



Hawkesbury City Council

attachment 1
to
item 36

The Quarterly Budget Review Statement - December 2020

date of meeting: 23 February 2021
location: council chambers and
by audio-visual link
time: 6:30 p.m.

HAWKESBURY CITY COUNCIL
**QUARTERLY BUDGET
REVIEW STATEMENT**
December 2020

The Hawkesbury 2036...It's Our Future



Quarterly Budget Review Statement

December 2020

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Executive Summary

Financial Performance

Financial Position

The Quarterly Budget Review Statement – December 2020 (QBRs) results in a balanced Full Year Budget (FY Budget) being maintained, after allowing for a number of recommended variations and the transfer of the surplus of \$126K to the Multi Year Reserve.

- Details of all variations processed in this QBRs have been included at the end of this document. Commentary on Council's financial performance for the period ending 31 December 2020, and details on the more significant issues in this QBRs are provided below.

Operating Revenue

As at the end of the second quarter, Council's operating revenue from general rates and annual charges, user charges and fees, other income streams and operating grants, net of any applicable subsidies, is \$74.6M, and after the recommended variations, is tracking to meet the projected FY Budget of \$84.9M. As at the end of December 2020, interest and investment earnings are \$0.3M, tracking under the projected FY Budget of \$0.8M.

Operating Expenditure

Council incurs operating expenditure in delivering operational programs as outlined in the adopted 2020/2021 Operational Plan. Council's operating budgets are expended in maintaining the infrastructure in the Hawkesbury such as parks, recreational facilities, roads, bridges, community buildings and community facilities. These funds are also required to deliver essential services to the community, including waste, sewerage, storm water services, community services and cultural services. Other services provided include city planning and support services. Apart from direct service delivery, Council also supports other bodies, including emergency services and recreational services by way of contributions. Main expenditure items include employee costs, materials, contractors, consultants, legal expenses, contributions and utilities.

As at the end of December 2020, operating expenditure, excluding depreciation, amounts to \$31.5M, or 45% of the projected FY budget of \$69.8M. Based on these figures, overall, operating expenditure is tracking well against budget.

Operating income and expenditure reports are prepared and analysed on a monthly basis to ensure that problem areas are identified and acted upon in a timely manner.

Capital Expenditure

For the 2020/2021 financial year, Council has a FY Budget for capital works of \$63.4M, excluding December QBRs variations, of \$1.7M. As at the end of the second quarter, actual capital expenditure amounted to \$11.6M. Several projects are in the planning or procurement phase as at the reporting period, with a further \$9.0M committed.

Capital expenditure (excluding dedicated assets) in the second quarter of the financial year includes expenditure on new infrastructure assets, with \$0.6M spent on land, buildings and land improvements, \$2.4M on roads, bridges, footpaths and drainage, \$24K on sewer infrastructure and \$29K for park improvement and recreation.

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Infrastructure renewal expenditure amounted to \$0.8M spent on land, buildings and land improvements, \$4.1M spent on roads, bridges, footpaths and drainage, \$1.0M on sewer infrastructure and \$1.0M on park improvement and recreation.

Capital expenditure as at the end of the second quarter also included \$1.2M in respect of plant and equipment, and \$0.4M on other assets including library resources and IT equipment.

Cash and Investments

Council's reserve balances as at the end of the second quarter amount to \$50.9M. This balance was made up of \$33.3M in externally restricted reserves and \$17.6M in internally restricted reserves.

Council's investments portfolio as at the end of December 2020 is \$61.3M and returned an annualised average of 0.74% for over the period 1 July 2020 to 31 December 2020.

Analysis of the more significant adjustments included in the QBRS can be found within this document.

Quarterly Budget Review Statement

Financial Position

The Quarterly Budget Review Statement - December 2020 recommends budget adjustments that result in an overall result in an overall surplus adjustment for the quarter. It is proposed that this surplus is allocated to the Multi-Year Reserve to partly replenish funds utilised from this Reserve during the preparation of the 2020/2021 Operational Plan. Variations proposed are necessary to ensure appropriate budget allocations are available to deliver Council's Adopted Operational Plan.

In the opinion of the Responsible Accounting Officer, based on Council's accounting records, Council is in a satisfactory short term financial position and as at the end of the September 2020 Quarter is on track to achieve the required Fit for the Future Ratios, as planned in its Long-Term Financial Plan. However, matters having a financial impact that are unknown to the Responsible Accounting Officer at the time of writing this report, and other factors that are outside Council's control, could have an impact on Council's financial position as at the end of the 2020/2021.

The Quarterly Budget Review Statement is the mechanism stipulated by the Local Government Regulations 2005 for councils to revise the adopted Operational Plan for the year to reflect the actual financial performance as at the end of each Quarter and projected to the end of the financial year. This review ensures Council's Budget remains current and relevant throughout the financial year and provides early indication of progress in achieving financial targets.

In revising estimates, a conservative approach has been taken. Unfavourable trends relating to income outside Council's control are proposed to be adjusted to reflect the anticipated performance up to the 30 June 2021. Unfavourable trends relating to expenditure outside Council's control are also proposed to be adjusted for the same period.

Impact of the COVID-19 Pandemic

The 2020/2021 Operational Plan was prepared during the peak of the COVID-19 Pandemic. At that time, the length and the severity of the impact of the pandemic was unknown. A prudent approach was taken and a number of assumptions were made in regard to certain income and expenditure lines and the associated budgets were adjusted accordingly.

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A number of the income and expenditure lines that were adjusted are showing a favourable trend. Accordingly, adjustments have been included in relation to expenditure on community events and income pertaining to Upper Colo Reserve and Section 603 Certificates.

A number of the income and expenditure lines that were adjusted are showing an unfavourable trend. Accordingly, adjustments have been included in regard to income from regulatory activities, which is outlined within the Unfavourable Adjustments section of this report.

The COVID-19 situation and the likely impact will continue to be monitored and if necessary, adjustments will be made in future Quarterly Reviews.

Variations that are considered more significant and that require Council's attention are listed below.

The more significant items of the December 2020 Quarterly Budget Review Statement include:

1. Favourable Adjustments:

- *Deferral of Childcare Centre Renewals (\$222K)* – At the time of developing the 2020/2021 Original Budget, it was anticipated that the childcare leases would be in the second year of effect, with associated expenditure on childcare renewals of \$222K. In line with the Council Resolution at the Ordinary Council Meeting on 30 June 2020, the associated expenditure has been deferred for 12 months.
- *Community Events Program (\$101K)* – As a result of Public Health Orders due to the COVID-19 Pandemic, some events have either been cancelled, or have been delivered in a reduced capacity, requiring lower expenditure than projected.
- *Plant Running Costs (\$55K)* – The 2020/2021 Original Budget for plant running cost was developed based on the fuel prices at the time, which have significantly lowered over the last six months. In line with current fuel prices, it is proposed to reduce the budgeted plant running costs for the year by \$55K.
- *NSW Rural Fire Service (RFS) Allocations (\$46K)* – The Original Budget was developed based on the application submitted to NSW RFS by the Hawkesbury District RFS. Based on the written advice received from NSW RFS, Council's net cost is \$46K lower than the budgeted amount.
- *Operation of Lower Portland Ferry (\$33K)* – Transport for NSW has confirmed the funding arrangements for the operation of the Lower Portland Ferry, being up to \$500K, to be reimbursed in regard to operational costs incurred. A favourable adjustment of \$33K is required to bring the budgeted amount in line with the confirmed amount and scope of works eligibility.
- *Upper Colo Reserve (\$29K)* – Bookings made for Upper Colo have generated \$29K more than the Full Year Budget, as the closure of the Reserve was for less time than projected.
- *Section 603 Certificates (\$20K)* – The property market has experienced some recovery since the development of the 2020/2021 Original Budget, and based on income received to date, the budget for this income is projected to be exceeded by \$20K over the remainder of the financial year.

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2. Unfavourable Adjustments:

- *Building Renewals (\$162K)* – Council develops its building renewal program, and associated budget, based on assumed costs of buildings works, anticipated works required and asset condition. However, detailed specifications, changes in unit costs, external influences on scope, changed service level requirements, and changes in asset management methodology, may impact the estimated cost. An additional \$162K is required to complete the Buildings Renewals Program, budgeted at \$5.6M.
- *Regulatory Infringements Income (\$152K)* – Council receives regulatory infringement income from Revenue NSW once the fine is paid. As a result of the COVID-19 Pandemic, the NSW Government has provided some assistance in relation to payment arrangements. During this time Council has taken a lenient approach to issuing infringement notices. As a result, it is anticipated that the following income lines will be less than budgeted:
 - o Carparking \$85K
 - o Regulatory \$42K
 - o Companion Animals \$25K
- *Kurrajong Memorial Park Playground Replacement (\$41K)* – The budget for the playground replacement at Kurrajong Memorial Park is \$348,945. An additional \$41K is required to fund contract variations and other associated expenditure incurred as a result of a redesign to address concerns raised in regard to the impact on properties neighbouring the Park.
- *Richmond Pool Infrastructure (\$38K)* – Asset replacements are budgeted based on projected asset conditions and usage. A recent assessment of assets at Richmond Pool indicated that some pumps and chemical feeders require replacement earlier than projected. The cost is estimated at \$38K.
- *Companion Animal Impounding (\$25K)* – Due to changes in operations by other Local Governments that use the Hawkesbury Companion Animal Shelter, it is projected that impounding fees will be \$25K less than the forecast.

3. Adjustments with Nil Impact on Council's Overall Budget position

- *Road Sealing Program* – The design of the sealing of gravel roads for Old East Kurrajong Road, East Kurrajong and Reedy Road, Maraylya, indicated that it would be more cost-effective to upgrade the associated drainage systems in conjunction with the sealing work. Accordingly, \$190K is being re-allocated from the Drainage Budget to these two projects.
- *Hawkesbury Oasis Aquatic and Leisure Centre* – The 2020/2021 Original Budget for the refurbishment of the Hawkesbury Oasis Aquatic and Leisure Centre was based on the condition and unit costs at the time. Recent condition audits indicated that an additional \$73K is required to complete the refurbishment in a cost effective manner. Flood lighting reactive works (\$30K) and early invention relining works on the wading pool (\$30K) are also funded in this budget review. These amounts are proposed to be funded through reallocation of the budget for the North Richmond Park Amenities Roof Renewal. This project is proposed to be deferred to a future year so as to enable a more comprehensive refurbishment including improved accessibility.

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4. Grants – Additional Works and Programs - \$1.62M

A number of adjustments relating to grant funding, successfully secured by Council, are included in this Statement. These adjustments have a nil effect on the Budget position, as amounts included for income have a corresponding amount for expenditure. The securing of grant funding assists Council to undertake works otherwise not funded through Council's available funds.

There are several major adjustments relating to grant funding, as outlined below:

- *Greening our City (\$1.2M)* – Green Innovations Program funded by Local Government NSW has approved the Hawkesbury Vibrant Towns and Villages program – to provide green tree boulevards for Richmond, South Windsor and Windsor.
- *Combatting Illegal Dumping, Cleaning and Prevention Program (\$20K)* – Funding under the Environment Protection Authority to establish illegal dumping baseline data with a view to better recording and responding to illegal dumping incidences.
- *Bushfire Community Recovery & Resilience Funding (\$250K)* – Resilience NSW is providing \$250K to support councils to help coordinate and facilitate community led projects, activities and events that contribute to the community's recovery, resilience and future preparedness.
- *Boating Now Program (\$150K)* – Transport for NSW is providing \$150K as part of the Boating Now Program for boat parking improvements at Governor Philip Park.

5. Reserve Funded Adjustments

The following major adjustments are within internally or externally restricted funds, and consequently have nil impact on Council's overall position:

- *Childcare Centre Renewal Reserve* – An adjustment of \$20K to the Childcare Centre Renewals Reserve has been made to reflect the actual income to be received from the Child Care Centres during the 2020/2021 financial year.
- *Voluntary Planning Agreement Reserve* – A budget adjustment of \$94K regarding income received from a Voluntary Planning Agreement for Longleat Lane, Kurmond is included, with funds to be used for future works for infrastructure, services or other public amenities.
- *Multi-Year Reserve* – In order to deliver the Signage Program during 2021/2022, \$66K is being brought forward to engage a consultant to develop the over-arching framework to determine the appropriate locations, designs and a sign replacement program. This will enable works to commence in early 2021/2022.
- *Infrastructure Borrowings Loan Reserve* – As part of preparing for the Road Sealing Program for 2021/2022, an amount of \$100K is being brought forward to undertake design works for the sealing of Douglas Street, North Richmond and Packer Road, Blaxland Ridge. A budget adjustment \$54K is included to enable the delivery of the Accessibility Improvements Program in 2020/2021.
- *Planning Proposal Reserve* – A review of restricted funds held within this Reserve has been undertaken. Income and expenditure relating to planning proposals is not required to be restricted as any expenditure associated with planning

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proposals generally relates to staff time or budgeted consultancy expenditure. Therefore, funds restricted within this Reserve have been released to General Funds, resulting in a \$114K favourable variance.

- *Property Development Reserve* – A review of restricted funds held within this Reserve has been undertaken. Some of the expenditure budgeted to be funded from this Reserve was not aligned with the original intent of this Reserve. The Reserve was established to enable restriction of funds from sale of surplus property to enable future strategic property acquisition. Expenditure budgeted to be funded from this Reserve will be funded from General Funds, resulting in a \$244K unfavourable variance.
- *Construction and Engineering Reserve* – A review of restricted funds held within this Reserve has been undertaken. The income and expenditure relating to construction and engineering is not required to be restricted. Therefore, funds restricted within this Reserve have been released to General Funds, resulting in a \$38K favourable variance.
- *Sewer Reserve* – In line with the insurance premium paid for sewer assets, an additional \$89K funding is required from this Reserve.

The Statement includes a number of minor adjustments and reallocation of funds that have not been detailed above. Further details can be found in the attachment to this report.

6. Budgeted Overall Surplus

The main Budget variations detailed above and other minor variations listed in Attachment 1 to this report, result in an overall budgeted surplus position of \$126K. It is recommended that this Surplus is transferred to the Multi Year Reserve.

The Multi Year Infrastructure Projects Reserve underpins the Long Term Financial Plan ensuring that funding availability and optimal asset management are aligned. In preparing the 2020/2021 Budget, it was necessary to borrow \$1.2M from this Reserve to balance the Budget in light of the COVID-19 Pandemic impacts. Accordingly, it is appropriate that any surplus arising in Quarterly Reviews in 2020/2021, and if necessary in future financial years, is allocated to this Reserve with the aim of over time of restoring it to the balances built in in the Long Term Financial Plan.

7. Performance against Financial Sustainability Benchmarks

Table 1 provides an update of Council's performance against the Financial Sustainability Benchmarks, as determined as part of the Fit for the Future Framework.

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Table 1

Financial Sustainability Ratio	Benchmark	Original Budget 20/21	Amended Budget 20/21 After Carry Overs & Sep QBRS	Amended Budget 20/21 After Dec QBRS
Operating Performance	≥ 0	0.002	-0.07	-0.05
Own Source Revenue	$> 60\%$	83.2%	77.9%	76.3%
Asset Renewal	$> 100\%$	128.3%	163.7%	201.2%
Infrastructure Backlog	$< 2\%$	0.8%	0.3%	0.5%
Asset Maintenance	$> 100\%$	103.3%	112.5%	110.3%
Debt Service	0%-20%	5.3%	5.3%	5.3%
Real Operating Expenditure per Capita	Decrease	Increase	Increase	Increase

8. The Budgeted (Projected) Operating Performance Ratio

- a) The projected Operating Performance Ratio deteriorates to -0.07 in the September 2020 Quarter, due to the impact of the prepayment of part of the 2020/2021 Financial Assistance Grant in 2019/2020 and amounts carried over from 2019/2020. As at this time, there is no certainty that the 2021/2022 Financial Assistance Grant will be partly prepaid in this financial year. The 2020/2021 Budget needs to reflect a shortfall of \$2.3M. As occurred in 2019/2020, it is anticipated the Operating Performance Ratio will again be rectified as at June 2021 if the 2021/2022 Financial Assistance Grant is partially prepaid. The Budget also assumes that all budgeted operating expenditure is spent as at 30 June 2021.
- b) As at the end of December 2020, the projected Operating Performance Ratio improved from the September 2020 Quarter, mainly as a result of the \$1.1M Round 1 Stimulus funding received from the Commonwealth Government, which will be expended on capital projects.

As at the end of the December 2020 Quarter, Council is on track to achieve the required Fit for the Future Ratios, as planned in its Long-Term Financial Plan.

Conclusion

The Quarterly Budget Review Statement – December 2020 will result in a balanced budget position after the transfer of the surplus of \$126K to the Multi Year Reserve.

Branch Managers monitor operational income and expenditure on a monthly basis and variations exceeding established thresholds need to be justified. Capital expenditure is reported to the Executive Management Team on a monthly basis to ensure that expenditure remains within budget estimates and that the capital works program for 2020/2021 is delivered within the stipulated timeframe.

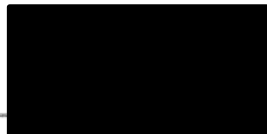
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Report by the Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that, the Quarterly Budget Review Statement for Hawkesbury City Council for the quarter ended 31 December 2020, indicates that Council's projected financial position at 30 June 2021 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure as shown in Council's accounting records.

Signed:



date: 12/02/21

Emma Galea
Responsible Accounting Officer

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Income and Expenses Budget Review Statement by Report Code – Consolidated Funds

(\$'000)	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep QR	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
Income							
Rates & Annual Charges	66,875	-	138	67,013	1	67,014	66,977
User Charges & Fees	6,492	-	260	6,752	74	6,826	2,833
Interest & Investment Revenue	839	-	(68)	771	-	771	294
Other Revenues	3,418	-	227	3,645	(62)	3,583	2,103
Grants & Contributions - Operating	7,949	-	(1,803)	6,146	1,291	7,437	2,698
Grants & Contributions - Capital	6,068	-	7,566	13,634	574	14,208	1,447
Net gains from the disposal of assets	-	-	-	-	-	-	-
Share of Interests in Joint Ventures	-	-	-	-	-	-	-
Total Income from Continuing Operations	91,641	-	6,320	97,961	1,878	99,839	76,352
Expenses							
Employee Costs	31,126	235	547	31,908	173	32,082	15,729
Borrowing Costs	590	-	-	590	-	590	33
Materials & Contracts	20,307	2,602	551	23,460	(82)	23,379	8,754
Depreciation	18,605	-	-	18,605	-	18,605	12,623
Other Expenses	13,335	222	133	13,690	89	13,779	6,799
Net Losses from disposal of assets	-	-	-	-	-	-	183
Share of Interests in Joint Ventures	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	83,963	3,059	1,231	88,253	181	88,434	44,120
Net Operating Result from Continuing Operations	7,678	(3,059)	5,089	9,708	1,697	11,405	32,232
Net Operating Result before Capital Items	1,610	(3,059)	(2,477)	(3,926)	1,123	(2,803)	30,784

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Income and Expenses Budget Review Statement by Report Code – General Fund

(\$'000)	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep QR	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
Income							
Rates & Annual Charges	59,399	-	73	59,472	(5)	59,467	59,435
User Charges & Fees	5,408	-	224	5,632	74	5,706	2,477
Interest & Investment Revenue	738	-	(46)	692	-	692	252
Other Revenues	3,390	-	231	3,621	(63)	3,558	2,082
Grants & Contributions - Operating	7,949	-	(1,803)	6,147	1,291	7,438	2,698
Grants & Contributions - Capital	5,936	-	7,604	13,540	574	14,114	1,397
Net gains from the disposal of assets	-	-	-	-	-	-	-
Share of Interests in Joint Ventures	-	-	-	-	-	-	-
Total Income from Continuing Operations	82,820	-	6,283	89,104	1,872	90,975	68,342
Expenses							
Employee Costs	29,374	235	543	30,152	164	30,316	14,860
Borrowing Costs	590	-	-	590	-	590	33
Materials & Contracts	17,947	2,595	395	20,936	(119)	20,817	7,633
Depreciation	16,450	-	-	16,450	-	16,450	11,525
Other Expenses	12,393	123	131	12,646	30	12,676	6,213
Net Losses from disposal of assets	-	-	-	-	-	-	185
Share of Interests in Joint Ventures	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	76,754	2,952	1,068	80,773	75	80,848	40,449
Net Operating Result from Continuing Operations	6,065	(2,952)	5,215	8,329	1,797	10,126	27,893
Net Operating Result before Capital Items	130	(2,952)	(2,390)	(5,210)	1,222	(3,988)	26,496

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Income and Expenses Budget Review Statement by Report Code – Sewer Fund

(\$'000)	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep QR	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
Income							
Rates & Annual Charges	7,476	-	66	7,542	6	7,548	7,542
User Charges & Fees	1,084	-	36	1,119	-	1,119	356
Interest & Investment Revenue	101	-	-22	78	-	78	42
Other Revenues	28	-	(4)	24	1	25	21
Grants & Contributions - Operating	-	-	-	-	-	-	-
Grants & Contributions - Capital	132	-	(38)	94	-	94	50
Net gains from the disposal of assets	-	-	-	-	-	-	2
Share of Interests in Joint Ventures	-	-	-	-	-	-	-
Total Income from Continuing Operations	8,821	-	37	8,858	6	8,865	8,012
Expenses							
Employee Costs	1,752	-	5	1,756	9	1,766	869
Borrowing Costs	-	-	-	-	-	-	-
Materials & Contracts	2,360	7	157	2,525	37	2,562	1,121
Depreciation	2,155	-	-	2,155	-	2,155	1,098
Other Expenses	942	100	2	1,044	59	1,103	587
Net Losses from disposal of assets	-	-	-	-	-	-	-
Share of Interests in Joint Ventures	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	7,209	107	163	7,481	106	7,586	3,674
Net Operating Result from Continuing Operations	1,613	(107)	(126)	1,378	(99)	1,278	4,339
Net Operating Result before Capital Items	1,480	(107)	(88)	1,283	(99)	1,184	4,289

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Income and Expenses Budget Review Statement by CSP Theme

(\$'000's)	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep QR	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
Income							
Governance	10	-	-	10	-	10	39
Our Leadership	51,641	-	(1,060)	50,581	71	50,652	45,564
Our Community	853	-	4,067	4,920	342	5,262	1,186
Our Environment	930	-	(1)	929	(42)	887	379
Our Assets	37,894	-	3,168	41,062	322	41,384	28,582
Our Future	313	-	146	459	1,185	1,644	602
Total Income from Continuing Operations	91,641	-	6,320	97,961	1,878	99,839	76,352
Expenses							
Governance	494	113	247	854	1	855	436
Our Leadership	9,745	536	288	10,569	(6)	10,563	4,911
Our Community	8,616	1,222	414	10,252	137	10,389	4,348
Our Environment	2,366	24	(9)	2,381	(3)	2,378	1,115
Our Assets	59,427	491	199	60,117	53	60,170	31,632
Our Future	3,315	673	93	4,081	(2)	4,078	1,678
Total Expenses from Continuing Operations	83,963	3,059	1,231	88,253	181	88,433	44,120
Net Operating Result from Continuing Operations	7,678	(3,059)	5,089	9,708	1,697	11,407	32,232
Net Operating Result before Capital Items	1,610	(3,059)	(2,477)	(3,926)	1,123	(2,803)	30,784

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Capital Budget Review Statement

(\$'000)	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep Qtr	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
Capital Expenditure							
New Assets							
Land, Building & Land Improvements	145	535	1,185	1,865	213	2,078	554
Roads, Bridges, Footpaths & Drainage	14,339	4,743	2,652	21,734	399	22,133	2,434
Sewer Infrastructure	-	90	26	116	-	116	24
Parks Assets & Other Structures	-	524	9	533	-	533	29
Renewal of Assets							
Land, Building & Land Improvements	2,352	1,710	169	4,231	112	4,343	786
Roads, Bridges, Footpaths & Drainage	10,613	1,441	3,554	15,608	(88)	15,520	4,127
Sewer Infrastructure	2,250	1,087	29	3,366	6	3,372	1,038
Parks Assets & Other Structures	3,403	4,638	(84)	7,957	1,113	9,070	1,019
Other Assets	2,617	1,478	140	4,235	39	4,275	359
Plant & Equipment	2,566	827	349	3,742	(138)	3,605	1,248
Total Capital Expenditure	38,285	17,073	8,029	63,387	1,658	65,045	11,618
Capital Funding							
Accumulated Depreciation	18,605	-	-	18,605	-	18,605	12,623
Capital Grants & Contributions	6,068	-	7,566	13,634	574	14,207	1,447
Reserves							
External Restrictions	8,886	13,399	2,603	24,888	166	25,055	(8,691)
Internal Restrictions	2,008	6,733	179	8,920	(98)	8,822	(609)
New Loans	-	-	-	-	-	-	-
Receipts from Sale of Assets							
Plant & Equipment	1,102	-	140	1,242	(107)	1,135	679
Other Assets	6	-	-	6	-	6	4
Sewer Infrastructure	-	-	-	-	-	-	0
Parks Assets & Other Structures	-	-	15	15	-	15	15
Land and Buildings	-	-	3	3	-	3	68
Total Capital Funding	36,675	20,132	10,506	67,313	535	67,848	5,536
Net Capital Funding - Surplus/(Deficit)	1,610	(3,059)	(2,477)	(3,926)	1,123	(2,803)	6,082
Net Operating Result (excl. Capital Grants)	1,610	(3,059)	(2,477)	(3,926)	1,123	(2,803)	30,784
Retained (surplus)/deficit available for general funding purposes	-	-	-	-	-	-	(24,703)

Quarterly Budget Review Statement December 2020

Cash and Investments Budget Review Statement

(\$'000's)	Opening Reserve Balance	Original Budget Transfers	Carry Forwards Transfers	Adopted Variations for Dec Qtr	Revised Budget Transfers	Variations for Dec Qtr	Projected Budget Transfers	Projected Closing Balances	Actual YTD 2020/2021
Externally Restricted (1)									
S64 Sewerage Contributions	2,738	161	-	38	199	-	199	2,937	2,804
S64 Drainage Works Reserve	(290)	(5)	(18)	-	(23)	-	(23)	(313)	(295)
S7.11 Contributions	7,899	1,619	(3,022)	8	(1,395)	-	(1,395)	6,504	7,933
S7.12 Contribution	4,022	(120)	(567)	-	(687)	-	(687)	3,335	4,147
Better Waste & Recycling Fund Reserve	77	-	(77)	-	(77)	-	(77)	-	117
Domestic Waste Mangement Reserve	2,386	556	(345)	26	237	(10)	227	2,613	9,691
Infrastructure Borrowings Reserve	(7,329)	(6,055)	(2,507)	-	(8,562)	(154)	(8,716)	(16,045)	(9,118)
Local Infrastructure Renewal Scheme Loan Reserve	(1,254)	610	-	-	610	-	610	(644)	(1,254)
Sewerage Schemes	4,459	1,453	(1,198)	176	431	(99)	332	4,791	8,696
Stormwater Mgmt Reserve	1,945	(16)	(481)	-	(497)	-	(497)	1,448	2,439
Stormwater Reserve - Redbank	18	18	-	-	18	2	20	38	38
South Windsor Effluent Re-use Scheme	398	(11)	(87)	18	(80)	-	(80)	318	374
Unspent Grants Reserve	7,272	-	(4,903)	2,370	(2,533)	-	(2,533)	4,739	5,462
Unspent Contributions Reserve	350	-	(194)	(50)	(244)	-	(244)	106	270
Voluntary Planning Agreements Reserve	1,853	-	-	-	-	94	94	1,947	1,947
Low Cost Loan Initiative - Vineyard	(17)	(7,109)	-	-	(7,109)	-	(7,109)	(7,126)	(17)
4.5 Redbank VPA	69	13	-	18	31	-	31	100	51
Total Externally Restricted	24,596	(8,886)	(13,399)	2,603	(19,682)	(166)	(19,848)	4,748	33,287
(1) Funds that must be spent for a specific purpose									
Internally Restricted (2)									
Bligh Park Reserve	7	-	(7)	-	(7)	-	(7)	-	3
Carryover Reserve	5,364	-	(5,364)	4	(5,360)	(20)	(5,379)	(15)	3,670
Childcare Building Levy Reserve	-	82	-	-	82	-	82	82	3
Construction Engineering Reserve	-	38	-	-	38	(38)	0	0	(62)
Contingency Reserve	485	115	(6)	-	109	-	109	594	664
Election Reserve	341	150	-	-	150	-	150	491	491
ELE Reserve	1,465	-	-	-	-	-	-	1,465	1,465
Ferry Replacement Reserve	104	104	-	-	104	-	104	208	208
Heritage Reserve	77	-	(72)	-	(72)	-	(72)	5	77
Information Tech Reserve	410	39	(17)	83	105	-	105	515	392
Multi-year Infrastructure Projects Reserve	2,884	(6)	-	111	105	60	165	3,049	2,958
Legal Services Reserve	200	-	-	-	-	-	-	200	200
Planning Proposals Reserve	114	29	-	(1)	28	(114)	(86)	28	114
Property Development Reserve	164	(244)	-	-	(244)	244	(0)	164	109
Risk Management Reserve	157	-	-	-	-	-	-	157	157
Sullage Reserve	(112)	(56)	-	(30)	(86)	5	(82)	(194)	849
Waste Management Facility Reserve	4,888	(2,259)	(1,267)	12	(3,514)	(39)	(3,553)	1,335	5,859
Workers Compensation Reserve	500	-	-	-	-	-	-	500	500
Total Internally Restricted	17,048	(2,008)	(6,733)	179	(8,562)	98	(8,464)	8,584	17,656
(2) Funds that must be spent for a specific purpose									
Total Reserve (accrual basis)	41,644	(10,894)	(20,132)	2,782	(28,244)	(68)	(28,312)	13,332	50,943
Unrestricted (cash basis)									23,660
Total Cash & Investments									61,253

Quarterly Budget Review Statement

December 2020

Investments

Investments have been invested in accordance with Council's Investment Policy.

Cash

The Cash at Bank figure included in the Cash & Investment Statement totals \$1,376,688.

This Cash at Bank amount has been reconciled to Council's physical Bank Statements.
The date of completion of this bank reconciliation is 31 December 2020.

Reconciliation Status

The YTD Cash & Investment figure reconciles to the actual balances held as follows:		\$ 000's
Cash at Bank (as per bank statements)		1,377
Investments on Hand		59,816
less: Unpresented Cheques	(Timing Difference)	(3)
less: Payments not processed		-
add: Undeposited Funds	(Timing Difference)	35
less: Identified Deposits (not yet accounted in Ledger)	(Require Actioning)	(73)
add: Identified Outflows (not yet accounted in Ledger)	(Require Actioning)	101
less: Unidentified Deposits (not yet actioned)	(Require Investigation)	-
add: Unidentified Outflows (not yet actioned)	(Require Investigation)	-
Reconciled Cash at Bank & Investments		61,253
Balance as per Review Statement:		61,253
Difference:		-

Quarterly Budget Review Statement December 2020

Key Performance Indicators Budget Review Statement

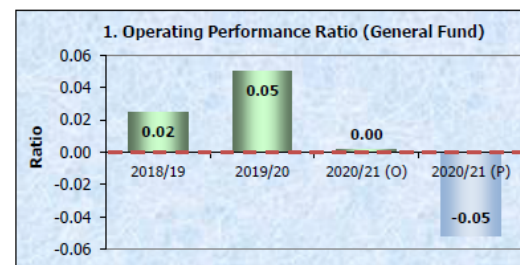
(\$000's)	Actuals		Original Budget 20/21	Current Projection	
	Prior Periods 18/19	19/20		Amounts 20/21	Indicator 20/21

1. Operating Performance Ratio (General Fund)

Operating Revenue (excl. Capital) - Operating Expenses	0.02	0.05	0.00	-3,990	-0.05
Operating Revenue (excl. Capital Grants & Contributions)				76,859	

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Minimum Benchmark: 0.0

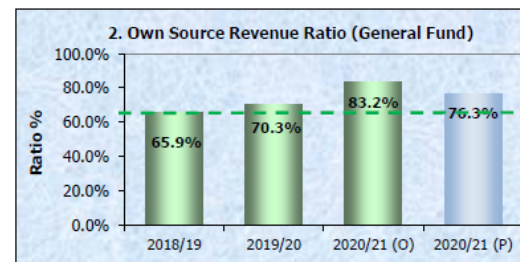


2. Own Source Revenue Ratio (General Fund)

Operating Revenue (excl. ALL Grants & Contributions)	65.9%	70.3%	83.2%	69,421	76.3%
Total Operating Revenue (incl. Capital Grants & Cont)				90,973	

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions.

Minimum Benchmark: 60.0%

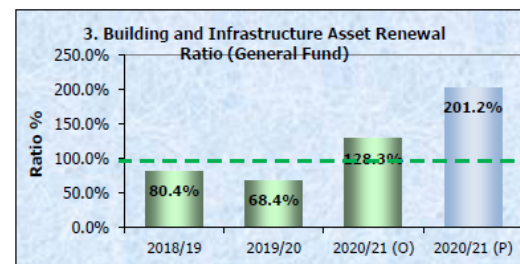


3. Building and Infrastructure Asset Renewal Ratio (General Fund)

Asset Renewals (Building and Infrastructure)	80.4%	68.4%	128.3%	25,489	201.2%
Depreciation, Amortisation & Impairment				12,669	

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Minimum Benchmark: 100.0



Quarterly Budget Review Statement December 2020

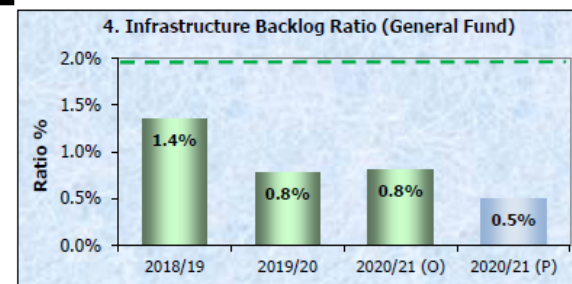
(\$000's)	Actuals		Original Budget 20/21	Current Projection	
	Prior Periods 18/19	19/20		Amounts 20/21	Indicator 20/21

4. Infrastructure Backlog Ratio (General Fund)

Est costs to bring assets to a satisfactory condition	1.4%	0.8%	0.8%	5,381	0.5%
WDV of Building & Infrastructure Assets				1,090,398	

To assess the extent to which asset renewal is required to maintain or improve service delivery in a sustainable manner.

Minimum Benchmark: less than 2.0%

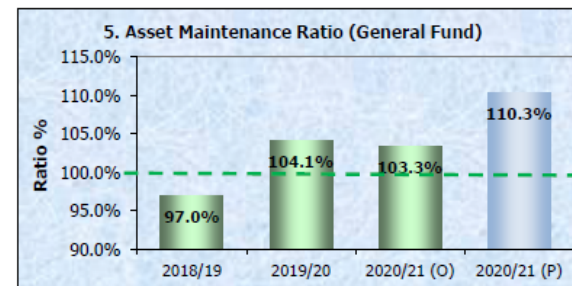


5. Asset Maintenance Ratio (General Fund)

Asset Maintenance	97.0%	104.1%	103.3%	16,001	110.3%
Required Asset Maintenance				14,507	

To assess the rate of asset degradation (or renewal).

Minimum Benchmark: 100%

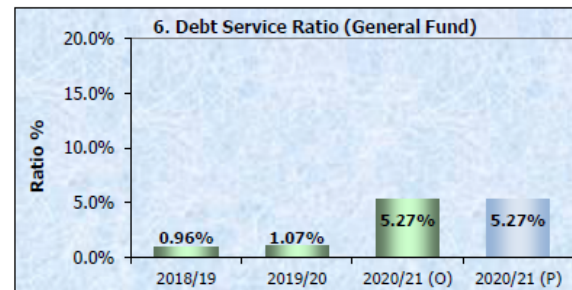


6. Debt Service Ratio (General Fund)

Cost of Debt Service (interest & principal repayments)	0.96%	1.07%	5.27%	4,052	5.27%
Operating Revenue (excl. Capital Grants & Contributions)				76,859	

This ratio measures the effectiveness of Council's management of debt servicing to smooth funding costs and promote intergenerational equity.

Minimum Benchmark: Greater than 0% and less than or equal to 20%



Quarterly Budget Review Statement December 2020

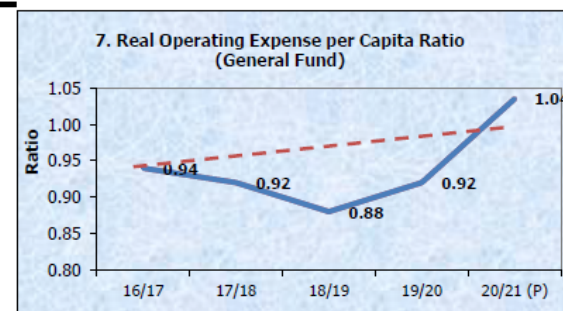
(\$000's)	Actuals		Original Budget 20/21	Current Projection	
	Prior Periods 18/19	19/20		Amounts 20/21	Indicator 20/21

7. Real Operating Expense per Capita Ratio (General Fund)

Discounted Operating Expenses	0.88	0.92	0.98	70,267	1.04
Population				67,863	

To assess the efficiency of Council's operations.

Minimum Benchmark: Decrease in trend over five years.

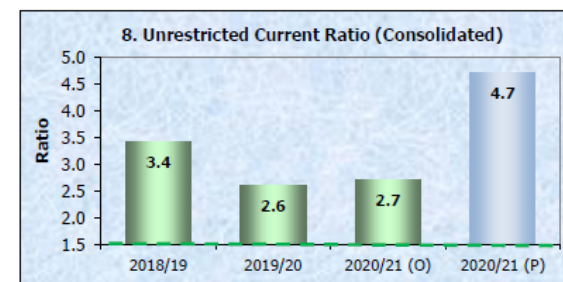


8. Unrestricted Current Ratio (Consolidated)

Current Assets less all External Restrictions	3.4	2.6	2.7	65,935	4.7
Current Liabilities less Specific Purpose Liabilities				13,951	

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Minimum Benchmark: 1.5

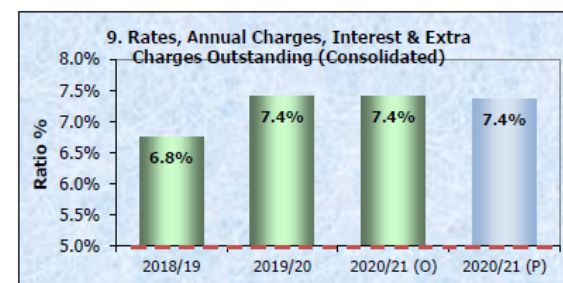


9. Rates, Annual Charges, Interest & Extra Charges Outstanding (Consolidated)

Rates, Annual & Extra Charges Outstanding	6.8%	7.4%	7.4%	4,928	7.4%
Rates, Annual & Extra Charges Collectible				67,014	

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Maximum Benchmark: 5.0

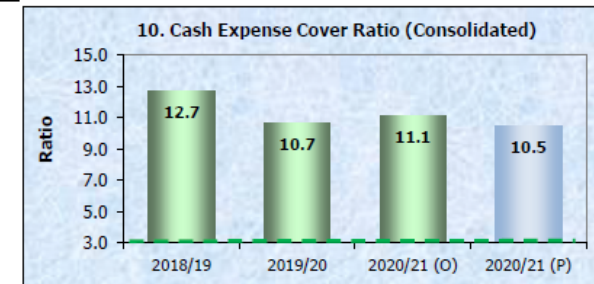


Quarterly Budget Review Statement December 2020

(\$000's)	Actuals		Original Budget 20/21	Current Projection	
	Prior Periods			Amounts 20/21	Indicator 20/21
	18/19	19/20			
10. Cash Expense Cover Ratio (Consolidated)					
Current Year's Cash & Cash Equivalents (incl.TDs)				63,513	
Operating & financing activities Cash Flow payments	12.7	10.7	11.1	6,071	10.5

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Minimum Benchmark: 3.0



Quarterly Budget Review Statement December 2020

Contracts Budget Review Statement

Contracts Listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)
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Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Tenders Awarded under Delegation of General Manager - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)
EMT Pty Ltd	T00108 - Refurbishment of the Clarifier at South Windsor Treatment Plant	271,165	18-Dec-20	30-Jun-21	Y
North Shore Paving Co P/L	T00107 - Tennis Court Upgrades	329,299	8-Dec-20	8-Apr-21	Y
Place Design Group P/L	T00105 - Design and construction 3 Town Centres	734,090	16-Nov-20	30-Jun-22	Y

Quarterly Budget Review Statement

December 2020

Consultancy and Legal Expenses Budget Review Statement

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	668,994	Y
Legal Fees	299,388	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

Quarterly Budget Review Statement December 2020

Quarterly Budget Variations

Natural Account	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep Qtr	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
INCOME FROM CONTINUING OPERATIONS							
Rates & Annual Charges							
1101. Residential Rates Income	35,215,834	0	0	35,215,834	0	35,215,834	35,129,042
1102. Farmland Rates Income	1,811,706	0	0	1,811,706	0	1,811,706	1,855,217
1103. Business Rates Income	5,289,039	0	-6,243	5,282,796	0	5,282,796	5,272,626
1109. Domestic Waste Charges	13,627,048	0	-22,764	13,604,284	0	13,604,284	13,640,240
1110. Pensioner Rebate	-577,616	0	11,728	-565,888	-4,416	-570,304	-570,304
1111. Pensioner Subsidy - Rates	452,677	0	0	452,677	-8,815	443,862	443,861
1118. Abandonments	-10,000	0	0	-10,000	0	-10,000	-6,819
1121. Garbage Serv Chrg Business	1,384,445	0	66,674	1,451,119	1,342	1,452,461	1,451,594
1122. Residential Availability Charge	198,551	0	0	198,551	0	198,551	193,027
1123. Domestic Waste Pensioner Rebate	-238,621	0	0	-238,621	0	-238,621	-224,709
1127. Sewer Rates Residential Connected	6,194,923	0	6,461	6,201,384	5,891	6,207,275	6,206,829
1128. Sewer Rates Residential Unconnected	30,201	0	-2,254	27,947	1,221	29,168	29,466
1129. Sewer Rates Business Connected	1,570,189	0	49,291	1,619,480	0	1,619,480	1,615,920
1130. Sewer Rates Business Unconnected	21,651	0	-277	21,374	277	21,651	21,651
1133. Stormwater Charge - Residential	338,913	0	0	338,913	0	338,913	339,853
1134. Stormwater Charge - Business	198,919	0	0	198,919	0	198,919	198,909
1135. Sewer Pensioner Rebate	-76,178	0	3,132	-73,046	0	-73,046	-73,505
1136. Sewer Pensioner Subsidy	41,898	0	0	41,898	-1,308	40,590	40,590
2589. HCC Rates - Farmland	0	0	-4,855	-4,855	0	-4,855	-4,855
2592. HCC Rates - Stormwater	0	0	-6,025	-6,025	0	-6,025	-6,800
2595. HCC Land Rates - Business	-76,655	0	-3,335	-79,990	33	-79,957	-80,314
1137. Sewer Pensioner Council Rebate	-306,639	0	9,777	-296,862	-607	-297,469	-298,714
1138. Redbank Stormwater Charge	17,550	0	0	17,550	2,280	19,830	19,846
1140. Sullage Collection Annual Residential	1,986,601	0	21,604	2,008,205	7,056	2,015,261	2,014,094
1142. Sullage Collection Inc Pensioner Rebate	-110,415	0	15,200	-95,215	-2,419	-97,634	-98,260
1161. Garbage Serv Chrg Reimbursement from BM	4,043	0	0	4,043	0	4,043	4,043
1720. Section 611 Gas Mains	23,043	0	0	23,043	0	23,043	0

Quarterly Budget Review Statement December 2020

Natural Account	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep Qtr	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
2608. HCC Land Rates - Residential	-12,962	0	5,392	-7,570	91	-7,479	-7,470
2616. HCC Garbage Rates	-123,097	0	-5,555	-128,652	99	-128,553	-128,205
Total Rates & Annual Charges	66,875,048	0	137,951	67,013,000	725	67,013,725	66,976,853
User Charges & Fees							
1002. Plant Income - Leaseback	416,894	0	3,560	420,454	-752	419,702	208,698
1125. Better Waste & Recycling Fund Income (Reserve)	0	0	99,623	99,623	0	99,623	99,623
1141. Sullage Collection Comm Fees & Service	345,220	0	0	345,220	0	345,220	165,916
1145. Sullage Collection Extra Service-Residenti	3,210	0	-1	3,209	0	3,209	1,124
1149. Sullage Emergency Services	10,858	0	2	10,860	0	10,860	5,241
1153. Vary LEP and DCP Applications	0	0	29,756	29,756	0	29,756	0
1160. Section 603 Certificate Income	91,100	0	0	91,100	20,000	111,100	71,074
1310. Septic Tank Permits	91,800	0	0	91,800	0	91,800	55,804
1311. Construction Certificates	207,000	0	0	207,000	0	207,000	91,707
1312. Long Service Leave Commission	3,300	0	0	3,300	0	3,300	990
1313. S6.23 Certificates	71,250	0	0	71,250	0	71,250	35,598
1316. Complying Development Certificates	14,250	0	0	14,250	0	14,250	8,381
1317. Sundry Building Control Income DIV81	28,800	0	-1,500	27,300	0	27,300	13,494
1318. Sign Registration	597	0	0	597	0	597	340
1319. Occupation Certificates	37,108	0	0	37,108	0	37,108	14,381
1320. Subdivision Fees	538,041	0	0	538,041	0	538,041	64,608
1321. Development Application	601,425	0	0	601,425	0	601,425	243,954
1322. Sect 10.7 Certificates	138,566	0	29,700	168,266	0	168,266	95,044
1323. Development Control Income	7,380	0	0	7,380	0	7,380	4,014
1326. Sundry Develop Income	3,500	0	0	3,500	0	3,500	1,904
1331. Licences & Fees	132,043	0	0	132,043	0	132,043	39,222
1334. Licences & Fees DIV81	9,340	0	0	9,340	-4,670	4,670	0
1337. Pound Income	126,819	0	0	126,819	-4,193	122,626	37,838
1338. Animal Sales Income	123,489	0	2,283	125,772	2,536	128,308	53,629
1339. Animal Impounding Income	279,243	0	3,262	282,505	-27,224	255,281	122,192

Quarterly Budget Review Statement December 2020

Natural Account	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep Qtr	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
1342. Footpath - Dining & Trading	6,726	0	0	6,726	0	6,726	2,718
1350. Sewer Magement Facility Income	15,500	0	0	15,500	0	15,500	6,924
1351. Inspection Services	450,559	0	0	450,559	0	450,559	264,141
1352. Re-inspection Fees	1,000	0	0	1,000	0	1,000	94
1361. Richmond Pool Income	80,223	0	33,777	114,000	0	114,000	50,545
1362. Public Cemeteries Sundry Income	272,667	0	0	272,667	0	272,667	129,096
1363. Governor Phillip Park Income	6,145	0	-6,145	0	0	0	0
1364. Learn to Swim	26,912	0	21,088	48,000	0	48,000	27,612
1400. Vehicle Inspections	0	0	0	0	0	0	238
1403. Road Reinstatement Fees	157,500	0	0	157,500	89,301	246,801	160,593
1404. Road Opening Permits	27,663	0	0	27,663	0	27,663	7,547
1719. Library Charges and Fees	32,604	0	-4,000	28,604	0	28,604	14,417
1721. Road Leases	1,102	0	0	1,102	2,318	3,420	3,420
1730. Museum Income	5,538	0	-1,000	4,538	662	5,200	2,851
1732. Gallery Income	12,750	0	5,826	18,576	-2,000	16,576	10,552
1752. Disposal Fees (Gate Takings)	899,733	0	3,076	902,809	0	902,809	481,503
1761. Collection of Orphan Waste	10,392	0	0	10,392	0	10,392	0
1770. Sewer Connections	18,739	0	25,872	44,611	0	44,611	11,383
1771. Pasture Improvement Income	16,432	0	0	16,432	0	16,432	0
1772. Sale of Drainage Diagram	10,418	0	0	10,418	0	10,418	8,226
1775. Trade Waste Income	1,096,089	0	0	1,096,089	0	1,096,089	183,400
1797. Sundry Income DIV81	10,221	0	0	10,221	0	10,221	7,903
1937. Other Works Contributions	45,467	0	0	45,467	0	45,467	23,101
1938. Parks' Bookings	6,331	0	0	6,331	0	6,331	1,677
Net. Internal Charges	0	0	14,479	14,479	-2,318	12,161	129
Total User Charges & Fees	6,491,944	0	259,657	6,751,601	73,660	6,825,261	2,832,846
Interest & Investment Revenue							
1117. Extra Charges	121,336	0	-59,841	61,495	0	61,495	511
1119. Interest Domestic Waste	44,242	0	0	44,242	0	44,242	0

Quarterly Budget Review Statement December 2020

Natural Account	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep Qtr	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
1120. Interest Non Domestic Waste	4,165	0	-2,082	2,083	0	2,083	0
1131. Interest Sewer Rates Extra Charges	20,281	0	-10,141	10,140	0	10,140	0
1132. Interest Sewer Rates Extra Chgs Business	2,725	0	-1,325	1,400	0	1,400	0
1601. Interest Income	646,735	0	5,042	651,777	0	651,777	293,408
Total Interest & Investment Revenue	839,484	0	-68,347	771,137	0	771,137	293,919
Other Income							
1150. Charges & Fees Recovery Legal Costs	120,000	0	115,000	235,000	16,000	251,000	131,000
1152. Merchant Fee Recovery	43,500	0	0	43,500	10,000	53,500	26,053
1155. Rental, Lease and fees Income	440,877	0	-24,240	416,637	26,100	442,737	255,154
1156. Shops & Offices - Rental Income	1,293,612	0	142,832	1,436,444	0	1,436,444	956,811
1157. Other Rents & Leases	219,427	0	7,595	227,022	0	227,022	203,326
1162. Deerubbin Centre Gas Income External	0	0	0	0	0	0	155
1163. Derrubbin Centre Electricity Income External	34,550	0	0	34,550	0	34,550	12,997
1164. Deerubbin Centre Air Conditioning Income-External	17,416	0	0	17,416	0	17,416	4,334
1175. External Recycled Water Income	6,000	0	-3,750	2,250	0	2,250	1,432
1197. Administration Fee Income	36,262	0	0	36,262	0	36,262	330
1341. Fines & Penalties	174,432	0	0	174,432	-40,417	134,015	45,814
1353. Nursery Income	30,660	0	0	30,660	14,340	45,000	39,946
1360. Agricultural Fees	12,052	0	0	12,052	0	12,052	10,035
1391. Private Works Print & Signwriting Income	4,523	0	0	4,523	2,193	6,716	45
1407. Income-Infringements	541,371	0	0	541,371	-109,937	431,434	160,219
1419. On-Costs TfNSW	10,200	0	0	10,200	0	10,200	3,544
1420. Other Revenue	1,022	0	0	1,022	0	1,022	1,080
1703. GST Fuel Rebate	136,811	0	-6,984	129,827	12,158	141,985	67,394
1743. Contribution to Private Mobile Calls	4,267	0	0	4,267	0	4,267	723
1751. Recycling Income	121,395	0	1,000	122,395	0	122,395	90,904
1799. Sundry Income	168,286	0	-4,238	164,048	0	164,048	90,697
1965. GIS Map Sales	1,500	0	0	1,500	7,270	8,770	1,136
Total Other Income	3,418,163	0	227,215	3,645,378	-62,293	3,583,085	2,103,129

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Grants & Contributions - Operating							
1811. Bus Route-Weight Tax Subsidy-RTA Grant	17,233	0	0	17,233	0	17,233	0
1813. Road Safety LG Funding Programs-RMS Grants	0	0	6,500	6,500	0	6,500	0
1815. Stiumuls Package - LCRIP	0	0	0	0	1,087,629	1,087,629	0
1819. Financial Assistance Gr-L/Gvt Grants Com	4,436,429	0	-2,287,223	2,149,206	0	2,149,206	1,074,603
181A. Regional Roads-Roads Block RTA Grants	430,790	0	0	430,790	0	430,790	213,000
181C. Floodplain Manag-Flood Mitigation-DIPNR	11,200	0	0	11,200	0	11,200	0
181G. Reg Roads-Traffic Facilities Block RTA G	339,230	0	0	339,230	0	339,230	168,000
181I. Roads to Recovery Grant - DOTARS	1,087,629	0	43,585	1,131,214	0	1,131,214	43,585
181K. Ferry Operations - Transport for NSW	0	0	0	0	500,000	500,000	0
1822. Road Safety Officer Salary Cost-RMS Grant	60,504	0	-1,399	59,105	-2,841	56,264	56,264
182A. H'bury Child Restrains Proj-RTA Gr	0	0	4,950	4,950	0	4,950	0
183C. Save Our Species - NSW Enviro Trust	0	0	31,428	31,428	0	31,428	31,428
183M. Street Tree Planting Program-Dept Plan & Env	0	0	1,250	1,250	0	1,250	0
183U. Estuary Management Program-Office Env & Heritage	14,900	0	0	14,900	0	14,900	0
1867. Youth Week Grant-Cabinet Office	2,285	0	0	2,285	0	2,285	0
1868. Yth Worker-Salary Subsidy-FaCS CBNepan950	40,306	0	0	40,306	0	40,306	31,043
186D. Aged & Disabled Off-Dept of Health 4-8165MIY	40,149	0	0	40,149	0	40,149	30,466
186Y. Library Per Capita Sub-State Lib of NSW	204,500	0	0	204,500	6,707	211,207	211,207
187J. Lib L/ Priority Proj Grant-State Lib	17,300	0	0	17,300	0	17,300	17,300
1881. Heritage Incentive Fund - OEH - Grant 1881	10,000	0	0	10,000	0	10,000	0
1882. Heritage Assistance Fund-Heritage Grant	6,000	0	0	6,000	0	6,000	0
1890. Reg Tour Bushfire Rec-AustTrade&Invest-Gr1890	0	0	55,000	55,000	0	55,000	35,000
1891. RFS M&R Reimbursement	363,000	0	0	363,000	-65,000	298,000	298,000
1893. Street Lighting Subsidy-RTA	175,000	0	0	175,000	0	175,000	0
1895. Bushfire Community Recovery and Resilience	0	0	0	0	250,000	250,000	250,000
1897. CRC Communication & Education Plan-EPA	10,000	0	0	10,000	0	10,000	10,000
189P. Small Business Month-NSW Dept Industry	0	0	2,000	2,000	0	2,000	2,000
189Q. Disaster Recovery Funding	86,448	0	0	86,448	-86,448	0	0

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189S. Bushfire Recovery Bilpin Orchards - Dept Primary Ind	0	0	130,961	130,961	0	130,961	73,612
189U. Disaster Recovery Funding-Resilience NSW	0	0	150,000	150,000	0	150,000	0
18RZ. Western City Deals Liveability Grant	22,962	0	0	22,962	0	22,962	0
1901. Contributions	49,000	0	58,627	107,627	64,447	172,074	132,802
1902. RMS Ferry Contribution	154,483	0	0	154,483	-154,483	0	0
1903. Social Media Contributions	0	0	1,595	1,595	155	1,750	1,995
1906. Local Infrastructure Renewal Scheme Interest Subsidy	60,654	0	0	60,654	0	60,654	18,027
1923. Contributions Trees	500	0	0	500	0	500	0
1934. Ferry Cont Baulkham Hills/Lw Portlan	308,967	0	0	308,967	-308,967	0	0
Total Operating Grants and Contributions	7,949,469	0	-1,802,725	6,146,744	1,291,199	7,437,943	2,698,332
Grants & Contributions - Capital							
3812. Active Transport-Walking Communities-RMS	0	0	597,735	597,735	0	597,735	0
3814. Stimulus Package-LRCIP-Dept Infra,Trans,RegDev&Comms	0	0	1,087,629	1,087,629	-1,087,629	0	543,815
3815. Cycleways-RTA Grant	100,000	0	-100,000	0	0	0	0
381F. Reg Roads-Supplementary Rd Component Grant	128,000	0	0	128,000	0	128,000	64,000
381Q. Reg Roads-Repair Program-RMS Grant	230,000	0	0	230,000	0	230,000	0
382E. Black Spot Program	650,000	0	2,055,005	2,705,005	0	2,705,005	0
382H. PAMP-RMS Grant	8,000	0	-8,000	0	0	0	0
3837. NSW Boating Now Program	0	0	0	0	150,000	150,000	0
383K. Community War Memorials-Dept Veterans's Affairs	0	0	10,000	10,000	0	10,000	10,000
384J. Bushfire Recovery Nurseries-Foundation for NPWS	0	0	44,900	44,900	0	44,900	33,675
3862. Arts & Culture Infra-Office of Responsible Gambling	0	0	61,641	61,641	0	61,641	55,477
388M. Resilience to Climate Change-LG NSW-Gr 388M 1920	0	0	30,000	30,000	0	30,000	20,000
388P. Illegal Dumping Data Collection - EPA	0	0	0	0	20,000	20,000	0
3892. Fire Hazard Reduction-NSW RFS Grant	0	0	0	0	0	0	0
38SA. Crown Reserve Improve Fund-Dep of Plan,Ind&Env	0	0	46,512	46,512	0	46,512	0
38SB. Greening Our City - LGNSW	0	0	0	0	1,244,000	1,244,000	285,000
3901. Capital Contribution	0	0	3,778,299	3,778,299	248,000	4,026,299	98,659
3903. S64 Sewer Contribution (No specific Catch)	132,500	0	-37,848	94,652	0	94,652	50,030

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3906. Dedicated Asset Contributions (Non Cash)	1,500,000	0	0	1,500,000	0	1,500,000	0
3908. Low Cost Loan Initiative Subsidy - Capital	121,345	0	0	121,345	0	121,345	0
3924. S7.11 Extractive Industries Contribution	46,350	0	0	46,350	0	46,350	5,882
3948. S7.12 Contributions	779,400	0	0	779,400	0	779,400	280,577
3962. S7.11 Contributions Catch 3 Rec Buildings	0	0	0	0	0	0	0
3968. S7.11 Contribution-P/Twn C5-Com Facilities	34,200	0	0	34,200	0	34,200	0
3969. S7.11 Contribution-P/Twn C5-Land Acquisition	126,000	0	0	126,000	0	126,000	0
3970. S7.11 Contribution-P/Twn C5-Park Imp	46,800	0	0	46,800	0	46,800	0
3971. S7.11 Contribution-P/Twn C5-Planning Studies	800	0	0	800	0	800	0
3972. S7.11 Contribution-P/Twn C5-Rec Facilities	21,600	0	0	21,600	0	21,600	0
3973. S7.11 Contribution-P/Twn C5-Roadworks	64,800	0	0	64,800	0	64,800	0
3985. S7.11 Vineyard Roads & Transport Contributions	610,876	0	0	610,876	0	610,876	0
3986. S7.11 Vineyard Stormwater Drainage Contributions	530,779	0	0	530,779	0	530,779	0
3987. S7.11 Vineyard Social Infrastructure Contributions	920,700	0	0	920,700	0	920,700	0
3988. S7.11 Vineyard Plan Administration Contributions	15,885	0	0	15,885	0	15,885	0
Total Capital Grants & Contributions	6,068,035	0	7,565,873	13,633,908	574,371	14,208,279	1,447,115
Share of Interests in Joint Ventures							
1795. Civic Risk Mutual Income	0	0	0	0	0	0	0
Total Share of Interests in Joint Ventures	0	0	0	0	0	0	0
INCOME FROM CONTINUING OPERATIONS	91,642,143	0	6,319,624	97,961,767	1,877,662	99,839,429	76,352,194
EXPENDITURE FROM CONTINUING OPERATIONS							
Employee Costs							
2101. Salaries	16,250,375	12,021	275,677	16,538,073	119,608	16,657,681	8,115,597
2102. Annual Leave Entitlement	1,489,642	0	26,317	1,515,959	0	1,515,959	730,641
2103. Sick Leave	1,069,105	0	10,619	1,079,724	-2,858	1,076,866	410,287
2104. Long Service Leave	136,658	0	0	136,658	0	136,658	0

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2105. Leave in Lieu	-27,678	0	0	-27,678	0	-27,678	-155
2106. Non-Work Related Incapacity	7,000	0	0	7,000	0	7,000	3,174
2107. Casuals	467,517	0	143,160	610,677	53,607	664,284	560,807
2108. Travelling	8,689	0	396	9,085	0	9,085	2,321
2109. Workers Compensation	333,608	0	174,236	507,844	0	507,844	397,732
2110. Overtime	821,597	0	-40,289	781,308	14,145	795,453	405,230
2111. Superannuation	3,053,304	0	40,234	3,093,538	-9,144	3,084,394	1,434,382
2112. Allowances	392,436	0	4,878	397,314	-350	396,964	191,466
2114. Training	150,336	38,632	28,534	217,502	5,000	222,502	119,113
2115. Vacancy Discount	-487,420	0	0	-487,420	0	-487,420	0
2117. Payroll Tax	24,219	0	0	24,219	0	24,219	5,637
2118. FBT	74,415	0	0	74,415	0	74,415	37,172
2119. Public Holidays	935,537	0	9,280	944,817	-2,447	942,370	189,716
2121. Employment Screening	42,850	0	0	42,850	0	42,850	3,463
2122. Wages	5,263,174	0	-104,755	5,158,419	801	5,159,220	2,621,567
2123. Wages Oncosts	1,175,435	0	-16,816	1,158,619	180	1,158,799	576,489
2125. Salary Reclassifications	20,000	0	0	20,000	0	20,000	0
2127. Maternity Leave	60,000	0	0	60,000	0	60,000	15,562
2133. Employee Assistance Program	9,020	0	101	9,121	0	9,121	9,191
2134. Sick Leave on cost - out doors staff	-394,747	0	0	-394,747	-182	-394,929	-180,172
2135. Staff Conferences	20,000	0	0	20,000	-5,000	15,000	0
2137. Employee Protective Clothing	70,435	0	-2,476	67,959	0	67,959	34,700
2140. Staff Vaccinations	2,761	0	0	2,761	0	2,761	0
2141. Function Reviews	0	184,500	0	184,500	0	184,500	0
2563. Tertiary Education Assistance	14,800	0	0	14,800	0	14,800	5,750
2568. Licences and Accreditations	11,500	0	0	11,500	0	11,500	6,440
2569. Trainee Expenses	3,000	0	0	3,000	0	3,000	0
2570. Safety Expenses & Training	128,110	0	-1,874	126,236	0	126,236	33,048
Total Employee Costs	31,125,678	235,153	547,222	31,908,053	173,360	32,081,413	15,729,158

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Borrowing Costs							
2203. Borrowing Costs	50,000	0	0	50,000	0	50,000	0
2204. Interest on Loans	538,443	0	0	538,443	0	538,443	30,612
2205. Interest on Leases	1,632	0	0	1,632	0	1,632	2,062
Total Borrowing Costs	590,075	0	0	590,075	0	590,075	32,674
Materials & Contracts							
1000. Plant Surplus -PW Hire Earned	-1,470,814	0	-43,370	-1,514,184	4,836	-1,509,348	-772,586
2000. Plant - Running Costs	1,785,260	0	-20,521	1,764,739	-88,378	1,676,361	822,545
2113. Uniforms	10,200	0	0	10,200	0	10,200	57
2116. Contractors	1,960,416	100,871	12,367	2,073,654	13,528	2,087,182	887,642
2244. Debt Recovery Expenses	120,000	0	0	120,000	0	120,000	585
2251. Legal Expenses - Support Services	80,000	0	4,363	84,363	15,000	99,363	52,386
2262. Legal Expenses - General Managers Office	27,500	0	0	27,500	20,000	47,500	38,446
2264. Legal Expenses-Infrastructure Services	3,000	0	3,020	6,020	0	6,020	3,020
2265. Legal Expenses-City Planning	255,500	0	0	255,500	0	255,500	174,567
2403. Plant On Costs	1,248,279	0	104,522	1,352,801	-3,139	1,349,662	732,523
2406. Wastewater Chemicals	285,266	0	23,362	308,628	0	308,628	157,142
2407. Consultancy Fees	744,807	1,321,324	44,644	2,110,775	669,763	2,780,538	668,994
2410. External Plant Hire	1,151,490	0	28,796	1,180,286	2,358	1,182,644	613,730
2414. Equipment Hire	1,025	0	0	1,025	0	1,025	0
2418. Private Works Print & Signwriting Expend	1,025	0	0	1,025	0	1,025	580
2420. Audit Fees	89,700	2,700	0	92,400	0	92,400	62,400
2421. Artists and Curators Fees	9,150	0	-3,000	6,150	1,113	7,263	2,086
2429. Contractors Charges	2,061,345	5,626	74,412	2,141,383	-7,420	2,133,963	687,684
2430. Production & Exhibition Expenses	54,460	0	-2,667	51,793	7,960	59,753	13,073
2431. Education & Public Programs	10,050	0	94,000	104,050	-54,515	49,535	459
2433. Penrith CC Land Rates Payable	26,794	0	-1,507	25,287	0	25,287	25,287
2435. Promotion Expenditure	9,160	0	0	9,160	0	9,160	2,634
2436. Veterinary Expenses	94,687	0	0	94,687	0	94,687	38,747

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2440. Property Leases	215,375	49,402	-88,635	176,142	0	176,142	167,698
2443. Collections Management	3,217	0	0	3,217	0	3,217	0
2456. Employment Agencies	50,000	0	156,405	206,405	197,000	403,405	321,717
2490. Activity Expenses	13,144	0	55,205	68,349	111,693	180,042	902
2491. Consumables	36,101	0	2,281	38,382	-1,985	36,397	9,665
2510. Local Economic Development Program	125,500	0	2,000	127,500	0	127,500	21,523
2511. Sustenance	58,534	0	1,289	59,823	64	59,887	11,074
2512. Food & Beverages subject to FBT (entertainment)	10,150	0	0	10,150	0	10,150	0
2513. Food & Beverages (client - entertainment) not subject to FBT	1,800	0	0	1,800	0	1,800	2,786
2540. Lower Portland Ferry	473,657	0	1,565	475,222	3,480	478,702	217,493
2555. Sect 44 Emergency Expenditure	0	0	9,174	9,174	0	9,174	9,174
2565. Disposal of Derelict Vehicles	1,486	0	0	1,486	410	1,896	705
2581. Library Oth Recurrent Exp	22,361	0	0	22,361	-213	22,148	6,914
2590. Print Machine Maintenance	79,472	0	2,024	81,496	0	81,496	17,415
2591. Print Machine Rental	65,963	0	0	65,963	2,023	67,986	22,095
2594. Insurance Claimable Expenses (Operating)	0	0	0	0	0	0	70,567
2604. Security	105,265	0	1,816	107,081	0	107,081	34,570
2605. Maintenance - Furniture & Fittings	2,000	0	0	2,000	302	2,302	1,304
2606. Maintenance - Buildings	413,946	0	5,456	419,402	-76,073	343,329	91,348
2607. Maintenance - Plant & Equipment	122,658	3,484	-9,350	116,792	812	117,604	31,777
2609. Cleaning	294,582	0	40,429	335,011	12,796	347,807	121,819
2611. Mowing	4,407	0	0	4,407	0	4,407	2,565
2614. Air Conditioning	128,209	0	859	129,068	-80,000	49,068	16,399
2615. Vandalism Repairs	46,912	0	0	46,912	172	47,084	12,256
2618. Parks - M&R	503,433	0	0	503,433	-40,000	463,433	119,696
2619. Buildings Works Program	244,434	0	0	244,434	0	244,434	7,701
2620. Bus Shelter Maintenance	5,253	0	0	5,253	-225	5,028	0
2621. Bridge Maintenance	31,775	0	-5,553	26,222	0	26,222	0
2625. Road Line & Signs Maintenance	236,970	0	9,097	246,067	-4,774	241,293	177,841
2626. Footpaths Maintenance	3,690	0	0	3,690	0	3,690	8,775

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2627. Unpaved Footpaths Maintenance	3,690	0	0	3,690	0	3,690	0
2628. Road Restorations	157,500	145,839	0	303,339	71,419	374,758	26,152
2632. Standpipes Mtce & Repair	19,384	0	0	19,384	-10,969	8,415	0
2633. Sundry Survey Works	3,231	0	0	3,231	0	3,231	0
2641. Roadworks Maintenance	1,879,286	39,812	-87,858	1,831,240	100	1,831,340	422,517
2643. Roadworks Maint Clear Drainage Structure	48,792	0	8,778	57,570	1	57,571	37,534
2644. Roadworks Maintenance Edge Patch	7,127	0	0	7,127	0	7,127	0
2647. Roadworks Maint Hand Patch Flex Pavement	0	0	0	0	0	0	74
2648. Roadworks Maint Heavy Patching	0	0	43,853	43,853	0	43,853	78,852
2649. Roadworks Maintenance Shoulder Grading	0	0	8,047	8,047	0	8,047	8,047
2654. Roadworks Maint Gravel Sheet Pavement	38,754	0	0	38,754	0	38,754	46
2655. Roadworks Maint Guidepost Maintenance	0	0	0	0	0	0	244
2656. Roadworks Maint - Maintenance Grading	3,295	0	0	3,295	0	3,295	2,101
2660. Community Safety Programs	11,000	0	0	11,000	0	11,000	5,000
2661. Road Safety Grant Programs Expenditure	0	0	11,450	11,450	0	11,450	1
2662. Infringement Processing Expenses	66,912	0	0	66,912	-747	66,165	18,176
2664. Riparian works	0	9,716	0	9,716	0	9,716	0
2670. Kerb & Gutter Maintenance	6,462	0	0	6,462	0	6,462	6,479
2671. General Maintenance Drainage Structures	21,269	0	0	21,269	0	21,269	1,786
2678. Land Management Bushcare	304,000	24,568	38,428	366,996	0	366,996	128,097
2679. Bushcare Officer Program	19,678	0	0	19,678	0	19,678	7,529
2681. Tree Maintenance	220,000	0	6,540	226,540	135,116	361,656	167,183
2684. Contract Mowing	100,000	0	0	100,000	0	100,000	19,470
2690. Car Parking M&R	31,519	0	-1,600	29,919	0	29,919	0
2702. Plant & Equipment	0	0	0	0	0	0	688
2721. Stock Pound Expenses	7,879	0	0	7,879	-3,939	3,940	200
2741. Software Licensing & Maintenance	22,778	0	0	22,778	-26	22,752	19,345
2742. Annual Support and Maintenance	9,835	0	-2,735	7,100	0	7,100	2,157
2743. Network Administration	761,961	37,376	8,920	808,257	809	809,066	419,430
2751. Dwellings Mtce	7,553	0	0	7,553	0	7,553	4,797

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2755. Shops & Offices - Ground Maintenance	36,348	0	0	36,348	0	36,348	15,145
2756. Shops & Offices - Services	0	0	0	0	0	0	0
2760. Youth Worker Programs	11,285	2,229	0	13,514	0	13,514	0
2768. Communication & Stakeholder Pgm Expenses	432,652	0	40,271	472,923	-133,972	338,951	68,107
2770. Valuation Expenses	69,789	30,000	15,000	114,789	0	114,789	54,850
2780. Records Expenditure	45,000	0	0	45,000	0	45,000	19,624
2820. Grant Funded Operational Exp	0	812,580	-1,426	811,154	-804,421	6,733	0
2900. Stores Items	355,000	0	36,326	391,326	7,850	399,176	197,512
2911. Cost of Goods Sold	27,655	0	7,587	35,242	18,411	53,653	44,140
2921. Pool Chemicals	21,537	0	0	21,537	0	21,537	5,764
2922. Pool M & R	181,937	0	-13,676	168,261	-67,829	100,432	12,791
2931. Spray Irrigation Costs	9,156	0	0	9,156	0	9,156	0
2932. Sewer Maintenance	31,500	0	0	31,500	0	31,500	8,668
2934. Pumping Stations M&R	189,000	0	0	189,000	0	189,000	47,514
2937. Sludge Processing & Disposal	280,398	0	0	280,398	0	280,398	56,337
2939. Effluent Testing	56,548	0	0	56,548	0	56,548	0
2948. Pasture Improve Program	35,000	0	0	35,000	0	35,000	35,709
2960. Sundry Collection Expense	29,262	0	33	29,295	0	29,295	20,262
2961. Waste Education Expenses	15,000	16,948	-6,115	25,833	0	25,833	736
2962. Recycling Program	1,987,810	0	0	1,987,810	0	1,987,810	774,421
2963. Waste Depot Work Expenditure	163,075	0	-163,075	0	0	0	0
2965. Kerbside bulk waste collection Expense	697,865	0	0	697,865	0	697,865	256,749
2970. Other Waste Disposal Expenses	5,094	0	99,906	105,000	0	105,000	36,942
2987. GIS Map Production Expenses	2,000	0	0	2,000	0	2,000	396
2988. Equipment Maintenance	1,500	0	0	1,500	0	1,500	0
2989. Property Management Fees	12,353	0	0	12,353	0	12,353	4,184
Total Materials & Contracts	20,307,263	2,602,475	551,137	23,460,875	-81,609	23,379,266	8,753,536
Depreciation							
2300. Depreciation Expense Plant	1,651,300	0	0	1,651,300	0	1,651,300	842,650

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2301. Depreciation Expense Equipment	196,900	0	0	196,900	0	196,900	59,026
2302. Depreciation Expense Office Equipment	88,000	0	0	88,000	0	88,000	74,690
2303. Depreciation Expense Furniture & Fitting	36,400	0	0	36,400	0	36,400	21,279
2304. Depreciation Expense Other Structures	260,474	0	0	260,474	0	260,474	150,952
2305. Depreciation Expense Buildings	2,527,457	0	0	2,527,457	0	2,527,457	1,374,918
2306. Depreciation Expense Land Improvements	36,800	0	0	36,800	0	36,800	21,439
2307. Depreciation Expense Roads	5,636,100	0	0	5,636,100	0	5,636,100	5,773,029
2308. Depreciation Expense Bridges	501,800	0	0	501,800	0	501,800	162,883
2309. Depreciation Expense Footpaths	369,600	0	0	369,600	0	369,600	193,228
2310. Depreciation Expense Sewer network	2,049,548	0	0	2,049,548	0	2,049,548	1,015,920
2311. Depreciation Expense Tip Asset	222,400	0	0	222,400	0	222,400	109,821
2312. Depreciation Expense Library Books	278,100	0	0	278,100	0	278,100	140,974
2314. Depreciation Expense Park Asset	1,221,600	0	0	1,221,600	0	1,221,600	697,500
2315. Depreciation Expense Stormwater Drainage	2,039,300	0	0	2,039,300	0	2,039,300	1,139,244
2317. Depreciation Expense - Kerb & Gutter	691,000	0	0	691,000	0	691,000	343,851
2320. Depreciation Expense - Intangible Asset	157,500	0	0	157,500	0	157,500	144,022
2321. Depreciation Expense - Swimming Pools	121,000	0	0	121,000	0	121,000	64,289
2322. Depreciation Expense - Buildings Non Specialised	520,200	0	0	520,200	0	520,200	292,991
Total Depreciation	18,605,479	0	0	18,605,479	0	18,605,479	12,622,706
Other Expenses							
1168. Council Rates & Annual Charges Recoveries	-5,175	0	0	-5,175	0	-5,175	-5,175
2267. Excess on Insurance Claims	0	0	11,913	11,913	0	11,913	16,913
2402. Sundry Expenses	70,615	0	-4,272	66,343	7,593	73,936	12,868
2405. Contribution to outside bodies	4,005,642	0	-2,053	4,003,589	-7,656	3,995,933	1,557,076
2408. Printing & Stationery Costs	106,621	0	1,183	107,804	4,267	112,071	38,007
2412. Bad and Doubtful Debts	15,000	0	0	15,000	0	15,000	-84
2415. Unallocated Opal Card Expense	0	0	0	0	0	0	94
2419. General Office Expenditure	33,547	0	1,843	35,390	-895	34,495	13,606
2422. Telephone Expenses	137,725	0	18,472	156,197	-9,740	146,457	38,973

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2423. Postage & Freight	179,169	0	250	179,419	2,571	181,990	74,367
2424. Panel Member Fees	90,533	0	0	90,533	-15,000	75,533	-1,000
2425. Bank Charges	189,227	0	0	189,227	10,000	199,227	91,022
2426. Licences, Subscriptions & Memberships	203,134	0	11,467	214,601	27,065	241,666	153,216
2427. Advertising	131,758	0	37,058	168,816	2,954	171,770	64,471
2434. Mobile Phone Expenses	12,724	0	0	12,724	0	12,724	4,810
2457. Contribution to HSC & HLC	1,201,854	0	-62,748	1,139,106	0	1,139,106	421,826
2492. Comty Services Program Expenses	116,200	0	-528	115,672	48,106	163,778	142,306
2500. Heritage Programs - Assistance Funds	30,000	0	0	30,000	0	30,000	0
2521. Members Fees Section 29A	294,896	0	57,024	351,920	0	351,920	175,960
2522. Councillor's Travelling Allowances	5,625	0	0	5,625	0	5,625	793
2523. Delegates Expenses	78,000	0	0	78,000	6,995	84,995	80
2530. Better Waste & Recycling OP Program	0	77,576	99,623	177,199	-21,954	155,245	72,169
2550. Fire Control Operating Ex	214,245	0	-9,174	205,071	-35,826	169,245	33,595
2553. Contribution Bush Fire Fight Fund	837,058	0	-84,970	752,088	0	752,088	184,601
2554. Contribution Board Fire Commission	162,861	0	19,632	182,493	0	182,493	91,247
2571. Rates Property Revaluation	147,500	0	6,289	153,789	0	153,789	153,789
2580. Adminstration Charges	0	0	0	0	101,606	101,606	10,741
2582. Database Subscriptions & Memberships	41,900	0	1,621	43,521	0	43,521	31,278
2593. Contribution Emergency Mgt SES	112,566	0	17,125	129,691	0	129,691	64,846
2600. Gas	50,467	0	0	50,467	0	50,467	20,681
2601. Electricity	892,686	0	1,397	894,083	-10,000	884,083	399,785
2602. Water	210,651	0	-2,546	208,105	7,500	215,605	61,333
2603. Insurance	2,265,499	0	19,309	2,284,808	27,091	2,311,899	2,271,223
2613. HCC Sewer Rates	81,894	0	-5,209	76,685	-364	76,321	75,887
2617. Electricity Contra (Savings)	-202,251	0	0	-202,251	0	-202,251	-46,689
2630. Street Lighting Expenditure	618,399	0	0	618,399	0	618,399	295,944
2637. Insurance - Public Liability Claims	50,000	0	0	50,000	0	50,000	30,483
2663. Insurance Contra	-975,000	0	0	-975,000	0	-975,000	-975,000
2674. Op Exp-EMP-Gross Pollutant Traps Mainten	55,000	0	0	55,000	0	55,000	43,926

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2740. General Computer Expenses	12,950	0	0	12,950	0	12,950	5,297
2744. Corporate Systems	1,124,826	25,200	0	1,150,026	3,125	1,153,151	883,577
2765. Section 356 Expenditure	107,866	19,000	0	126,866	0	126,866	40,649
2772. On Line Title Seaches	350	0	0	350	204	554	527
2773. Rounding Expenses	0	0	0	0	0	0	9
2930. Treatment Works Operating Expenditure	628,801	100,000	0	728,801	-58,624	670,177	249,301
Total Other Expenses	13,335,363	221,776	132,706	13,689,845	89,018	13,778,863	6,799,328
Profit or Loss on Sale of Assets							
1798. Profit on Sale of Assets	0	0	0	0	0	0	-20,252
2437. Loss on Sale of Assets	0	0	0	0	0	0	203,477
Total Borrowing Costs	0	0	0	0	0	0	183,225
EXPENDITURE FROM CONTINUING OPERATIONS	83,963,858	3,059,404	1,231,065	88,254,327	180,769	88,435,096	44,120,627
NET CAPITAL EXPENDITURE							
Accumulated Depreciation							
3300. Depreciation - Plant	-1,651,300	0	0	-1,651,300	0	-1,651,300	-842,650
3301. Depreciation Equipment	-196,900	0	0	-196,900	0	-196,900	-59,026
3302. Depreciation Office Equipment	-88,000	0	0	-88,000	0	-88,000	-74,690
3303. Depreciation Furniture & Fittings	-36,400	0	0	-36,400	0	-36,400	-21,279
3304. Depreciation other Structure	-260,474	0	0	-260,474	0	-260,474	-150,952
3305. Depreciation Buildings Specialised	-2,527,457	0	0	-2,527,457	0	-2,527,457	-1,374,918
3306. Depreciation Land Improvements	-36,800	0	0	-36,800	0	-36,800	-21,439
3307. Depreciation Roads	-5,636,100	0	0	-5,636,100	0	-5,636,100	-5,773,029
3308. Depreciation Bridges	-501,800	0	0	-501,800	0	-501,800	-162,883
3309. Depreciation Footpaths	-369,600	0	0	-369,600	0	-369,600	-193,228
3310. Depreciation Sewer network	-2,049,548	0	0	-2,049,548	0	-2,049,548	-1,015,920
3311. Depreciation Tip Asset	-222,400	0	0	-222,400	0	-222,400	-109,821

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3312. Depreciation Library Books	-278,100	0	0	-278,100	0	-278,100	-140,974
3314. Depreciation Other Assets/Park Asset	-1,221,600	0	0	-1,221,600	0	-1,221,600	-697,500
3315. Depreciation - Stormwater Drainage	-2,039,300	0	0	-2,039,300	0	-2,039,300	-1,139,244
3317. Depreciation - Kerb & Gutter	-691,000	0	0	-691,000	0	-691,000	-343,851
3320. Depreciation - Intangible Asset	-157,500	0	0	-157,500	0	-157,500	-144,022
3321. Depreciation - Swimming Pools	-121,000	0	0	-121,000	0	-121,000	-64,289
3322. Depreciation Buildings Non Specialised	-520,200	0	0	-520,200	0	-520,200	-292,991
Total Accumulated Depreciation	-18,605,479	0	0	-18,605,479	0	-18,605,479	-12,622,706
Investment Properties at fair value							
4599. Insurance Claimable Expenses - Investment Properties	0	5,464	-5,464	0	0	0	729
4966. Investment Property - Building	0	60,353	5,464	65,817	22,000	87,817	8,853
Total Investment Properties at fair value	0	65,817	0	65,817	22,000	87,817	9,582
Property, Plant & Equipment							
3101. Sale of Plant	-1,101,560	-11,200	-140,270	-1,253,030	108,502	-1,144,528	-644,202
3102. Sale of Library Books	-6,158	0	0	-6,158	0	-6,158	-3,929
3107. Sale of Sewer Assets	0	0	0	0	0	0	-138
3404. Sale of Operational Land	0	0	-2,580	-2,580	0	-2,580	-2,580
3613. Sale of Equipment	0	0	0	0	0	0	-34,741
3781. Insurance Settlement - Buildings	0	0	0	0	0	0	-65,588
3783. Insurance Settlement - Park asset (Other Asset)	0	0	-14,741	-14,741	0	-14,741	-14,741
4101. Purchase of Plant	2,422,293	623,430	-14,026	3,031,697	-142,243	2,889,454	1,075,393
4103. Purchase of Computer Equipment	98,500	175,266	41,033	314,799	2,000	316,799	58,257
4106. Purchase Office Equipment	6,700	0	2,541	9,241	2,577	11,818	4,908
4109. Car Park Construction	0	1,600	0	1,600	0	1,600	0
4110. Purchase Library Resources	273,821	1,682	-1,621	273,882	0	273,882	94,194
4113. Purchase Sewer Assets	0	426,127	29,985	456,112	5,978	462,090	387,522
4114. Purchase Park Assets	10,500	123,613	163,000	297,113	0	297,113	213,778
4128. Non - Cash Road	1,450,000	0	0	1,450,000	0	1,450,000	0

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4132. Purchase of Software	184,130	102,739	112,600	399,469	0	399,469	134,580
4406. Capex - Swimming Pool	0	25,000	0	25,000	0	25,000	0
4594. Insurance Claimable Expenses - Buildings	0	0	0	0	0	0	79,877
4598. Insurance Claimable Expenses - Sewer	0	0	23,965	23,965	0	23,965	23,965
4610. Purchase of Equipment	5,000	0	0	5,000	0	5,000	0
4612. Purchase of Furniture & Fittings	67,300	1,119	10,073	78,492	-37,410	41,082	12,778
4613. Purchase of Equipment	30,000	40,000	315,844	385,844	0	385,844	101,864
4614. Conservation of Cultural Collections	0	0	1,667	1,667	0	1,667	1,667
4620. Computer Hardware	0	0	4,090	4,090	0	4,090	4,090
4651. Purchase of Community/Crown Land	0	0	0	0	0	0	10,160
4701. Road Construction	1,174,301	2,629,227	1,805,005	5,608,533	0	5,608,533	1,123,623
4719. Cycleways Construction	350,000	0	-100,000	250,000	0	250,000	47,435
4720. Road Rehabilitation	6,950,947	714,982	3,035,808	10,701,737	-146,309	10,555,428	2,883,213
4730. Construct Footpaths	580,674	45,000	613,246	1,238,920	0	1,238,920	601,108
4750. Kerb and Gutter Construction	16,000	245,000	589,735	850,735	0	850,735	443,736
4755. Kerb & Gutter Renewal	110,894	0	0	110,894	0	110,894	51,950
4760. Drainage Construction	8,330,324	998,671	0	9,328,995	-220,969	9,108,026	234,419
4761. Land Under Roads	100,000	250,000	0	350,000	0	350,000	21,400
4763. Land Acquisition Community Land- Legal Costs	50,000	50,000	0	100,000	0	100,000	0
4764. Land Acquisition - Drainage	0	0	0	0	0	0	4,363
4765. Land Acquisition Drainage - Legal Costs	0	0	0	0	30,969	30,969	30,969
4780. Land Improvements - Depreciable	60,000	510,994	50,012	621,006	20,882	641,888	23,065
4781. Traffic Facilities	855,000	0	250,000	1,105,000	17,040	1,122,040	68,090
4801. Park Improvement Program	2,629,577	811,216	0	3,440,793	-476,810	2,963,983	60,426
4802. Park Improvement Furniture Replacement	95,000	78,224	0	173,224	909	174,133	64,098
4804. Park Improvement Program Landscaping	40,000	146,747	0	186,747	1,287,004	1,473,751	41,404
4806. Purchase Other Structures	141,375	173,040	15,927	330,342	5,628	335,970	35,528
4810. S7.11 Park Improvements	0	237,874	0	237,874	0	237,874	28,920
4815. Sports Council	457,940	0	-150,000	307,940	0	307,940	153,970
4820. Capital Grants Funded Projects	0	3,659,165	-88,960	3,570,205	-38,560	3,531,645	0

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4821. Drainage - IRP	175,000	0	0	175,000	0	175,000	0
4823. Pool Refurbishment - IRP	0	0	0	0	71,172	71,172	32,619
4824. Park Improvements-IRP	170,000	79,548	0	249,548	340,516	590,064	468,600
4826. Road Shoulder Renewal - IRP	100,000	0	0	100,000	0	100,000	75,088
4828. Car Park - IRP	10,000	47,799	0	57,799	0	57,799	0
4829. Pathways - IRP	108,000	0	0	108,000	0	108,000	0
4832. Unsealed Roads - IRP	200,000	49,286	0	249,286	0	249,286	188,788
4833. Roads To Recovery Program-Capital Exps	197,629	43,585	-43,585	197,629	0	197,629	195,062
4836. Other Structure IRP	100,000	0	0	100,000	0	100,000	0
4901. Building Construction	1,188,015	1,279,155	1,171,437	3,638,607	492,391	4,130,998	1,154,292
4904. Building Renewals	1,099,302	90,000	132,022	1,321,324	-209,702	1,111,622	31,544
4912. Bus Shelter Construction	0	0	0	0	0	0	5,621
4913. Road Sealing	2,490,000	1,319,673	56,315	3,865,988	449,710	4,315,698	549,801
4914. Capital - Road Reseals Program	1,853,222	0	0	1,853,222	0	1,853,222	62,289
4953. Sewer Rehabilitation	300,000	636,068	0	936,068	0	936,068	435,009
4955. Treatment Works Upgrade	1,950,000	115,333	0	2,065,333	0	2,065,333	231,749
4957. Upgrade Pump Stations	0	0	795	795	0	795	795
4970. Provision for Cell Construction	1,850,000	1,145,919	0	2,995,919	0	2,995,919	3,448
4971. Capital Works-Waste	0	53,702	1,685	55,387	0	55,387	43,868
4972. Workshop Equipment	4,000	0	0	4,000	0	4,000	3,041
4973. Car Park	0	87,229	0	87,229	180,000	267,229	5,883
Total Property, Plant & Equipment	37,177,726	17,006,813	7,871,002	62,055,541	1,743,275	63,798,816	10,842,328
NET CAPITAL EXPENDITURE	18,572,247	17,072,630	7,871,002	43,515,879	1,765,275	45,281,154	(1,770,796)
RESERVE FUNDING							
Cash Assets							
3201. Tfr from Rsve - Sewer	-4,850	0	0	-4,850	4,850	0	0
3203. Tfr from Rsve Domestic Waste Management	-14,383,073	-345,480	-720	-14,729,273	0	-14,729,273	-7,284,741

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3204. Tfr from Rsve Heritage Reserve	0	-72,227	0	-72,227	0	-72,227	0
3207. Tfr from Rsve S94 Car Parking Reserve	0	-87,229	0	-87,229	0	-87,229	-5,611
3214. Tfr from Rsve S7.11 Park Imp Catch 1	0	-10,458	0	-10,458	0	-10,458	0
3219. Tfr from Rsve S7.11 Rec Buildings Catch 1	0	-14,345	0	-14,345	0	-14,345	0
3226. Tfr from Low Cost Loan Initiative Loan - Vineyard	-7,844,498	0	0	-7,844,498	0	-7,844,498	0
3228. Tfr From Construction Engineering Reserve	-238,693	0	0	-238,693	238,693	0	-71,227
3229. Tfr from Rsve Sewer Reserve	-9,682,185	-1,198,437	-566,913	-11,447,535	110,165	-11,337,370	-4,795,675
3230. Tfr from Waste Mgmt Facility Reserve	-13,443,294	-1,267,905	1,836,832	-12,874,367	-340,602	-13,214,969	-4,860,007
3238. Tfr From Sth Windsor Effluent Reuse Scheme Reserve	-19,953	-87,000	-14,350	-121,303	0	-121,303	-27,493
3248. Tfr from Rsve Info Tech Reserve	0	-17,111	-82,600	-99,711	0	-99,711	-57,198
3251. Tfr from Rsve Carryovers Reserve	0	-5,363,230	-4,497	-5,367,727	0	-5,367,727	-1,692,791
3254. Tfr from Rsve Property Develop't Reserv	-243,550	0	0	-243,550	243,550	0	-55,305
3257. Tfr from Rsve Sullage Reserve	-2,310,997	0	-900	-2,311,897	-1	-2,311,898	-1,129,717
3265. Tfr from Rsve Stormwater Management Rese	-77,317	0	0	-77,317	0	-77,317	-51,349
3266. Trf from Unspnt Cntrib Bligh Pk JV Resrv	0	-7,148	0	-7,148	0	-7,148	-3,928
3267. Tfr from Unexpended Grants Reserve	0	-4,901,851	-2,369,746	-7,271,597	0	-7,271,597	-7,271,597
3269. Tfr from S7.12 Contributions Reserve	-929,950	-567,342	0	-1,497,292	0	-1,497,292	-173,680
3270. Tfr from Contingency Reserve	-120,003	-5,626	0	-125,629	0	-125,629	-56,265
3273. Tfr From Better Waste & Recycling Fund Res	0	-77,576	0	-77,576	-99,623	-177,199	-60,310
3274. Tfr from Unspent Contributions Reserve	0	-193,841	0	-193,841	-10,000	-203,841	-138,848
3278. Tfr From S7.11 Comm Facilities-Pitt Town Catch 5	0	-42,589	0	-42,589	0	-42,589	-204
3279. Tfr From S7.11 Rec Facilities-Pitt Town Catch 5	0	-237,874	0	-237,874	0	-237,874	-28,920
3281. Tfr From S7.11 Roadworks-Pitt Town Catch 5	0	-2,629,227	0	-2,629,227	0	-2,629,227	0
3283. Tfr from Multi-Year Projects Reserve	0	0	-298,806	-298,806	-65,520	-364,326	-45,574
3287. Tfr From 4.5 Redbank VPA Reserve	0	0	-18,471	-18,471	0	-18,471	-18,471
3288. Tfr From S64 Stormwater Res PittTown CA1	0	-17,665	0	-17,665	0	-17,665	0
3289. Tfr From S64 Stormwater Res PittTown CA2	0	0	-3,300	-3,300	0	-3,300	-3,300
3292. Tfr From Stormwater Charge Reserve	-491,491	-480,905	0	-972,396	0	-972,396	-1,100
3293. Tfr From Infrastructure Borrowings Loan Reserve	-7,000,000	-2,506,968	0	-9,506,968	-154,354	-9,661,322	-1,788,269
3294. Tfr From Planning Proposals Reserve	0	0	1,000	1,000	-113,681	-112,681	0

Quarterly Budget Review Statement December 2020

Natural Account	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep Qtr	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
3295. Tfr From S7.11 Vineyard Roads & Transport Reserve	-80,924	0	0	-80,924	0	-80,924	0
3296. Tfr From S7.11 Vineyard Stormwater Reserve	-898,227	0	-4,363	-902,590	0	-902,590	-4,363
4201. TFR to Rsve - Sewer	-14,500	0	0	-14,500	14,500	0	0
4203. TFR to Rsve Domestic Waste Management	14,939,146	0	-24,870	14,914,277	-9,879	14,904,398	14,590,590
4206. TFR to Rsve S7.11 Bush Fire Reserve	0	0	0	0	0	0	6
4207. TFR to Rsve S7.11 Car Parking Reserve	0	0	0	0	0	0	51
4208. TFR to Rsve S7.11 Comm Facilities Catch 1	621	0	0	621	0	621	312
4212. TFR to Rsve S7.11 Comm Facilities District	0	0	0	0	0	0	5
4214. TFR to Rsve S7.11 Park Imp Catch 1	0	0	0	0	0	0	4
4215. TFR to Rsve S7.11 Park Imp Catch 2	0	0	0	0	0	0	33
4217. TFR to Rsve S7.11 Park Imp Catch 4	0	0	0	0	0	0	70
4218. TFR to Rsve S7.11 Park Imp District	0	0	0	0	0	0	0
4219. TFR to Rsve S7.11 Rec Buildings Catch 1	830	0	0	830	0	830	408
4221. TFR to Rsve S7.11 Rec Buildings Catch 3	3,066	0	0	3,066	0	3,066	1,503
4222. TFR to Rsve S7.11 Rec Buildings Catch 4	0	0	0	0	0	0	0
4223. TFR to Rsve S7.11 Rec Buildings District	0	0	0	0	0	0	12
4225. TFR to Rsve S7.11 Plan Administration Reserve	0	0	0	0	0	0	97
4226. Tfr to Low Cost Loan Initiative Loan - Vineyard	736,461	0	0	736,461	0	736,461	0
4227. Tfr To Ferry Replacement Reserve	104,167	0	0	104,167	0	104,167	104,167
4228. Tfr To Construction Engineering Reserve	276,412	0	0	276,412	-276,412	0	9,123
4229. TFR to Rsve Sewer Reserve	11,154,216	0	391,097	11,545,313	-228,272	11,317,041	9,032,158
4230. Tfr to Waste Mgmt Facility Reserve	11,184,824	0	-1,849,276	9,335,548	301,249	9,636,797	5,830,965
4231. Tfr to Redbank Stormwater Reserve	17,550	0	0	17,550	2,280	19,830	20,038
4237. Tfr to Rsve Child Care Buildings Reserve	82,160	0	0	82,160	-19,660	62,500	2,500
4238. Tfr To Sth Windsor Effluent Reuse Scheme Reserve	9,312	0	-3,810	5,502	0	5,502	2,961
4245. TFR to Rsve Election Reserve	150,000	0	0	150,000	0	150,000	150,000
4246. TFR to Rsve S7.11 Extra Industries Reserv	48,346	0	0	48,346	0	48,346	7,174
4248. TFR to Rsve Information Technology Reser	39,048	0	0	39,048	0	39,048	39,048
4257. TFR to Rsve Sullage Reserve	2,254,709	0	31,226	2,285,935	4,638	2,290,573	2,091,119
4264. TRF to Rsve S64 Sewerage Contributions	161,190	0	-37,848	123,342	0	123,342	65,484

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Natural Account	Original Budget 2020/2021	Carry Forwards 2019/2020	Adopted Variations for Sep Qtr	Revised Budget 2020/2021	Variations for Dec Qtr	Projected Year End Result	Actual YTD 2020/2021
4265. TFR to Stormwater Management Reserve	13,198	0	0	13,198	0	13,198	6,256
4267. TRF to Unexpended Grants Reserve	0	0	0	0	0	0	5,462,220
4269. Tfr To S7.12 Contributions Reserve	809,461	0	0	809,461	0	809,461	298,584
4270. Tfr to Contingency Reserve	234,606	0	0	234,606	0	234,606	234,606
4271. Tfr to S64 Drainage Works (No specific Catch)	0	0	0	0	0	0	20
4273. Tfr To Better Waste & Recycling Fund Res	0	0	0	0	99,623	99,623	99,623
4274. Tfr To Unspent Contributions Reserve	0	0	50,000	50,000	10,000	60,000	60,000
4276. Tfr To S7.11 Planning Studies-Pitt Town Catch 5	800	0	0	800	0	800	118
4277. Tfr To S7.11 Land Acq-Pitt Town Catch 5	152,676	0	0	152,676	0	152,676	16,762
4278. Tfr To S7.11 Comm Facilities-Pitt Town Catch 5	45,917	0	0	45,917	0	45,917	9,273
4279. Tfr To S7.11 Rec Facilities-Pitt Town Catch 5	24,558	0	0	24,558	0	24,558	2,786
4280. Tfr To S7.11 Park Imp-Pitt Town Catch 5	61,201	0	0	61,201	0	61,201	10,789
4281. Tfr To S7.11 Roadworks-Pitt Town Catch 5	84,167	0	0	84,167	0	84,167	15,858
4282. Tfr To LIRS Loan Reserve	609,510	0	0	609,510	0	609,510	0
4283. Tfr To Multi-Year Projects Reserve	-5,861	0	187,873	182,012	125,627	307,639	119,263
4286. Tfr To S64 Drainage Res PittTown C5	1,676	0	0	1,676	0	1,676	821
4287. Tfr To 4.5 Redbank VPA	12,934	0	0	12,934	0	12,934	342
4288. Tfr To S64 Stormwater Res PittTown CA1	-18,125	0	0	-18,125	0	-18,125	-8,956
4289. Tfr To S64 Stormwater Res PittTown CA2	11,931	0	0	11,931	0	11,931	6,412
4291. Tfr To Voluntary Planning Agreements Reserve	0	0	0	0	94,447	94,447	94,447
4292. TFR to Stormwater Charge Reserve	539,485	0	0	539,485	0	539,485	540,326
4293. Tfr To Infrastructure Borrowings Loan Reserve	944,618	0	0	944,618	0	944,618	0
4294. Tfr To Planning Proposals Reserve	28,756	0	0	28,756	0	28,756	0
4295. Tfr To S7.11 Vineyard Roads & Transport Reserve	625,800	0	0	625,800	0	625,800	2,947
4296. Tfr To S7.11 Vineyard Stormwater Reserve	604,386	0	0	604,386	0	604,386	0
4297. Tfr To S7.11 Vineyard Social Infrastructure Reserve	929,907	0	0	929,907	0	929,907	5,022
4298. Tfr To S7.11 Vineyard Plan Administration Reserve	15,885	0	0	15,885	0	15,885	86
Total Cash Assets	-10,893,962	-20,132,035	-2,782,443	-33,808,439	-68,382	-33,876,821	9,299,490
TOTAL RESERVE FUNDING	(10,893,962)	(20,132,035)	(2,782,443)	(33,808,439)	(68,382)	(33,876,821)	9,299,490
TOTAL BOTTOM LINE RESULT	0	0	0	0	0	0	(24,702,873)

Quarterly Budget Review Statement
December 2020



This document contains important information.
If you do not understand it, contact the
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