilation of Council Meeting Minutes. | Draft completed and distributed to Senior Staff within 48 hours after Meeting. | On Target - 15 Council Meetings. |
| | 1.3. Distribution of Action Items from Council Meeting Minutes. | Distributed to Senior Staff within four working hours from final approval of draft minutes. | On Target - 15 Council Meetings. |
| | 1.4. Distribution of Questions Without Notice. | Distributed to Senior Staff within eight working hours from final approval of draft minutes. | On Target - 15 Council Meetings (now referred to as "Questions For Next Meeting"). |
| | 1.5. Council Business Papers completed for publication on Council's website. | Forwarded to Information Technology prior to 12 noon on the Friday before the meeting. | On Target - 15 Council Meetings. Business Papers uploaded (by WordPro due to change in process). |
| 2. Provide an efficient and effective typing and document presentation and processing system for Council. | 2.1. Provide word processing, software user and help desk support. | Requests for support are responded to within one working hour. | On Target. In most cases provided immediately. |
| | 2.2. Preparation of word documents. | Completed and returned within two working days. | On Target. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
| Supply - Component 24 | | Officer: Chief Financial Officer | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Maintain a manageable inventory stock level to satisfy Council's requirements and cost | 1.1 Minimal inventory investment and inventory losses. | Undertake bi-annual review of slow moving stock and undertake an annual stocktake. | Bi annual review of slow moving stock undertaken. An annual stock take will be undertaken towards the end of the financial year. |
| 2. Manage the process of acquiring goods, works and services, spanning the whole cycle from identification of needs through to end of a services contract or the end of useful life of an asset. Providing measurable benefits in value for money obtained on a whole of life basis through open and effective competition. | 2.1 Procurement strategies are aligned with Corporate objectives. | 100% compliance. | Procurement Operational Standard implemented June 2010. Tendering Operational Management Standard implemented October 2010. |
| | 2.2 Procurement Guidelines. | Review procurement guidelines annually. | Target achieved - Procurement Operational Standard implemented June 2010. Tendering Operational Management Standard implemented October 2010. |
| | 2.3 Response to Quotation requests. | Quotation requests within agreed timeframes with customers. | Target achieved - During the second quarter of 2010/2011 requests were promptly dealt with within the target timeframe. |
| 3. Ensure consideration to the environmental impact of procurement decisions. | 2.4 An adopted Green purchasing policy. | Develop green purchasing policy by June 2011. | Development of green purchasing guide complete. Development of green purchasing OMS in progress. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| Property Development - Component 25 | | Officer: Manager Corporate Services and Governance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Co-ordination and management of Council's property portfolio including the acquisition and sale of property, leasing of property, road closures and openings. | 1.1 Vacancies for leased premises in Council's property portfolio. | Greater than 85% occupancy rates. | Greater than 85% occupancy rates achieved. |
| | 1.2 Inspections of Council's leased residential properties. | Each residential property inspected annually during October to December. | Each residential property was inspected between October and December 2010. |
| | 1.3 Inspections of Council's leased commercial/retail properties. | Each commercial/retail property inspected annually during January to March. | Each commercial/retail property was inspected between January and March 2011. |
| | 1.4 Consumer Price Index reviews implemented for the relevant leases. | 100% of CPI reviews implemented within 2 months of review date. | 100% of CPI reviews were implemented within 2 months of review dates. |
| | 1.5 Process lease options and lease renewals. | 100% of tenants notified within three to six months of termination dates. | 100% of tenants were notified within 3 to 6 months of termination dates. |
| | 1.6 Monitoring payments of property rentals for leased premises in Council's property portfolio. | 85% or greater property rentals paid when due. | 85% or greater property rentals are paid when due. |
| | 1.7 Actioning of Council resolutions regarding property leases, sales and acquisitions. | Initial action commenced within five working days of approved Council resolutions. | Initial action has commenced, usually within 3 days of approved Council resolutions. |

| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------|------------------------|
| Reception - Component 28 | | Officer: Manager Corporate Services and Governance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provision of an efficient reception and telephone service to Councillors, Council staff and the public and to promote the image of Council as being courteous, efficient and effective. | 1.1 The reception desk and switchboard are staffed during business hours. | 100% attended during business hours. | 100% achieved to date. |
| Opening hours Monday-Friday 8:30am - 5:00pm | | | |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------|------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| Fleet Management - Component 29 | | Officer: Chief Financial Officer | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To manage Council's fleet in a sustainable manner. | 1.1 Adherence to Council's Fleet Policy. | Monthly reports completed and communicated. | Target achieved - During the third quarter of 2010/2011 monthly reports were e-mailed to each driver. |
| | | All leaseback vehicles are inspected quarterly to ensure they are maintained in accordance with the manufacturers recommendations. | Target achieved - During the third quarter of 2010/2011 inspections were carried out as scheduled. |
| | | Vehicles are replaced in accordance with the policy. | Target achieved - For the third quarter of 2010/2011 Council's leaseback fleet was replaced in line with Council's Fleet Policy. |
| | | Fleet Management Policy reviewed annually. | Fleet Policy due to be reviewed June 2011. |

| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| Legal Services - Component 42 | | Officer: Director Support Services | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Support sound corporate governance. | 1.1 Timely legal advice on Council matters. | Urgent legal advice provided within 24 hours. | All urgent legal advice provided immediately or within 24 hours of initial request. |
| | | Other legal advice provided within agreed deadlines or required service levels. | Target achieved. |
| | 1.2 Effective project management of legal issues involving Council. | Regular reports received from Council's solicitors outlining outstanding legal matters. | Monthly reports received from both of Council's Solicitors outlining outstanding legal matters. |
| | | Regular monitoring of reports outlining outstanding legal matters. | The monthly reports from both of Council's Solicitors are considered and monitored by MANEX. |



| Support Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|
| Printing and Sign Writing - Component 58 | | Officer: Manager Corporate Services and Governance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provision of a consistent quality and efficient printing and sign writing service for Councillors, Council staff, the public and external customers. | 1.1 Accurate and timely printing and binding of Council Business Papers. | Councillors - completed by 4pm on the Thursday prior to the meeting. | 15 Council Meetings held and all targets met. |
| | | Others-completed by 12 noon on the Friday prior to meeting. | 15 Council Meetings held and all targets met. |
| | 1.2 Provide timely quotations to external organisations for printing and sign writing requests. | Quotations provided within two working days of request. | Target achieved. |
| | 1.3 Acceptance of competitive quotations provided to external customers. | Acceptance of 80% of quotes provided. | Target achieved with 95% of quotes accepted. |
| | 1.4 Preparation of emergency signage for road closures, diversions and the like. | Provided within one working day from request. | All produced on demand as required. |
| | 1.5 Provide printing and sign writing services to meet the requirements of Council and external customers. | 90% of works completed within agreed timeframes. | Target achieved. |
| | 1.6 Regular cleaning, testing and maintenance of Print Room machinery. | Each item of machinery cleaned and tested monthly and maintained as required by the relevant maintenance schedules. | Machines maintained in accordance with maintenance requirements. |

| Infrastructure Services Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------------------------------------|-----------------|
| Operations Management - Component 62 | | Officer: Manager Construction and Maintenance | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Plant usage is costed to appropriate projects. | 1.1 Adopted charges are balanced with plant reserve fund. | 100% Compliance. | Compliant. |
| 2. An effective plant replacement program | 2.1 Plant items are suitable for current needs. | 90% adopted plant replacement program achieved. | Compliant. |
| | 2.2 Provide adequate funding for plant replacement | Sufficient funds within plant reserve. | Compliant. |



| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Human Resources - Component 65 | | Officer: Manager Human Resources | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To develop, review and implement effective Human Resource strategies, policies and programs that meet with corporate objectives and legislative requirements for the benefit of the organisation, management and staff. | 1.1 Recruitment and selection of quality staff within established policies and procedures meeting all legislative requirements. | Recruitment process commenced within two weeks of approval by General Manager. | All recruitment has commenced within two weeks of approval by the General Manager. |
| | | 90% of appointments with qualification, skills and experience of successful applicant matching the criteria. | During the January to March quarter twelve (12) vacancies were filled with applicants who held the relevant qualifications, skills and experience. |
| | 1.2 Develop, review and implement policies and procedures to meet Award and legislative requirements. | Monitor, review and develop Human Resource Operational Management Standards for staff as required. | Continued monitoring, reviewing and updating of Operational Management Standards for approval by Management and presentation to all staff. |
| | | All legislative changes and statutory requirements actioned and complied with. | All legislative and statutory requirements met. |
| | 1.3 Support and advice to Management and Staff in relation to Award interpretation and industrial issues. | 90% of industrial disputes resolved internally. | All industrial disputes resolved internally through consultation with the appropriate parties and Unions or will be resolved through ongoing discussions with the parties. |
| | | Provision of accurate and timely advice to Management and Staff on industrial and legislative issues. | Management and staff kept informed of progress of any industrial and/or legislative issues. |
| | 1.4 Ensure continual improvement in the development, implementation and monitoring of our systems. | Annual and probationary performance reviews completed by scheduled dates. | Probationary reviews completed by scheduled dates. |
| | | Monitor, review and update Performance Management and Salary Administration Systems as required. | No changes in Performance or Salary Administration systems. |
| | 1.5 Ensure corporate and individual training needs are identified and met. | The number of individual and corporate training and development programs that are approved by management and implemented. | Continued reviewing of corporate and individual training to suit the needs of the organisation for skills and professional development training. |



| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|
| Human Resources - Component 65 | | Officer: Manager Human Resources | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| | | Provide learning opportunities including technical, personal and professional development that support Council's objectives. | Ongoing sourcing and organising of skills training and professional development for staff. |
| | 1.6 Ensure compliance with the OH&S Acts and regulations and promote continuous improvement of safe systems at work. | Compliance with OH&S Act and Regulations. | OH&S requirements met. |

| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|----------------------------------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Corporate Communication - Component 68 | | Officer: Manager Corporate Communication | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Engage the community to help determine affordable levels of service. | 1.1 Objectives of Communication Strategy Undertaken. | Achieve Customer Service Institute of Australia accreditation | Supported the customer service and communications working group and participated in internal one-stop shop implementation team on progressing this project. |
| 2. Have ongoing engagement and communication with out community, governments and industries. | 2.1 Media relationships reviewed and enhanced. | Review of media services arrangements. Regular contact with all local media. Finalise 80% of media enquiries within three working days. | Regular contact with media maintained. Informed that Hawkesbury Way (formerly monthly) will now be quarterly. 22 media comments provided in response to enquiries from local and Sydney metropolitan newspapers. Rates of compliance to KPI in relation to timing of return of media comments not able to be undertaken. Attended several new regional communication groups including WSROC Communication professionals, Western Sydney Business Connection Future in Media and Advertising event, Office Hawkesbury Nepean Instream Communication Group and attended joint councils UIP Events and Volunteering Management Workshop. |
| | 2.2 Issues Management Advice and Monitoring. | Regular updates provided to General Manager. | Updates provided as necessary. Assistance with provision of draft Flood communications messages for Council communication tools. |



| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|-----------------------------------------------------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Corporate Communication - Component 68 | | Officer: Manager Corporate Communication | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| | 2.3 Media stories generated. | 50% take up ratio of media releases in local newspapers. 80% of generated media releases published in at least one local newspaper. | 40 media releases sent out. Take up rate of media releases not able to be monitored due to lack of resources. |
| | 2.4 Strategic Cross Functional Working Groups organised and progressed. | Project Plans accomplished within timeframes set. | Reviewing content of website and preparing for audit of ease of use with the Online Communication Working Group, assisted in developing future priorities with IT Steering Committee. Supported the working group for the development of new Operational Management Plan and review of draft Council budget with MANEX. |
| 3. Develop and implement a community participation and partnership program. | 3.1 Manage civic events, publications and public relation activities. | Programs and events completed and conducted within budget. | <p>Organisation undertaken for Wilberforce Commemorative Plaque Unveiling, Australia Day Awards Ceremony, Bowen Mountain Extensions Official Opening and Wilberforce Preschool Extensions Official Opening. Community Newsletter written, designed and produced for Autumn. Four speeches written and provided to Mayor. 16 Mayoral Columns written and provided to local newspapers. Supported the development of several award submissions for Macquarie 2010 celebrations. Attendance at Macquarie 2010 Committee meetings finalised as program has been completed. Citizen of the Season, Young Citizen of the Season program continued. Sports Awards Program initiated. Citizen of the Year Policy and Civic and Citizenship Committee Constitutional changes finalised. Started preparation for the Council's display at Hawkesbury Show event and started preparation to launch the Clr Rex Stubbs Memorial Garden, both in next quarter.</p> |



| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| Elected Members - Component 69 | | Officer: General Manager | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To ensure elected officials are remunerated in accordance with the Local Government Act. | 1.1 Monthly payments to elected officials completed on time. | 100% compliance. | Payments made within appropriate timeframes in accordance with the level of fees for councillors as adopted by Council annually. |
| | 1.2 Ensure remuneration levels for mayor and councillors are reviewed | Appropriate submission to be made to Local Government Remuneration Tribunal. | Submission made to Local Government Remuneration Tribunal. |
| 2. To attend external conferences relevant to Council's strategic direction and activities in a cost effective manner. | 2.1 Number of conferences attended where subject matter relates to strategic concepts in Council's Plan. | 100% compliance. | Conferences attended relate to strategic matters and issues of relevance to the Council. |
| 3. To ensure efficient operation of Council and Committee meetings. | 3.1 Council meeting cycle meets legislative requirements. | At least 10 Council meetings held each year in different months. | Number and frequency of Council meeting meets legislative requirements. |
| | | Meetings conducted in accordance with Code of Meeting Practice. | Code of Meeting Practice reviewed. Meetings are conducted in accordance with the requirements of the Code. |
| | 3.2 Committees and membership predetermined by Council annually | Review undertaken in September 2010. | Review of structure, numbers and functions/operations of Committees undertaken in September 2010. |



| General Manager's Office - Operational Plan and Performance Indicators 2010/2011 | | | |
|--------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| Component 70 - Executive Management | | Officer: General Manager | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. To ensure a safe workplace environment that meets legislative requirements and guidelines. | 1.1 To monitor ongoing compliance with OH&S Act and Regulations. | Council's OH & IMS continues to operate and meets requirements of legislation and WorkCover. | Operation of system under continual review to ensure its effectiveness and to meet requirements of legislation and WorkCover. |
| 2. Develop and maintain corporate procedures to ensure a safe workplace. | 2.1 To assess the effectiveness of Council's OH&S system and corporate compliance. | Progress towards transformation of Council's OH & IMS to meet the requirements of the National Model. | Transformation of existing system to meet requirements of National Model underway towards target of audit by WorkCover in September 2011. |
| | 2.2 Resource allocation to facilitate the implementation of OH&S strategies. | Consistent with comparable local government councils per staff unit. | Additional resources provided in 2010/2011 Adopted Budget. Recruitments of new positions commenced. |
| 3. To ensure effective salary and performance structures in place for "senior staff" and monitor divisional performance. | 3.1 The Annual Performance Review is conducted. | "Senior Staff" performance reviews undertaken in line with requirements of Contracts of Employment. | Performance reviews undertaken. |
| | 3.2 To assess the effectiveness of managing and developing human resources. | Training & Development \$ > 1% budget and 90% satisfaction with training courses. | Training budget and satisfaction and achievements of training undertaken in line with expectations. |
| | 3.3 To assess the effectiveness of managing financial resources. | Overall performance vs Budget +/- 5.00%. | On target. |
| | 3.4 To assess the effectiveness of achieving strategic and operational performance objectives. | 95% Strategic & Operational Targets Achieved. | On target. |



| City Planning Division - Operational Plan and Performance Indicators 2010/2011 | | | |
|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Customer Service - Component 91 | | Officer: Executive Manager - Community Partnerships | |
| Activity/Project | Key Performance Indicators | Target | Progress |
| 1. Provide counter and telephone customer services to City Planning customers. | 1.1 All frontline counter and telephone customer enquiries responded to (to satisfaction of customers). | All frontline customer enquiries answered (no drop-outs) No customer service complaints. | Performance benchmark achieved. |
| | 1.2 Customer requests for technical advice logged and forwarded to responsible officer. | Customer service enquiries logged and forwarded within one working day. | Performance benchmark achieved. |
| 2 Provide counter and telephone customer services to City Planning customers. | 2.1 Customer requests met in accordance with the Customer Contact and Service Standards. | Customer Contact and Service Standards Met. | Customer Contact and Service Standards for City Planning Customer Service achieved. |
| 3. Deliver customer services in accordance with identified benchmarks. | 3.1 Measure performance in achieving service standards as identified in the Customer Service Charter and the Customer Contact and Service Standards. | Achieve identified 85% of benchmark. | Reviewing Customer Contact and Service Standards for 2011/ 2012. In this quarter Council received 10 compliments and 11 complaints in relation to customer service. |
| 4. Provide quality customer services by maintaining and improving customer satisfaction levels. | 4.1 Customers surveyed to establish level of satisfaction with services received. | Maintain and increase customer satisfaction levels. | Council endorsed the concept of the 'one stop shop' customer service at its March 2011 Ordinary Meeting Customer & Communication Strategy Implementation Working Party formed to assist the process. |
| 5. Align Council's Customer Service processes with International Customer Service Standard (ICSS) benchmarks. | 5.1 Maintain ICSS accreditation. | ICSS accreditation maintained. | Awaiting outcome of the pre-certification report and confirmation of date for final site visit to conduct audit. |