



Hawkesbury City Council

attachment 1
to
item 205

Interim Implementation Plan

August 2018

date of meeting: 28 August 2018
location: council chambers
time: 6:30 p.m.

WESTERN SYDNEY CITY DEAL

Vision. Partnership. Delivery.

	Theme	Title	Ref	Commitment	Next Steps	Responsibilities	Financial Contribution	Local Government Resources Required
CONNECTIVITY	Rail for the Western City	Deliver Rail for the Western City	C1a & C1b	<p>The Australian and NSW governments will deliver the first stage of a North South Rail Link from St Marys to Western Sydney Airport and the Badgerys Creek Aerotropolis.</p> <p>As a first step, the NSW Government will protect suitable corridors for future rail connections in Western Sydney. Both governments will contribute up to \$50 million each to a business case process, in consultation with local government. This will include investigation of integrated transport and delivery options for a full North South Rail Link from Schofields to Macarthur and a South West Rail Link to connect Leppington to the Western Sydney Airport via an interchange at the Badgerys Creek Aerotropolis.</p> <p>The Australian and NSW governments will be equal partners in funding the first stage of the North South Rail Link and have a shared objective to connect rail to Western Sydney Airport in time for opening, informed by the business case.</p>	<p>Local government resources to be embedded in the project team.</p> <p>The Business Case work is underway and will be completed by end of 2019.</p>	Led collectively by the Australian and NSW governments (Transport for NSW) and supported by local government, in collaboration with the Greater Sydney Commission, landholders, developers and community members.	\$100m equally shared contribution from Australian and NSW government approved for business case. Agreement to fund up to three Local Government staff (2 FTEs) in the business case development process.	<p>Three Local Government staff (2 FTEs), funded by NSW and Australian governments.</p> <p>Other staff available for project workshops.</p>



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	Rapid bus services for the Western City	Rapid bus service for the Western City	C2	The NSW Government will establish rapid bus services from the metropolitan centres of Penrith, Liverpool and Campbelltown to the Western Sydney Airport (WSA) before it opens in 2026, and to the Badgerys Creek Aerotropolis.	The Business Case for the Western Sydney Integrated Transport Program is due to be completed by end of 2019. This will help inform a decision on the implementation of the rapid bus routes.	Lead agency is Transport for NSW, in cooperation with local government particularly Penrith City, Liverpool City and Campbelltown City councils supported by Australian government, in collaboration with the Greater Sydney Commission, landholders, developers and community members.	As part of commitment C1 – \$100m equally shared contribution from Australian and NSW government approved for rail business case which will inform the bus requirement. Agreement to embed up to three (2 FTEs) Local Government staff in the rail business case development process.	As part of commitment C1 - Three Local Government staff (2 FTEs), funded by NSW and Australian governments. Other staff available for project workshops. Local Government will be required to scope services and required infrastructure (local roads, bus stops etc.).



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	Digital connectivity and smart technology	Western City Digital Action Plan	C3	Local governments will lead the development of a Western City Digital Action Plan in collaboration with the Australian and NSW governments, and industry partners.	<p>An initial workshop has been held to define digital commitments and develop parameters</p> <p>Digital Mapping of interdependencies across commitments</p> <p>Facilitated Workshop to drive and enable the development of the DAP</p>	Led by local government supported by Australian and NSW governments in collaboration with community members and industry partners.	<p>Consultant required to develop the Plan. Councils will seek matching contributions from partners (approximately \$20,000 per council/partner estimated). Future commitments will be explored. Actions detailed in Digital Action Plan may need to be funded.</p>	<p>Commitment of local government staffing resources.</p> <p>Financial commitment previously noted.</p>
		Smart Western City Program	C4	The NSW Government will deliver a Smart Western City Program to enable NSW agencies to embed interoperable smart and secure technology – such as transport and utility monitoring systems – into new infrastructure as it is rolled out.	<p>Draft NSW Smart Places Strategy to be released for consultation.</p> <p>Develop in conjunction with Western City Digital Action Plan (C3).</p>	Led by NSW government in cooperation with Australian government and supported by local government.	Financial contribution to be confirmed once project is further scoped.	Possible local government participation in implementation of recommendations resulting from Program, linked to the Digital Action Plan.



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		5G strategy	C5	The NSW and local governments will develop a 5G strategy for the Western Parkland City, which will include partnering with a telecommunications carrier to deliver a trial of 5G technology.	Draft NSW Smart Places Strategy to be released for consultation. Develop in conjunction with Western City Digital Action Plan (C3).	Led by NSW government in cooperation with local government, supported by Australian government, in collaboration with telecommunications carriers and industry.	Financial contribution to be confirmed once project is further scoped.	Possible local government participation in implementation of recommendations resulting from the Program, linked to the Digital Action Plan and delivery of the trial.
		Openly available data sets	C6	NSW and local governments will explore, identify and make data publicly available in line with open-data principles. To facilitate this, the Australian Government will establish a Western Parkland City data catalogue on data.gov.au and NationalMap, and support local governments to fully utilise the platform. Better access to local data has the potential to drive innovation and improved service delivery across the Western Parkland City.	Australian government to provide information to other partners about the available data catalogues on data.gov.au and National Map and the utilisation of best practice open data principles. Develop in conjunction with Western City Digital Action Plan (C3).	Led by Australian government in cooperation with NSW and local government, industry and other key stakeholders.	Australian Government facilitated workshop held.	Local government to contribute to the data catalogue.



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JOBS FOR THE FUTURE	A world-class Aerotropolis	Badgerys Creek Aerotropolis	J1	The Australian, NSW and local governments will work together to establish a Badgerys Creek Aerotropolis as a world-class city precinct that supports jobs growth. The Australian Government will enable the development of 114 hectares of Commonwealth land at North Bringelly, to accelerate jobs growth and help build the new Western Parkland City. The NSW Government will establish an enabling infrastructure program on the Commonwealth land to kick-start servicing of the precinct	<p>The LUIP will have been released on public exhibition until October 2018.</p> <p>Legislation to establish the authority will be introduced to the NSW Parliament during the 2018 Spring session.</p>	Led by NSW and Australian governments in collaboration with local government		
		An authority to masterplan the Aerotropolis	J2	The Australian and NSW governments will establish an authority to become master planner and master developer of the Aerotropolis with an initial focus on the Commonwealth land.	Legislation will be considered by NSW Parliament during the 2018 Spring Session to establish the Authority by late 2018.	The Authority will be established under NSW legislation with provision for a joint Commonwealth/NSW governance arrangement. Design of the Authority has been led by NSW in collaboration with the Commonwealth and in consultation with councils.		



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	Investment & industry attraction	Western Sydney Investment Attraction Office	J3	The NSW Government, with the Australian Government and local governments, will establish the Western Sydney Investment Attraction Office in Liverpool to attract domestic and international investment. Its initial focus will be on the Aerotropolis, as well as supporting existing industrial areas and employment centres.	<p>Partnership arrangements, research activities, investor engagement strategy and a program of bespoke events complete by the end of October 2018.</p> <p>Industry round tables in agribusiness, aerospace and defence industry, and freight and logistics to be held in August/September</p> <p>High priority firms being targeted for investment opportunities in the Aerotropolis to facilitate early engagement and commitment.</p>	Led by NSW government and supported by Australian Government in collaboration with local government.	Resourcing for the WSIAO from the NSW Department of Industry.	Local government to consider in-kind staffing contributions (part time) to participate in the work of the WSIAO.



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		Investment Attraction Fund	J4	The NSW Government will establish an Investment Attraction Fund to support the work of the Investment Attraction Office.	Launch the Investment Attraction Fund.	Led by NSW government and supported by Australian Government in collaboration with local government	\$5m Jobs for NSW Funds committed.	
		Establish jobs in the region	J5	The Australian Government will establish the National Disability Insurance Scheme (NDIS) Quality and Safeguards Commission in Penrith, creating up to 150 new jobs in Western Sydney.	The National Disability Insurance Scheme (NDIS) Quality and Safeguards Commission officially opened in Penrith in Q2 of 2018.	Led by Australian government, in collaboration with NSW and local governments		
		High-value employment precincts	J6	The NSW Government will deliver a Land Use and Infrastructure Implementation Plan and an associated State Environmental Planning Policy to set the planning framework for the Aerotropolis and the broader Western Sydney Airport Growth Area. These policies will identify key employment precincts, and safeguard the operation of the Western Sydney Airport.	Stage 1 of the Western Sydney Airport Growth Area Land Use and Infrastructure Implementation Plan has been released on public exhibition until October 2018..	Led by NSW government in cooperation with local government, supported by the Australian government in collaboration with landowners, industry groups, residents and WSA Co.	Initial costs absorbed by DPE	Local government (particularly Liverpool and Penrith LGAs for this commitment) to participate in planning partnership.



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	Theme	Title	Ref	Commitment	Next Steps	Responsibilities	Financial Contribution	Local Government Resources Required
		Surplus government land to drive jobs growth - Process	J7a	The NSW and local governments will review government land and explore opportunities for release of surplus or underutilised land and assets to drive economic growth.	Local government to undertake landholding audit and develop future strategy	Led by NSW government in cooperation with local government, in collaboration with Australian government.	Initial costs absorbed by NSW government.	Local government to identify land holdings with potential for economic growth.
		Surplus government land to drive jobs growth - Multi User Depot	J7b	The Australian Government will release the Penrith Multi-User Depot for sale, to be used to support jobs growth in the Penrith CBD.	Commence pre-divestment due diligence.	Led by Australian government in cooperation with local government (particularly Penrith City Council), supported by NSW government.		
	Expanding agribusiness opportunities	Agribusiness precinct	J8	The NSW Government will commission a feasibility study into an agribusiness precinct for the Western Parkland City.	Completion of scoping study to confirm industry interest for the precinct, likely investment opportunities, and commitment to establishing the precinct.	Led by NSW government supported by local government in collaboration with Australian government	DPI currently funding the feasibility study.	



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	Support Indigenous businesses to thrive	Indigenous Business Hub	J9	The Australian Government will establish an Indigenous Business Hub in the Western City, to capitalise on the opportunity for Indigenous businesses and entrepreneurs. The hub will deliver coordinated business support services to support a thriving Indigenous business sector.	Continue working with NSW Aboriginal Land Council (NSWALC) to develop the Hub.	Led by Australian government in partnership with NSWALC supported by NSW and local governments.	Funded through program funding administered by the Department of Prime Minister and Cabinet.	Possible local government participation in implementation of this commitment within the affected LGAs.
	More job opportunities	Indigenous small business and skills package	J10	The NSW Government will deliver an Indigenous small business and skills package across the Western Parkland City, including an expansion of the Opportunity Hub in Campbelltown to help connect Indigenous school leavers with jobs and a new Opportunity Hub in Liverpool and; an Indigenous Business Connect Program to support Indigenous people to start or grow a business; 50 additional Bert Evans scholarships and mentoring support for young people; and a dedicated Aboriginal Enterprise Development Officer Program.	Develop implementation plans for key activities including expansion of Campbelltown Opportunity Hub, opening of Liverpool Opportunity Hub and design and implementation of Business Connect Program.	Led by NSW, supported by Australian and local government in collaboration with Indigenous organisations.	\$8m NSW funding committed from NSW Department of Industry.	Possible local government participation in implementation of this commitment particularly within Campbelltown and Liverpool LGAs.



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		Indigenous, social and local participation targets - Employment and Procurement for Construction Projects	J11a	The Australian and NSW Governments will work to adopt indigenous, social and local employment and procurement targets in construction projects, including a 2.4 per cent indigenous employment target and a 3 per cent Indigenous procurement target for construction projects in the district. Details on the timing for introduction of these targets will be included in the City Deal Implementation Plan.	WSA Co committed to local, social and Indigenous workforce targets for Western Sydney Airport in Q2 2018. Agree on targets and timing for introduction for the Western Parkland City.	Led jointly by Australian and the NSW governments in collaboration with local government, job active providers, non-governmental organisations, and industry.		Local government participation to develop appropriate region targets.
		Indigenous, social and local participation targets - Apprenticeships, traineeships and Pre-vocational Qualifications	J11b	The NSW Government will support the introduction of these targets by increasing funding for apprenticeships and traineeships in Western Sydney, and for pre-vocational qualifications.	Funding made available for pre-vocational qualifications, apprenticeships and traineeships.	Led by NSW government in collaboration with Australian and local government and TAFE.	Funding for skills and apprenticeships included within the Department of Industry budget.	



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SKILLS & EDUCATION	Education and skills	TAFE Skills Exchange near Western Sydney Airport	S1	TAFE NSW will work with the Australian Government and WSA Co to establish a Skills Exchange near the Western Sydney Airport, to provide local training for the workers needed to construct the Airport and other major projects.	Scope Skills Exchange model to be adopted with future milestones to be confirmed following scoping.	Led by NSW government in cooperation with Australian government, in collaboration with local government and WSA Co	To deliver the training at the WSA Skills Exchange, TAFE would involve a mixture of fee for service, and NSW Government subsidies, where eligible.	
		Education Partnership	S2	NSW will seek to establish a partnership agreement on education to identify and deliver more education facilities for the Western City to support urban growth over time, in a manner consistent with the School Assets Strategic Plan.	Scope partnership model to be adopted with future milestones to be confirmed following scoping	Led by NSW government in cooperation with local government, in collaboration with Australian government, Greater Sydney Commission and councils.	No financial impacts are expected from this scoping process.	Local government involvement in the Education Partnership to be determined.
	Building partnerships through an Aerospace Institute	STEM university	S3	The NSW Government will call for proposals from leading global universities and industry to form part of an integrated Aerospace Institute in the Aerotropolis.	Requires further scoping.	Led by NSW government, supported by Australian and local government, in collaboration with University sector.	No financial impacts are expected from this scoping process.	



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LIVEABILITY AND ENVIRONMENT		VET facility in the Aerotropolis	S4	The NSW Government will establish a permanent VET facility in the Aerotropolis with a focus on construction, aviation and aeronautical-related engineering to support residents of the Western Parkland City to access jobs of the future.	Scoping of options for development of a facility.	Led by NSW government, supported by Australian and local government, in collaboration with tertiary education sector.	No financial impacts are expected from this scoping process.	
		New public high school focused on the aerospace and aviation industries	S5	The NSW Government will build a new public high school in the Aerotropolis with vocational links to Western Sydney Airport and the aerospace and aviation industries, preparing students for future job opportunities.	To be considered in the context of the Education Partnership (S2)	Led by NSW government, supported by Australian and local government.	No financial impacts are expected from this scoping process.	
	Amenity & liveability across the Western Parkland City	Western Parkland City Liveability Program	L1	To establish a hallmark Western Parkland City Liveability Program. Projects funded will deliver improved community facilities and urban amenity, and enhance liveability to enable and complement new housing supply.	Release of the Program Guidelines. Applications will open in early September. Announcements on successful projects expected by the end of 2018.	Led by the Western Sydney City Deal Delivery Office on behalf of the NSW Government in cooperation with the Australian Government.	The Australian and NSW governments will each provide \$60 million, with \$30 million from councils.	Local government will be consulted in the development of the Program and participate in the application process.



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	Protect & preserve environmental assets & parkland character	Centre of Innovation in Plant Sciences	L2	The NSW Government will create a Western Sydney Centre of Innovation in Plant Sciences at the Australian Botanic Garden in Mount Annan.	Design, exhibition and construction.	The commitment is led by NSW government (NSW Office of Environment and Heritage through the Botanic Gardens and Centennial Parklands Authority) in collaboration with Australian and local government (particularly Camden and Campbelltown councils).	The NSW government will contribute \$60 million.	
		Restore and protect South Creek	L3	The South Creek corridor from Narellan to Hawkesbury has been identified as an important environmental spine for the Western Parkland City. The NSW Government will develop a strategy for South Creek that will investigate its restoration and protection.	Completion of a Business Case by late 2018. Precinct planning for the Aerotropolis informed by the business case to occur throughout 2019.	Led by the NSW Government (INSW), in cooperation with Australian government, supported by local government.	The NSW Government committed \$7 million towards completion of the South Creek Corridor Strategy and supporting Strategic Business Case.	



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	Streamlined environment approvals	Strategic assessment under the EPBC Act	L4	The Australian and NSW governments will progress a Strategic Assessment under the Environment Protection and Biodiversity Conservation Act 1999 (Cth) to protect the environment and streamline environmental approvals for development.	Draft a plan for the strategic conservation of the Cumberland Plain and undertake an impact assessment of the implementation of the plan.	Led by Australian government in cooperation with NSW government in collaboration with local government.		
	Improve community health	Western Sydney Health Alliance	L5	Local governments, in collaboration with health partners, will establish the Western Sydney Health Alliance to improve coordination and effectiveness of health services in the region, supporting healthier neighbourhoods.	Establishment and implementation of the Steering Committee. Engagement of a consultant/facilitator to facilitate development of the framework, milestones, KPIs and a detailed project plan.	Led by local government in collaboration with the South West Sydney and Nepean Blue Mountains Local Health Districts, and the South West Sydney and Nepean Blue Mountains Primary Health Networks.	In-kind staffing resources from Local Health Districts and Primary Health Networks. Future commitments will be explored and may require separate funding.	In-kind staffing resources from local government. Contribution to consultancy of approximately \$20,000 per council, which may be split across 2 years.



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PLANNING & HOUSING	\$30 million Western Parkland City housing package	Housing targets for the Western Parkland City	P1	The NSW Government will set and publish 5- and 20-year housing targets for each local government area to deliver at least 184,500 homes over the next 20 years consistent with the targets in the Western City District Plan.	Councils to incorporate District Plan targets within local strategic plans	Led by NSW government in cooperation with local government, supported by Australian government, in collaboration with landowners and residents.		Local Government to incorporate housing targets within local strategic planning documents.
		Fast-track local housing strategies	P2	The Australian and NSW governments will accelerate adoption of new Local Environmental Plans, and associated local housing strategies, by providing \$2.5 million incentive payments to Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly. New plans will be agreed within two years, and set a course to achieve local housing targets and better quality outcomes for local communities.	Funding agreements to be executed. Councils to undertake studies and prepare and exhibit draft Local Strategic Planning Statements (LSPSs)	Led by the NSW government in cooperation with local government, supported by Australian government.	Commitment of \$7.5 million each from the Australian and NSW governments shared across six councils.	
		New Growth Area for the Greater Penrith to Eastern Creek corridor	P3	The Australian and NSW governments will undertake land use and infrastructure planning for a new Growth Area for the Greater Penrith to Eastern Creek corridor. This will ensure new housing can be planned, delivered and integrated with new infrastructure such as schools, health care and transport.	Future milestones to be determined in conjunction with other Planning Partnership priorities	Led by NSW government in cooperation with local government, supported by Australian government, in collaboration with landowners and residents.	Commitment of \$1.25m each from the NSW and Australian governments	Local government to participate in planning partnership, particularly Penrith and Liverpool LGAs, to develop commitment.



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		Uniform local government engineering design standards and telecommunications planning	P4a	The Australian Government will support council development of uniform, best practice local government engineering design standards to simplify the development assessment process, deliver better outcomes for local residents and reduce costs to homebuyers.	Schedule workshop with Planning Partnership councils, the NSW Government and Australian Government across wide range of technical disciplines including engineering, planning, urban design. The output of this workshop will be a scope to commence detailed project planning, resourcing, funding and implementation.	Led by local government supported by Australian and NSW governments in collaboration with the telecommunications sector.	\$1.25m committed from the Australian Government as part of its contribution to the \$30 million Western Parkland City housing package.	Initial local government commitment to lead the scoping phase, with ongoing commitment to be determined



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		Pilot Growth Infrastructure Compacts	P5	The NSW Government will establish pilot Growth Infrastructure Compacts for the Western Parkland City. The compacts will coordinate planning and delivery of new housing supply and ensure that the required infrastructure is delivered as it is needed.	Identify potential locations for the pilot of Growth Infrastructure Compacts with future milestones to be determined	Led by NSW government, supported by Australian and local government, in collaboration with landowners and residents.	Commitment of \$10 million from NSW and \$5 million from Australian Government allocated to GICs (P5) and associated technical models (P7) (\$15 million total across both commitments).	Planning Partnership offers an option to manage this project.
	A partnership approach to planning	Western Sydney Planning Partnership	P6	The NSW Government will create a new planning partnership with the growth councils – Liverpool, Penrith, Campbelltown, Camden, Wollondilly – in conjunction with Blacktown to achieve more efficient and higher quality outcomes	Liverpool City Council, leading the local government commitment, will discuss office accommodation requirements with the GSC. Resources will be recruited.	Led by local government in cooperation with NSW government in collaboration with Australian government, landowners and residents.	Financial contribution of \$700,000 by DPE and in kind contribution by GSC in the form of office space and 1 full time equivalent resource.	Local government contribution to be determined.



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IMPLEMENTATION & GOVERNANCE	Innovative planning for future infrastructure needs	Transport and water infrastructure models	P7	The NSW and Australian governments will develop transport and water infrastructure models to innovatively plan for future infrastructure needs. These models will accelerate development assessment processes and streamline infrastructure delivery, and support the Growth Infrastructure Compacts.	Future scoping to be undertaken with milestones to be determined	Led by NSW government, supported by Australian and local government, in collaboration with landowners and residents.	Commitment of \$10 million from NSW and \$5 million from Australian Government allocated to GICs (P5) and associated technical models (P7) (\$15 million total across both commitments).	Planning Partnership offers an option to manage this project.
	Enduring tri-government governance	Long-term governance	I1	The three levels of government will establish a long-term governance arrangement. This will oversee the delivery of the City Deal and the enduring growth and sustainability of the Western Parkland City. The Implementation Board will establish mechanisms to consult with stakeholders.	Ongoing meetings of Implementation Board and Leadership Group and various committees.	Led by NSW government in cooperation with Australian and local governments.	Governance groups to be supported through existing agency resources. In kind contribution of staff to Delivery Office.	Participation of Mayors and General Managers in Leadership Group and Implementation Board. Commitment of staff to Delivery Office.



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		Western Sydney City Deal Implementation Plan	I2	The three levels of government will agree and publish an implementation plan for the City Deal in 2018. The implementation plan will clearly define how these commitments will be delivered, when they will be delivered and who will be responsible.	Implementation plan and metrics to be developed.	Led by the NSW and Commonwealth Governments in partnership with local government.		
		Key performance metrics	I3	To monitor the impact of the commitments delivered through the Western Sydney City Deal, parties will agree and publish key performance metrics in the implementation plan. The City Deal will be evaluated three years after its signing.	Finalisation of performance indicators for inclusion in Implementation Plan—with a review to be undertaken after three years	Led by NSW government in cooperation with Australian and local governments.		All partners commitment of staff to Delivery Office to develop and maintain regular reporting against key metrics.
	Community partnership	Work with Indigenous organisations to maximise opportunities	I4	The three levels of government commit to work with Indigenous organisations in the Western Parkland City, to realise economic, social and cultural outcomes for Aboriginal people in Western Sydney.	Identify existing Indigenous consultation and collaboration forums across the Western City and co-design with Indigenous partners an Indigenous Collaboration Framework for the City Deal.	Led by NSW government in cooperation with Australian and local governments.	No financial impacts are expected from this consultation process	Possible local government participation in scoping and implementation of this commitment.

