



Attachment 2 to Item 5.1.5

Amended Windsor Bridge Replacement
Project Working Group

Date of meeting: 21 November 2023

Location: Council Chambers

Time: 6:30 p.m.

Recommendations from the Windsor Bridge Replacement Project Working Group (OCTOBER 2023)

The recommendations outlined in this document have been developed by the Windsor Bridge Replacement Project Working Group (Working Group) with a focus on the following artefacts generated through the demolition and salvage of the Old Windsor Bridge:

- Sandstone
- Bridge brackets
- Upper pier sections
- Lower pier sections with brick lining
- Cross brace and bracket
- Section of deck
- Steel walkway beams
- Lewis bolts
- Bricks and brick fragments
- Rope ladder

The Working Group was established by resolution of the Council dated 27 April 2021. The role of the Working Group is to help determine the best possible means of conservation, interpretation and display of the Aboriginal, historical and maritime archaeology and artefacts from the Old Windsor Bridge, its surroundings and context in Thompson Square, resulting from the Windsor Bridge Replacement Project. The Working Group has the responsibility to consider and make recommendations to the Council's Heritage Committee.

No.	Item	Recommendation	Priority	Budget
1.	\$250,000 provided to Council by Transport for NSW	<p>Council has received \$250,000 from Transport for NSW in lieu of completion of works in Wharf Reserve. These funds are currently restricted in Council's Unspent Contributions Reserve. It is recommended for these funds to be allocated towards the following:</p> <ol style="list-style-type: none"> a. To take immediate action to undertake an inventory audit and providence of what artefacts Council has in their possession from the Windsor Bridge Replacement Project; b. To take immediate action to advice on the assessment condition of the artefacts; 	<p>1a to 1c - High</p> <p>1d - Medium</p>	\$250,000 received from Transport for NSW currently in Council's Unspent Contributions Reserve.

No.	Item	Recommendation	Priority	Budget
		<ul style="list-style-type: none"> c. To take immediate action to undertake a Protection Strategy to provide the necessary information to appropriately store and protect the artefacts in Council's possession from the natural elements; and d. On the completion of points 1a, 1b and 1c, to commission a Heritage Interpretation Strategy, including assessment of materials and interpretation, for the artefacts from the Old Windsor Bridge, its surroundings and context in Thompson Square, resulting from the Windsor Bridge Replacement Project. 		
2.	All related artefacts	<ul style="list-style-type: none"> a. Council to consolidate all related artefacts at the Wilberforce and East Kurrajong depot sites to the one site to assist with protection, conservation and heritage interpretation. b. Council to undertake a series of toolbox talks with relevant Council officers to assist them with understanding what the various artefacts from the Windsor Bridge Replacement Project are, their significance, and how they should be treated. 	High	<p>A budget will be required for the relocation of the artefacts. The East Kurrajong depot site is suggested given the space required to hold all the artefacts in the one location.</p> <p>A budget will also be required to conduct the toolbox talks with relevant Council officers.</p>
3.	All related artefacts	<p>Identify a suitable consultancy team to develop a Heritage Interpretation Strategy on the artefacts in consultation with the Working Group and Council's Heritage Committee. The Heritage Interpretation Strategy will assist Council by:</p> <ul style="list-style-type: none"> a. Providing the strategy and detailed advice for interpreting the artefacts; b. Communicating the significance of the artefacts; 	Medium	<p>A budget will be required for engaging a suitable consultancy team to develop the Heritage Interpretation Strategy.</p>

No.	Item	Recommendation	Priority	Budget
		<ul style="list-style-type: none"> c. Identifying the key themes, storylines, and audiences for the artefacts so as to best interpret them; d. Providing recommendations about interpretation media on the artefacts; and e. Providing recommendations on artefacts that need to be retained and artefacts that cannot be interpreted and/or not of significance. 		
4.	All related artefacts	Council's Heritage Committee and the Working Group to identify possible partnerships with external academic and professional organisations involved in engineering/bridge related heritage (e.g. Western Sydney University; Engineer's Australia Heritage Committee) who may be able to assist in collaborative grants and/or funding applications and/or the funding for the conservation, interpretation and/or display of the artefacts.	High	Partnerships may provide to Council a budget contribution towards the conservation, preservation and/or display of the artefacts.
5.	All related artefacts	Council to identify and apply for suitable grants and approach relevant State and Federal Government bodies in relation to funding to support the conservation, preservation and/or display of the artefacts.	High	Grants and State/Federal funding will provide to Council a budget contribution towards the conservation, preservation and/or display of the artefacts.
6.	All related artefacts	Council's Heritage Committee and the Working Group to investigate what oral and digital history has already been developed (e.g. oral history works undertaken by Dr Sue Rosen) on the artefacts and the Old Windsor Bridge. This will enable a decision to be made if further works involving oral and digital history is required to preserve and interpret the voices and memories of people, communities, and participants connected to the Old Windsor Bridge.	Medium	A budget will be required for the creation of an additional the oral history collection.

No.	Item	Recommendation	Priority	Budget
7.	Sandstone	Council's Heritage Committee to identify if the sandstone had been sourced from either Cadell's Brewery or the Old Punt House. Two different lots of sandstone have been identified - Sandstone from the gutter out of Thompson Square and sandstone from the sandstone wall that was near to the Old Windsor Bridge (sourced from Cadell's Brewery and/or the Old Punt House). This determination will then enable a decision to be made on the appropriate interpretation of the sandstone.	High	A budget may be required to identify the source of the sandstone.
8.	Bricks and brick fragments	<ul style="list-style-type: none"> a. Council to engage a suitable heritage restoration company to undertake testing of the bricks for salt contamination and weather resilience. The results from the testing will enable a decision to be made on the appropriate interpretation of the bricks. b. Council's Heritage Committee to investigate if Council has obtained all of the bricks that pertained to the Windsor Bridge Replacement Project. 	High	A budget will be required to undertake this testing. Westgate Pty Ltd is a heritage restoration company who are well known and respected in heritage restoration circles and have indicated to the Working Group that they would be able to test the bricks for a fee of approximately \$300 - \$400.
9.	Rope ladder	<ul style="list-style-type: none"> a. Interpretation of the rope ladder will be identified as part of the Heritage Interpretation Strategy. b. Further investigation regarding the conservation process and potential display in a controlled environment such as at the Museum. 	Low	A budget will be required for the preparation of the display.

No.	Item	Recommendation	Priority	Budget
10.	Potential locations to display or store the artefacts	Council to investigate locations for the storage and/or permanent display for the artefacts, namely the Hawkesbury Regional Museum; the old Police Station; the building on Baker Street (Windsor) currently being utilised by Woolworths; the Australian Pioneer Village and any other suitable locations.	Medium	A budget will be required for the conservation, relocation, and preparation of the displays.
11.	Extension of the timeline for the Working Group	<ul style="list-style-type: none"> a. Council to extend the timeline for the Working Group till August 2024 so that the recommendations endorsed by Council can be accordingly monitored, actioned, reviewed and reported on by Council's Heritage Committee and the Working Group. b. The extension will also provide an opportunity for the Working Group to consider the historically significant artefacts related to Thompson Square and potential recommendations for those artefacts. 	High	No budget required for extending the timeline for the Working Group.
12.	RMS consultant brief and project deliverables	<ul style="list-style-type: none"> a. Council to investigate what has and has not been delivered to Council in relation to the RMS consultant brief and project deliverables. b. Council to identify a digital copy of the draft and/or final Interpretation Plan (December 2019) for review by the Working Group as well as any other relevant documents in relation to the RMS consultant brief and project deliverables. 	High	No budget required for Council to undertake this work.